NorthPort
FLORIDA

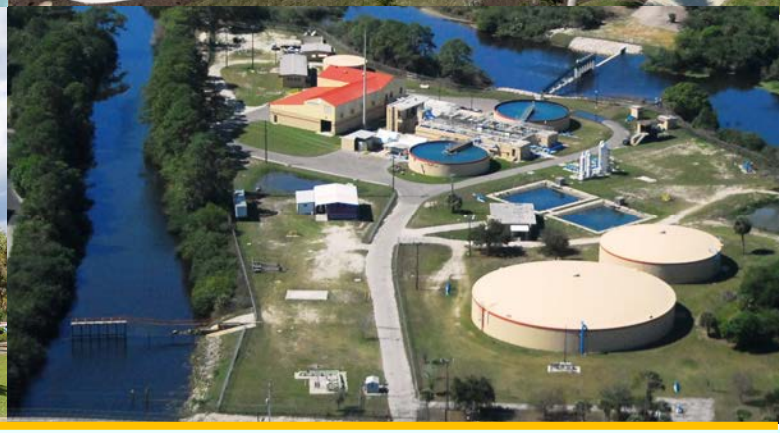












City of North Port

Fiscal Year 2024-2025 Adopted Budget

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City of North Port Florida
Commissioners



Charter Officers

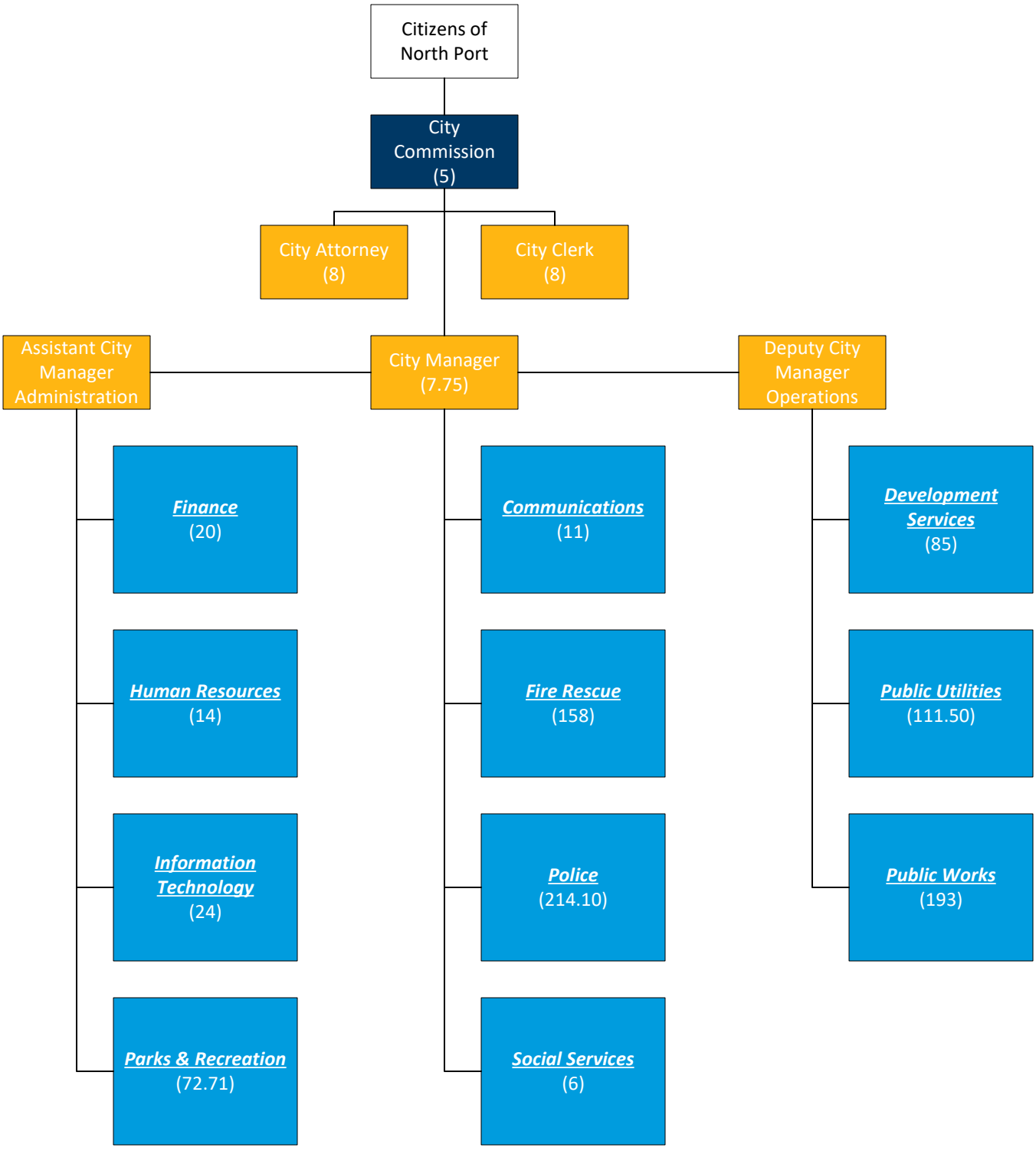
Interim City Attorney	City Manager	City Clerk
Michael Golen	A. Jerome Fletcher II	Heather Faust

Executive Management

Deputy City Manager – Jason Yarborough
Development Services Director – Alaina Ray
Chief of Police – Todd Garrison
Parks & Recreation Director – Sandra Pfundheller
Public Works Director – Charles Speake

Assistant City Manager – Juliana B. Bellia
Chief of Fire Rescue – Scott Titus
Finance Director – Kimberly Williams
Utilities Director – Nancy Gallinaro
Human Resources – Christine McDade


Vision
An innovative, friendly, engaging, and sustainable community where residents, businesses, and visitors can flourish.
Mission
To provide exceptional service to our entire community for the continuous enrichment of quality of life through transparency, engagement and respect.
Values
Accountability
Integrity
Teamwork
Customer Service
Empowered Employees
Cultural Diversity
Innovation



(Shown as Full-Time Equivalents or FTEs)

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of North Port
Florida

For the Fiscal Year Beginning

October 01, 2023

Christopher P. Morrill

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of North Port, Florida**, for its Annual Budget for the fiscal year beginning **October 01, 2023**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

HISTORY

The City of North Port, located in Sarasota County, Florida occupies 104 square miles. The city is geographically situated in beautiful Southwest Florida between Tampa and Ft. Myers. North Port is a young, vibrant city with an adventurous spirit: a City where you can "Achieve Anything". Residents, on average, enjoy 252 days of sunshine per year; access to 3 airports less than 60 minutes from the city center (including 2 International Airports) and access to 22 beaches within less than 60 miles: including famous Siesta Key Public Beach which has been recognized as the #1 beach in the United States and is a frequent contender on lists honoring the top 25 beaches in the world. These amenities have attracted the attention of residents and visitors alike from its early history to today.

What is now known as the City of North Port began in the mid-1950s, when General Development Corporation (GDC), started by the Mackle Company, Inc. of Miami, Florida took an interest in 5.5 square miles of land in Sarasota County known as the Charlotte Springs section of Port Charlotte, Florida. The area, at that time, was primarily Florida cattle land, pine trees, palmetto palms and scrub brush. The story is told that Frank Mackle Jr. in the mid-1950's showed the area to his 10-year-old son and proudly told him, "Someday this will all be a great city."

Residents of the Charlotte Springs area were all newcomers, company employees and their families. On June 16, 1959, by a unanimous vote of all 21 employees of the company, "North Port Charlotte" became incorporated. Two days later, on June 18, 1959 then Florida Governor LeRoy Collins signed the city charter officially incorporating the city as "North Port Charlotte".

At the time, no one was aware that hidden in the wilderness areas and beneath the waters of lakes and marshland within the city limits, were the remains of an earlier human habitation. There are four known prehistoric sites in North Port, three of which are sinkholes. Two are designated National Historic Sites, Warm Mineral Springs and Little Salt Spring and the third, Nona's Site is privately owned. Warm Mineral Springs is a world-renowned spa reputed to provide healing for a wide range of ailments. Little Salt Spring is recognized by the National Park Service as one of the oldest sites of human habitation in North America. Artifacts more than 12,000 years old have been unearthed from the upper ledges of the spring. North Port's unspoiled natural environment includes the 8,593-acre Myakka State Forest, the only state forest completely contained within one city's corporate boundaries.

Shortly after the creation of GDC in 1954 the Mackle Brothers began experimenting with new marketing ideas to reach potential new residents, including advertising 'lots' nationally in the *Saturday Evening Post*. Throughout the next 30 years through various corporate iterations, lots were sold to prospective new residents.

In the 1970s, General Development Corporation constructed 164 miles of man-made canals throughout the City which are interconnected and feed into the Myakkahatchee Creek. There are two major east-west canals, the Snover and Cocoplum which interconnect with multiple north-south canals. The entire waterway system is part of the Big Slough watershed. This system provides three main sources of potable water for the City: Myakkahatchee Creek; the Cocoplum canal; and the Peace River, which flows into Charlotte Harbor and to the Gulf of Mexico.

The city grew slowly in population, with only 12 percent of its land developed in the first 40 years. GDC's influence began to wane in 1986, as some homeowners began filing lawsuits claiming the company sold overvalued properties. The company was forced to establish a restitution fund leading to the GDC filing for bankruptcy in 1990.

But growth was coming. The first elementary school opened in 1985 and in the late 1990s, funding became available to build the first middle school and high school. The addition of these two schools precipitated major changes to the City: the average age dropped from 60 years to 42 years; the population nearly tripled in a 10-year period; and commercial development and housing construction boomed. The City is the fourth largest city in land mass in the state of Florida but is estimated to be only 10 percent populated.

Today, the City of North Port is the largest city in Sarasota County with an estimated population of 92,399. The City celebrated its 65th Birthday in 2024. Country-wide commercial development and the housing industry slowed during The Great Recession: December 2007 – June 2009, but current trends in North Port show exciting activity. *US News and World Report ranks the North Port-Sarasota-Bradenton Metropolitan Statistical Area as the 2nd fastest growing place in Florida and 9th best place to live in the county. With our business focused mindset we have a future full of possibilities.* In North Port, residents can truly make a difference. Thank you for being part of a city, where working together, we can "Achieve Anything."

Significant Milestones

1959 Incorporated as North Port Charlotte, a project of the General Development Corporation. Florida Governor, LeRoy Collins signs the City Charter. The first election of a governing board was held consisting of GDC employees.

1960 Opening of American Police Museum Hall of Fame, a national museum. In 1990, the museum headquarters is moved to Miami.



American Police Museum Hall of Fame

1961 Volunteer Fire Department organized; first fire truck purchased and first response to structural fire.

1962 North Port's first church to have its own building, First Baptist Church of North Port Charlotte opened in July. The church has been meeting since July, 1960.

1974 City drops "Charlotte" from its name to become "North Port".

1975 North Port Library is established and the City's first fire station opens on North Port Boulevard.

1982 Little Salt Springs plus 113 acres of surrounding land is donated to the University of Miami.

1982 First elementary school, North Port Elementary opens. Later the name is changed to Glenallen Elementary.

1991 November 1991 referendum passes to change the form of City government from Mayoral/Commission to Commission/City Manager form of government. Myakkahatchee Environmental Park is opened.



Environmental Park

1992 The City buys General Development Corporation Utilities and renames it North Port Utilities. Severe storms, dropping 20 inches of rain in six days, descend on the City with estimate damages of more than $5 million. It was dubbed the 100-year storm.

1995 Myakka State Forest is dedicated. North Port is the first city to have a state forest within the city limits.

2001 North Port High School opens – the first high school in the City.



North Port High School

2003 Heron Creek Middle School opens – the first middle school in the City.

2006 New City Hall and Police Station open.



City Hall



Police Station

2008 First Charter school opens, Imagine Schools of North Port.
North Port Utilities begins construction of expansion of Wastewater Treatment Plant.



Wastewater Treatment Plant Expansion

2009 North Port celebrates its 50th Anniversary.
Family Services Center opens new facility.



50th Anniversary Celebration



Family Services Center

2010 First dog park, the Canine Club, opens in North Port.
Morgan Family Community Center opens to the public.



Canine Club



Morgan Family Community Center

2011 Atwater Community Park opens to the public with the completion of Phases 1 & 2 which include Little League ball fields and a Press Box with restroom facilities.



Atwater Community Park – Little League Fields

2012 Public Works facility is completed including a Fleet Maintenance garage, public works administration offices, and fueling station.
Wastewater Treatment Plant Expansion project completed.
Fire Station 84 construction is completed.



Wastewater Treatment Plant



Fire Station 84

2013 Reverse Osmosis water treatment facility is completed and operational.
Upgrades to the George Mullen Activity Center are completed.



Reverse Osmosis Plant

2014 Build out of the 2nd floor of the Family Services Center is completed and available to lease to other agencies.
The City becomes the sole owner of Warm Mineral Springs Resort; Florida's only naturally formed warm water mineral spring.



Warm Mineral Springs

2015 Atwater Community Park splash pad and playground equipment project completed.
Sumpter Boulevard widening project is completed.
Hope & LaBrea Parks received much needed refurbishments.



Atwater Community Park



Sumter Widening Project



Hope Park

2016 Connector Bridge project completed. Allows equine and pedestrian traffic connecting the Environmental Park and the Carlton Reserve.



Connector Bridge

2017 Butler Park Multi-Purpose Fields construction is completed.
Biscayne median beautification project is completed.
Fire Station 85 construction is completed.



Butler Park Multi-Purpose Fields



Biscayne Median



Fire Station 85

2018 Construction on Water Control Structure #115 is completed, providing the City residents with storm water and drainage improvements.
Field lighting at the Butler Park Multi-Purpose Fields is completed.



Water Control Structure 115

2019 The North Port Aquatic Center opens. The Aquatic Center includes a 25-meter stretch pool, lazy river, kids' activity pool with zero entry, two body flumes (or slides), bowl slide, shade structures, bath house with locker rooms, small concession area and more.



North Port Aquatic Center

2020 The Boundless Adventures Playground in the Garden of the Five Senses is the City of North Port's first designed for all children, including those with physical, developmental, cognitive, and sensory disabilities.



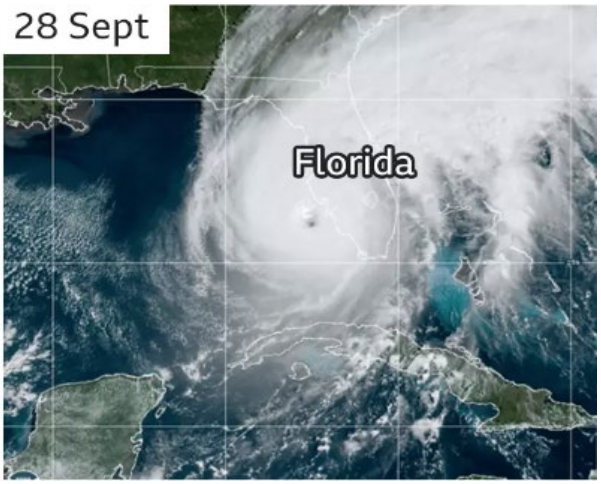
Boundless Adventures Playground

2021 City leaders helped break ground on Downtown Wellen Park in North Port. Certain to become a destination for all who visit and call south Sarasota County home.



Downtown Wellen Park

2022 On September 28, 2022, Hurricane Ian made landfall in SW FL as a Category 4 storm with 150+ mph winds. After visiting the City, Gov. Ron DeSantis advised that the worst standing water left from the storm was in North Port.



Past, Present & Future:

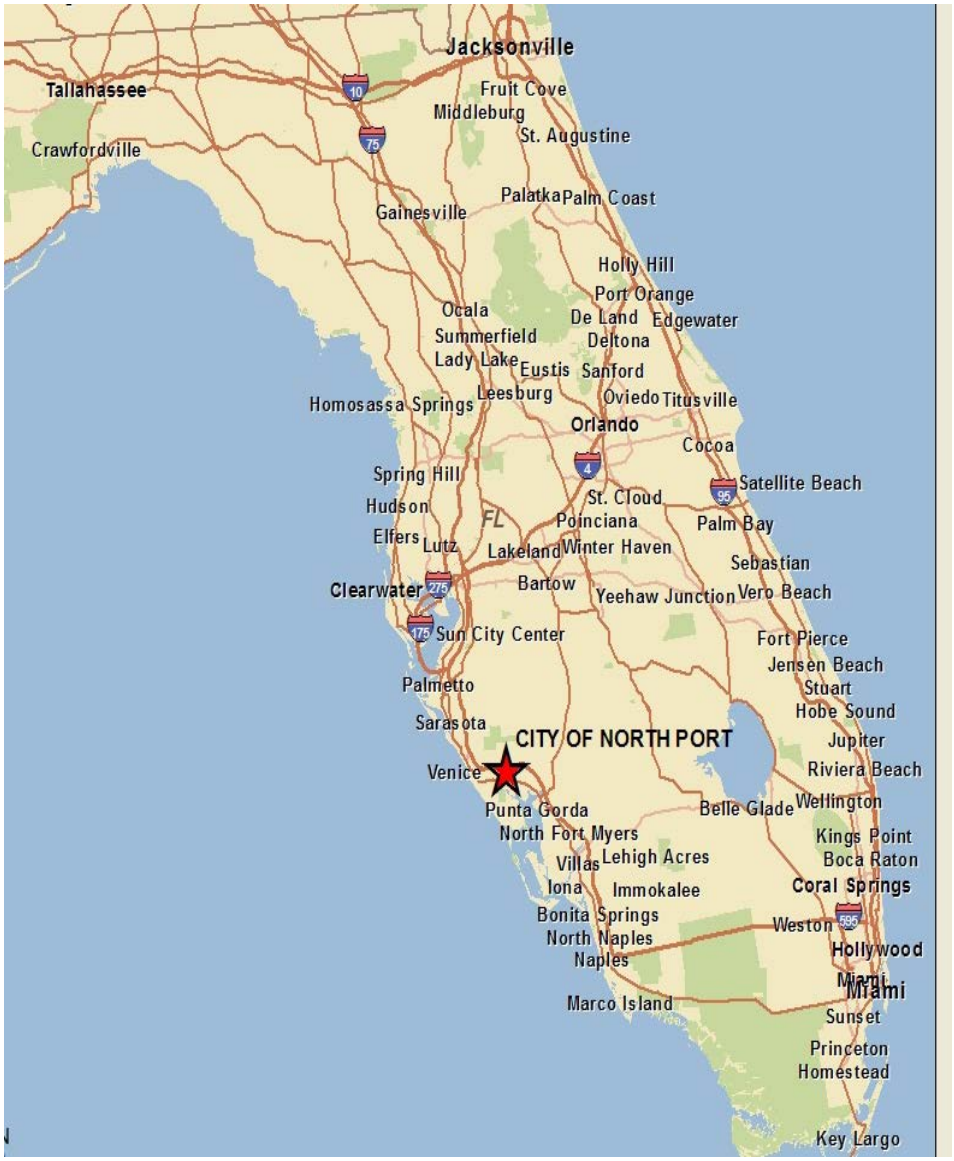
The City of North Port, Florida, incorporated in 1959, grows and develops under the direction of five elected North Port City Commissioners, a City Manager selected by the City Commission and professional staff hired by the City Manager. Policymaking and legislative authority are vested in the governing commission which consists of a Mayor and four Commission members. The City Commission is vested with policy setting authority, adopting the annual budget, approving purchases and services of the governmental operations, appointing committees and hiring the City Manager, City Attorney and the City Clerk. The City Manager is responsible for recommending and carrying out the policies and ordinances of the City Commission, appointing the directors of the City's departments, submitting the proposed annual budget, advising the Commission as to the financial condition of the City, and overseeing the day-to-day operations of the City. The vision and guiding principles for the City's future growth are set forth in the North Port Comprehensive Plan. The Comprehensive Plan is an evolving document that changes with the community. In a continuing effort to create and maintain a healthy balance of new growth and development in proportion to environmental and resource conservation, the City looks forward to the advancements that lie ahead and takes pride in its accomplishments of the past.

Over the last few years, the City of North Port has seen tremendous change. What was once a small retirement community is blossoming into a vibrant, diverse and growing city. As the City grows, residents are expressing the desire for more lifestyle choices, community amenities and economic opportunities.

Today, North Port is challenged with a commuting workforce and few high-skills, high-wage employers. The residents and business community have defined community, business and economic development as important elements for North Port's future and are encouraging the City and business community to work together to build a stronger economy and provide lifestyle and amenity choices for residents.

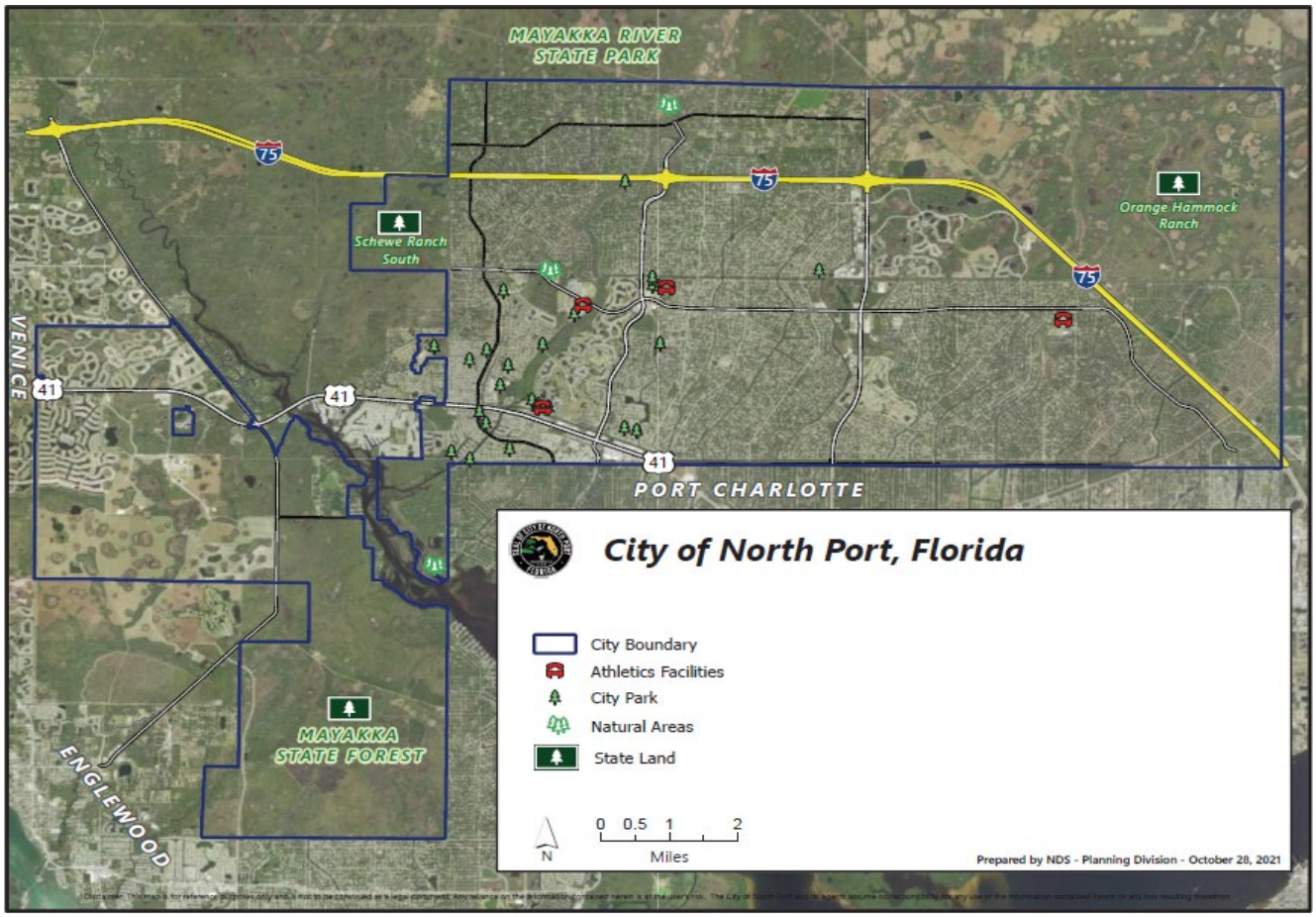
LOCAL ECONOMY

North Port is a young and vibrant community that started in 1959 with only 23 residents. The pace of growth has been rapid as the population has more than doubled since the 2000 census count of 22,797 to the 2020 census of 74,793 residents. Based upon the Bureau of Economic and Business Research's (BEBR) estimate, the City's population for 2024 is 92,399. The city is projecting an average annual growth of approximately 3,000 new residents and 1,200 new households a year over the next several years.



North Port has a relatively young population with a median age of 48.8 compared to Sarasota County's median age of 56.6 and is 10.7 years higher than the United States median age of 38.1. North Port has been considered a bedroom community for Sarasota and Charlotte Counties due to the relative affordability of its homes and its convenient location along I-75.

The City of North Port is located approximately twelve miles east of the Gulf of Mexico. It is positioned on the southwest side of Florida in the southernmost part of Sarasota County, which is bordered on the south by Charlotte County, on the east by Desoto County and to the north by Manatee County. North Port offers diverse residential lifestyle choices with master planned communities providing golf courses and other amenities, in addition to affordable homes on platted lots. A new urban land planning approach, plus recent land annexations, encourages future master planned communities. Attractive landscaping upgraded new commercial building appearance standards, an aggressive utility and roadway expansion program, a new government complex, new schools, and other proactive activities, have set the stage for North Port to be a model community of the future. As a growing community, the City has challenges keeping up with its infrastructure needs which includes developing business and light industrial sites with appropriate infrastructure. The Sarasota public school system is ranked first in Florida in both mathematics and reading comprehension and as a part of this system, North Port has six elementary schools, three middle schools, and two high schools. Easy access to post-secondary and training includes: The University of South Florida's (USF) South Sarasota Campus located on the western border of North Port, USF's City of Sarasota Campus within a 45-minute drive, and its main Tampa campus within a 90-minute drive. State College of Florida serves North Port through its Venice Campus five minutes west of North Port on US 41. The Florida SouthWestern State College Charlotte County campus is easily accessible via I-75 approximately 25 minutes south, and Florida Gulf Coast University (FGCU) in Fort Myers is approximately a 45-minute drive.



Municipal Complex
(Includes City Hall, Police Station and Fire Station #81)
City Hall
4970 City Hall Boulevard
North Port, FL 34286
(941) 429-7000

Police Station
4980 City Hall Boulevard
North Port, FL 34286
(941) 429-7300

Fire Station #81
4980 City Center Boulevard
North Port, FL 34286
(941) 240-8150

Fire Station #82
5650 North Port Boulevard
North Port, FL 34287
(941) 423-8281

Fire Station #83
3601 E. Price Boulevard
North Port, FL 34288
(941) 240-8192

Fire Station #84
1350 Citizens Parkway
North Port, FL 34288
(941) 423-2106

Fire Station #85
1308 N. Biscayne Drive
North Port, FL 34291
(941) 426-0468

Fire Station #86
8020 S Tamiami Trail
North Port, FL 34293

Public Works
(Includes Administration, Road & Drainage, Facilities Maintenance, Solid Waste and Fleet Mgt. Operations)
1100 N. Chamberlain Boulevard
North Port, FL 34286
(941) 240-8050

Fleet Management Services
1100 N. Chamberlain Boulevard
North Port, FL 34286
(941) 240-8530

North Port Utilities
(Includes Administration and Operations)
6644 Price Boulevard
North Port, FL 34291
(941) 240-8000

City at a Glance

Date of Incorporation	June 18, 1959
Form of Government	Commission/City Manager
Area	104 Square Miles
Total Adopted Fiscal Year 2025 Budget (excludes inter-fund transfers)	$280.2 million
Assessed Taxable Property Valuation	$10.04 billion

City Demographics

POPULATION (as of April 1st each year)

2020 (Census)	74,793
2021 (BEBR)	78,129
2022 (BEBR)	81,823
2023 (BEBR)	86,552
2024 (BEBR)	92,399

RESIDENT STATISTICS

Median Age	48.8
Average Household Size	2.12
Median Household Income	$68,583

RACIAL COMPOSITION*

Caucasian	87.5%
Hispanic or Latino	8.5%
Black or African American	6.3%
American Indian and Alaska Native	0.1%
Asian	2.1%
Two or More Races	3.2%

LAND COMPOSITION

Residential	34.53 sq. miles
Commercial	.11 sq. miles
Light Industrial	0.06 sq. miles
Government Use	1.27 sq. miles
Conservation	27.01 sq. miles
Agriculture	6.18 sq. miles
No Zoning Designation	.03 sq. miles
Activity Center	15.39 sq. miles
Corridor	1.90 sq. miles
Village	17.59 sq. miles

* *Taken from 2020 Census*

ECONOMIC ENVIRONMENT

TOP TEN EMPLOYERS

*COMPANY***	*# of Employees*
Sarasota Memorial Hospital	9,785
School Board of Sarasota County	5,917
Publix Supermarkets, Inc.	4,611
Sarasota County Government	3,692
PGT Innovations (Vinyl Tech)	2.416
Walmart	1,883
City of North Port	896
City of Sarasota	865
Target	585
Lowe's Home Centers	555

***Statistics are for Sarasota County; Not available for City of North Port; taken from the Sarasota County 2023 Annual Financial Comprehensive Report*

BOND RATINGS

GENERAL GOVERNMENT	*Rating*
Moody's	Aa2

Public Safety

POLICE PROTECTION

Sworn Police Officers	159
Civilian Employees	56
TOTAL	215

FIRE PROTECTION

Suppression Units	18
Rescue Units	9
Fire Stations	6
Employees	151
ISO Class (Scale of 1 - 10)	1/1Y

Education

AREA SCHOOLS		SCHOOL***	FSA RESULTS***	ENGLISH LANGUAGE ARTS	MATH	SCIENCE
ELEMENTARY	ENROLLMENT*	REPORT CARD	ELEMENTARY	**NP/COUNTY	NP/COUNTY	NP/COUNTY
Atwater	851	A	Grade 3	**205**/207	**205**/207	-
Cranberry	767	A	Grade 4	**215**/217	**216**/219	-
Glenallen	762	B	Grade 5	**223**/226	**225**/229	**206**/208
Lamarque	1,064	A	MIDDLE			
Toledo Blade	783	A	Grade 6	**225**/230	**229**/236	-
MIDDLE SCHOOLS			Grade 7	**229**/233	**243**/243	-
Heron Creek	899	A	Grade 8	**238**/241	**234**/243	**201**/204
Woodland	1012	A	HIGH SCHOOL			
HIGH SCHOOL			Grade 9	**240**/243	-	-
North Port	2,585	B	Grade 10	**241**/249	-	-
CHARTER SCHOOL			*Sarasota County School Board Month 1 Count			
Imagine at North Port	1,182	B	**City of North Port			
TOTAL	**9,905**		*** Florida Department of Education results 2024			

AREA COLLEGES/UNIVERSITIES

UNIVERSITY OF SOUTH FLORIDA NORTH PORT

Programs of Study:

ON-SITE BACHELOR'S-LEVEL COURSEWORK

- *Criminology*
- *Elementary Education*
- *Interdisciplinary Social Science*
- *Psychology*

ONLINE BACHELOR'S-LEVEL COURSEWORK

- *Hospitality Management*
- *Information Technology*

CERTIFICATE COURSEWORK

- *Leadership Studies*

STATE COLLEGE OF FLORIDA VENICE

Programs of Study:

Associate in Arts

Associate in Science

- *Arts and Design Programs*
- *Education Programs*
- *Business & Technology Programs*
- *Health and Science Programs*
- *Law and Public Safety Programs*

BAS in Energy Technology Mgt.

BAS in Health Services Admin

BAS in Homeland Security

BAS in Intl Business and Trade

BAS in Public Safety Admin.

BAS in Technology Mgmt.

BS in Early Childhood Education

BS in Nursing Degree (RN-BSN)

FLORIDA SOUTHWESTERN STATE COLLEGE CHARLOTTE COUNTY

Programs of Study:

SCHOOLS OF ARTS, HUMANITIES & SOCIAL SCIENCES

AA in General Studies

SCHOOL OF BUSINESS AND TECHNOLOGY*

BAS in Public Safety Administration

BAS in Supervision and Management

SCHOOL OF EDUCATION

BS in Elementary Education
BS in Middle Grades Language Arts Education

BS in Middle Grades Mathematics Education

BS in Middle Grades Science Education

BS in Secondary Biology Education

BS in Secondary Mathematics Education

SCHOOL OF HEALTH PROFESSIONS*

BAS in Cardiopulmonary Science

BS in Nursing

** AS degrees offered also*

Service Statistics

ELECTIONS		**STREETS & SIDEWALKS**	
Registered Voters	59,430	Miles of Paved Public Streets	821.94
Voter Turnout (Nov. 2024)	42,624	Arterial	40.31
		Collector	75.30
ANNEXATIONS		Local	706.33
Original Acreage (1959)	3,602		
12 Annexations	63,004	Miles of Paved Private Streets	155.15
Total Acreage	66,606	Miles of Sidewalks	179.41
SURFACE WATER		**SOLID WASTE COLLECTION**	
Miles of Canals	464	Residential Collections	39,291
Water Control Structures	64	Commercial Accounts	461

Utilities

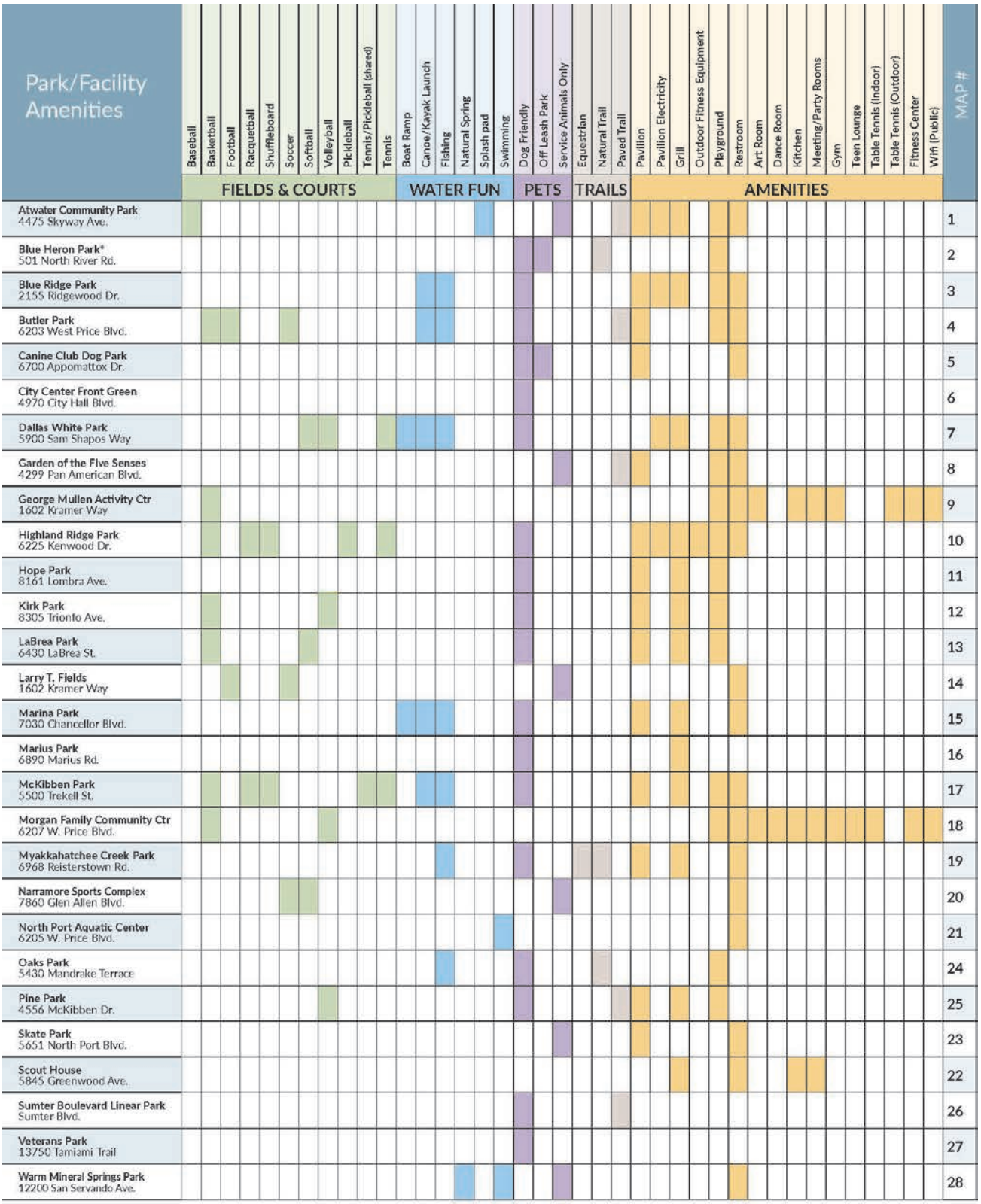
ACTIVE ACCOUNTS		Miles of Water Mains	408
Water Only	5,814	Miles of Sewer Force Mains	96
Water/Sewer	21,100	Miles of Gravity Sewer	196
Irrigation	57	Miles of Reuse Mains	20
Reclaimed	58		
CAPACITY PER DAY (Million Gallons)		**FIRE HYDRANTS**	2,626
Water (MGD)	8.30		
Sewer (MGD)	6.90		
Reuse Sold per day (MGD)	1.46	**LIFT STATIONS**	130

Parks & Recreation

RECREATIONAL PROGRAMS		**RECREATIONAL FACILITIES**	
Number of General Interest Programs	79	Number of Community/Activity Centers	3
Number of Fitness/Exercise Programs	14	Number of Neighborhood Parks	10
Number of Sports/Leagues Programs	7	Number of Special Use Parks	9
Number of Services Programs	4	Number of Recreational/Sports Facilities	5
Number of Special Events Programs	27	Number of Aquatic facilities	3
ANNUAL (FY) PARK ATTENDANCE		Acres of Community Parks	465.56
Special Events	32,776	Acres of Neighborhood Parks	35.65
Membership and Daily Drop-In Visits	54,857	Acres of Open Space Reserves	13,504.53
Warm Mineral Springs Park	126,698	*taken from Master Comprehensive Plan*	
North Port Aquatic Center	90,021		
Active Achieve Anything Members	1,618		

RECREATIONAL FACILITIES AND AMENITIES

The City provides residents with a wide range of high-quality recreational facilities, programs and services. The Parks & Recreation Department provides over forty programs offered to residents of all ages. The following chart is an overview of the facilities currently provided by the park's division.



Park/Facility Amenities	Baseball	Basketball	Football	Racquetball	Shuffleboard	Soccer	Softball	Volleyball	Pickleball	Tennis/Pickleball (shared)	Tennis	Boat Ramp	Canoe/Kayak Launch	Fishing	Natural Spring	Splash pad	Swimming	Dog Friendly	Off Leash Park	Service Animals Only	Equestrian	Natural Trail	Paved Trail	Pavilion	Pavilion Electricity	Grill	Outdoor Fitness Equipment	Playground	Restroom	Art Room	Dance Room	Kitchen	Meeting/Party Rooms	Gym	Teen Lounge	Table Tennis (Indoor)	Table Tennis (Outdoor)	Fitness Center	Wifi (Public)	MAP #
	FIELDS & COURTS											WATER FUN						PETS			TRAILS			AMENITIES																
Atwater Community Park 4475 Skyway Ave.																																								1
Blue Heron Park* 501 North River Rd.																																								2
Blue Ridge Park 2155 Ridgewood Dr.																																								3
Butler Park 6203 West Price Blvd.																																								4
Canine Club Dog Park 6700 Appomattox Dr.																																								5
City Center Front Green 4970 City Hall Blvd.																																								6
Dallas White Park 5900 Sam Shapos Way																																								7
Garden of the Five Senses 4299 Pan American Blvd.																																								8
George Mullen Activity Ctr 1602 Kramer Way																																								9
Highland Ridge Park 6225 Kenwood Dr.																																								10
Hope Park 8161 Lombra Ave.																																								11
Kirk Park 8305 Trionfo Ave.																																								12
LaBrea Park 6430 LaBrea St.																																								13
Larry T. Fields 1602 Kramer Way																																								14
Marina Park 7030 Chancellor Blvd.																																								15
Marius Park 6890 Marius Rd.																																								16
McKibben Park 5500 Trekell St.																																								17
Morgan Family Community Ctr 6207 W. Price Blvd.																																								18
Myakkahatchee Creek Park 6968 Reisterstown Rd.																																								19
Narramore Sports Complex 7860 Glen Allen Blvd.																																								20
North Port Aquatic Center 6205 W. Price Blvd.																																								21
Oaks Park 5430 Mandrake Terrace																																								24
Pine Park 4556 McKibben Dr.																																								25
Skate Park 5651 North Port Blvd.																																								23
Scout House 5845 Greenwood Ave.																																								22
Sumter Boulevard Linear Park Sumter Blvd.																																								26
Veterans Park 13750 Tamiami Trail																																								27
Warm Mineral Springs Park 12200 San Servando Ave.																																								28

*Maintained and Operated by Wellen Park

COMMISSION – MANAGER GOVERNMENT

The City of North Port uses the Commission-Manager form of government. Each Commissioner is elected "at large" for a four-year term. Annually at the first regular commission meeting in November, a mayor and vice mayor are elected by the five commissioners to serve in those capacities for a one-year term. The regular city commission meetings are held on the second and fourth Tuesdays of each month. The Commission represents all the citizens of North Port and has the responsibility for setting municipal policies not designated by state legislation, such as adopting ordinances and resolutions, voting on appropriations, approving the budget, and setting tax and fee rates. The mayor presides at meetings of the commission and is recognized as head of the city government for all official functions. The vice mayor serves as acting mayor in the absence of the mayor.

The City Manager is appointed by and is directly responsible to the City Commission. The manager is chosen solely based on administrative qualifications and experience in municipal affairs. As the administrative head of the City, the manager carries out the policies that are established by the commission and directs and coordinates the work of all city departments. The manager is responsible to inform the commission of the conditions and needs of the city and to make recommendations for action as the need arises. The manager also prepares the annual budget for the commission's consideration and upon its enactment sees that its provisions are upheld. The Commission – Manager form of government is ideal for a maturing city, such as North Port, as it affords the unification of authority and political responsibility in a professional administrator. The system fosters democracy and efficiency in a government that is highly responsive to the needs of the City's citizens.

HOW TO USE THE BUDGET DOCUMENT

The City's Adopted Annual Budget provides a framework for the overall fiscal management of the City of North Port for Fiscal Year (FY) 2025 and the future. It includes the day-to-day operating funds and capital improvement funds. The budget presentation is intended to be a policy document, a financial plan, an operations guide and a communications device. The purpose of this section is to provide the reader with a guide to the document's contents: where and how to find the information and how to understand or use the information. The budget document has been prepared in a summary format intended to be easily understood by the general public. A budget-in-brief document titled, ***Community Connection – Citizen's Guide to the FY 2025 Budget*** is available as a separate document on the City's website at www.northportfl.gov.

The following describes each of the major sections in this document:

Introduction - The *Introduction* contains the Vision and Mission statements, the City's Elected officials, a history and map of the City's locations, the City at a Glance which lists general demographic facts and figures for the City of North Port and a How-To-Use guide for the document.

Executive Summary – The *Executive Summary* section contains the Manager's Letter and a budget summary to the City Commission. This budget in brief includes information that went into the decision-making process for the budget, key services, millage history and a total budget overview including fund summaries. This section also includes forecasts of future impacts to the budget; assumptions made for the forecasts; and presents changes in fund balances. It also contains a narrative, comparative tables, charts and graphs to make the information more understandable and comprehensive.

Strategic Planning - The *Strategic Planning* section describes where the City has been and where it is going in the upcoming year and in future years. It provides a broad perspective of the City's strategic plan and includes the economic outlook, legislative issues and emerging issues the City is analyzing for future budgets. This section also contains both a summary of ad valorem taxes and millage rates for all municipalities within Sarasota County.

Revenue & Expenditure Analysis - The *Revenue & Expenditure Analysis* presents a five-year financial outlook for the City. The forecast includes assumptions and projection for the budget years of 2025-2029. The section includes forecasts of revenues and expenditures. Historical trends and data are reviewed and considered in developing revenue forecasts. New residential developments and anticipated increase in levels of service provide the backdrop for estimating future expenditures.

Budget Process & Policies - The *Budget Process & Policies* section serves to describe the budget process, calendar, and staff roles and responsibilities. The section also includes the basis of accounting, measurement focus, and financial statement presentation. Finally, financial and budgetary policies, including the basis of budgeting, are presented.

Fund Structures & Summaries – The *Fund Structures & Summaries* section provides an overview of the City's fund structure, descriptions, historical revenue and expenditure analysis, and balances. Organized by fund, the section describes sources of funds or revenue, use of funds or expenditures, and presents changes in fund balances. It also contains a narrative, comparative tables, and charts to make the information easily understandable and more comprehensive.

Departmental Summaries – The summaries include: an organizational chart; the mission; core services and outputs; accomplishments; initiatives; selected performance measures; the budget by department/division and overall staffing. The department summary section is ordered as follows:

Structure	Shows the organization of each divisional unit
Mission	A statement of purpose for each divisional unit
Core Service Areas	The primary tasks performed by each divisional unit that provide benefits to citizens, businesses and ot stakeholders.
Strategic Pillars and Priorities	Focus areas developed and adopted by City Commission and supported by services delivered Department/Divisions to citizens
Accomplishments	Department/Division accomplishments from the prior fiscal year
Initiatives	Department/Division initiatives supported by the Adopted Budget
Goals and Performance Measures	Desired accomplishments that support core service areas and related outcome measures that indic progress toward goal achievement
Operating Budget Detail	Compares actual and budget revenues (if applicable) and expenditures by type for fiscal years 2021 through 2025
Staffing	Details the authorized position count for the department/division for five years

Capital Improvement Program – The *Capital Improvement Program* contains a summarized version of the Five-Year Capital Improvement Program (CIP) for fiscal years 2025 through 2029. The programmed projects for FY 2025 are adopted as a part of the budget.

Supplemental Information
The *Supplemental Information* portion contains Budget Ordinances and Resolutions.

Glossary of Terms and Acronyms
The *Glossary of Terms and Acronyms* is a glossary of frequently used terms including acronyms used throughout the budget document.

If additional information is desired, please contact the Finance Department at (941) 429-7107. The budget document is also located on the City of North Port website. A copy of this document can be obtained by contacting the City Clerk's Office.

December 23, 2024

Honorable Mayor and Members of the City Commission:

In accordance with the City Charter and Code of Ordinances and the laws of the State of Florida, I have prepared and now present the adopted budget for Fiscal Year (FY) 2025. The FY 2025 budget reflects revenue estimates and expenditures based upon an ongoing review of operations. Copies of the budget are available for public inspection in the Office of the City Clerk. Additionally, a user-friendly copy of the budget is located on the City's website.

Public hearing dates for the review of the FY 2025 Proposed Budget were Wednesday, September 11, 2024 and Wednesday, September 25, 2024, at 5:01 p.m. in the City Hall Commission Chambers.

The FY 2025 Budget represents one of the most important documents presented to and approved by the City Commission. It establishes an operational and financial plan for the delivery of city services. Whether local, state, or federal, each governmental agency functions with a unique set of challenges and circumstances based on its past decisions, financial conditions, and expectations from constituents.

Development of the budget began several months ago with planning, analysis, review and assessments. Utilizing the 2022-2025 City of North Port Strategic Pillars and Priorities as well as requests and concerns heard from the City Commission and constituents in a variety of forums throughout the year, this FY 2025 budget recognizes and addresses our community needs and culminates in a financial plan that expands public safety services, continues investment in capital projects and city infrastructure, improves operational efficiency, and promotes economic development.

The FY 2025 Adopted Budget was developed with a look toward the City's past, present, and anticipated future financial conditions. The framework for the Adopted Budget was established to maintain resources at sustainable levels to ensure services are delivered. The guiding principles are as follows:

- Protect key services on which the public depends
- Promote an economically sustainable community
- Continue with vital infrastructure improvements
- Maintain adequate reserves as determined by the City Commission

North Port has a reputation as a beautiful, growing, and affordable location. As an organization and as a community, we cannot take for granted that great cities don't just happen. They are built through the leadership of their elected officials, the dedication and hard work of their employees, and the active participation of an informed community.

Protect Key Services

PUBLIC SAFETY

Police

The Police Department continues to evolve in the use of technology to provide for a safe community to our residents. This fiscal year the Department will continue to expand its Real Time Intelligence Center (RTIC) to help keep our community safe and provide our law enforcement officers with the tools they need to solve and deter crimes in our city.

Commission previously approved design of the new Police Headquarters project to Phase III - Design Development and Phase IV - Construction Documents. The 100% design development phase of the new Police Headquarters project is complete. This fiscal year the Department will seek direction from the Commission and take action to proceed with the next steps.

Police staffing changes in the FY 2024 - 2025 budget include a Commander, School Resource Officer Sergeant, 2 Electronic Surveillance Detectives, Conservation Officer, Community Engagement Specialist, Crime Scene Technician, Digital Records Specialist, and Quartermaster.

Fire

Rapid growth continues to put increased demand on fire and rescue services as we experience large development areas on both the eastern and western portions of the city. Fire Rescue applied for and is awaiting award determination on a Staffing for Adequate Fire and Emergency Response (SAFER) grant through the Federal Emergency Management Agency (FEMA). This increased staffing will ensure appropriate staffing levels for the increased demand of fire and emergency medical services now and in the future.

The Strategic Plan and Community Risk Assessment - Standard of Cover documents for Fire Rescue are currently being updated. These updates are to ensure up to date written policies and procedures that determine the distribution, concentration, and reliability of fixed and mobile response forces for fire, emergency medical services, hazardous materials and other technical types of response. Fire Rescue was awarded accreditation by the Commission on Accreditation of Ambulance Services (CAAS) and is pursuing a second accreditation from the Commission on Fire Accreditation International (CFAI).

In the aftermath of Hurricane Ian in 2022 and the major damage sustained to Fire Station 81, Fire Rescue began design and development for the fire station rebuild with construction scheduled in the Spring of 2025. The City of North Port's first free standing Emergency Operations Center also began design and development with construction planned for mid to late 2025.

Economically Sustainable Community

Property Taxes

The City continues to see sustained growth in net new construction added to the property tax roll this year. Assessed taxable value from new construction totals $831,326,548 which will add approximately $3,021,760 in new property tax revenue for FY 2025.

The City of North Port's total certified taxable assessed valuation is $9,978,666,791, an increase of $1,493,119,177, or 17.60%, from the prior year's final valuation. Revenue from ad valorem taxes is projected at $36,508,170, representing 41.79% of the General Fund revenue, excluding appropriated use of fund balance. The table below shows the City's taxable values and net new construction for ten years.

Taxable Values - 10-Year Comparison			
Tax Year	**Net New Construction**	**Total Value**	**Change from Prior Year**
2024 Certified	$831,326,548	$9,978,666,791	17.60%
2023 Final	$400,658,127	$8,485,547,614	17.24%
2022 Final	$488,303,424	$7,237,700,089	25.47%
2021 Final	$301,515,880	$5,768,607,317	12.89%
2020 Final	$261,552,931	$5,109,695,927	10.96%
2019 Final	$232,905,493	$4,604,781,627	11.76%
2018 Final	$165,042,772	$4,120,260,362	12.41%
2017 Final	$167,908,011	$3,665,491,838	12.33%
2016 Final	$145,158,578	$3,263,539,753	13.22%
2015 Final	$71,624,081	$2,882,331,970	8.95%

The FY 2025 budget includes an operating millage rate of 3.7667 per $1,000 assessed taxable valuation, which is the same since FY 2021. The collection rate was established based on historical trends and is set at 96.5%. The table below shows the City's ad valorem tax revenue and millage rates for ten years.

Millage and Ad Valorem Tax Revenue			
Tax Year	**Millage Rate**	**Ad Valorem Tax Revenue**	**Change from Prior Year**
FY 2025 Adopted	3.7667	$36,508,170	17.94%
FY 2024 Adopted	3.7667	$30,954,100	17.44%
FY 2023 Actual	3.7667	$26,356,535	25.88%
FY 2022 Actual	3.7667	$20,938,139	13.01%
FY 2021 Actual	3.7667	$18,528,294	7.66%
FY 2020 Actual	3.8735	$17,210,539	26.65%
FY 2019 Actual	3.4070	$13,589,529	12.50%
FY 2018 Actual	3.4070	$12,079,876	9.65%
FY 2017 Actual	3.4770	$11,017,059	9.22%
FY 2016 Actual	3.5974	$10,087,023	9.30%

Continue with Vital Infrastructure Improvements

PARKS AND RECREATION

The mission of City of North Port Parks & Recreation Department is "to promote health and socially rewarding activities through the preservation of cultural resources and the provisions of diverse, high-quality parks and natural spaces." The department is one of 213 parks and recreation agencies across the United States that have earned national accreditation from the Commission for Accreditation of Park and Recreation Agencies (CAPRA) and the National Recreation & Parks Association (NRPA) for best management practices and is also a national Gold Medal Finalist.

According to the NRPA's "Engagement with Parks" report, eighty-four percent of U.S. adults seek high-quality parks and recreation when choosing a place to live. Additionally, 9 in 10 people agree that parks and recreation is an important service provided by their local government. North Port Parks and Recreation is committed to providing essential services that support and strengthen quality of life in the City by improving health and wellness, driving economic opportunity, and building community. As highlighted in the NRPA's 2023 Economic Impact of Parks report, parks and recreation departments contribute significantly to local economies. In fact, every dollar invested in parks and recreation generates substantial returns in terms of job creation, tourism, and enhanced property values. North Port's parks and recreation services help to drive local economic growth by attracting visitors, improving community appeal, and supporting local families.

In addition to recreational programming and services, the Parks & Recreation Department works diligently to provide safe, well-maintained park infrastructure and amenities. The FY 2024-25 budget includes several capital projects including the Circle of Honor Veterans Memorial, improvements at the Myakkahatchee Creek Environmental Park, a new passive park on the east side of the City, and restoration of the historic buildings at Warm Mineral Springs Park. In addition, the Department continues its progress towards repair and replacement of amenities and facilities damaged by Hurricane Ian and is embarking on a new comprehensive master plan to ensure services keep up with the unprecedented growth of the City.

TRANSPORTATION

Price Boulevard is the only major east-west thoroughfare that extends from the western City limits to the eastern City limits of legacy North Port. The Price Boulevard Widening Phase I Project has been in planning and design since 2015. Phase I of the project, including the design, preparation of engineering plans and lot acquisition for retention ponds, was completed in 2024. The Construction phase is scheduled to be started early in 2025. The project is a major infrastructure improvement

that is funded through various resources, including escheated lots, Road and Drainage District, transportation and impact fees, surtax, transportation bonds, and utility capacity fees.

Other Road and Drainage District projects include the following:

- Hillsborough Boulevard/Cranberry Boulevard Intersection Improvements
- I-75 Road Infrastructure Improvements ~~–~~at the intersections of Toledo Blade Boulevard~~,~~ and Sumter Boulevard
- Toledo Blade Boulevard Road Reconstruction
- Multi-modal expansion in various areas, including bicycle lanes, sidewalks and pedestrian bridges
- Pan American Bridge Rehabilitation

The Road and Drainage District continues its road and bridge rehabilitation, transportation system improvements, and sidewalk and pedestrian bridge projects in FY 2025.

DRAINAGE

The Drainage System Improvement Project provides for the annual maintenance, rehabilitation, and replacement of the City's stormwater drainage system infrastructure. This includes pipe replacement, pipe lining, outfall piping and culvert installation, rehabilitation of swales, retention ditches and drainage canals. These improvements are part of a viable drainage program to maintain water quality and control potential flooding.

Other Road and Drainage District projects include the following:

- Design and Replacement of Water Control Structure 113, 114, 121, 130
- Design and Replacement of Water Control Structure Fixed Weir 157
- Design and Replacement of Water Control Structure Fixed Weir 158

The Road and Drainage District continues its Drainage System Improvement projects in FY 2025.

UTILITIES

The site clearing for the construction of the new Utilities Administration and Warehouse Facility to be located on Pan American Boulevard began on December 2, 2024. Construction of the building is anticipated to begin in early 2025 and be completed in 2026.

The Advanced Metering Infrastructure will be awarded shortly. The contract is a three year contract to upgrade meters to a remote reading software. This project will improve customer service and billing.

Utilities continues its Neighborhood Expansion Project in FY 2024. The design, permitting, and grant documentation for the vacuum station located within the first sewer shed is being completed. This project will allow the expansion of water and wastewater services into neighborhoods through a methodical, economical manner to maximize efficiency and minimize cost. Once design and permitting is complete, construction of the improvements of the first phase is anticipated to be brought to Commission next summer.

Water Distribution System Improvements will continue to provide potable water reliability through the City's water utility system. In addition, the project improves water quality and pressure, and reduces the amount of flushing necessary to maintain water quality.

Water and Wastewater Treatment Plant Improvements are scheduled for construction to rehabilitate older equipment and improve operations.

The replacement of the Centrifuge Building at the Pan American Wastewater Treatment Plant is in the design phase and construction should start in the fall of 2025.

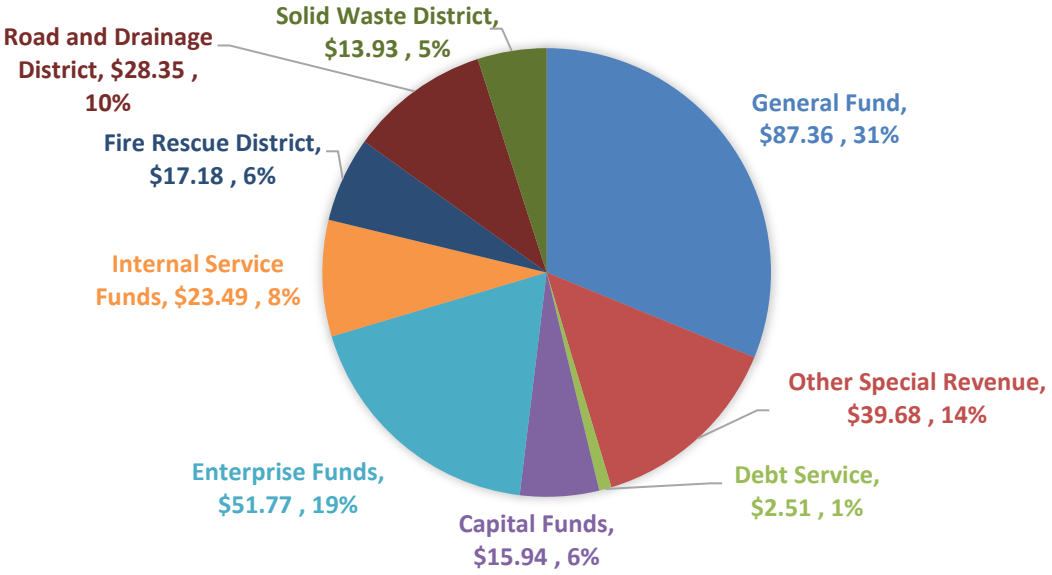
Budget Overview

The FY 2025 total adopted budget excluding transfers and retained earnings for all funds is $280,216,960. This is $36,108,590 more than the FY 2024 Adopted Budget of $244,108,370.

Included in the adopted budget are General Fund appropriations of $88,774,940. The adopted budget is a strategic budget that aligns financial and employee resources with the Commission's Strategic Pillars and Priorities. It reflects continued investments in infrastructure and enhanced citywide public safety.

In 2025, the City saw a large uptick in property values, but the immediate future is still uncertain. Though the City has been fortunate not to see the significant loss of revenue that was predicted for FY 2021, the effects of the COVID-19 pandemic on the economy could last for years to come. This has not changed this administration's goal to deliver high-quality services to our neighbors in a cost-effective manner. We have made significant progress over the past in aligning the priorities within the organization to the Commission's expectations and managing within our means while planning for the future. Dedicated staff members have produced a budget that I believe achieves the goals and guidelines set out by the Commission in the budget development process. This is due to the Commission's efforts to lead the city with forethought and deliberation.

FY 2025 All Funds Adopted Budget - $280.2 million
(In Millions)



The adopted budget increases service levels and increases total positions by 39.5 FTEs. The adopted budget for the Fire Rescue District results in a 11.48% increase in revenues. Increases to the Solid Waste District and Road and Drainage District are 10% and 15%, respectively. Water and wastewater rates will increase 9.5% and 9.5%, respectively, for FY 2025 according to the current rate study and additional costs. The City transitioned to a self-insured medical health plan in fiscal year 2019. The plan is funded based upon historical and projected claims and employee benefit costs are increasing by 10%. Dental insurance plans and vision insurance are projected with no increase. The budget also provides an average of a 3.5% performance-based increase for all non-bargaining employees, an annual consumer price index applied to paygrades and a 1% increase due to the increase in the minimum wage. The actual increases for the union employees are subject to collective bargaining agreements.

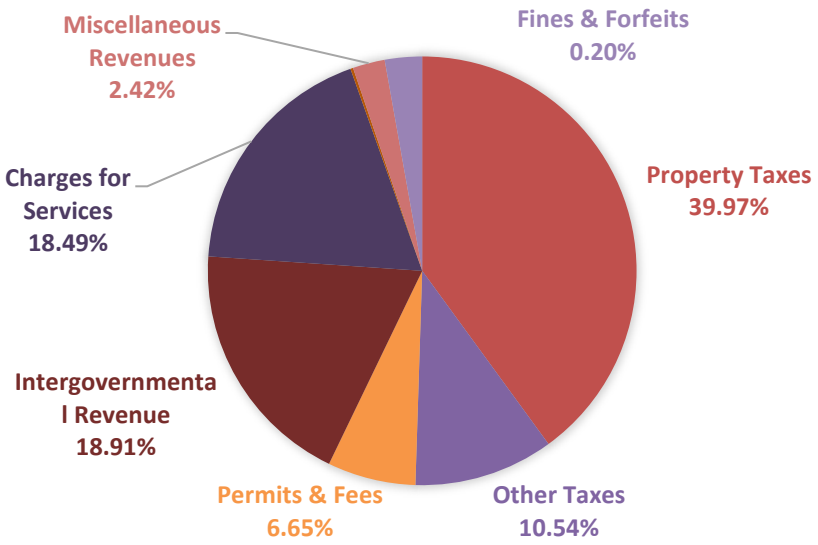
General Fund - Highlights

The adopted General Fund budget excluding transfers totals $87,356,940, representing an increase of $13,552,350 or 18.36% compared to the FY 2024 adopted budget. The approved millage rate of 3.7667 per $1,000 assessed taxable valuation is the same as the millage rate from the prior four years.

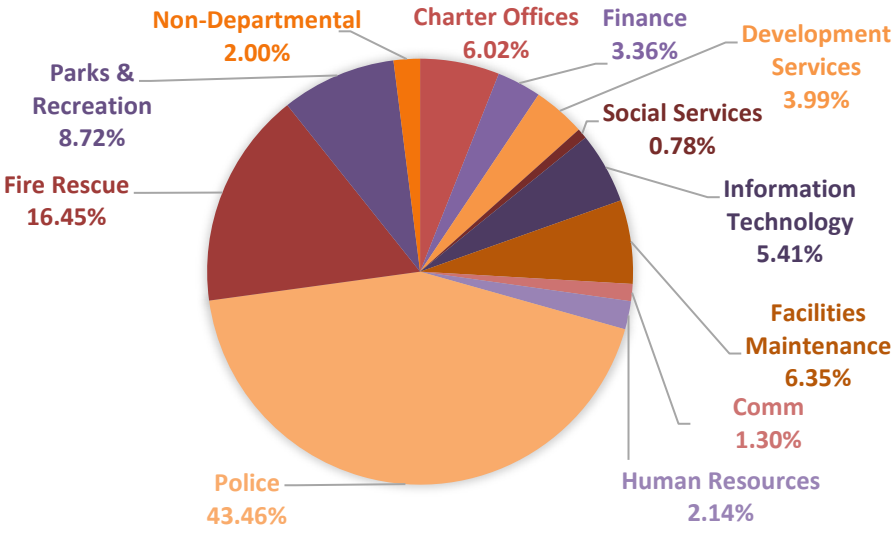
While the City projects an increase in some revenue, other changes and strategies have been implemented to balance the budget. The FY 2025 General Fund Budget includes funding enhancements for the following new positions:

- Business Systems Analyst
- Network Analyst
- Service Desk Technician
- Crime Scene Technician
- Video Management Specialist
- Project Coordinator
- Security Guards (2.5 FTE)
- Community Engagement/Recruiting Specialist
- Detective – Electronic Surveillance Unit (2 FTE)
- Police Commander
- Police Sergeant

Where the General Fund Money Comes From



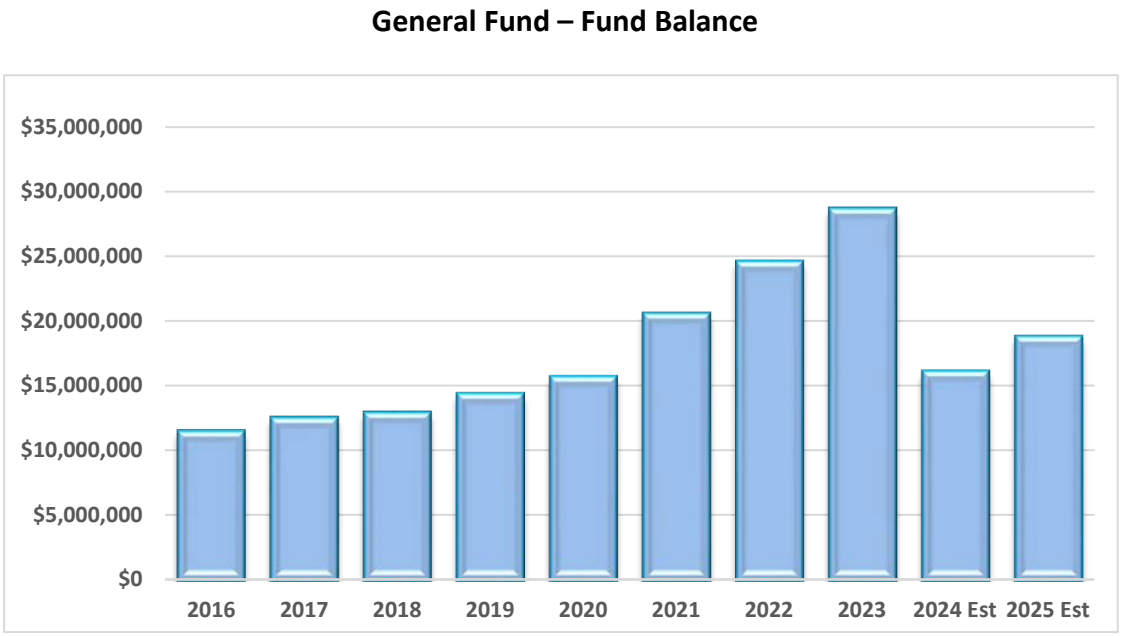
Where the General Fund Money Goes



General Fund – Fund Balances

The City Commission approved on September 17, 2020, a new fund balance policy that strengthens the City's financial sustainability. The new policy establishes retaining a 20% Emergency and Disaster Reserve and up to an additional 10% for an Economic Stabilization Reserve. The total amount of reserves is calculated on the following year's budgeted expenditures. The 2025 General Fund Budget was approved based upon an estimated unreserved fund balance as of September 30, 2024, of $16,168,969. However, $2,665,650 is budgeted to be returned to fund balance for the FY 2025 budget. The FY 2025 General Fund Budget meets the 20% reserve policy for Emergency and Disaster with a total fund balance of $18,834,619 or 21.22% as shown in the chart below.

The chart below presents a ten-year fund balance history for the General Fund.



The General Fund balance provides a measure of the financial resources available for future spending or appropriation. While the fund balance does not reflect the general health of the government, the increase or decrease in the unassigned fund balance is an important indicator. It is equally important to look at the likelihood of potential unanticipated costs or revenue reductions that can strain City reserves. Some of their possible issues include natural disasters, emergency repairs to city infrastructure, and cuts to intergovernmental revenues. We will continue to monitor and assess the unassigned fund balance to ensure that the level of available funds is commensurate with the level of risk associated with revenue and expenditure variability that could strain the City's finances.

Changes Between Recommended and Adopted Budget

As part of the annual budget process, the City Commission held workshops in June to review the City Manager's Recommended Budget and in July to review the City Manager's Proposed Budget. The public was welcome to comment and the budget materials and changes were available to the public. Discussions with the City Commission, City Manager and Department Heads were held that shaped the budget that was approved in September.

On the following page are the changes made to the General Fund from the workshops in June through budget adoption to reflect updated revenue estimates as well as expenditure adjustments for changing Department needs and Commissioner requests while ensuring the fund balance is maintained.

Changes Between FY 2025 Recommended and Adopted Budget

REVENUES	
Total from Manager's Recommended Budget	**88,464,640**
Delete County Local Business Tax Revenue	-20,000
Increase ad valorem to July 1 estimate	669,290
Decrease Payment in lieu of Franchise Revenue	-214,670
Update Communications Service Tax Revenue	63,030
Update to Municipal Revenue Share Revenue	87,510
Update to Sales Tax Revenue	513,360
Increase Payment in lieu of Taxes Revenue	54,970
Adjust Use of Fund Balance	-843,190
Total for Final Budget	**88,774,940**
EXPENSES	
Total from Manager's Recommended Budget	**88,464,640**
Add Unemployment Cost	10,000
Delete Conference and Challenge Coins in Commission Budget	-8,700
BP2887 Reduce City Hall Security from 2.75 FTE to 2.5 FTE	-11,610
BP 2777 Move upfitting for Police vehicle to Police Impact Fee Fund	-23,000
BP 2821 Fund Replacement Radio System Equipment for Fire	11,320
Add Paymentus Costs for Online Public Records Requests for City Clerk	9,750
Add Educational Assistance for Parks & Recreation Administration	2,500
Additional for Fire Collective Bargaining Agreement	251,480
BP 2743 Fund Replacement Computers for Information Technology	68,560
Total for Final Budget	**88,774,940**

DISTRICTS FUNDS

Public Works – Road & Drainage District

The approved Road & Drainage District Fund budget excluding transfers totals $28,351,500 and includes: appropriations to operate the City's roads, drainage, infrastructure, and engineering services, and to make capital improvements to the City's infrastructure system, and equipment and machinery purchases to ensure continued operation and expansion to meet the needs of property owners in the City. This budget includes a 15% increase in assessment rates.

The Road & Drainage District continues expanding the infrastructure system with the construction of new sidewalks and the completion of existing road widening projects. The Road and Drainage District completed the use of $41,000,000 in bond proceeds to reconstruct approximately 266 miles of roads that are not up to standard in the City in FY 2019. This effort included the Commission's commitment to annually provide funding necessary to properly maintain the structural integrity of the city's roads. In FY 2024, $2.2 million in excess assessment revenue was transferred back into the project to further reconstruct roads under the original bond parameters.

Public Works – Solid Waste District

The approved Solid Waste District Fund budget excluding transfers totals $13,934,960 and includes: appropriations to operate the City's solid waste collection and disposal. The Solid Waste assessment increased 10% from $275 to $302.50 annually.

Fire Rescue District

The approved Fire Rescue District Fund budget excluding transfers totals $17,184,250 and includes: appropriations to operate the City's fire protection and preventions services, emergency management services, construction of fire stations to meet level of service demands and purchasing of emergency vehicles and fire apparatus to maintain operations and expansion to meet the needs of property owners in the City. This budget included a 11.48% increase in assessment revenue.

The Fire Rescue District continues to recruit new Firefighters/Paramedics in FY 2025 to achieve needed staffing levels to meet increases in population and building construction.

OTHER FUNDS

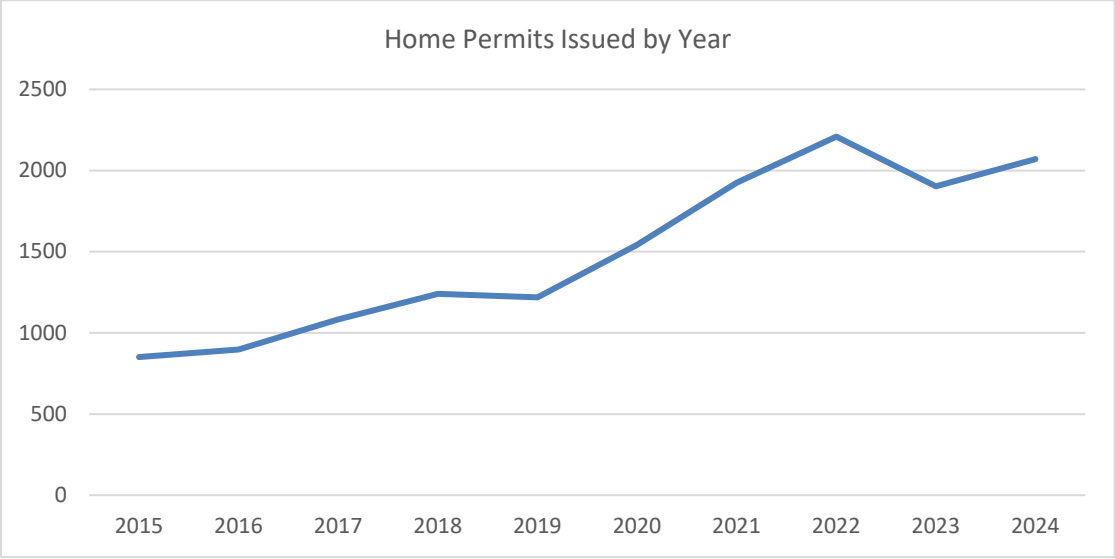
Utilities Fund

The approved Utilities Funds budget excluding transfers totals $51,769,850 and includes: appropriations to operate the City's water and sewer divisions, repayment of the debt service on the existing bonds and maintaining required bond reserves and making capital improvements to the system in order to ensure continued operation and expansion to meet the needs of property owners in the City.

In accordance with Sections 78-38 and 78-39 of the Code of the City of North Port, Florida, an annual rate adjustment is made to all water and sewer rates, charges, and fees equal to the current index of the Miami-Fort Lauderdale Consumer Price Index (all urban consumers) as reported by the Bureau of Labor Statistics as of January each year. However, in the year that Utilities conducts a rate analysis study, the rates do not change by the CPI. Utilities conducted a rate study in FY 2019 and Commission approved an 9.5% water and 9.5% wastewater increase for fiscal year 2025 which included additional operating increases plus the rate study increase.

Building Fund

The approved Building Fund budget excluding transfers, which totals $8,193,450, includes appropriations to operate the City's building permitting and inspection services and is funded through user fees charged for permitting and inspection services. The budget represents a decrease of $197,720 from the FY 2024 budget. This level of funding preserves our level of service established by funding allocated in FY 2024, which included two capital projects, including a Development Services City Hall Remodel and a new software for the building division. The Building Fund was established in fiscal year 2007 based upon changes to Florida Statutes.



Impact Fee Funds

Projects contained within the Impact Fee Funds for FY 2024 include:

- Police Vehicles for five new Police positions - $337,000
- Special Response Team Van for Police - $88,000
- Payments to Wellen Park - $9,165,640
- Fire Equipment - $85,550
- Construction for Circle of Honor - $400,000
- Design Services for Parks Maintenance Operations Building - $400,000
- Price Blvd. Widening Phase 1 - $3,671,820
- Cosmic Waterway Crossing - $147,000
- I-75 Interchange Road Infrastructure Improvements (Toledo Blade) - $2,500,000
- Solid Waste Transfer Station - $1,400,000

Infrastructure Surtax Fund

Projects contained within the Surtax Fund for FY 2025 include:

- Police projects for $1,297,200 that include:
  - Replacement vehicles
  - VMWare Storage Server
- Fire Rescue projects for $2,093,160 that include:
  - Land Acquisition and Planning Costs for Future Fire Station
- Parks and Recreation projects for $530,000 that include:
  - Narramore Field Rehabilitation and Replacement
  - Replacement Playground Equipment
  - Phased ADA transition plan
- Public Works projects for $2,115,800 that include:
  - Drainage System Improvements
  - Routine Road Maintenance
  - Bridge Repair and Maintenance
  - Sidewalk and Pedestrian Bridge
- Utilities projects for $3,718,450 that include:
  - Water distribution system improvements
  - Neighborhood water/wastewater expansion

Renewal and Replacement Funds

The Renewal and Replacement Funds are utilized to replace rolling stock and equipment and support the upgrades of City facilities such as building components, playground equipment, shade structures, etc. Expenditures for FY 2025 include:

- Road and Drainage replacement vehicle and equipment purchases - $2,264,000
- Fire Rescue Station Furniture and Appliance Replacement - $20,000
- Fire Rescue PPE replacement - $500,000
- Fire District SCBA replacement - $1,044,530
- Fire District – Brush Truck Skid Unit replacement - $30,000
- Fire District replacement rescue lift bags - $62,600
- Fire District – Thermal Image Camera replacement - $48,000
- Code Enforcement replacement vehicle - $55,000
- Parks Fitness Center Cardio equipment replacement - $30,000
- Fleet Management equipment - $20,000
- Parks Maintenance vehicles - $115,500
- Solid Waste replacement vehicles - $1,865,000
- Planning and Zoning replacement vehicle - $55,000
- Information Technology Firewall Replacement - $75,600

Fleet Management Fund

The Fleet Management Fund is established to consolidate fleet maintenance costs into one central fund. Each year the user departments and agencies are charged a cost allocation based on previous years' maintenance and repair costs.

The approved Fleet Management Fund budget excluding transfers is $8,479,590. In addition to the repair and maintenance of the City's rolling stock, Fleet Services includes administration of the fuel card system and in-house fueling program, the development, implementation and administration of the City's Vehicle Replacement and Vehicle Use Policies, and the recommendations, procurement and delivery of the City's rolling stock.

Self-Insurance-Health Fund

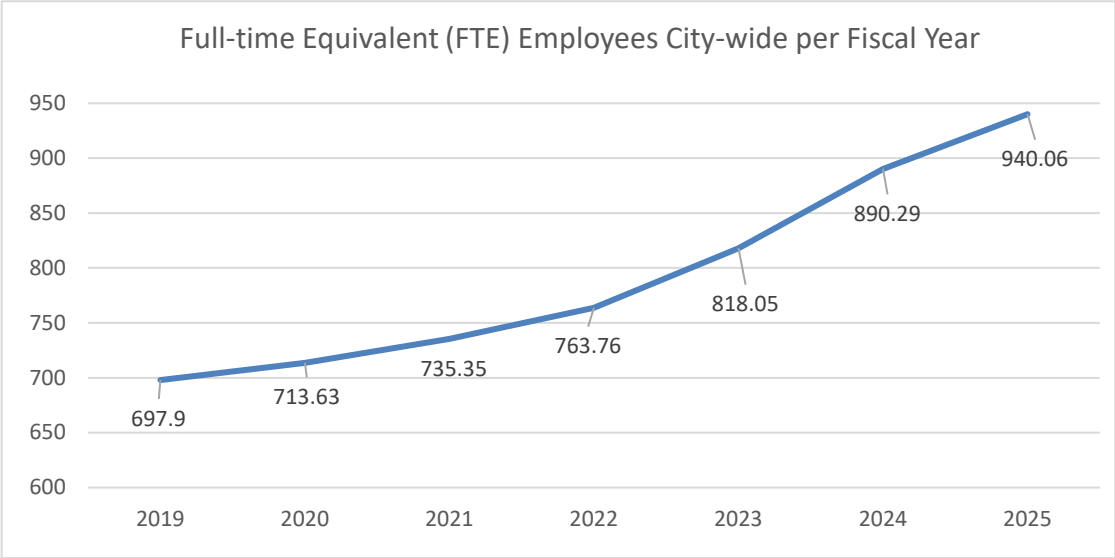
The City transitioned to self-funded medical health insurance in FY 2019. This fund is only for the purpose of paying medical healthcare claims. The budget reflects an 22.69% increase based on historical and trending medical claims data for the City. The Employee Benefits will continue to fund dental, vision, life, accidental death and disability, and short-term disability insurance benefits.

Typically, medical insurance increases by 12-15% annually. The City has been moving toward self-funded medical healthcare, which will provide opportunities for reducing medical insurance costs in the future. The approved budget for medical healthcare costs is $16,887,970. The City will contribute $14,221,280 toward the benefits and the employees will contribute $1,704,730.

PERSONNEL

As our economy pushes forward, we must consider the multiple factors that foster and support economic development and understand that those factors are often more than bricks and mortar projects. I believe that our employees, our community builders, are both the City's greatest asset and our most important investment in providing services to our community. It is imperative to recognize that the City employees continue to service our community well and perform admirably in our revitalized and fast-paced environment. As part of the FY 2025 budget, I include an increase in the staffing for critical areas of the City, including ten positions in Public Works, nine positions in the Police Department, eight in Utilities, seven in Fire, and three in Information Technology and Development Services.

The number of full-time equivalent employees for FY 2025 totals 940.06 positions; a net increase of 39.50 FTEs from the FY 2024 amended budget. The chart below shows the City's 6-year history of full-time equivalent personnel as well as FY 2025.



The approved budget for personnel also includes required pension plan contributions and wage increases based upon performance.

Other Significant Issues

- The City has applied for several grants. If awarded these grants, then budget adjustments will be made based upon the City Commission's acceptance of the awarded funds.
- All ARPA funds have been received and budgeted for use.
- The City Commission approved Strategic Pillars and Priorities guided the design of this budget.
- Renewed Collective Bargaining Agreement costs have been included for both Police and Fire

Conclusion

The FY 2025 budget development process was improved by implementing workshops with the Commission earlier in the process that allowed for the development of a budget based on Commission priorities. The increased assessed valuation for the City allowed us to maintain the 20% required Emergency and Disaster Reserve and maintain the millage rate.

I believe this operating and capital improvement budget positions the City and our community for the future and places emphasis on funding some of the most critical areas of concern.

While the future trajectory of the economy still remains unclear, this budget endeavors to prepare North Port to manage its fiscal challenges, meet its commitments, and take advantage of opportunities that arise. Moving forward, we will continue to rely upon the Commission's Strategic Plan as a guide in making calculated decisions about where to invest our limited resources.

As this budget process has reflected, there is often more than one way to solve and mitigate challenges. Staff has worked hard to create a plan and establish a platform to work toward success.

In summary, this budget enhances service delivery in public safety, transportation and drainage, and community enrichment. This budget also provides the means to fund the ongoing maintenance and improvements to the City's infrastructure, plus providing the tools, training and equipment needed by our most valuable resource, our employees.

I wish to thank the Mayor and City Commission for sharing your proactive leadership in providing ideas and priorities for the City to be reflected in the budget. I also extend my appreciation to the Department Directors and their staff for their active participation and valuable contributions to developing the FY 2025 budget. As a service-based organization, the employees remain the City's most valuable resources.

The FY 2025 budget continues funding the major capital projects and maintains core services. I firmly believe that the budget is both responsive and responsible. It is responsive to the community for the service requirements and responsible in recognizing changes in the economic climate.

We look forward to the Commission's continued direction as we start work on the 2026 budget which will serve as a tool to convey your vision for the services provided in our community. I remain confident that with the Commission's direction, we will continue to position North Port as a great place where you can Achieve Anything.

I look forward to examining our opportunities, overcoming our challenges, and celebrating our successes with you. On behalf of all the City of North Port employees, we thank you for the opportunity to serve.

Respectfully submitted,

A. Jerome Fletcher II, ICMA-CM, MPA
City Manager

Executive Summary

The City of North Port adopted its Fiscal Year 2025 Annual Budget on September 25, 2024. Two public hearings were held for input from the citizens of North Port. The FY 2025 Adopted Budget is a deliberate balance of revenues and expenditures, prepared according to Florida Statutes. The City of North Port's annual budget is the result of a strategic planning process which aligns the budget with the City's mission, vision and values, and is prioritized for the provision of Commission priorities.

Fiscal Year 2024 – 2025 Comprehensive Annual Budget

	General Fund	Special Revenue Funds	Debt Service Fund	Capital Funds	Total Governmental Funds	Proprietary Funds	Total City-Wide Budget
Revenues							
Ad Valorem Taxes	$ 36,548,170	$ -	$ -	$ -	$ 36,548,170	$ -	**$ 36,548,170**
Non-Ad Valorem Assessments	-	49,561,950	-	-	49,561,950	-	**49,561,950**
Other Taxes	9,633,770	4,039,370	-	19,064,270	32,737,410	-	**32,737,410**
Permits & Special Assessments	6,084,600	38,300,760	3,120,530	-	47,505,890	1,216,680	**48,722,570**
Intergovernmental Revenue	17,295,200	874,180	-	-	18,169,380	-	**18,169,380**
Charges for Services	16,911,140	19,393,920	-	-	36,305,060	60,458,190	**96,763,250**
Fines & Forfeitures	184,900	83,400	-	-	268,300	100	**268,400**
Miscellaneous Revenues	2,216,960	4,690,730	-	2,700,000	9,607,690	4,436,360	**14,044,050**
Other Sources	2,565,850	4,870	-	-	2,570,720	-	**2,570,720**
Transfers In	-	-	-	4,727,960	4,727,960	1,000,000	**5,727,960**
Total Revenues & Other Financing Sources	***$91,440,590***	***$116,949,180***	***$3,120,530***	***$26,492,230***	***$238,002,530***	***$67,111,330***	***$305,113,860***
Expenditures							
General Government	$ 24,461,540	$ 8,349,590	$ -	$ 1,200	$ 32,812,330	$ 23,489,170	**$ 56,301,500**
Public Safety	52,964,950	24,983,620	-	677,170	78,625,740	-	**78,625,740**
Physical Environment	-	16,266,010	-	5,000	16,271,010	36,603,700	**52,784,710**
Transportation	-	21,605,270	40,000	490,600	22,135,870	-	**22,135,870**
Economic Environment	846,670	-	-	-	846,670	-	**846,670**
Human Services	682,250	-	-	-	682,250	-	**682,250**
Culture & Recreation	7,584,330	1,708,240	-	30,000	9,322,570	-	**9,322,570**
Capital	817,200	16,588,310	-	14,736,840	32,142,350	12,660,970	**44,803,320**
Debt & Lease	-	-	2,465,490	-	2,465,490	2,260,910	**4,726,400**
Other Uses	1,418,000	14,602,700	-	-	16,020,700	2,171,040	**18,191,740**
Total Expenditures	***$ 88,774,940***	***$ 104,103,740***	***$2,505,490***	***$ 15,940,810***	***$ 211,324,980***	***$ 77,185,790***	***$288,510,770***
Excess (Deficiency) of Revenues	2,665,650	12,845,440	615,040	10,551,420	26,677,550	(10,074,460)	**16,603,090**
Fund Balance / Net Position Beginning (unaudited)	***$ 16,168,969***	***$ 26,742,005***	***$715,916***	***$ 21,941,115***	***$ 65,568,005***	***$26,086,896***	***$91,654,901***
Fund Balance / Net Position Ending(estimated)	***$ 18,834,619***	***$ 39,587,445***	***$1,330,956***	***$ 32,492,535***	***$ 92,245,555***	***$16,012,436***	***$108,257,991***

Budget Overview

The guiding principle applied in preparing the City of North Port's annual budget is to bring to the community a fiscally responsible budget which funds the core services and facility needs of its residents. The annual budget incorporates strategic planning including projection of anticipated revenues and expenditures. The capital budget includes all anticipated projects and related operating cost to be initiated within the same five-year period.

Highlights of the FY 2024 Annual Budget:

- The City of North Port adopted FY 2025 budget totals $288.5 million (*includes transfers and reserves*) for all funds, an increase of $36,868,130 (14.7%) from the FY 2024 budget
- The adopted millage rate of 3.7667 is the same since FY 2021
- The Fire Rescue District assessment methodology was changed resulting in a 11.48% increase in assessment revenue
- The Road and Drainage District assessment rates increased 15% over FY 2024
- Solid Waste District assessment rate increased 10% over FY 2024
- The General Fund budget for FY 2025 is $88,774,940, an increase of $14,312,350 or 19.22% from FY 2024
- General Fund reserves are projected to remain at or above 20% of the operating budget with an emergency/disaster reserve of $18.8 million.
- In FY 2020, the City became self-insured for medical costs. A projected 10% increase in medical costs is included in the budget.
- Utility rates increased 9.5% for water and 9.5% for wastewater.

Significant changes in the FY 2025 City-wide Budget are:

- Total of 946 positions, a net workforce increase of 50 positions;
- Increase in wages/salaries of $9,5581,990 due to the Commission budget initiative to implement an annual cost of living increase, multi year increase as minimum wage increases, new positions and up to a 4% merit increase for non-bargaining employees;
- Budget provides for salary/wage increases for all non-union and union employees ranging from 3% to 8%;
- Funding for capital projects which address traffic issues and non-vehicular transportation to include:
  - Road Rehabilitation
  - I-75 Interchange Road Infrastructure Improvements (Toledo Blade Blvd)
- Funding for capital projects which focus on flood reduction and water transmission includes:
  - Rehabilitation of Water Control Structures 121, 130, FW157, FW158
  - Drainage System Improvements
- Funding for utility capital projects to include:
  - Extend water and wastewater services
  - Advanced Metering Infrastructure
  - Hillsborough Water Main Replacement and Relocation
  - Pan American Wastewater Treatment Plant Centrifuge Building
  - Wastewater Treatment Plant Improvements
  - Improve water transmission throughout the City

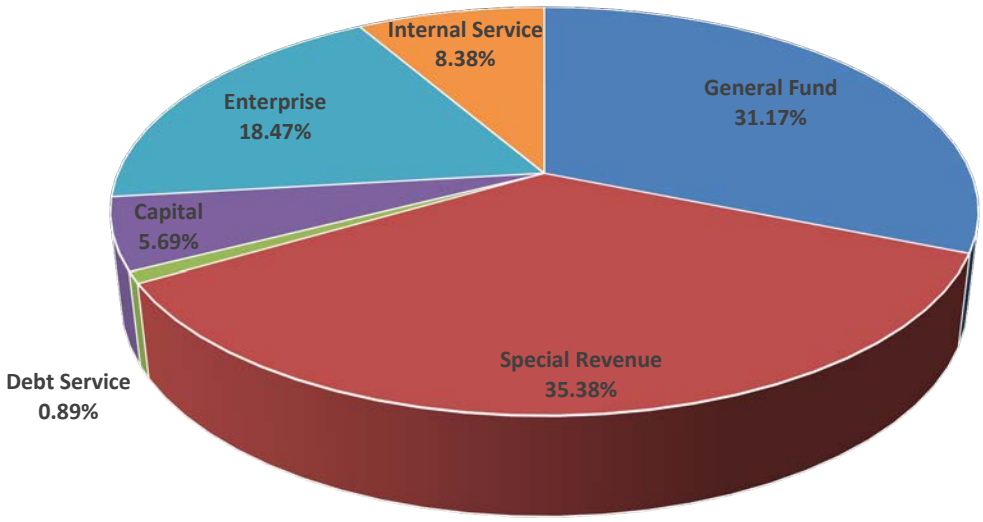
Funds and Fund Types

The budget presentation in this document shows fund groupings as governmental and proprietary funds and presents all appropriated resources.

Governmental fund types are General, Special Revenue, Debt Service and Capital Funds. The General Fund is the primary operating fund and accounts for most governmental activities. Special Revenue funds are used to account for expenditures linked to specific revenues such as building permits, gas taxes and district assessments. Departmental budgets in each fund are shown in the Departmental Summaries section of this document.

Total Budget by Fund Type
% of Total Budget (excluding transfers)

GOVERNMENTAL FUNDS		% by Fund Type			% of Total Budget
General Government		**31.17%**			
001	General Fund		$	87,356,940	31.17%
Special Revenue Funds		**35.38%**			
107	Road & Drainage District			28,351,500	10.12%
110	Fire Rescue District			17,184,250	6.13%
120	Solid Waste District			13,934,960	4.97%
1xx	Other Special Revenue Funds (+Fleet Mgmt)			20,650,960	7.37%
15x	Impact Fee Funds			19,033,030	6.79%
Debt Service Fund		**0.89%**			
205	Road Reconstruction Bond Debt Service			2,505,490	0.89%
Capital Funds		**5.69%**			
306	Surtax			9,754,610	3.48%
3XX	Renewal and Replacement			6,186,200	2.21%
PROPRIETARY FUNDS					
Enterprise Funds		**18.47%**			
420	Water and Wastewater			51,425,580	18.35%
423	Water Capacity Fees			50,000	0.02%
424	Sewer Capacity Fees			294,270	0.11%
Internal Service Funds		**8.38%**			
530	Self-Insurance Risk Fund			5,373,500	1.92%
540	Self-Insurance Medical Fund			16,887,970	6.03%
810	Employee Benefit Fund			1,227,700	0.44%
	Total Budget (excluding interfund transfers)		**$**	**280,216,960**	**100.00%**



Summary Comparison of FY 2025 to FY 2024
Budgeted Funds by Fund Type
(excludes interfund transfers)

FUND	FY 2025	PERCENT OF TOTAL	FY 2024	PERCENT OF TOTAL	DOLLAR CHANGE	PERCENT CHANGE
General Fund	$ 87,356,940	31.17%	$ 73,804,590	30.23%	$ 13,552,350	18.36%
Special Revenue Funds	99,154,700	35.38%	76,243,630	31.23%	22,911,070	30.05%
Debt Service Fund	2,505,490	0.89%	2,491,320	1.02%	14,170	0.57)%
Capital Funds	15,940,810	5.69%	20,240,010	8.29%	(4,299,200)	(21.24)%
Proprietary Funds	75,259,020	26.86%	71,328,820	29.22%	3,930,200	5.51%
TOTAL	**$ 280,216,960**	**100%**	**$ 244,108,370**	**100%**	**$ 36,108,590**	**14.78%**

Revenue Groups – All Funds

Local Taxes and Assessments – Ad valorem property taxes (based on a millage rate levied on property value), non-ad valorem assessments (levied on a per unit basis), utility and services taxes (communication and utility services, business tax receipts), insurance premium tax for fire and police, gas taxes

Permits, Fees and Special Assessments – building permit fees, franchise fees, impact fees

Intergovernmental – state shared revenues (municipal sales tax, half-cent sales tax), grants (federal, state and local), Community Development Block Grant (CDBG)

Charges for Services – water and wastewater service charges, administrative service charges, admission fees, program fees, inspection and plans review fees, property standards abatement fees, cost recovery income

Fines and Forfeits – traffic fines, violations of local ordinances, code enforcement fines, other judgments and fines

Miscellaneous – investment income, return on investment, rentals, disposition of fixed assets, contributions and donations, purchasing card and E-payable rebates

Other – interfund transfers, lease proceeds, debt proceeds, discounts taken, insurance recoveries, capital contributions, appropriated reserve of fund balance

Expenditure Groups – All Funds

General Government – City Commission, City Attorney, City Clerk, City Manager, Communications, Financial Services, Planning & Zoning, Information Technology, Human Resources, Facilities Management, Fleet Management, Self-Insurance Funds, Employee Benefit Fund, Non-Departmental

Public Safety – Police, Emergency Medical Services, Fire Rescue District, Emergency Management, Building, Property Standards

Physical Environment – Solid Waste District, Water and Wastewater Service, Tree Fund

Transportation – Road and Drainage District

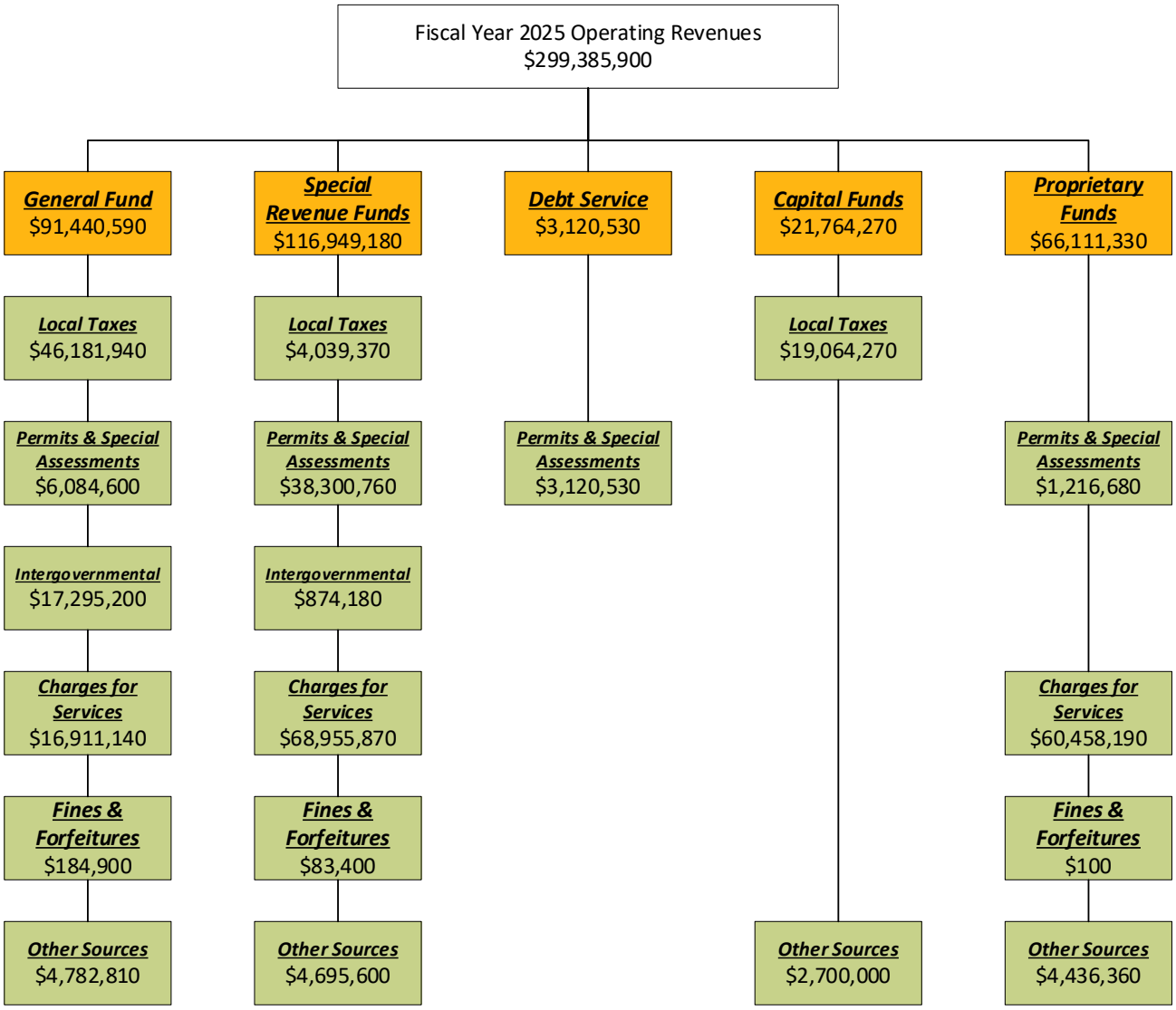
Economic Environment – Economic Development

Human Services – Social Services

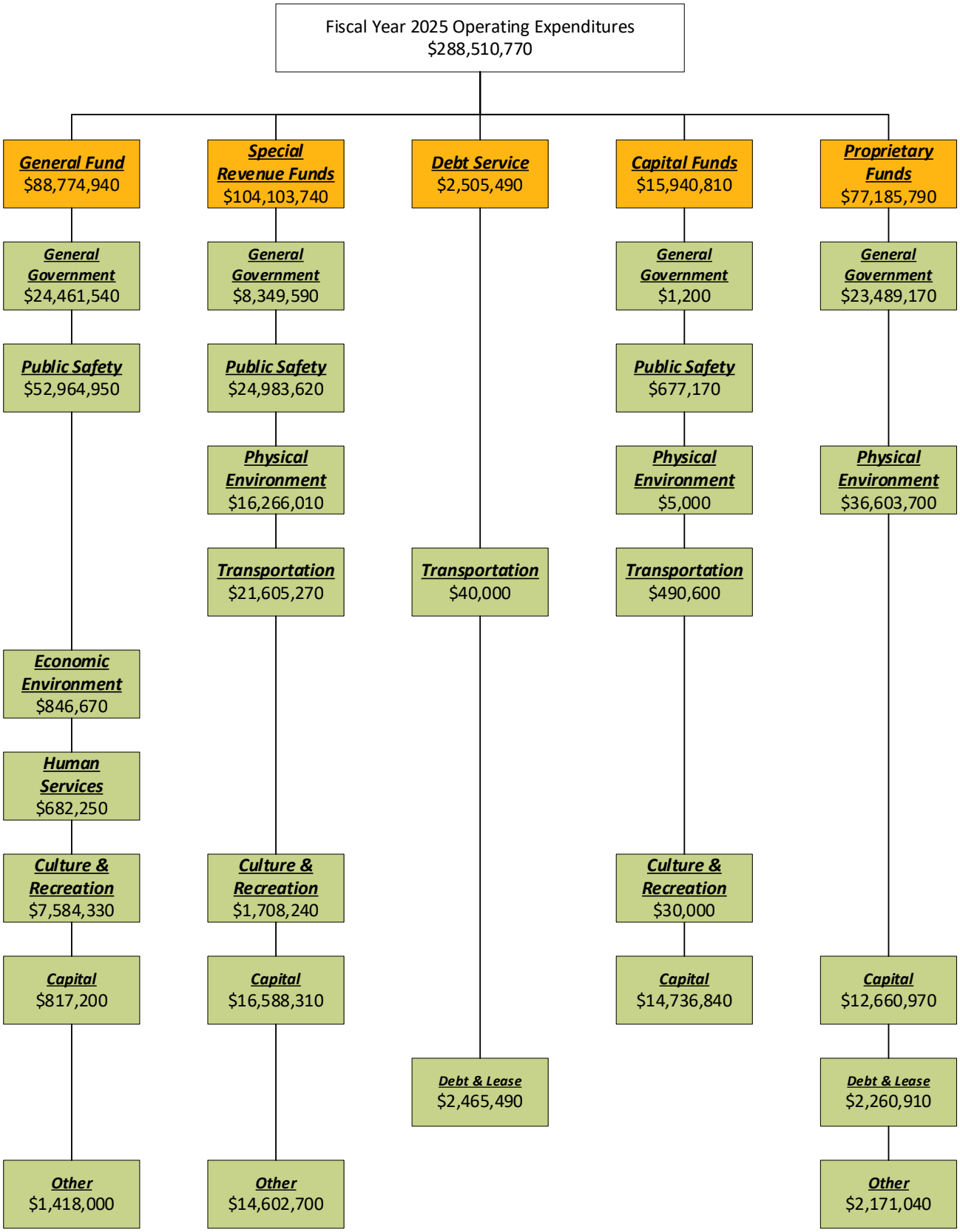
Culture/Recreation – Parks Administration, Recreation, North Port Aquatic Center, Parks Maintenance, Warm Mineral Springs Park

Capital – New and replacement asset expenditures, capital project expenditures

Debt Service – Expenditures for principal and interest paid on bonds and loans



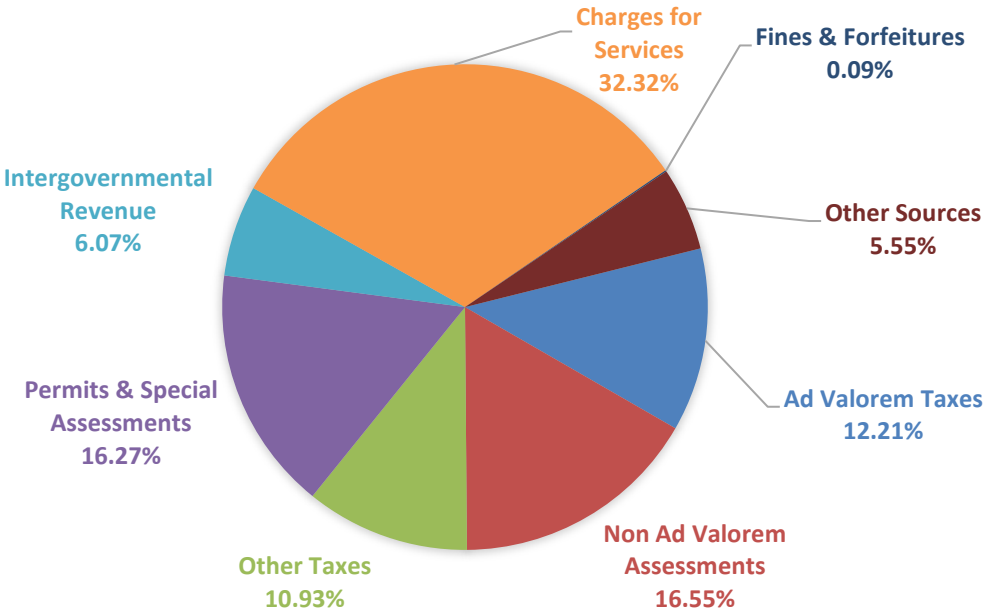
The above chart excludes all transfers in and changes to reserves.


Fiscal Year 2025 Operating Expenditures
$288,510,770
General Fund
$88,774,940
General Government
$24,461,540
Public Safety
$52,964,950
Economic Environment
$846,670
Human Services
$682,250
Culture & Recreation
$7,584,330
Capital
$817,200
Other
$1,418,000
Special Revenue Funds
$104,103,740
General Government
$8,349,590
Public Safety
$24,983,620
Physical Environment
$16,266,010
Transportation
$21,605,270
Culture & Recreation
$1,708,240
Capital
$16,588,310
Other
$14,602,700
Debt Service
$2,505,490
Transportation
$40,000
Debt & Lease
$2,465,490
Capital Funds
$15,940,810
General Government
$1,200
Public Safety
$677,170
Physical Environment
$5,000
Transportation
$490,600
Culture & Recreation
$30,000
Capital
$14,736,840
Proprietary Funds
$77,185,790
General Government
$23,489,170
Physical Environment
$36,603,700
Capital
$12,660,970
Debt & Lease
$2,260,910
Other
$2,171,040

Revenues

The primary budget policy consideration in the FY 2025 revenue budget development was the current and future economic conditions and how to best utilize these resources to deliver city services. The following chart illustrates the City's revenues for fiscal year 2025.

Fiscal Year 2025
Where the Money Comes From – All Funds



Note: Excludes all interfund transfers and increases/decreases to reserves.

Governmental Revenue Sources

Florida counties and municipalities have limited revenue sources with county and municipal tax sources being restricted by the Florida Constitution and by the Legislature. The City of North Port utilizes most of its allowable revenue sources; however, there are still options available should the City determine the need to raise revenue. These options include: increasing utility taxes; charging for services which currently are provided at low or no cost.

Five-Year Revenue Summary – Governmental Funds
(excludes transfers and reserves)

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted	Percent of Total Revenue
Governmental Revenues						
Ad Valorem Taxes	$ 18,584,874	$ 21,061,140	$ 26,415,872	$ 31,031,190	$ 36,548,170	15.67%
Non-Ad Valorem Taxes	33,479,401	35,628,398	37,009,126	43,193,380	49,343,950	21.15%
Other Taxes	20,813,510	25,305,383	28,668,888	30,467,310	32,737,410	14.03%
Permits & Special Assessments	11,973,596	14,656,525	19,161,331	17,274,040	18,222,380	7.81%
Intergovernmental Revenue	15,176,537	14,399,164	51,625,950	14,221,060	18,169,380	7.79%
Charges for Services	25,403,775	28,176,008	27,057,716	31,431,260	36,523,060	15.66%
Fines & Forfeitures	643,383	336,510	693,031	278,820	268,300	0.12%
Investment Income	361,377	(3,962,752)	6,168,972	1,281,700	6,928,500	2.97%
Miscellaneous Revenues	2,076,192	1,721,663	2,521,807	1,856,680	2,679,190	1.15%
Impact Fees	9,431,824	8,249,436	14,651,011	13,653,680	29,283,510	12.55%
Other Sources	19,979	104,907	31,756,706	742,170	2,570,720	1.10%
Total	**$ 137,964,448**	**$ 145,676,382**	**$ 245,730,410**	**$ 185,431,290**	**$ 233,274,570**	**100.00%**

Property Tax Millage and Assessed Valuation

Ad Valorem Taxes are taxes on property in the City of North Port and the County Property Appraiser is assigned the responsibility for assessing property within the City. Florida Statutes require the Appraiser to provide a timely estimate of property values to the City, to aid in the budget process. The Appraiser provides the City with a preliminary assessment by June 1, and the certification of taxable value by July 1. No earlier than July 1, the Value Adjustment Board meets to hear appeals of exemptions, deferrals, or classifications of property owners, and the City receives the Final Certification of Taxable Value from the Appraiser in October. Throughout the year, other adjustments may be made to the final taxable value. The following chart shows the total taxable value and millage rates since 2017 with the corresponding tax revenue

	Fiscal Year								
	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Actual	2025 Adopted
Taxable Valuation (billions)	$3.26	$3.67	$4.12	$4.60	$5.11	$5.76	$7.24	$8.49	$10.04
Tax Millage - Fiscal year	3.4770	3.4070	3.4070	3.8735	3.7667	3.7667	3.7667	3.7667	3.7667
Tax Revenue (millions)	$11.02	$12.08	$13.58	$17.23	$18.53	$20.94	$26.36	$30.91	$36.51

Property Tax Legislation and Limitations

The City of North Port presents and adopts its annual budget in compliance with Truth-in-Millage (TRIM) requirements established by the Florida Legislature in 1980 to ensure taxpayers are fully informed on property tax rates and the taxing authorities that appear on the tax bill. To ensure taxpayers are able to participate in the budget and rate adoption processes of their local government, TRIM requires the following: proper advertisement; scheduling of public hearings; prescribed information that must be presented.

In 2007, the Florida Legislature passed legislation imposing a tax cap on local governments. Taxing authorities became limited in their ability to pass millage rate increases by a simple majority vote of the governing body. Under this legislation, the allowable simple majority millage rate equals the adjusted rolled-back rate increased by the growth in Florida personal income for the previous year. The adjusted rolled-back rate is the rate which would generate the same amount in taxes at the prior year's simple majority rate. This rate is not necessarily the actual adopted rate of the previous year.

Impact on Sample Taxpayer

Ad Valorem Taxes	*2024 Taxable Value*	*2024-2025 Millage Rates*	*2024-2025 Tax Bill*	*2024 Taxable Value*	*2023-2024 Millage Rates*	*2023-2024 Tax Bill*	*Change from Prior Year*
City of North Port	153,891	3.7667	$ 579.66	146,953	3.7667	$ 553,53	$ 26.13
Sarasota County	153,891	3.2288	496.88	146,953	3.2653	479,85	17.03
Sarasota Co. Debt Service	153,891	0.0712	10.96	146,953	0.0799	11.74	(0.78)
Sarasota County Legacy Trail	153,891	0.0396	6.09	146,953	0.0469	6.89	(0.80)
Mosquito Control	153,891	0.0460	7.08	146,953	0.0460	6.76	0.32
Sarasota Memorial Hospital	153,891	1.0420	160.35	146,953	1.0420	153.13	7.22
SW FL Mmgt Dist.	153,891	0.1909	29.38	146,953	0.2043	30.02	(0.64)
West Coast Inland Navigation	153,891	0.0394	6.06	146,953	0.0394	5.79	0.27
School District State	178,891	2.8830	515.74	171,953	2.9320	504.17	11.57
School District Local	178,891	3.2480	581.04	171,953	3.2480	558.50	22.54
Total Ad Valorem		**14.5556**	**$ 2,393.24**		**14.6705**	**$ 2,310.38**	$ 82.86
Non-Ad Valorem Taxes							
Fire Rescue District			$ 374.76			$ 340.80	$ 33.96
Solid Waste District			302.50			275.00	27.50
Road & Drainage District			253.16			220.13	33.03
North Port R&D Capital Imp			46.00			46.00	-
Total Non-Ad Valorem			976.42			881.93	94.49
Total Tax Bill			**$ 3,369.66**			**$ 3,192.31**	$ 177.35

Exemptions

The Florida Constitution provides every permanent resident who is a homeowner a homestead exemption on the first $25,000 of home value. In 2008, Legislation allowed for an additional $25,000 exemption applicable to all non-school taxing authorities appearing on the resident's tax bill. The legislation further provided portability of the "Save Our Homes" exemption up to $500,000 upon a change in property ownership within Florida.

The "Save Our Homes" initiative limits the annual increase in assessed value of a homesteaded property to the lesser of the prior year United States City Average Consumer Price Index (CPI) or 3%. The maximum increase in the assessed value of homesteaded properties in the current year is 3%.

Non-Ad Valorem Assessments

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. There are three dependent districts within the City: The Road and Drainage District, the Fire Rescue District, and the Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and account for 29.97% of the total governmental revenues (excluding transfers and reserves) and are restricted to lawful budgeted purposes for which they were authorized, such as funding transportation and drainage services, fire protection services, and the collection and disposal of solid waste.

The Road and Drainage assessments pay for the maintenance and repair of roads, bridges, water control structures, street lights, and general operating costs associated with administration, salaries and wages, insurance and fringe benefits, and other indirect costs.

The Fire Rescue District assessments provide fire protection and suppression services to the citizens of North Port. The revenues generated pay for the general operating costs associated with personnel, operations and capital purchases.

The Solid Waste assessments pay for solid waste collection and disposal including recycling services. For these services, the City will collect a total of $302.50 annually per residence.

	Fiscal Year								
District Assessment Revenue (in millions)	**2017 Actual**	**2018 Actual**	**2019 Actual**	**2020 Actual**	**2021 Actual**	**2022 Actual**	**2023 Actual**	**2024 Actual**	**2025 Adopted**
Road & Drainage Assessment Revenue	$11.19	$11.52	$11.58	$12.48	$12.80	$12.77	$12.84	$16.04	$18.36
Fire Rescue Assessment Revenue	$8.61	$8.84	$9.94	$11.30	$12.43	$13.66	$14.97	$16.66	$18.41
Solid Waste Assessment Revenue	$7.25	$6.94	$7.19	$7.94	$8.25	$8.78	$9.20	$10.78	$12.58

Proprietary Revenue Sources

In addition to the general government operations, the City also operates a water and wastewater utility system (enterprise fund); two self-insurance funds (internal service fund); and an employee benefits fund (internal service fund) which are all budgeted and accounted for as proprietary funds.

As shown in the following table, water and wastewater revenues are projected to increase a total of $5,264,830 or 17.26%, attributable to additional water and wastewater customers due to increased construction activity and an increase in fees as a result of the 2019 rate study. Internal service fund revenues are expected to increase $4,704,050 due to the additional employees combined with a 10% increase in health insurance.

Five-Year Revenue Summary – Proprietary Funds
(excludes transfers and reserves)

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted	Percent of Total Revenue
Proprietary Revenues						
Permits & Special Assessments	$ (418)	$ -	$ -	$ -	$ -	0.00%
Intergovernmental	106,932	256,806	4,246,108	-	-	0.00%
Water & Wastewater Charges	24,353,020	28,942,156	33,573,481	33,040,580	38,529,830	58.28%
Other Charges for Service	14,916,938	14,383,605	14,960,982	18,550,960	21,928,360	33.17%
Fines & Forfeitures	500	-	-	100	100	0.00%
Capacity Fees	2,462,322	3,151,166	1,898,280	1,760,990	1,216,680	1.84%
Miscellaneous Revenues	1,632,061	(776,294)	4,198,311	1,265,660	4,436,360	6.71%
Other Sources (excludes budgeted transfers)	1,951,389	4,838,472	39,270,195	-	-	0.00%
Total	**$45,422,744**	**$50,795,911**	**$98,147,357**	**$54,618,290**	**$66,111,330**	**100.00%**

Enterprise Revenue Sources

Enterprise funds are used to account for all activities of the water and wastewater systems of North Port Utilities. An enterprise fund records the activities of government that are operated and accounted for as a business and rely principally on revenue derived from user fees to fund operations. The City maintains and operates a water and wastewater utility system, which is funded by utility rate revenues for water and wastewater usage. Debt service and operating expenses for North Port Utilities are paid from utility rate revenues and user charges.

Guaranteed revenues represent charges to developers for *"readiness to serve"*. The enterprise charges capacity fees for water and sewer to fund growth-related projects for the expansion of capacity to new construction. Water and wastewater revenues total $38,529,830 or approximately 90.56% of the total enterprise revenues. These revenues are largely determined by customer growth and utility developer agreements.

In FY 2019, a rate analysis was completed establishing rates for utility water and wastewater charges. An 9.5% water increase and 9.5% wastewater increase was included in the fiscal year 2025 budget. Each year rates were automatically adjusted based on 100% of the January Consumer Price Index for Miami-Fort Lauderdale region

Self-Insurance Risk Fund

The Self-Insurance Risk Fund was established to provide for the overall management of the City's risk insurance. Beginning in fiscal year 2016 and continuing until complete, departments will contribute a total of $1,500,000 to the Self-Insurance Fund to build a strong base of funding to cover insurance premiums and to pay deductibles and costs of claims.

Self-Insurance Medical Fund

The Self-Insurance Medical Fund was established and became effective on October 1st of FY 2019 to provide for the overall management of the City's medical insurance.

Employee Benefits Fund

The Employee Benefits Fund was established to provide City employees with comprehensive and cost-effective benefit programs. The benefit programs are funded through all operating funds of the City and employees may purchase additional coverage for themselves and their families which is reflected in the budgeted revenues. This fund includes all the employee benefits except medical insurance.

Expenditures

In FY 2025, the adopted budget was developed with a look toward the past, present and the anticipated future financial conditions of the City. The framework for the adopted budget was established under the goal to maintain resources at sustainable levels to ensure high quality services are delivered in a cost-effective manner.

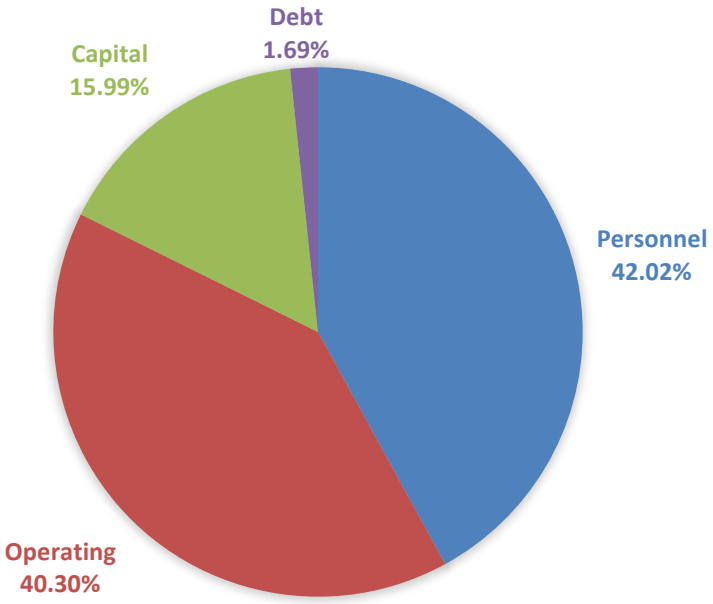
The following policies guided the development of the FY 2024 personnel budget of the City.

- ✓ New positions are budgeted to start on January 1st or later, if service levels allow.
- ✓ Include retirements and any payout of accrued benefits based upon personnel policy.

During budget development, major new programs or one-time costs were adopted. These operating expenditures are discussed in the Fund Summary section of this document.

The following graph depicts the budget categories and the percentage of funding allocated to each.

Where the Money Goes – All Funds
(excludes all interfund transfers)



- ➢ Personnel expenditures total $117,750,060
- ➢ Operating expenditures total $112,937,180
- ➢ Capital outlay totals $44,803,320
- ➢ Debt service totals $4,726,400

Governmental Expenditures

Five-Year Governmental Expenditures

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	*FY 2025 Adopted*
Expenditures					
General Government	$ 18,146,823	$ 20,393,395	$ 24,755,106	$ 28,399,370	*$ 32,812,330*
Public Safety	44,380,934	48,392,428	56,449,904	64,628,700	*78,625,740*
Physical Environment	8,551,097	9,452,475	11,016,921	12,826,410	*16,271,010*
Transportation	13,903,836	21,197,160	67,239,059	19,486,350	*22,135,870*
Economic Environment	391,455	568,928	625,668	879,540	*846,670*
Human Services	501,050	568,562	545,587	639,260	*682,250*
Culture & Recreation	5,378,953	6,267,456	7,044,489	8,532,980	*9,322,570*
Capital	13,042,006	11,652,706	24,152,607	31,432,060	*32,142,350*
Debt & Lease	2,638,817	2,631,013	3,261,325	2,451,320	*2,465,490*
Other Uses	10,856,511	9,207,770	37,398,095	9,300,530	*16,020,700*
Total Expenditures	*$ 117,791,582*	*$ 130,331,893*	*$ 232,488,761*	*$ 178,576,520*	$ 211,324,980

The total Governmental Funds budget is $211,324,980, up $32,748,460 from FY 2024 adopted.

General Government

General government expenditures include the following departments:

- *Charter & Executive Services:* City Commission, City Attorney, City Manager, and City Clerk.
- *Administration & Management Services:* Finance – including accounting and investing, budgeting and reporting, payroll, purchasing, collections and revenue management; Information Technology; Social Services; Human Resources and Risk Management; Fleet Management; and Non-Departmental.
- *Development Services:* - Planning and Zoning and Code Enforcement.
- *Maintenance and Landscaping Services*: Facilities Maintenance.

Public Safety

Public safety includes the Police Department, Emergency Medical Services and the Fire Rescue District. These departments function as part of the City Safety and Neighborhood Services. The Police Department operates as a community policing agency and employs 164 sworn officers, 51 civilian employees consisting of telecommunications, records personnel and administrative staff. Police staffing changes in the FY 2025 budget include the addition of a Crime Scene Technician, Quartermaster, Video Management Specialist, Community Engagement/Recruiting Specialist, 2 Detectives for Electronic Surveillance Unit, Police Commander, Sergeant and an additional Police Officer in the Natural Resources Division. Fire and rescue services are provided through the Fire Rescue District and the Emergency Medical Services Department of the General Fund. These services are provided by 158 full-time employees.

Physical Environment

Physical environment includes the Solid Waste District which provides the collection and disposal of garbage for the citizens. The District functions as part of the Safety and Neighborhood Services provided by the City. Fifty full-time employees and one part- time employee provide garbage collection and recycling services to the residents of North Port. Two additional Equipment Operators and a Customer Accounts Specialist (split with the Road and Drainage division) were added as full-time positions in FY 2025.

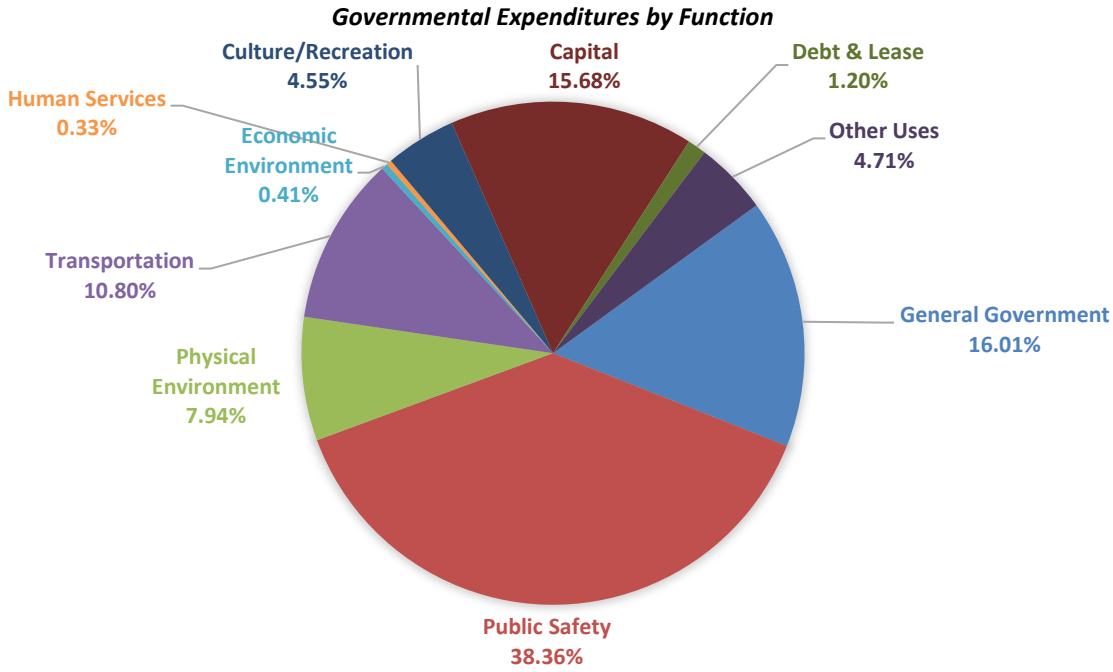
Transportation

A major portion of the City's Development and Transportation Services are provided by the Road and Drainage District. The City is responsible for the maintenance of approximately 813 miles of roadways, 79 miles of canals and 69 water control structures. The Road and Drainage District is the sole provider of these services including the following programs: pothole patching, right-of-way mowing, sidewalk construction, water control structure repair, swale rehabilitation, drainage system improvements and extensive road rehabilitation. The District provides these services with a staff of 108 employees with the addition of a Traffic Control Technician added in FY 2025.

Culture and Recreation

The City's Parks & Recreation Department promotes health, wellness and economic growth by offering diverse recreational opportunities through its parks, green spaces, sports fields, facilities and programs. These city wide resources, in conjunction with various community partnerships and agreements, provide residents and visitors with essential public services that directly impact the quality of life for the community. In FY 2025, the department will continue to focus on the future needs of our rapidly expanding community through investments in park infrastructure and a new comprehensive master plan.

The following graph illustrates the governmental expenditures by function excluding transfers. As indicated by the diagram, General Government and Public Safety expenditures consume the largest portion of the governmental expenditures.



Non-Departmental

There are expenditures, within the General Fund, that are non-department specific and are budgeted in the non-departmental account. These costs include: general insurance premiums for the City, promotional activities and non-EMS transfer to the R&R Capital Fund.

Interfund Cost Allocation

An interfund cost allocation is used by the City of North Port to recover costs associated with activities performed by administrative cost centers which includes these departments: City Commission, City Attorney, City Clerk, City Manager, Finance, Human Resources, Information Technology, Facilities Maintenance, Communications and Non Departmental.

The methodology used to determine the costs allocated to the internal service recipients is based on a percentage calculation of the total city budget and indirect costs are allocated among the City departments. The allocation incorporates the costs associated with the categories of personnel and operating. The city-wide operating costs are segregated by fund/department/division to determine the percentage of each segment to the city-wide total. Transfers, capital, debt service and depreciation included in the operating budgets are removed before determining the operating cost percentage. The finalized cost allocation is charged to the separate funds by interfund transfers.

Proprietary Expenses

The total Enterprise funds budget is $53.7 million, a decrease of $509,380.

- Personnel expenses total $10.9 million
- Operating expenses total $25.68 million
- Capital outlay total $12.66 million

The total Internal Service funds budget is $23.49 million, an increase of $4,629,050.

Utility Enterprise Expenses

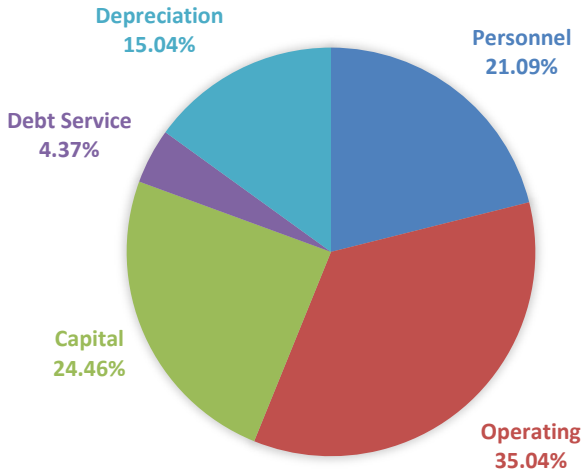
All expenses to support utility operations are funded by the sale of utility services to customers, no taxes or district assessments are used. In FY 2025, the Utilities Enterprise Fund is budgeted to pay the General Fund $3.16 million as reimbursement for administrative support services and other goods and services supplied to the utility. An annual rate review was prepared to determine if revenues derived from user charges and connection fees are adequate to cover the operating and capital costs, including debt service and resulted in a 9.5% increase to water and wastewater charges for FY 2025.

The following table shows the total expenditures of the utility enterprise funds from FY 2021 through FY 2025, excluding transfers. As noted under the Budgetary Accounting Section, capital outlay and debt service are reflected as budgeted expenses, although both items are balance sheet items in the City's Comprehensive Annual Financial Report as required by GAAP.

Five-Year Summary of Enterprise Expenses

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	*FY 2025 Adopted*
EXPENSES					
General and Administration	$ 4,509,430	$ 5,148,547	$ 6,399,041	$ 7,208,340	***$ 8,602,310***
Water Systems	7,341,097	7,644,549	9,054,468	12,129,980	***11,390,940***
Wastewater Systems	5,904,865	7,642,250	7,529,106	8,503,750	***8,133,020***
Field Operations	4,831,884	4,673,157	5,886,867	7,356,600	***7,051,870***
Engineering	883,570	1,545,262	1,520,372	1,473,320	***1,669,830***
Capital Outlay	-	-	-	13,535,140	***12,660,970***
Debt Service	549,932	433,756	346,999	2,261,570	***2,260,910***
Total	***$ 24,020,778***	***$ 27,087,520***	***$ 30,736,853***	***$52,468,700***	***$51,769,850***

Expenses by Category



Internal Service Funds Expenses

All expenses for the Self-Insurance Risk Fund are funded by all departments in the City and all expenses of the Self-Insurance Medical Fund and Employee Benefits Fund are funded by the City's departments and employees. The Self-Insurance Medical Fund was effective October 1, 2018 and only includes medical benefits; dental, vision and other employee benefits are included in the Employee Benefits Fund.

Five-Year Summary of Internal Service Expenses

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	*FY 2025 Adopted*
EXPENSES					
General Government	$ 11,144,713	$ 14,866,535	$ 14,609,777	$ 18,860,120	***$ 23,489,170***
Capital Outlay	-	-	-	-	**-**
Total	***$ 11,144,713***	***$ 14,866,535***	***$ 14,609,777***	***$18,860,120***	***$ 23,489,170***

Capital Outlay

The City of North Port continues its commitment to infrastructure improvements, community recreational facilities, and utility expansion projects. During the budget process, City Commission and City Management review and evaluate projects from previous years with the goal of funding only the highest priority projects. $38.9 million is appropriated for FY 2025. Following are charts showing the projected governmental and enterprise sources to fund the Five-Year Capital Improvement Program for Fiscal Years 2025 - 2026.

City of North Port Capital Improvement Program – FY 2025

	BUDGET
District Funds	$ 10,587,580
Impact Fee Funds	8,924,120
General Fund	1,305,000
Other Special Revenue Funds	900,000
Capital Funds	10,114,540
Enterprise Funds	7,102,610
TOTAL PROJECTED CAPITAL PROJECTS - FY 2024	**$ 38,933,850**

City of North Port Five Year Capital Improvement Program – FY 2025-2029

	BUDGET
District Funds	$ 83,941,765
Impact Fees Funds	19,678,830
General Fund	2,605,000
Other Special Revenue Funds	1,000,000
Capital Funds	43,007,580
Enterprise Funds	48,392,910
TOTAL PROJECTED CAPITAL PROJECTS - FY 2025 - 2029	***$ 198,626,085***

Planning, designing and/or construction of the following non-recurring major capital projects began in prior fiscal years and will be completed in FY 2025 or a subsequent year:

- Building Department Online Permitting
- Langlasis Park Development
- Fire Station 81 Rebuild
- Emergency Operations Center Building
- Price Boulevard Widening Phase 1
- Hillsborough/Cranberry Intersection Improvements
- Water Control Structure 113, 114 and FW157
- I-75 Interchange Road Infrastructure Improvements (Sumter Blvd and Toledo Blade Blvd)
- Ponce DeLeon Blvd. Multi-Use Path
- Warm Mineral Springs Building Rehabilitation

The five-year capital plan includes the following major multi-year projects:

- Public Works Facility
- Solid Waste Transfer Station
- Park Amenities Program
- Bridge Rehabilitation and Repair
- Drainage Improvement Program
- Water Pipeline Bridge Replacements
- Wastewater Transmission Oversizing
- Cosmic Waterway Crossing

The FY 2024 Adopted Budget includes $44,803,320 in appropriated capital outlay. Governmental projects and asset replacements total $32,142,350; $12,660,970 is budgeted in utility capital expenses. Detailed information on the City's adopted capital plan and projects is in the Capital Improvement Plan chapter of this document.

Multi-Year Maintenance Programs

The FY 2025 Budget represents a continuation of the City's philosophy of systematic and strategic actions to achieve both long and short-term goals. This approach will assist in maintaining the enhanced quality of life enjoyed by the residents of North Port. The City continues multi-year maintenance programs in the following areas to reduce long-term maintenance costs:

- Annual water control structure scheduled maintenance and replacement
- Repairing and rehabilitating City roadways
- Bridge rehabilitation
- Drainage Improvements
- Sidewalk and Pedestrian Bridges Program
- Park Amenities

Capital Operating Impact

The operating budget assumes the cost of maintaining and operating new capital improvement facilities. The operating impacts of capital projects for future budget planning are included in budget projects used in the annual budget process with these costs being added in the annual operating budget in the year the construction of the asset is complete and operational. Costs of multi-phase projects, such as park expansions, are included when the individual facilities or segments are completed. When vehicles are replaced, and road reconstruction is completed in an area, decreased maintenance costs are realized. When adequate information is available, and a reasonably accurate estimate is possible, long-term operational and maintenance costs, resulting from a capital improvement project, are included with the identified project.

Projections

An important element of the annual budget process for the City of North Port is the preparation of short and long-term financial forecasts and analyses. Projections for the FY 2025 budget include historic and current year data along with published state and industry economic research. Professional rate studies for utility services, City policies, and capital improvement planning are considered in forecast assumptions.

Revenues and Expenditures

Revenue projections included in the financial plan are conservative which ensures that public services will be provided even if revenues fall short of projections. In cases where expenditures exceed revenues, rates may be increased, fund balances may be appropriated to the extent they are available, or the City may elect to issue debt to prevent large increases in taxes. The revenue and expenditure figures for all years have been adjusted to balance the effects of internal transfers and may differ from numbers presented in other sections of the budget.

This section includes five-year projections for only operating-type governmental funds. The funds included in this section are: General Fund; operating-type Special Revenue Funds including the Road and Drainage District; Fire Rescue District; Solid Waste District; and Building Fund. The balance of the Special Revenue Funds is not included because these funds are primarily the appropriation of the applicable revenue source for specified purposes. It is important to note the following significant items which have not been included:

- New services – programs or departments other than those included in the current year budget
- New revenue sources – except for those included in the current year budget
- Unresolved issues – except those in the current year budget
- Annexations or changes in boundaries or service areas
- Future tax reform mandates by the State of Florida

The chart below outlines the City's forecast of the major governmental fund revenues and expenses for FY 2025 through FY 2030. The forecast shows the potential for challenging future budget preparation as growth in expenditures are expected to outpace growth in revenues. These projections are based on a series of conservative assumptions and do not reflect actions the City will take during this period to close the projected gaps.

This forecast includes growth rate assumptions for revenues and operating expense growth rates based on the Consumer Price Index as projected by the Bureau of Labor and Statistics (2.4% for September 2024) and historical increases. Personnel expenses were based on an assumption of 4% and average increase of number of positions added for the previous three years. The increase in ad valorem and non ad valorem revenue is projected at 6.5%. Any additional adjustments known at this time for expenses (e.g. non recurring capital items or the end of grant periods) were included.

Governmental Projections

Five-Year Governmental Projections
Includes Major Operating Governmental Funds

	FY 2025 Adopted	FY 2026 Forecast	FY 2027 Forecast	FY 2028 Forecast	FY 2029 Forecast	FY 2030 Forecast
Governmental Revenues						
Taxes - Ad Valorem	$36,548,170	$38,923,800	$41,453,850	$44,148,350	$ 47,017,990	$ 50,074,160
Assessments - Non-Ad Valorem	49,343,950	52,551,310	55,967,150	59,605,010	63,479,340	67,605,500
Other Taxes	13,671,140	14,001,300	14,337,330	14,681,430	15,033,780	15,394,590
Permits/Special Assessments	12,975,850	13,287,270	13,606,160	13,932,710	14,267,100	14,609,510
Intergovernmental	18,169,380	18,605,450	19,051,980	19,509,230	19,977,450	20,456,910
Charges for Service	26,034,060	26,658,880	27,298,690	27,953,860	28,624,750	29,311,740
Fines & Forfeitures	184,900	189,340	193,880	198,530	203,290	208,170
Miscellaneous Revenues	7,699,910	7,948,410	8,206,060	8,473,240	8,750,340	9,037,780
Total Revenues	***$164,629,360***	***$172,165,760***	***$180,115,100***	***$188,502,360***	***$197,354,040***	***$206,698,360***
Governmental Expenditures						
Personal Services	$102,731,460	$109,321,663	$113,694,530	$118,242,310	$122,972,000	$127,890,880
Operating Expenditures	44,265,990	45,328,370	46,416,250	47,530,240	48,670,970	49,839,070
Capital Outlay	8,023,650	8,184,120	8,347,800	8,514,760	8,685,060	8,858,760
Other Uses	6,317,040	6,468,650	6,623,900	6,782,870	6,945,660	7,112,360
Total Expenditures	***$161,338,140***	***$169,302,803***	***$175,082,480***	***$181,070,180***	***$187,273,690***	***$193,701,0070***
Changes in Reserves	***3,291,220***	***2,862,957***	***5,032,620***	***7,432,180***	***10,080,350***	***12,997,290***
Fund Balance-Beginning Estimate	***$72,914,365***	**$76,205,585**	**$79,068,542**	**$84,101,162**	**$ 91,533,342**	**$ 101,613,692**
Fund Balance-Ending Estimate	***$76,205,585***	***$79,068,542***	***$84,101,162***	***$91,533,342***	***$101,613,692***	***$ 114,610,982***

Enterprise Projections

This section contains the five-year forecast of revenues and expenditures for the water and wastewater operations of the City based on amounts reflected in the FY 2025 budget and known future events for which estimates are available. The projections are largely based on growth and development assumptions, which are detailed in the Utilities Rate Study.

The projection of service area needs is critical, since rates and charges for these services account for most of the total revenues. Annual growth projections are impacted by decreases in development or reduced water sales due to such factors as increased customer awareness of the need for water conservation. The ability to meet the financial requirements of the utility is dependent upon valid projections and it is expected that the utility service area will experience gradual growth during the next few years.

The forecast assumptions in the following table are provided by staff and are based on the 2020 Rate Study and recent historical trends. Except for water and wastewater rate increases, other revenues and expenditures are projected at an average escalation rate. The assumptions used for the Utilities forecast utilize the current rate study (a 4.9% water and wastewater increase with a customer growth rate of 4%), recent trends and the utility rate ordinance.

The following table shows the five-year revenue and expenditure projections for the Utility Enterprise Funds. The Utility Department is researching possible revenue sources to fund the required projects.

Five-Year Enterprise Projections

	Adopted	Five Year Projections				
	FY 2025	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**FY 2030**
Revenues						
Capacity Fees	1,216,680	1,245,880	1,275,780	1,306,400	1,337,750	1,369,860
Water & Wastewater Charges	38,529,830	41,958,980	45,693,330	49,760,040	54,188,680	59,011,470
Other Charges for Service	628,850	643,940	659,390	675,220	691,430	708,020
Fines & Forfeitures	100	100	100	100	100	100
Miscellaneous Revenues	2,171,700	2,279,720	2,393,130	2,512,200	2,637,210	2,768,450
Other Sources	1,000,000	1,024,000	1,048,580	1,073,750	1,099,520	1,125,910
Total Revenues	***$43,547,160***	***$47,152,620***	***$51,070,310***	***$55,327,710***	***$59,954,690***	***$64,983,810***
Expenditures						
Personal Services	$ 10,919,320	$11,963,683	$12,442,230	$12,939,920	$13,457,520	$13,995,820
Operating Expenditures	17,897,730	18,255,680	18,620,790	18,993,210	19,373,070	19,760,530
Capital Outlay	12,660,970	12,914,190	13,172,470	13,435,920	13,704,640	13,978,730
Debt Service	2,260,910	2,238,510	2,238,370	2,242,270	2,239,970	2,241,200
Other Uses	2,171,040	2,201,430	2,232,250	2,263,500	2,295,190	2,327,320
Total Expenditures	***$45,909,970***	***$47,573,493***	***$48,706,110***	***$49,874,820***	***$51,070,390***	***$52,303,600***
Funds Available (Funds Required)	***$(2,362,810)***	***$(420,873)***	***$2,364,200***	***$5,452,890***	***$8,884,300***	***$12,680,210***

Debt Administration

The source of the following information is the City of North Port's Annual Comprehensive Financial Report. The City of North Port has outstanding debt as of September 30, 2024 consisting of the following:

GOVERNMENTAL DEBT	
Transportation Improvement Assessment Bonds (Bonds payable)	*$ 27,630,000*
Plus, bond premium	-
State Revolving Loans	-
TOTAL GOVERNMENTAL DEBT	**$ 27,630,000**
ENTERPRISE FUND DEBT	
Revenue Bonds (Bonds Payable)	*$ 13,609,912*
State Revolving Loans	-
TOTAL ENTERPRISE DEBT	**$ 13,609,912**

Bond Debt

The transportation improvement assessment bond debt is paid by the Debt Service Fund; the State Revolving Loan is paid by transportation impact fees; the enterprise fund debt is paid by the North Port Utilities. The following table provides a description of debt and associated bond amounts.

DESCRIPTION OF DEBT	GOVERNMENTAL	ENTERPRISE
$39,525,000 Series 2013 and Series 2020 (Refunding) Transportation Improvement Assessment Bonds, due in annual installments of $1,590,000 - $2,510,000 beginning July 1, 2014 through July 1, 2037; interest between 1.00% and 5.00%; secured by a pledge of non-ad valorem capital assessments. The Road and Drainage District began the reconstruction of approximately 266 miles of sub-standard public roads with this funding.	$27,630,000	$ -
$6,211,908 Series 2005 Utility System Refunding Revenue Bonds, due in annual installments of $17,177 - $592,317 beginning September 30, 2006 through September 30, 2030; interest at 4.02%; secured by a pledge of the net revenues of the system operations and impact fees. Bond use was for Floribana water and wastewater extensions and plant expansion.	-	3,222,412
$23,400,800 State Revolving Fund Loan, due in semi-annual installments of $447,888 - $768,979 beginning July 15, 2011 through January 15, 2031; interest between 2.49% and 3.12%; secured by a pledge of the net revenues of the system operations and impact fees. Bond uses were for the Wastewater plant expansion, deep injection well and deep injection well pump replacement.	-	10,387,500
TOTAL BONDS	***$27,630,000***	***$13,609,912***

Debt Maturity

The following chart shows the debt service requirements as of September 30, 2024.

GOVERNMENTAL FUNDS	**TRANSPORTATION**	
TRANSPORTATION IMPROVEMENT ASSESSMENT BONDS		
Year Ended September 30	**Principal**	**Interest**
2025	1,830,000	635,490
2026	1,885,000	593,400
2027	1,940,000	550,045
2028	1,995,000	505,425
2029	2,050,000	459,540
2030-2034	11,200,000	1,561,470
2035-2037	6,730,000	294,400
TOTAL	***$27,630,000***	***$ 4,599,770***
ENTERPRISE FUNDS	WATER & SEWER UTILITY	
REVENUE BONDS		
Year Ended September 30	**Principal**	**Interest**
2025	1,990,619	251,835
2026	2,023,973	214,540
2027	2,061,974	176,396
2028	2,104,869	137,405
2029	2,143,160	96,808
2030	2,185,817	55,381
2031	1,099,500	12,754
TOTAL	***$13,609,912***	***$ 945,119***

Debt Issuance Limitations

The City Commission may authorize debt obligations payable from funds other than property taxes for:

a. Emergency response. During the existence of a declared local, state, or federal emergency or disaster; or
b. Safety or public health with the maximum principal amount of indebtedness or obligation of up to $15,000,000 per project. Beginning October 1, 2025 and each October 1 thereafter, this maximum amount shall be adjusted to reflect the percentage change in the Engineering News and Record (ENR) Construction Cost Index by using the most recent available information for the prior 12-month period. The Debt Evaluation Report will provide the annual index and the resulting borrowing cap based on a comparison of the most recent 12-month period to the prior 12-month period. In the event ENR CCI decreases, the cap would be the same as the prior year cap.

    i. Regulatory agency requirements;
    ii. Imminent infrastructure or system failure; or
    iii. Capital improvement facilities for emergency and essential services.

Debt Affordability Measures

The city will examine the following statistical measures to determine debt capacity for non-emergency response issuances and compare these ratios to the standard municipal rating agency median for cities of comparable size and historical ratios to determine debt affordability:

Governmental Activities Funds:

a. Debt per capita (outstanding debt divided by city population), with a target threshold of $2,500 or less per capita;
b. Debt to taxable assessed value (outstanding debt divided by taxable assessed value), with a target threshold of 2.5% or less of taxable assessed value;
c. Debt service payments as a percentage of operating revenues (annual debt service payments divided by annual operating revenues), with a target threshold of 15.00% or less of annual operating revenues.

General Fund:

i. Debt service coverage (annual operating revenue divided by annual debt service) of at least 3.0x of operating revenues to debt service.

Special District or other Special Revenue Funds:

iv. Debt service coverage (annual operating revenue divided by annual debt service) of at least 2.0x of operating revenues to debt service.

Surtax or other Capital Projects Funds:

i. Debt service coverage (annual operating revenue divided by annual debt service) of at least 2.0x of operating revenues to debt service.

Utilities or other Enterprise Funds:

a. Days Cash on Hand of at least 150 days of available fund balance (budgeted annual operating expense divided by 365 and multiplied by 150);
b. Net Operating Revenue debt service coverage (annual operating revenue less annual operating expense divided by annual debt service) of at least 1.20x of net operating revenues to debt service.

The current debt per capita is $313 or 2.33% as a percentage of operating revenues.

Future Debt

Fiscal year 2014 marked the beginning of the City's most ambitious road project to date. Estimated to be a three-year undertaking, the Road and Drainage District began the reconstruction of approximately 266 miles of sub-standard public roads. The project was funded by revenue bonds and the debt service will be made through a capital assessment. The City is reviewing possible funding options for the Price Boulevard Widening Project. Currently, phase one of the project is scheduled for construction; however, there are two additional phases to be completed. The total widening project will exceed $125 million and issuing debt is one of the avenues city management is considering. On the November 2022 ballot, the residents voted to borrow funds for Phase 1 of this project. The Surtax IV revenues will be pledged for repayment. Bond Issuance is for Phase 1 is expected in November 2024 and construction is expected to begin in early 2025.

Fund Balance

Fund balance is typically the most discussed single item in a local government's financial statements. Fund balance is a crucial consideration in long-term financial planning and governments seek to maintain adequate levels of fund balance to mitigate current and future risks and to ensure stable tax rates. Credit rating agencies carefully monitor levels of fund balance and unreserved fund balances in a government's general fund to evaluate a government's creditworthiness. Rating agencies favor higher levels of fund balance, although taxpayers and citizens' groups may consider high levels excessive.

The goal of the City is to use surplus reserves in ways that positively affect its financial plan while avoiding property tax increases. The City is using some of its surplus reserves as follows:

- To maintain prior year service levels.
- To reduce the proposed millage increase.

Notable changes are projected in the following funds:

- General Fund: An increase of $2,665,650 to fund future initiatives.
- Road and Drainage District Fund: An increase of $213,170 to help the fund return to the minimum 20% required fund balance. Due to Hurricane Ian in September 2022, the fund balance in the Road and Drainage fund has fallen under the required 20% minimum. All debris removal costs of approximately $51 million have been paid from this fund. The City did start receiving FEMA reimbursements in FY 2023, but not enough to bring the fund over the minimum. A plan to replenish the reserves was approved by City Commission on September 26, 2023.
- Enterprise Funds: A decrease of $10.4 million for purchase of capital equipment and projects.

The City Commission has set a minimum target for reserves of 20% of operating expenditures for the General Fund and for the dependent special district funds. The reserves are generally considered a necessary function of sound fiscal management for a variety of reasons. Maintaining the City reserves at a 20% or greater level provides for any shifts in the economy or annual unforeseeable events such as:

- A time lag in the first fiscal quarter in the collection of property taxes and assessments in each year.
- Unforeseen activities and regulatory mandates during the course of the year.
- Natural disasters, such as hurricanes; these may negatively impact spending and tend to impact local and even national economy which affects revenues.
- Elastic revenues, those based on economic factors and growth estimates, can easily deviate from projections.
- Increases in expenditures: there exists a potential for increase to anticipated expenditures based on bid results, litigation, contract renewals, additional services, etc.
- There could be a significant gap in the timing of the receipts of borrowed funds, intergovernmental revenues, and other sources of funds.

The following chart shows the projected fund balances for FY 2025.

Governmental Funds
Major and Non-Major Funds in the Aggregate

	GENERAL FUND			ROAD & DRAINAGE DISTRICT			OTHER SPECIAL REVENUE FUNDS		
REVENUES	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**
Taxes	$33,862,808	$39,350,200	$46,181,940	$ 3,807,866	$ 3,784,860	$ 3,869,370	$ 182,236	$ 170,000	$ 170,000
Permits & Special Assessments	6,061,042	5,180,710	6,084,600	-	-	-	24,687,606	22,626,480	38,300,760
Intergovernmental	13,877,696	13,430,570	17,295,200	37,181,756	750,490	828,080	345,791	40,000	46,100
Assessments	-	-	-	12,843,019	16,184,860	18,359,790	24,166,107	27,008,520	30,984,160
Charges for Services	13,049,820	14,427,300	16,911,140	3,830,085	4,430,190	5,127,350	10,079,028	12,573,770	14,484,570
Fines and Forfeitures	233,629	185,820	184,900	-	-	-	459,402	93,000	83,400
Miscellaneous	2,521,328	1,518,420	2,216,960	310,110	503,170	1,146,600	3,082,801	680,290	3,544,130
Other Sources	611,111	737,300	2,565,850	19,894	4,000	4,000	1,200,701	870	870
TOTAL REVENUES	***$70,217,434***	***$74,830,320***	***$91,440,590***	***$57,992,730***	***$25,657,570***	***$29,335,190***	***$64,203,672***	***$63,192,930***	***$87,613,990***
EXPENDITURES									
General Government	$18,120,609	$21,213,61	$24,461,540	$ -	$ -	$ -	$ 6,634,146	$ 7,185,760	$ 8,349,590
Public Safety	37,474,647	43,697,590	52,964,950	-	-	-	18,687,692	20,853,150	24,983,620
Physical Environment	-	-	-	-	-	-	11,010,551	12,286,410	16,266,010
Transportation	-	-	-	66,979,200	17,842,250	21,605,270	-	-	-
Economic Environment	625,668	879,540	846,670	-	-	-	-	-	-
Human Services	545,587	639,260	682,250	-	-	-	-	-	-
Culture/Recreation	6,045,960	6,995,190	7,584,330	-	-	-	960,453	1,537,790	1,708,240
Capital	2,191,310	379,400	817,200	2,658,312	4,571,150	6,746,230	5,395,493	7,923,560	9,842,080
Debt & Lease	461,240*	-	-	-	-	-	209,639*	-	-
Other Uses	658,000	658,000	1,418,000	669,170	2,048,970	770,520	6,145,925	6,593,560	13,832,180
TOTAL EXPENDITURES	***$66,123,021***	***$74,462,590***	***$88,774,940***	***$70,306,682***	***$24,462,370***	***$29,122,020***	***$49,043,899***	***$56,920,230***	***$74,981,720***
NET CHANGE IN FUND BALANCES	***$ 4,094,413***	***$367,730***	***$2,665,650***	***$(12,313,952)***	***$1,195,200***	***$213,170***	***$15,159,773***	***$6,272,700***	***$12,632,270***
FUND BALANCES - BEGINNING	***$24,634,945***	***$28,729,358***	***$29,097,088***	***$24,660,731***	***$12,346,779***	***$13,541,979***	***$49,494,257***	***$67,215,567***	***$70,926,730***
FUND BALANCES - ENDING	***$28,729,358***	***$29,097,088***	***$31,762,738***	***$12,346,779***	***$13,541,979***	***$13,755,149***	***$64,654,030***	***$73,488,267***	***$83,559,000***

*GASB Statements 87 and 96 mandate that lease agreement and subscription-based technology arrangement be classified into principal and interest components for installment payments, effectively transitioning term payments from operating/capital categories to a debt service classification.

	DEBT SERVICE FUND			CAPITAL FUNDS			TOTAL GOVERNMENTAL FUNDS		
REVENUES	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**	**FY 2023 Actual**	**2024 Budget**	**2025 Budget**
Taxes	$ -	$ -	$ -	$17,231,850	$18,193,440	$ 19,064,270	$55,084,760	$61,498,500	$69,285,580
Permits & Special Assessments	3,063,694	3,120,530	3,120,530	-	-	-	33,812,342	30,927,720	47,505,890
Intergovernmental	-	-	-	220,707	-	-	51,625,950	14,221,060	18,169,380
Assessments	-	-	-	-	-	-	37,009,126	43,193,380	49,343,950
Charges for Services	-	-	-	98,783	-	-	27,057,716	31,431,260	36,523,060
Fines and Forfeitures	-	-	-	-	-	-	693,031	278,820	268,300
Miscellaneous	266,620	-	-	2,509,920	436,500	2,700,000	8,690,779	3,138,380	9,607,690
Other Sources	29,925,000	-	-	3,526,870	5,796,970	4,727,960	35,283,576	6,539,140	7,298,680
Total Revenues	***$33,255,314***	***$ 3,120,530***	***$ 3,120,530***	***$23,588,130***	***$24,426,910***	***$26,492,230***	***$249,257,280***	***$191,228,260***	***$238,002,530***
EXPENDITURES									
General Government	$ -	$ -	$ -	$ 351	$ -	$ 1,200	$24,755,106	$28,399,370	$ 32,812,330
Public Safety	-	-	-	287,565	77,960	677,170	56,449,904	64,628,700	78,625,740
Physical Environment	-	-	-	6,370	-	5,000	11,016,921	10,826,410	16,271,010
Transportation	66,621	40,000	40,000	193,238	1,604,100	490,600	67,239,059	19,486,350	22,135,870
Economic Environment	-	-	-	-	-	-	625,668	879,540	846,670
Human Services	-	-	-	-	-	-	545,587	639,260	682,250
Culture/Recreation	-	-	-	38,076	-	30,000	7,044,489	8,532,980	9,322,570
Capital	-	-	-	13,907,492	18,557,950	14,736,840	24,152,607	31,432,060	32,142,350
Debt & Lease	2,590,446	2,451,320	2,465,490	-	-	-	3,261,325	2,451,320	2,465,490
Other Uses	29,925,000	-	-	-	-	-	37,398,095	9,300,530	16,020,700
Total Expenditures	***$32,582,067***	***$ 2,491,320***	***$ 2,505,490***	***$14,433,092***	***$20,240,010***	***$15,940,810***	***$232,488,761***	***$178,576,520***	***$211,324,980***
Net Change in Fund Balances	***$673,247***	***$ 2,286,706***	***$ 615,040***	***$ 9,155,038***	***$4,186,900***	***$ 10,551,420***	***$ 16,768,519***	***$ 12,651,740***	***$ 26,677,550***
Fund Balances - Beginning	***$ 1,613,459***	***$ 2,286,706***	***$ 2,915,916***	***$56,986,711***	***$66,141,749***	***$70,328,649***	***$157,390,102***	***$174,158,621***	***$186,810,361***
Fund Balances - Ending	***$ 2,286,706***	***$ 2,915,916***	***$ 3,530,956***	***$66,141,749***	***$70,328,649***	***$80,880,069***	***$174,158,621***	***$186,810,361***	***$213,487,911***

	PROPRIETARY FUNDS			TOTAL FUNDS		
REVENUES	FY 2023 Actual	2024 Budget	2025 Budget	FY 2023 Actual	2024 Budget	2025 Budget
Taxes	$ -	$ -	$ -	$ 55,084,760	$ 61,498,500	$ 69,285,580
Permits & Special Assessments	1,898,280	1,760,990	1,216,680	35,710,622	32,688,710	48,722,570
Intergovernmental	4,246,108	-	-	55,872,058	14,221,060	18,169,380
Assessments/Water & Wastewater Charges	33,573,481	33,040,580	38,529,830	70,582,607	76,233,96	87,873,780
Charges for Services	14,960,982	17,442,280	21,928,360	42,018,698	48,873,540	58,451,420
Fines and Forfeitures	-	100	100	693,031	278,920	268,400
Miscellaneous	4,198,311	2,374,340	4,436,360	12,889,090	5,512,720	14,044,050
Other Sources	40,278,498	1,000,000	1,000,000	75,562,074	7,539,140	8,298,680
Total Revenues	***$ 99,155,660***	***$ 55,618,290***	***$ 67,111,330***	***$ 348,412,940***	***$ 246,846,550***	***$ 305,113,860***
EXPENDITURES						
General Government	$ 14,609,777	$ 18,860,120	$ 23,489,170	$ 39,364,883	$ 47,259,490	$ 56,301,500
Public Safety	-	-	-	56,449,904	64,628,700	78,625,740
Physical Environment	29,989,860	36,169,990	36,603,700	41,006,781	48,996,400	52,874,710
Transportation	-	-	-	67,239,059	19,486,350	22,135,870
Economic Environment	-	-	-	625,668	879,540	846,670
Human Services	-	-	-	545,587	639,260	682,250
Culture/Recreation	-	-	-	7,044,489	8,532,980	9,322,570
Capital	-	13,537,140	12,660,970	24,152,607	44,969,200	44,803,320
Debt & Lease	346,999	2,261,570	2,260,910	3,608,324	4,712,890	4,726,400
Other Uses	1,408,303	2,237,300	2,171,040	38,806,398	11,537,830	18,191,740
Total Expenditures	***$ 46,354,939***	***$ 73,066,120***	***$ 77,185,790***	***$ 278,843,700***	***$ 251,642,640***	***$ 288,510,770***
Change in Fund Balances	***$ 52,800,721***	***$ (17,447,830)***	***$ (10,074,460)***	***$ 69,569,240***	***$ (4,796,090)***	***$ 16,603,090***
Fund Balances - Beginning	***$ 103,368,400***	***$ 156,169,121***	***$ 138,721,291***	***$ 260,758,502***	***$ 330,327,742***	***$ 325,531,652***
Fund Balances - Ending	***$ 156,169,121***	***$ 138,721,291***	***$ 128,646,831***	***$ 330,327,742***	***$ 325,531,652***	***$ 342,134,742***

Risk Management

During fiscal year 2015, the City procured consulting services to analyze the viability of alternative risk financing by becoming self-insured. Listed below are advantages to becoming self-insured:

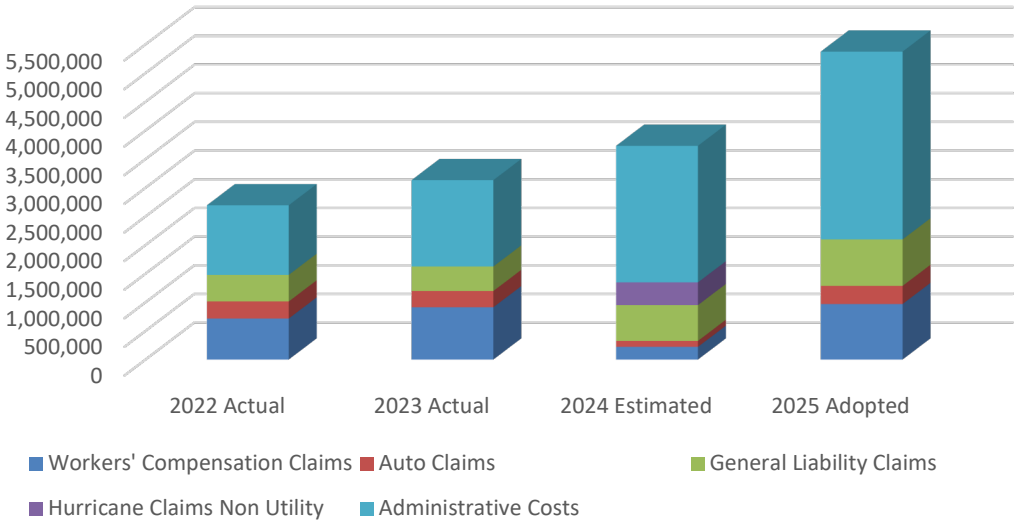
- Reduction in overall risk management costs, cost stability, predictability
- Improved cash flow
- Allows Risk Management to directly control claims for more effective processing and lower settlement costs
- In-house safety, loss control and subrogation

The City selected a Third-Party Administrator (TPA) and secured insurance policies to meet the coverage specifications as directed by the City Commission. Starting in fiscal year 2016 and continuing for a total of three years, departments contributed a total of $1,500,000 to the Self-Insurance fund to build a strong base of funding to cover insurance premiums and to pay deductibles and claims costs of which the liability claim is $100,000 per claim and the Worker's Compensation is $350,000 per claim. Three years of claims data has accumulated which provides basic historical trends to analyze each department claims impact on the risk fund. In 2019, those trends were analyzed to determine a claims budget estimate for each department. In addition to the claims estimates, departments are allocated a portion of the administrative costs which include; third-party administrator, excess insurance coverage, licenses and fees.

Type	Limits
Property	
Property	$20,000,000 Replacement Cost of Real & Personal Property per occurrence; $50,000 deductible, except Named Storm, Flood, and Earth Movement sublimits ($10,000) and deductibles ($100,000) apply. Flood Zones A & V subject to NFIP max limit ($500,000).
	Named Windstorm deductible is 5% each location, with $100,000 minimum per any one occurrence. Equipment breakdown included with $10,000 deductible and $100,000 limit.
Inland Marine	
Scheduled	$15,476,375 with a $10,000 deductible
Unscheduled	$25,000 per item with a $10,000 deductible
Flood Excess	$10,000,000 with deductibles of $100,000 for Zones B, C, X and $500,000 for Zones A, V
Equipment Breakdown	$100,000,000 with a $10,000 deductible
Comprehensive General Liability	
Commercial General Liability	$2,000,000 each occurrence.
Law Enforcement	$2,000,000 each occurrence.
Automobile Liability	
Liability	$2,000,000 each claim.
Personal Injury Protection	Statutory.
Public Officials Liability	
Public Officials Liability	$2,000,000 per claim.
Employment-Related Practices Liability	$2,000,000 per claim.
Breach Response & Cyber Liability	**$2,000,000 per claim**
Excess Workers' Compensation & Employers Liability for a Group	
Workers' Compensation	Florida Statutory Limits.
Employer's Liability	$1,000,000 each accident.
Unmanned Aircraft (Drone)	
Liability Coverages	$1,000,000

Crime	
Crime	$500,000 Monies & Securities; $1,000 deductible per occurrence.
	$500,000 Forgery or Alteration; $1,000 deductible per occurrence.
	$500,000 Employee Dishonesty; $1,000 deductible per occurrence.
Pollution and Remediation Legal Liability	$3,000,000 Aggregate, all Pollution Conditions; $2,000,000 per Pollution Condition; $25,000 Retention per Pollution Condition.
Florida Statutory Accidental Death & Dismemberment for Police and Fire	Statutory.

Risk Insurance Costs
FY 2022-2025



RISK INSURANCE DESCRIPTION	FY 2022 Actual	FY 2023 Actual	FY 2024 Estimated	FY 2025 Adopted
Workers' Compensation Claims	715,996	913,060	221,129	969,400
Auto Claims	298,248	283,450	104,468	316,410
General Liability Claims	464,173	427,924	624,748	811,610
Hurricane Claims Non Utility			397,717	
Administrative Costs	1,215,407	1,507,944	2,383,171	3,276,080

Personnel Services

North Port expends a large portion of its budget on personnel services costs. The City has consistently provided compensation and benefits to employees aimed at attracting and retaining high quality personnel. In the annual budget process, all aspects of personnel services costs are evaluated, and positions are assessed. The City management continually evaluates the need for new positions or reclassification of positions to maintain service levels and to provide effective response to the needs of the community.

The number of employees is measured in Full-Time Equivalent (FTEs) units and total positions (full-time and part-time). One FTE unit represents the equivalent of one full-time employee, 40 hours per week, although the unit may be filled by more than one part-time employee. A “position” refers to one employee; full-time or part-time. The total city-wide change in FTEs are as follows: FY 2021 increase of 39.13; FY 2022 increase of 18.75; FY 2023 increase of 64.54; FY 2024 increase of 65.51 and a FY 2025 increase of 39.50. The following chart shows the change in full time equivalent units beginning in FY 2021. The City hires seasonal employees such as camp counselors with the number of seasonal employees being hired based upon the need to adequately provide the service.

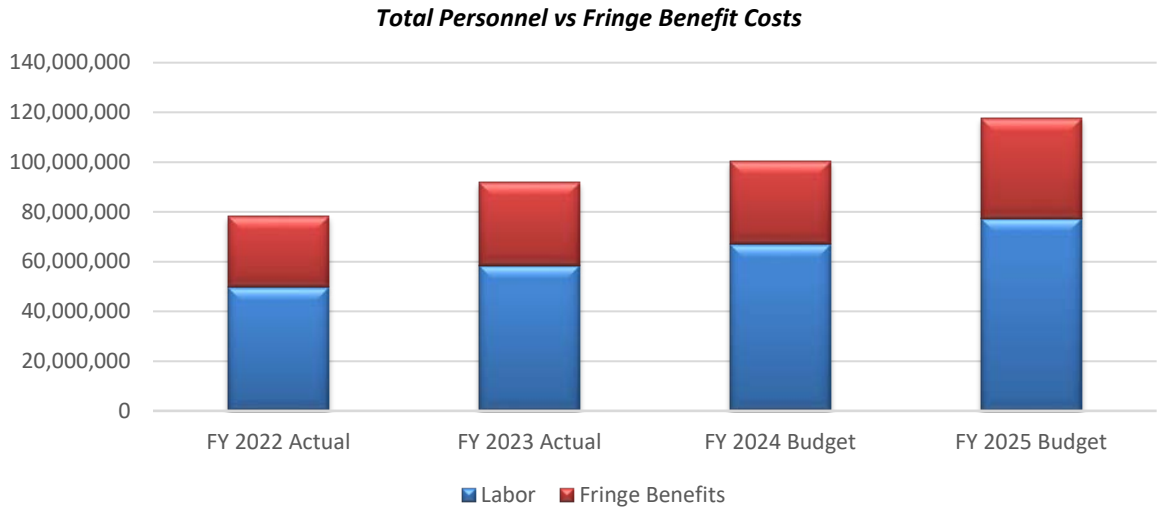
Full Time Equivalent Employees

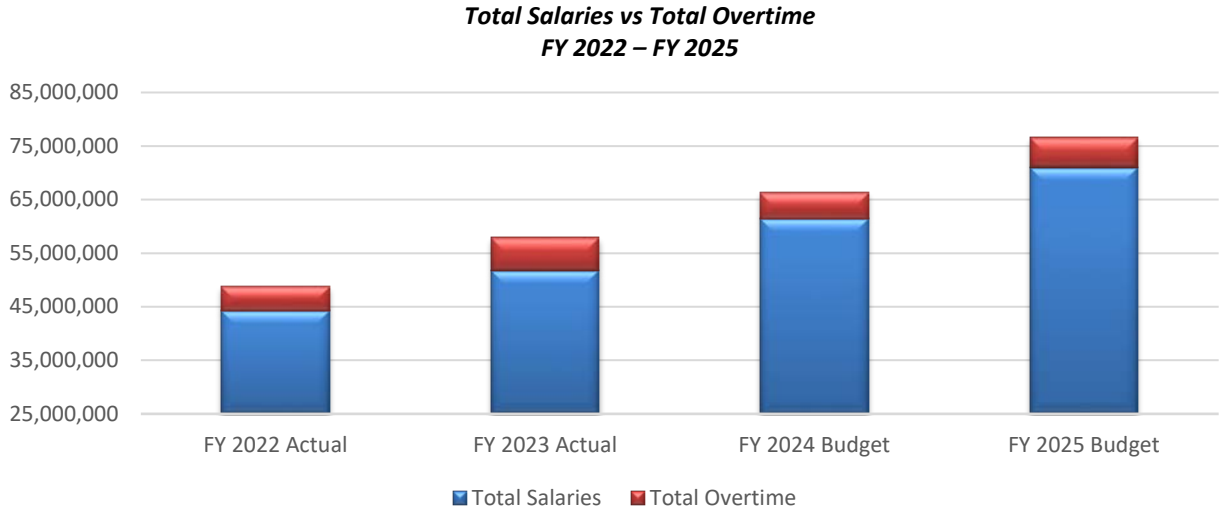
Fund	Amended FY 2021	Amended FY 2022	Amended FY 2023	Amended FY 2024	Adopted FY 2025	4 Year Change
General Fund	337.76	346.51	375.55	410.10	424.60	**86.84**
Road & Drainage District	106.00	106.00	107.00	107.00	108.00	**2.00**
Fire Rescue District	136.00	136.00	144.00	151.00	158.00	**22.00**
Warm Mineral Springs	0.00	0.00	0.00	11.46	11.46	**11.46**
Tree Fund	0.00	0.00	4.00	8.00	9.00	**9.00**
Solid Waste District	44.00	44.00	46.00	47.50	50.50	**5.50**
Building - Inspections & Permits	31.00	37.00	46.00	44.00	47.00	**16.00**
Fleet Management	14.00	15.00	16.00	18.00	20.00	**6.00**
Utilities	83.00	86.00	96.50	103.50	111.50	**28.5**
Total FTEs	***751.76***	***770.51***	***835.05***	***900.56***	***940.06***	***188.30***

Throughout the fiscal year, staffing requirements and workloads are evaluated, and may result in the reclassification or transfer of budgeted positions. The positions added in FY 2025 are as follows:

Administrative Services Specialist – Development Services
Chief Inspector – Development Services
Floodplain Administrator – Development Services
Firefighter/EMT/Paramedic (6) – Fire Rescue
Logistics Technician – Fire Rescue
Fleet Acquisition Specialist – Fleet Management
Staff Assistant I – Fleet Management
Business Systems Analyst – Information Technology
Network Analyst – Information Technology
Service Desk Technician – Information Technology
Crime Scene Technician - Police
Quartermaster - Police
Video Management Specialist - Police
Community Engagement Recruiting - Police
Detective Electronic Surveillance Unit (2) - Police
Commander - Police
Sergeant – Police
Officer - Police
Project Coordinator – Facilities Maintenance
Security Guard (2.5) – Facilities Maintenance
Traffic Control Technician – Road and Drainage
Equipment Operator I (2) – Road and Drainage
Customer Accounts Specialist III – Solid Waste
Administrative Services Specialist - Utilities
Planner/Scheduler - Utilities
Utility Inspector - Utilities
Collection and Distribution Technician (2) - Utilities
Wastewater Trainee - Utilities
Plant Maintenance Mechanic II – Utilities
Plant Maintenance Technician Trainee - Utilities

The following charts illustrate the total personnel versus fringe benefit costs and total salaries and wages versus overtime costs. The first graph shows the changes in cost of labor and benefits since 2021.





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BUDGET & STRATEGIC PLANNING

Non-Financial Strategy

Non-financial strategies are goals that provide guidance to aid in the accomplishment of the vision for the City beyond financial performance. These goals encourage healthy social-economic relations, strong environmental awareness, and a sustainable community. Influences on the non-financial strategies include the following: Comprehensive Plan, Administrative Code, Unified Land Development Code (ULDC), master plans, and policies.

COMPREHENSIVE PLAN

The Comprehensive Plan is the document used for envisioning the future growth of the City. This plan is also used to address the constant changes and progression taking place as development and conservation evolves.

The goals of the Comprehensive Plan are long-range in nature and intended to set the vision of the community by guiding the policy decision-making within the community. The framework is designed to bring together stakeholders including citizens of North Port, city officials, and the public to provide valuable input into the visioning focus of the city at build out.

The Comprehensive Plan, comprised of nine chapters or "elements," guides the development of city codes, master plans, and policies:

- ***Future Land Use*** – ULDC
- ***Transportation*** – ULDC, Administrative Code, Policies
- ***Utilities*** – ULDC, Administrative Code, Master Plan, Policies
- ***Conservation and Coastal Zone*** – ULDC, Administrative Code, Master Plan, Policies
- ***Recreation and Open Space*** – ULDC, Administrative Code, Master Plan, Policies
- ***Intergovernmental Coordination*** – Administrative Code, Policies
- ***Housing*** – ULDC, Administrative Code, Policies
- ***Public Schools Facilities*** – Sarasota County Schools Master Plan, ULDC, Policies
- ***Capital Improvement*** – Master Plan, Policies

ADMINISTRATIVE CODE

The Administrative Code governs the internal operations of the City and protects the interests of the public. It gives authority to regulate social safety and a healthy environment, as well as the creation of policies for sustainable growth with the interests of public welfare and interaction as its priority.

UNIFIED LAND DEVELOPMENT CODE

The Unified Land Development Code (ULDC) establishes regulations governing the subdivision, development, and use of all lands lying within the corporate boundaries of the City of North Port. It aids in sustainable growth and secures stable property values by regulating land use and addressing the following:

- ***Water Management*** – flood prevention, stormwater retention and conveyance, wetland protection
- ***Environmental Protection*** – Myakka River protection, archeological resource protection, tree regulation and canopy preservation, conservation regulation
- ***Land Use*** – zoning, subdivision, single family parcel, parking, earthmoving, signage
- ***Design Standards*** – activity centers, landscaping, façade design

The most recent update to the ULDC was developed by the Planning and Zoning Division of Neighborhood Development Services and adopted by City Commission via Ordinance No. 2024-04 on March 5, 2024.

MASTER PLAN

A master plan is a long-term planning document that provides a conceptual layout to guide future growth and development. The plan makes the connection between the built environment and those who experience it. The following are master plans currently used to further define the City's long and short range non-financial goals.

- ***Social-Economic*** – Economic Development, Parks & Recreation, U.S. 41 Corridor, Yorkshire and I-75 Interchange
- ***Environmental*** – Warm Mineral Springs Park, Myakkahatchee Creek Greenway
- ***Sustainability*** – Economic Development, Parks & Recreation, Utilities

POLICIES

Policies establish procedures for consistency, responsibility, and accountability. Financial and non-financial policies adopted by City Commission are available on the City's website: Approved City Policies. The City's financial policies are discussed in further detail in Chapter 5 – Budget Process & Polices and Chapter 9 – Supplemental of this adopted budget book.

Strategic Planning

Over the past decade, North Port has continued to refine and enhance its strategic planning process. In 2012, the city embarked on its first strategic planning effort. City leaders focused on short and long-term strategies to identify community priorities and actions needed to achieve them. Most recently, the city partnered with Strategic Government Resources (SGR) and the Leadership Class of the International City and County Manager's Association (ICMA) to draft a new 2022-2025 Strategic Vision Plan and develop robust key indicators and action items that will improve accountability and measure success on defined priorities.

In late 2021, City Commission held strategic planning workshops with city staff to discuss focus areas and establish priorities. SGR conducted individual interviews with City Commissioners and the City Manager's Office prior to the public retreat to solicit high level insights regarding their views on the progress of current initiatives and projects, and potential new initiatives that should be considered in North Port's revised Strategic Plan. At the initial retreat, SGR provided an overview of the changing landscape and emerging issues currently facing local government operations and highlighted contemporary good governance strategies, focusing on the importance for both the City Commission and staff to be creative and think differently about how they can identify emerging operational and community issues and develop progressive and innovative response strategies utilizing an interdepartmental focus. City Commission established priorities and/or outcomes under focus areas called Strategic Pillars, which were used by Senior Staff to develop a proposed Implementation Plan, including associated Key Indicators and/or related performance metrics to track the organization's efforts in accomplishing the City Commission's vision for the community.

This process took place over several public workshops. The following links contain the agenda, minutes, and video for each meeting:

- October 27, 2021
- December 7, 2021
- December 8, 2021

With the election of a new Commissioner in the fall of 2022, the City Commission once again engaged SGR to review the Strategic Plan and refine the priorities in 2023. Two public workshops were held in 2023. The following links contain the agenda, minutes, and video for each meeting:

- March 8, 2023
- September 25, 2023

In the Spring of 2024, the City Commission again engaged SGR to assist in further refining the Strategic Plan pillars, priorities, and programs/initiatives to assist in ranking priorities to guide the FY 2025 budget planning process. The following link contains the agenda, minutes and video for the meeting:

- April 17, 2024

With the election of new Commissioners in the fall of 2024, the City Commission plans to hold a Strategic Planning Session in December with SGR consisting of two public workshops.

STRATEGIC PILLARS AND PRIORITIES

During the strategic planning process, City Commission established seven Strategic Pillars which are key focus areas to accomplish Commission objectives. Long-term priorities that support the achievement of the Strategic Pillars were identified by both City Commission and department leadership. Each pillar also included key projects, programs and initiatives, and key performance indicators tied to the identified long-term priorities. The strategic budget initiatives for FY 2025 include policy and management agenda priorities as they relate to the seven pillars of the 2022-2025 City of North Port Strategic Vision Plan.

Safe Community

Create and sustain a safe community for residents, businesses, and visitors of North Port.

Priority 1. Provide efficient, effective staffing and facilities to ensure a high-level of services and response times for Public Safety services.

Priority 2. Ensure the physical security of City assets and operations.

Quality of Life

Protect and promote North Port's community wellness and its natural resources, recreational assets, cultural diversity, ethnic, and historical heritage.

Priority 1. Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational facilities and offerings and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.

Priority 2. Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.

Priority 3. Support opportunities for expanded amenities, resources and cost savings through community partnerships and collaboration (i.e., facilities, programs, special events, tournaments, etc.).

Priority 4. Protect, conserve, and preserve environmentally sensitive lands and resources, including prudent acquisition.

Priority 5. Encourage the availability of comprehensive access to acute health care, social, and emotional well-being for all ages in North Port.

Economic Development & Growth Management

Promote sustainable growth, investment, and development to achieve a vibrant and diversified economy, offering a mixture of services and local employment opportunities.

Priority 1. Support workforce development programs in partnership with federal, state, local, and not-for-profit organizations to influence the workforce pipeline supply.

Priority 2. Improve City processes and regulations to support a business climate of innovation, entrepreneurship, and investment.

Priority 3. Seek opportunities for strategic annexations in support of commercial development.

Priority 4. Strive to increase North Port's overall commercial/industrial land use percentage to 18% by 2033.

Priority 5. Implement additional phases of the Warm Mineral Springs Master Plan and support development in North Port's Opportunity Zone, which includes Warm Mineral Springs, and the trailhead for Legacy Trail.

Priority 6. Pursue diversified housing options and affordability for current and future residents.

Priority 7. Improve City gateway entry features to convey a sense of arrival in North Port.

Environmental Resiliency & Sustainability

North Port seeks to be the role model in the region as a community that values environmental resiliency and sustainability in the design and operation of its facilities, programs, services, and development through forward-thinking policies, ordinances, and education.

Priority 1. North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.

Priority 2. Support the protection of native species and habitats via public education, land acquisition and conservation.



Develop and maintain the City's public facilities, roads, bridges, water control structures, stormwater drainage, waterways, potable water, wastewater collection and treatment (reclamation) systems, and broadband opportunities, and promote multimodal transportation opportunities throughout the City to meet current and future needs.

Priority 1. Proactively rehabilitate the water control structures and stormwater conveyances (roadside swales, drainage outfalls, retention ditches and waterways) to design specifications to reduce flooding.

Priority 2. Rehabilitate roadways and bridges under the jurisdiction of North Port to ensure integrity, and a safe and reliable transportation network.

Priority 3. Improve East-West connectivity of the City's transportation systems.

Priority 4. Work collaboratively with the Transportation Planning Organization (TPO) to advance strategic egress/ingress transportation projects outside of North Port that positively impact inner-city transportation corridors.

Priority 5. Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.

Priority 6. Implement the long-range plan to loop potable water lines in residential area to ensure safe and reliable service.

Priority 7. Use preventative maintenance methods and future needs analysis to maintain and build City assets in a timely and prioritized process.

Priority 8. Partner with Florida Department of Transportation and Charlotte County to enhance connectivity and establish a new I-75 interchange at Yorkshire Street or Raintree Boulevard.

Priority 9. Maintain public buildings in a state of good condition with capacity to enable various City staff to provide effective municipal services.

Priority 10. Construct/remodel/renovate City facilities as needed to improve efficiencies and access to prepare for future growth.



Develop and promote transparent City governance where major policy decisions are considered by the City Commission that foster trust and community engagement, utilizing departmental strengths and innovative approaches to facilitate effective and efficient delivery of municipal services and programs.

Priority 1. Provide convenient, modern, and technologically advanced municipal services to both internal and external customers. Provide enhanced citizen education and engagement processes to assist in elected and appointed officials' data-driven decision-making.

Priority 2. Maximize current and future financial resources and support through partnerships, grants, and proactive fiscal management to meet current and future capital and operational needs.

Priority 3. Provide a multi-year budget "snapshot" to show expenses that will increase over a multi-year period with revenue projections and impacts of different millage rate adoptions.

Priority 4. Implement a Performance Management System to include internal and external reporting, including development, testing, percentage complete, milestones achieved, staff hours invested, etc.

Priority 5. Educate new and established residents and businesses on City services and offerings and *Florida Friendly* environmental practices.

Priority 6. Strive to have North Port Departments attain State and/or National Accredidation status with their respective organizations.

Priority 7. Attract, develop, and support the best talent to be recognized as an Employer of Choice.



In light of North Port's geographic location, ensure that the City's municipal programs and services are proactively structured to plan, sustain during an event, and recover from natural disasters.

Priority 1. Complete a Post-Hurricane Ian review of municipal emergency management operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

PRIORITIES AND KEY INDICATORS

In 2022, departments began working with the new Performance and Accountability Officer to develop Key Indicators that quantify progress toward Strategic Priorities. Key Indicators are established by the departmental divisions and are not voted on by City Commission. Action plans are created to monitor and achieve the indicators by providing specific steps toward fulfilling the appropriate Strategic Priority. Performance Measures are shown in the Departmental Summaries chapter of this document. Progress towards the Commission's priorities can be tracked through the Key Performance Indicators which can be found on the City's Strategic Vision Plan Performance Dashboards.

PUBLIC ENGAGEMENT

Acknowledging that public engagement helps governments be more accountable, increases responsiveness to community needs, and supports transparency, the City of North Port provides multiple opportunities for the community to provide input in the strategic planning and budget process. After City Commission determined the Strategic Pillars and identified priorities under these focus areas, the public was engaged to provide feedback on their top priorities in each pillar. A survey was available online through the City's website and social media asking residents to select their top two priorities in each of the strategic pillars. Results from the survey were used to triangulate the top priorities among City Commission, senior leadership, and the public.

During the FY 2023, FY 2024 and FY 2025 planning process, the public was invited to engage early in the decision-making process through a budget survey and community input meetings. The City utilized an online tool that gave residents the opportunity to provide input on how to allocate municipal funds. This tool was available online and advertised through the City's website and social media from April – May of each year. By allocating $100 in the online budget, residents were able to demonstrate their funding priorities for the city. Results were provided to City Commission during the budget workshops.

The City Manager also hosted Community Input Budget Meetings for the last three annual budget processes. After a brief overview of the City's millage rates, historical revenue and expenditures, budget cycle, and major department initiatives, the public was invited to ask questions and provide comments. These meetings were held at various times and geographic locations around the city to allow diverse resident participation. Some meetings have been streamed live online for residents who were unable to attend in person.

The public's feedback and city's transparency are important considerations during the annual budget process. The Daily Sun recognized the City's efforts in their October 25, 2023 editorial Our View: North Port makes transparency a priority.

Department Plans

Department plans outline the functions and core service areas, goals, and performance expectations of the operating divisions. The plans are aligned with the Strategic Plan Pillars and Priorities as part of the budget preparation, review, and monitoring cycle. In the annual budget process, departments build from their core business services to determine what resources are needed to perform their specific services. They also identify their primary customers so that the diverse needs of all stakeholders can be evaluated and incorporated, and service delivery can be maximized.

CHALLENGES AND OPPORTUNITIES

A step in the strategic planning process is to identify challenges and opportunities for operations improvement. City Commission members engaged in an interactive exercise during a strategic planning workshop to solicit their thoughts and perceptions on North Port's Strengths, Weaknesses, Opportunities, and Threats (SWOT). Following that exercise, the SGR consultant reviewed the results of the SWOT analysis and individual commissioner statements to compile the challenges and opportunities impacting the future direction of the community. Staff members from all functions review and identify the most important issues to stakeholders. Department plans are then built to address challenges and opportunities.

STRATEGIC GOALS AND OUTCOMES

The City of North Port's vision and mission are the basis from which broad, multi-year goals and departmental action plans are established. During the strategic planning process, the City's leaders revisit and refine strategic priorities to adjust to the current social and economic environment. To prepare for the fiscal year, departments met with the Performance and Accountability Officer to review the Strategic Priorities that relate to their core services. Departmental leadership determine the best indicators of accomplishment for the priorities established by City Commission. This process focused on measurable outcomes that the departments can influence. It also ensured alignment between the departmental performance measures, core services, and priorities from the strategic plan.

The budget planning and development process involves the setting of goals for the new fiscal year while evaluating the achievement of prior years' goals. To provide an assessment method, departmental divisions establish a series of measures that track the outcomes of the core services provided to stakeholders.

PERFORMANCE MANAGEMENT

Each year, the City of North Port's leadership and managers evaluate their performance measures to better reflect overall city-wide Strategic Priorities and individual department goals. Each type of measure is significant within the performance management system. Where outcome measures are of universal concern to all stakeholders, input and output measures are important workload indicators that are monitored to determine needed resources. Monitoring of efficiency and effectiveness measures, such as cost of operations and timeliness of service delivery, allow for agile adjustments to maximize resource use and service quality.

Performance measures help to translate the city's mission and vision into tangible priorities and indicators. There are several key reasons to measure performance including:

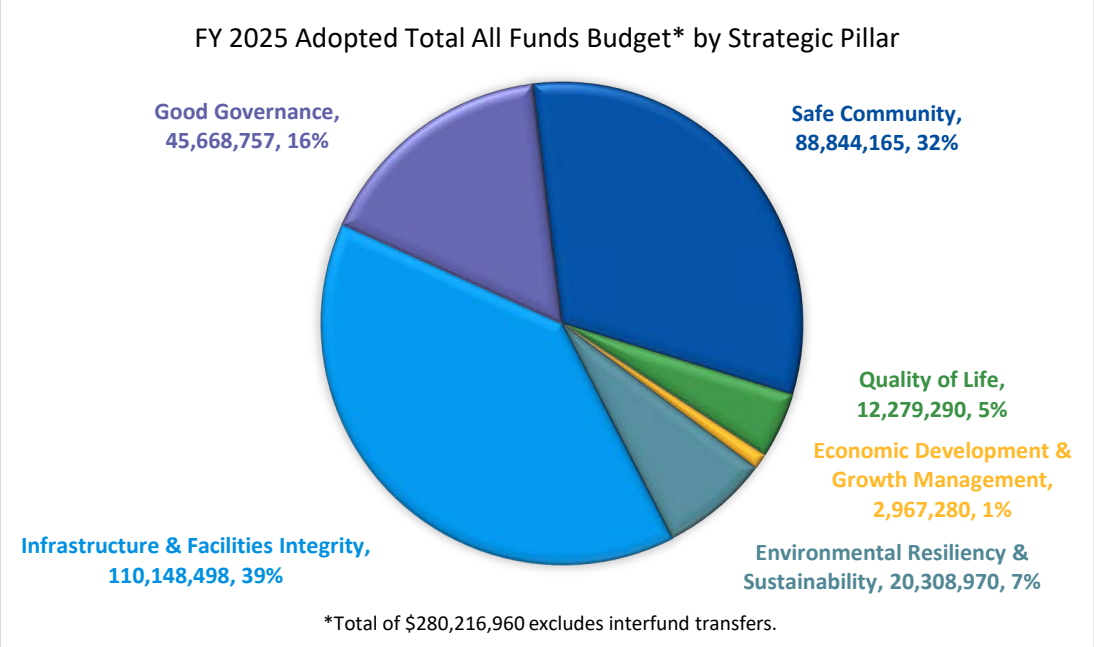
- Improving the delivery of public service
- Bringing focus to key priorities
- Making more informed decisions
- Identifying opportunities for improvement
- Improving accountability
- Budgeting resources according to priorities

In FY 2023, the City made a commitment to be transparent with regards to the goals that it sets and the measurement of progress towards them. The City uses an outcome-focused performance management framework to monitor, assess, and improve the effectiveness and efficiency of City services. Applying analytic skills and tools, the City leverages administrative and public data to help departments solve problems and develop targeted action plans and strategies to deliver results for residents. Many of the Performance Measures included in the Departmental Summaries chapter are reported on a monthly or quarterly basis and available to the public on the City's Performance Dashboards page. In FY 2024, the Performance Dashboards were expanded to include pages specific to the adopted Strategic Pillars.

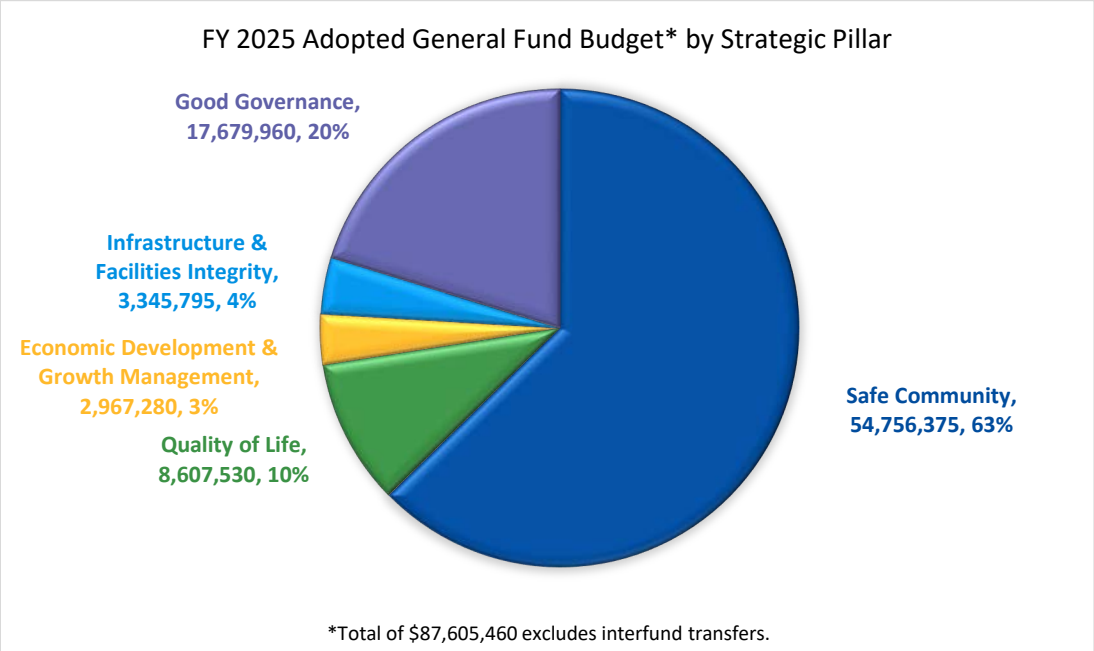
Building on these efforts, the City is advancing its performance management program in FY 2025 with the introduction of quarterly PerformanceStat meetings. These meetings bring together City and department leadership to review timely, accurate data on program performance and outcomes. Insights gained from these discussions inform action plans where data indicates the need for improvement. The meetings promote accountability, persistent follow-up, and a culture of continuous learning and improvement.

Budget by Strategic Pillar

As part of the FY 2023 budget process, departments were asked to identify the portions of their requested budget that align with the Strategic Pillars at the Fund-Department/Division-Activity level. In consultation with the Performance and Accountability Officer, the final pillars were selected based on information in the department plans, such as core services, priorities, and performance measures.



Based on the FY 2025 Adopted All Funds Budget by Strategic Pillar chart on the previous page, Infrastructure & Facilities Integrity is the largest pillar based on expenditures, representing 39% of the budget. The next two largest in the All Funds Budget are Safe Community and Good Governance at 32% and 16%, respectively.



Based on the FY 2025 Adopted General Fund Budget by Strategic Pillar, Safe Community is the largest pillar based on expenditures, representing 63% of the budget. The next two largest in the General Fund Budget are Good Governance and Quality of Life at 20% and 10%, respectively. As shown in the chart, the Environmental Resiliency & Sustainability Pillar is not funded by the General Fund.

Economic Outlook & Forecast Assumptions

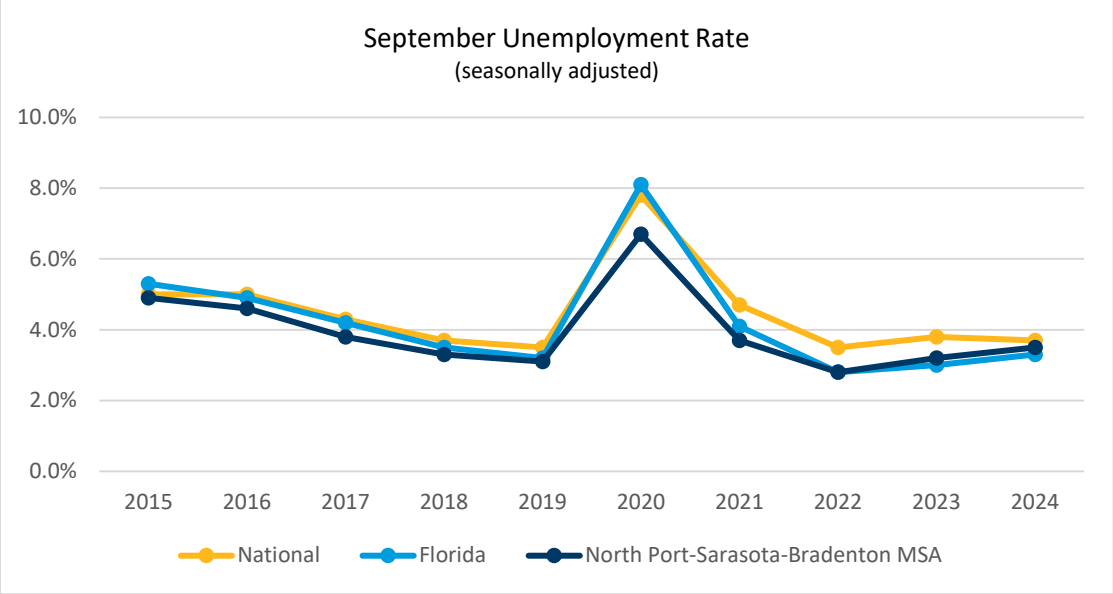
As the City of North Port implements the newly adopted ULDC to move from a predominantly residential community, the economic environment remains dependent upon the overall economic climate of Southwest Florida and particularly Sarasota County. The major economic influences in this area are the regional job market, cost of housing (including housing values, foreclosure rates, insurance, and taxes), new construction, weather events, and retail activity. Consideration of the impact of these indicators is critical as the City endeavors to develop its resources, infrastructure, and facilities to meet the needs of its residents. All available information and indicators are utilized in forecasting the City's revenues and expenditures.

EMPLOYMENT AND INCOME

According to the University of Central Florida Institute for Economic Forecasting, the economy in Florida will continue to grow favorably but the pace of growth is expected to slow amid deceleration nationally (2024-2027 Florida & Metro Forecast, Summary 2024). The effects of a slowing economy in Florida will impact job growth in 2024. "Total payroll jobs rose by 3.3% in 2023 and will decelerate to 2.3% growth in 2024, 1.6% in 2025, 0.8% in 2026, and 0.6% in 2027. Florida's labor market will outperform the national economy through 2027." (Snaith et al., 2024, p. 11).

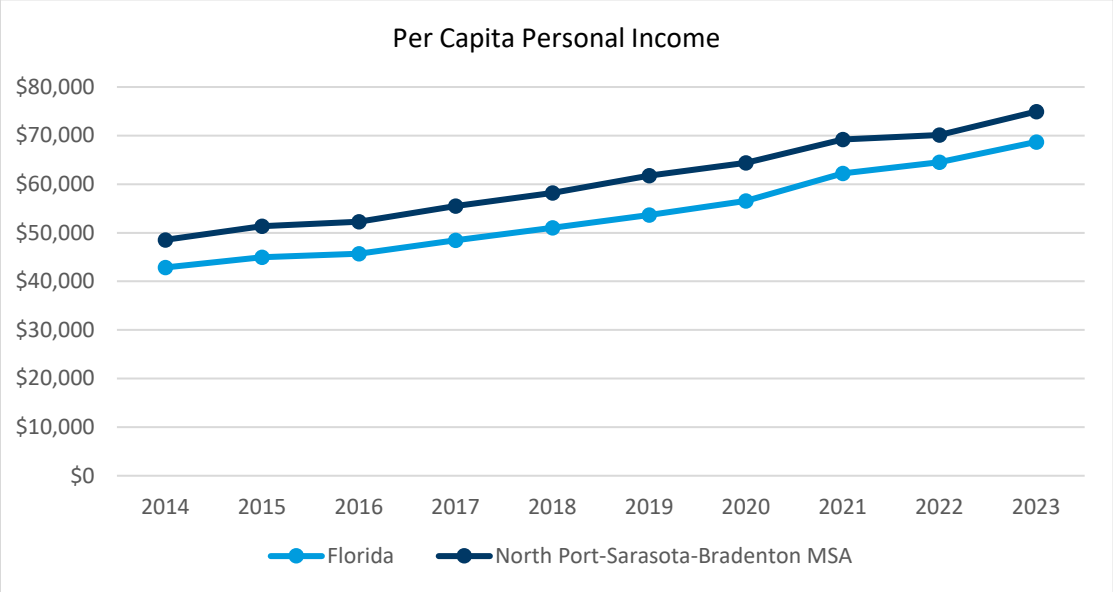
The Florida unemployment rate (seasonally adjusted) returned to pre-Covid-19 levels in September 2021 at 4.1% and decreased an additional 1.3 percentage points to 3.0% in September 2023. The slowing economy pushed the rate up to 3.3% in September 2024, which is 0.4 percentage points below the national rate of 3.7%.

As shown on the following page, the unemployment rate in the North Port-Sarasota-Bradenton Metropolitan Statistical Area (MSA) declined from a high of 6.7% in 2020 to 2.8% in September 2022. However, similar to the state trend, the rate increased to 3.2% and 3.5% in September 2023 and 2024, respectively. Through 2027, employment in the North Port MSA "is expected to grow at an average rate of 1.2% each year while unemployment is in line with the state average, coming in at 3.6%" (Snaith et al., 2024, p. 80).



Source: U.S. Bureau of Labor Statistics; Florida Department of Economic Opportunity

According to the U.S. Bureau of Economic Assistance, per capital personal income in the North Port MSA has grown 54.4% from $48,553 in 2014 to $74,949 in 2023. As shown below, the area continues to outpace the state of Florida. According to Snaith et al. (2024), the Florida "nominal personal income growth surged to 6.6% (thanks to stimulus and unemployment payments) in 2020 and 12.8% in 2021, amid further federal stimulus spending and tax credits" (p. 10). Due to inflation, real personal income declined by 2.4% in 2022 but increased by 3.1% in 2023. Snaith et al. (2024) expects it to rise by 3.1% in 2024 with 4.0%, 3.6%, and 3.4% increases annually from 2025-2027. These increases are 1.0 percentage points higher than the U.S. forecast.



Source: U.S. Bureau of Economic Analysis

Snaith et al. (2024) anticipates personal income will grow an average of 5.5% annually in the North Port MSA. The average real per capita income level of $63,300 ranks the area 6th highest in Florida. Based on the trends in employment and income, the City of North Port anticipates modest increases in FY 2025 for demand-driven revenues, such as Half-Cent Sales Tax and State Shared revenue.

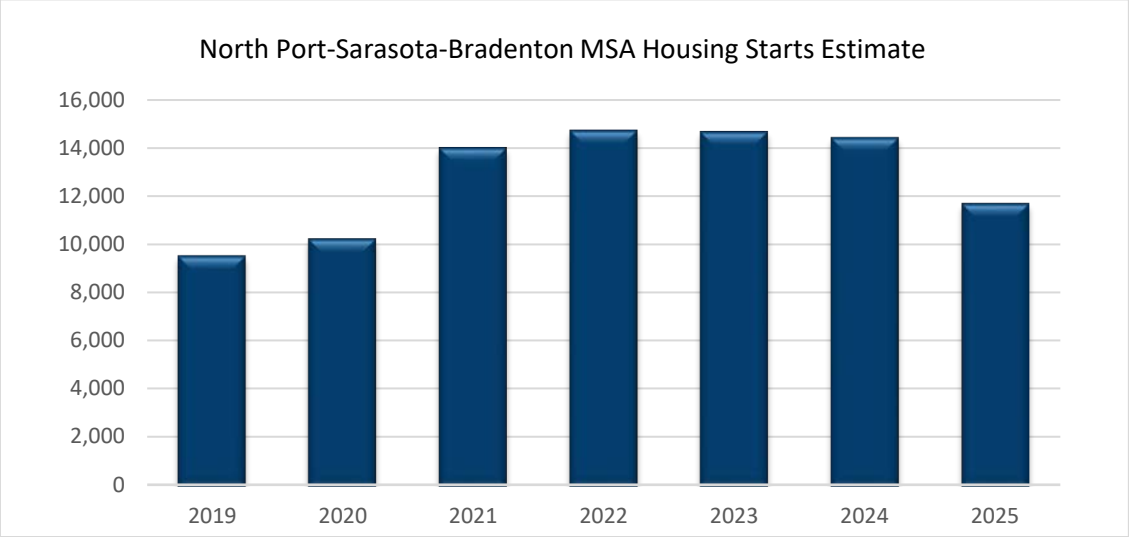
HOUSING MARKET

According to data from Florida Realtors©, statewide closed sales of existing single-family homes totaled 257,679 at the end of 2023, down 10.3% compared to 2022. The number of months' supply of inventory for single-family homes in Florida was 3.6 months, a year-

over-year increase of 33.3%. A 5.5 months of inventory is the benchmark used by Florida Realtors© to indicate a balanced market, or a market that is neither a buyers' nor sellers' market (https://www.floridarealtors.org/tools-research/reports/florida-market-reports). As of September 2024, Florida's single-family existing homes inventory grew to a 4.6 months' supply while sales were down 12.3% and the median sale price was up 0.2% compared to September 2023. The North Port MSA had 15,088 closed single-family home sales in 2003, a 1.2% increase from the previous year, according to data from Florida Realtors©. The median sale price increased by 0.9% to $510,000 in 2023.

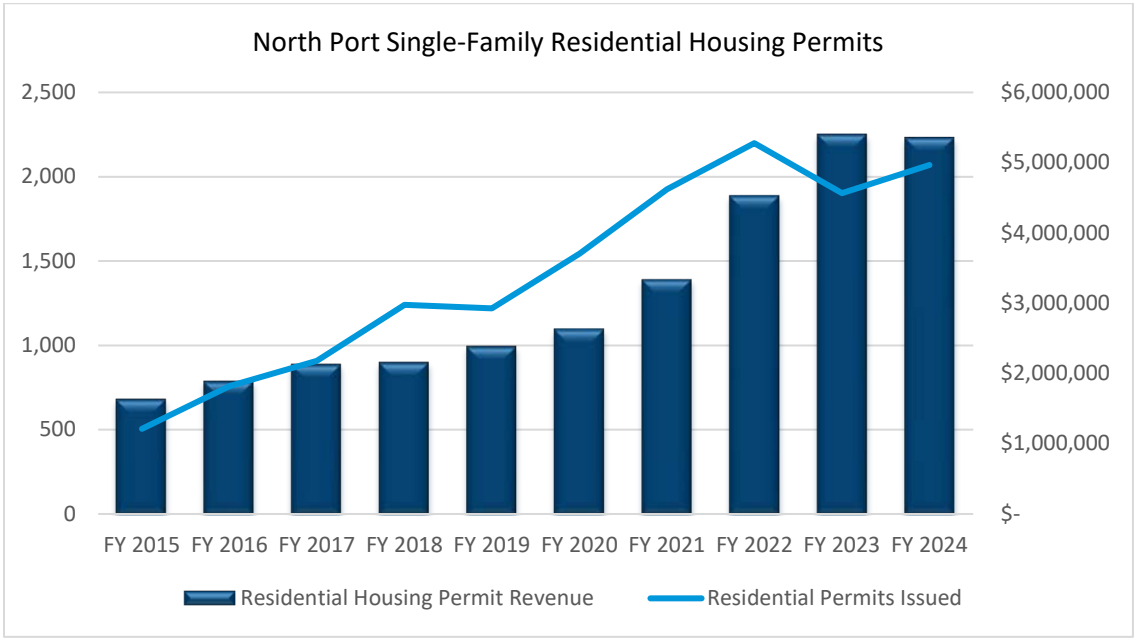
NEW CONSTRUCTION

Over the past several years, the North Port MSA saw a significant increase in new housing starts as shown in the chart below. However, Snaith et al. (2023) is projecting a decline beginning in 2025.



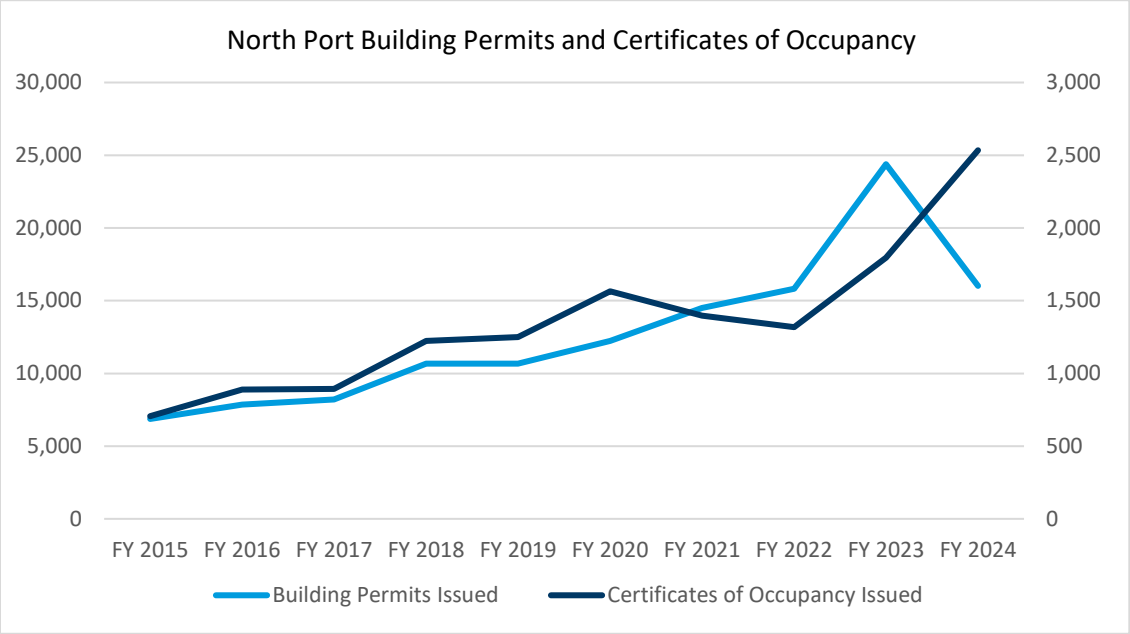
Source: Snaith, S. et al. (2024). *2024-2027 Florida & metro forecast*. University of Central Florida Institute for the Economic Forecasting.

Following the great recession, construction activity has shown strong growth in the City of North Port. The following chart compares the number of single-family residential housing permits issued with the generated permit revenue. The permits issued over the past 10 years indicate steady growth with a decline in FY 2023. The City issued 2,070 single-family residential housing permits in FY 2024, which is a 8.8% increase from FY 2023. However, it is still below the high of 2,199 permits in FY 2022.



Source: City of North Port Development Services, Building Activity Reports by Fiscal Year

The following chart shows total building permit activity compared to certificates of occupancy in the City. The number of commercial building permits issued by Neighborhood Development Services averaged 61 per year between FY 2020 and FY 2024. Over the next few years, the City projects commercial activity will increase through the support of additional economic development efforts.



Source: City of North Port Development Services, Building Activity Reports by Fiscal Year

TAXABLE VALUE AND LAND USE

The City of North Port's total taxable value of $10.0 billion is an increase of 17.44% from 2023, indicating sustained growth in the City's housing market. Of this amount, $831.3 million or 8.33% is attributed to new construction and additions. The above average 2024 net new construction is mostly related to Hurricane Ian home repairs. Gross taxable values have surpassed the previous high that occurred before the downturn in the housing market in 2007. The City experienced a loss of $3.36 billion of taxable value from the 2007 to 2012 due to State constitutional amendments and the decline in the real estate market. The following table shows the City of North Port's total taxable value and new value since 2015.

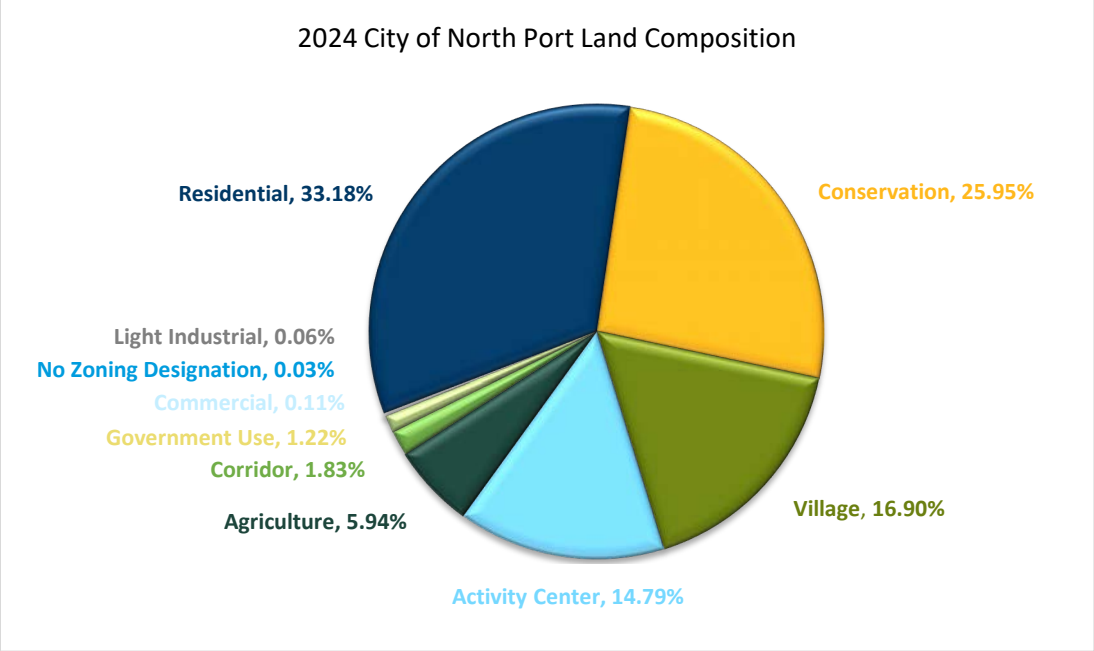
North Port Taxable Values – 10-Year Comparison

Tax Year	Net New Construction	Total Value	Change from Prior Year
2015 Final	$71,624,081	$2,882,331,970	**8.95%**
2016 Final	$145,158,578	$3,263,539,753	**13.22%**
2017 Final	$167,908,011	$3,665,491,838	**12.33%**
2018 Final	$165,042,772	$4,120,260,362	**12.41%**
2019 Final	$232,905,493	$4,604,781,627	**11.76%**
2020 Final	$261,552,931	$5,109,695,927	**10.96%**
2021 Final	$301,515,880	$5,768,607,317	**12.90%**
2022 Final	$488,303,424	$7,237,700,089	**25.47%**
2023 Final	$400,658,127	$8,496,865,543	**17.40%**
2024 Certified	$831,326,548	$9,978,666,791	**17.44%**

Source: Sarasota County Property Tax Appraiser, Forms DR-420 and DR-422

As a rapidly growing city with a large quantity of vacant land parcels available for new residential houses, North Port continues to experience considerable growth in its tax base which has provided increased annual tax revenues. Various forecasts indicate above average increases in property values with continued growth in population in North Port.

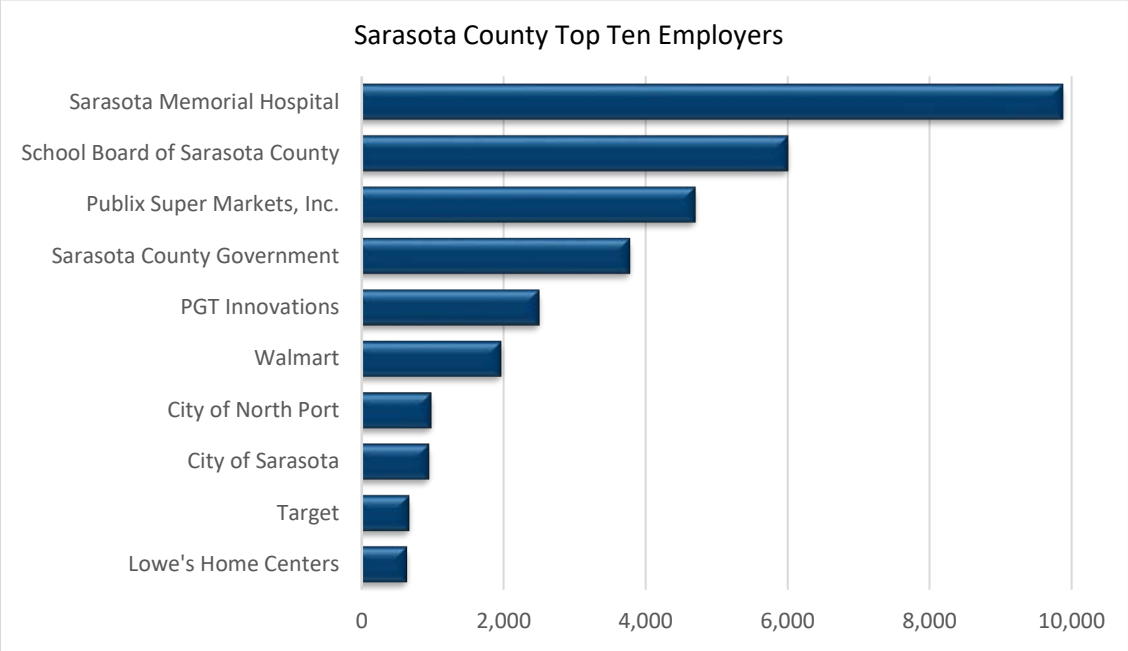
Since land usage in North Port is primarily residential, much of the City's property tax revenues are derived from individual homeowners. Changes in home values and foreclosure rates have a great impact on North Port's revenues. The composition of North Port's tax roll provides important information for forecasting property tax revenues. The values and homestead status of properties are indicators of the overall taxable value for City properties. Most residential homes in the City are homesteaded, qualifying for an exemption of $50,000. The following chart illustrates the 2024 Land Composition in North Port.



Source: City of North Port Development Services, Planning and Zoning Division

BUSINESS GROWTH

The growth and development of the City is dependent upon the economic environment of the country, south Florida, and particularly Sarasota County. The following chart contains the Top Ten Employers in Sarasota County, which now includes the City of North Port.



Source: Sarasota County 2022 Annual Comprehensive Financial Report

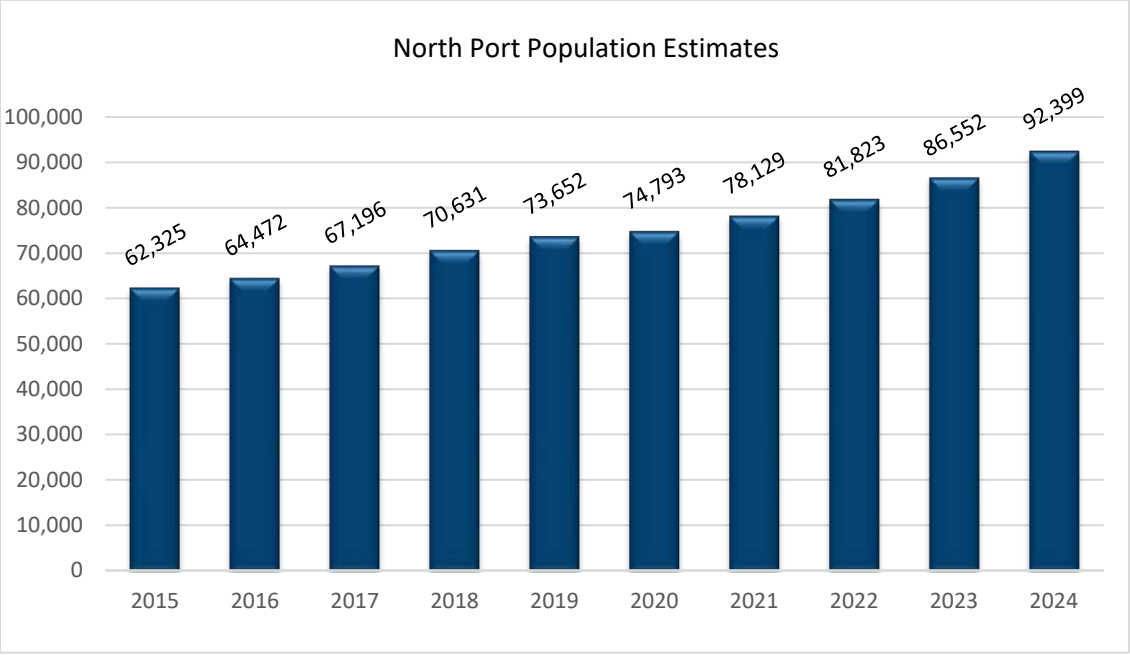
With the exceptional quality of life, its inviting family-oriented environment, and numerous business advantages, the City of North Port continues to attract new investment. In September 2015, Forbes named North Port as one of the top 100 places in the nation for business and careers for the second consecutive year. In October 2016, Forbes ranked North Port-Sarasota-Bradenton MSA 52nd on the top 200 places in the nation for business and careers. In 2019, North Port-Sarasota-Bradenton MSA improved its ranking to 47th. Forbes factors in employment and job growth, housing and household income growth, education of the workforce and quality of life in ranking the top places to live and work in the country.

Any person operating a business in the City of North Port must obtain a Business Tax Receipt from the Neighborhood Development Services Economic Development Division. The majority of businesses in North Port provide general services; however, the number of retail, insurance, and repair and maintenance businesses are growing each year. In preparation for the implementation of the new online permitting system in FY 2025, the City conducted cleaning and validation of data from the legacy system. This resulted in a change in how Business Tax Receipts are tracked and reported; therefore, making comparisons to historical reports invalid. Moving forward, the number of active businesses registered with the City on the September 30th Business Tax Receipt deadline will be reported annually. As of the FY 2024 Business Tax Receipt deadline, 1,474 businesses were active in the City. The new baseline lays the foundation for future comparisons in tracking the success of efforts to increase businesses activity in the City.

POPULATION

Every ten years the U.S. Census Bureau conducts a complete accounting of every resident in the United States. The City of North Port experienced strong growth from 2000 to 2010, seeing the population increase 151.6%, making it the largest city in Sarasota County with 57,357 residents, and the lead city in the North Port-Sarasota-Bradenton MSA. Since then, the population has grown steadily, with the 2020 Census reporting a 30.4% increase since 2010 to 74,793 residents. Since population estimates are used to determine revenue sharing from state and federal governments; new school construction; healthcare services for the elderly; federal, state, and local legislative districts; forecasts of housing, recreation, and transportation needs; and disaster relief, this trend will continue to impact the City's future revenues.

As shown in the chart on the following page, annual population estimates provided by the University of Florida Bureau of Economic and Business Research (BEBR) estimated the City of North Port has 92,399 residents in 2024 (April 1, 2024). With less than half of the City built out, future projections indicate a population of over 100,000 by 2030.



Source: University of Florida BEBR April 1st estimates

Comparison to Local Communities

A comparison of the City of North Port's 2024 property tax millage, estimated Ad Valorem tax revenues, budgeted General Fund expenditures, and authorized employee positions per capita with other municipalities in Sarasota County can put the local tax burden and government expenditures into perspective.

AD VALOREM TAXES

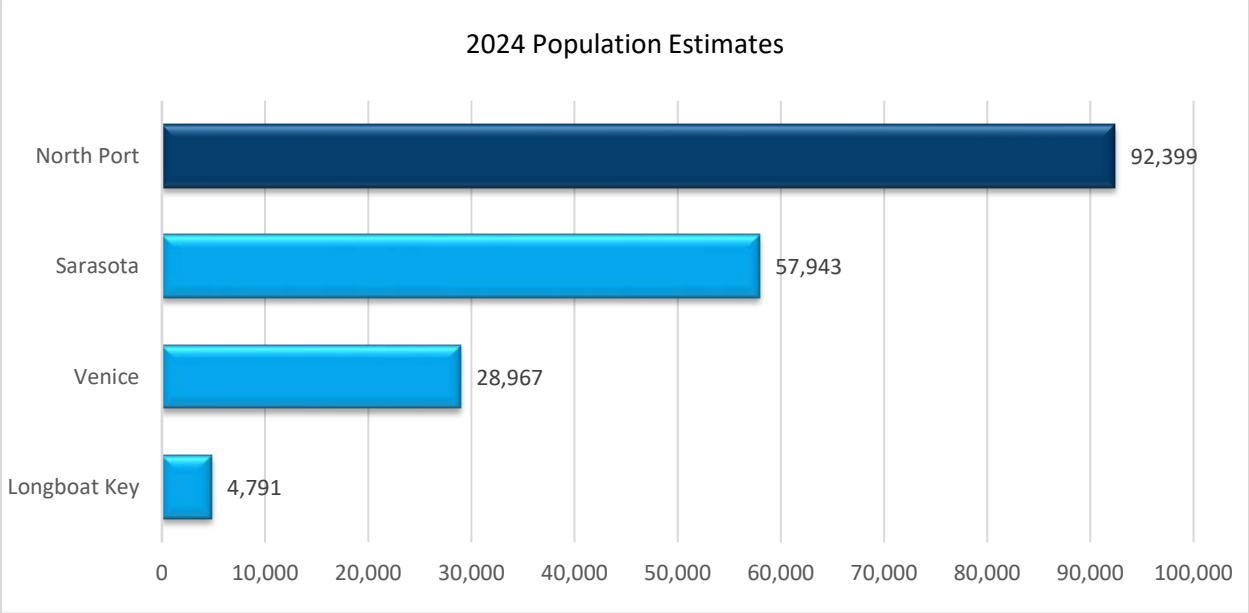
The following table includes the 2024 Ad Valorem Taxes for municipalities within Sarasota County. Property taxes are collected a year in arrears; therefore, these are revenues projected to be collected by each municipality in FY 2025.

Municipality	2024 Total Taxable Value*	2024 Population**	Taxable Value Per Capita	2024 Total Millage*^	Ad Valorem Tax Bill Per Capita
Town of Longboat Key	$6,229,783,879	4,791	$1,300,310	2.1519	$2,798
City of North Port	**$9,978,666,791**	**92,399**	**$107,995**	**3.7667**	**$407**
City of Sarasota	$18,338,387,230	57,943	$316,490	3.1436	$995
City of Venice	$7,354,363,449	28,967	$253,888	4.2763	$1,086

Sources: *Sarasota County Property Appraiser, September Certified Tax Roll; **University of Florida BEBR April 1, 2023 estimates
^Total millage includes separate debt service and/or Municipal Service Taxing Unit (MSTU); Longboat Key Bayside millage used

POPULATION ESTIMATES

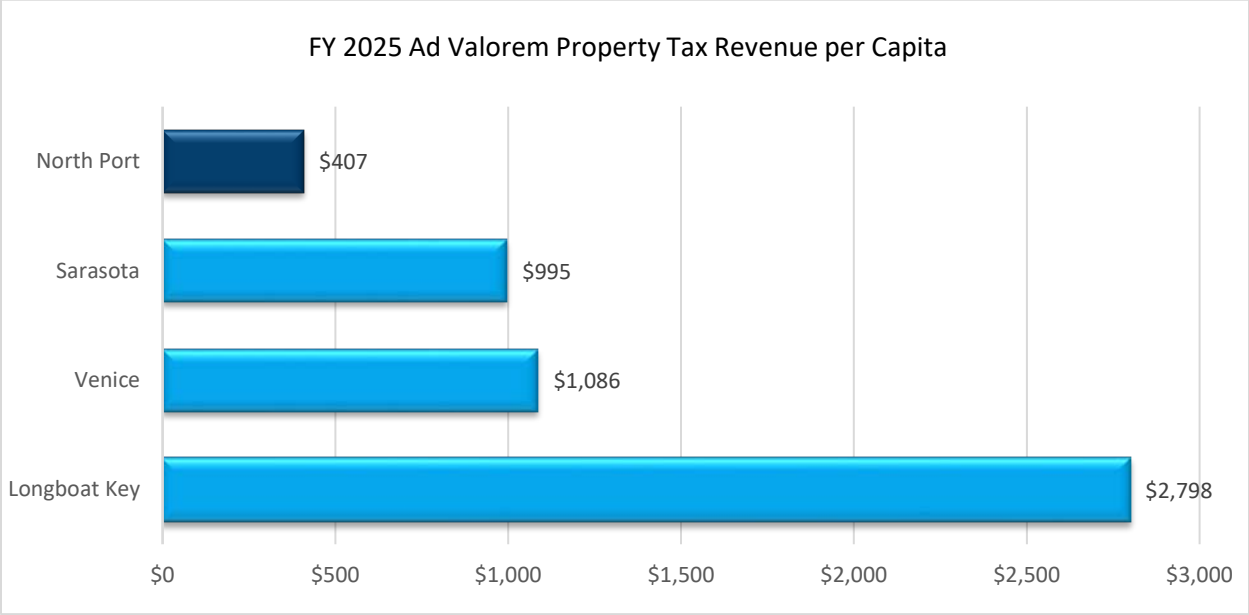
The following chart shows the 2024 Population Estimates for the municipalities in Sarasota County from the University of Florida Bureau of Economic and Business Research. Based on these estimates, North Port remains the largest city in the County.



Source: University of Florida BEBR April 1, 2024 estimates

AD VALOREM PROPERTY TAX REVENUES

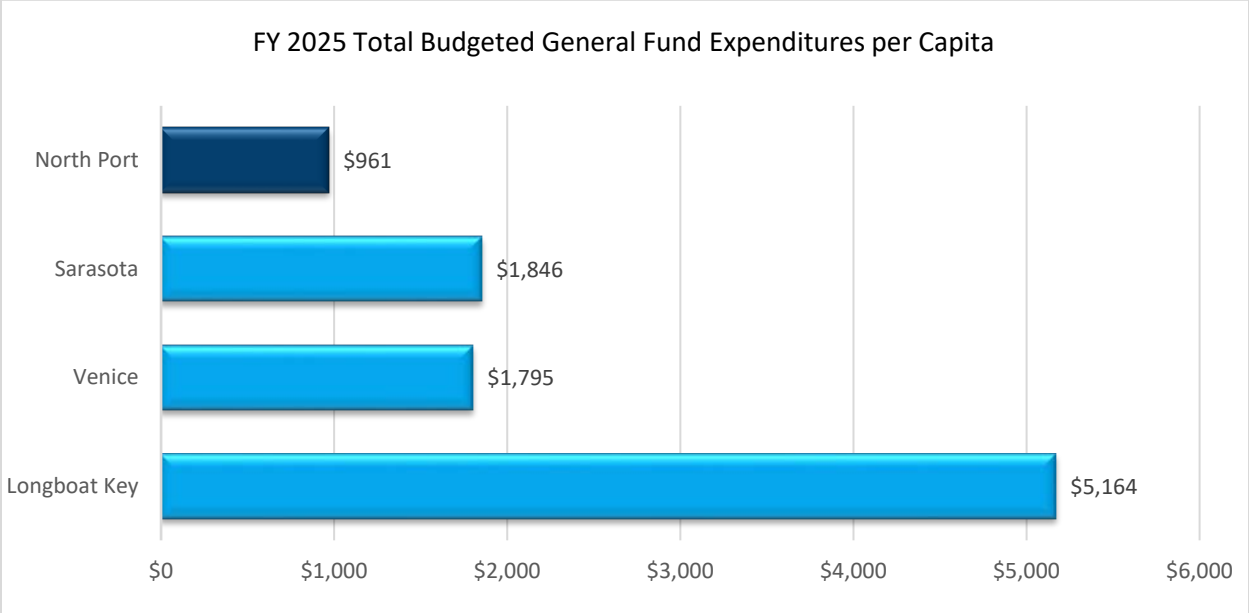
An illustration of the amount of revenue per capita projected to be collected by each municipality in FY 2025 is shown in the chart below. Ad valorem taxes are based on the value of the home or property with an applied millage rate. The City of North Port has the lowest per capita ad valorem revenue rates of municipalities in Sarasota County.



Sources: Sarasota County Property Appraiser, September Certified Tax Roll; University of Florida BEBR April 1, 2024 estimates

TOTAL GENERAL FUND EXPENDITURES

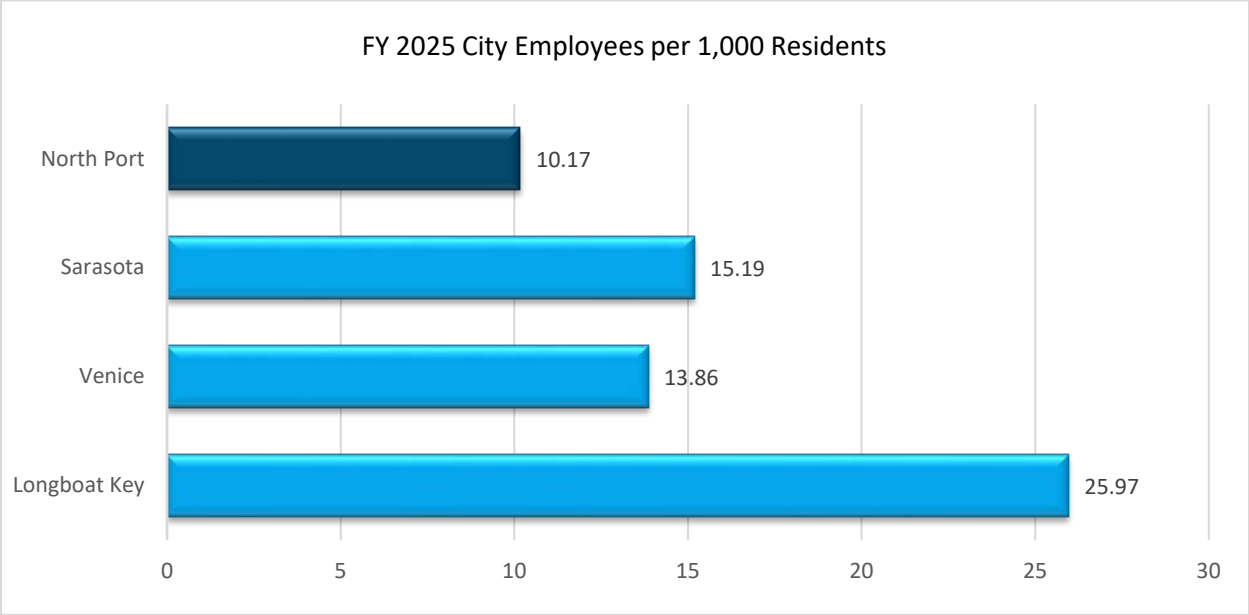
The FY 2025 General Fund expenditures per capita budgeted by each municipality are illustrated below. These expenditures are primarily funded by taxes, state shared revenues, and charges for services revenues. The City of North Port continues to have the lowest per capita expenditure rates of municipalities in Sarasota County.



Sources: City of North Port; City of Sarasota; City of Venice; Town of Longboat Key; University of Florida BEBR April 1, 2024 estimates

CITY EMPLOYEES

The chart below shows the number of city employees per 1,000 residents for each municipality. The City of North Port has the lowest number of city employees per 1,000 residents when compared to other municipalities in Sarasota County.



Sources: City of North Port; City of Sarasota; City of Venice; Town of Longboat Key; University of Florida BEBR April 1, 2024 estimates

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REVENUE & EXPENDITURE ANALYSIS

LONG-TERM FINANCIAL PLANNING

In preparing the following long-range financial plan, staff based the analyses on historical data and the current economic environment. Revenues within the City's legislative control including property taxes, district assessments, water/wastewater rates and other charges for services were forecasted to meet expenditure requirements while maintaining a structurally balanced budget. Other considerations included capital replacement schedules, no changes in service levels in the five forecast years and sustaining a 20% Emergency and Disaster reserve.

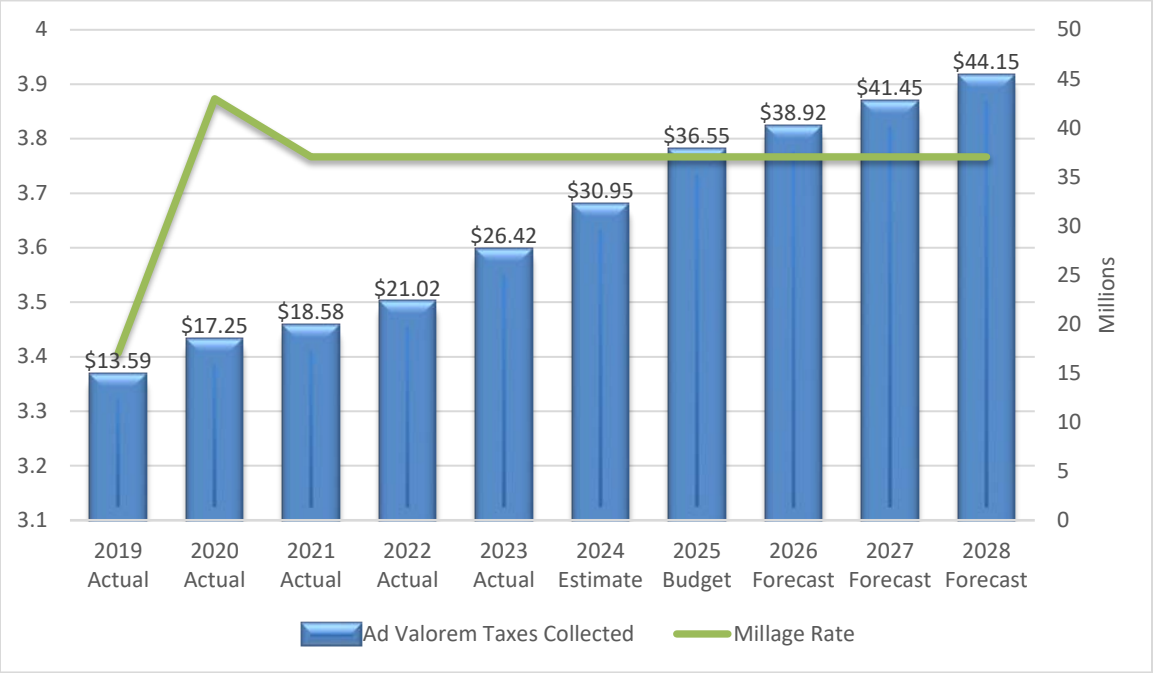
Consideration was given to future economic impacts to the City and city services. Growth in the West Villages Improvement District (WVID) or Wellen Park has spurred ancillary commercial projects including retail, gas stations, a supermarket, hotel(s), restaurants and other service-related businesses. In 2024, Wellen Park ranked sixth among the US's fastest-selling communities. In September, a 44,000 square foot expansion of Downtown Wellen was announced. This activity will impact our long-term forecasts. For the purposes of the FY25 budget, staff maintained a conservative forecast because the impact of the various proposed projects is unknown until they come into planning. To be clear however, it is expected that this growth will impact all operating funds, Districts and Utilities.

ANALYSIS OF REVENUE SOURCES

TRENDS AND FORECASTS

Property Tax

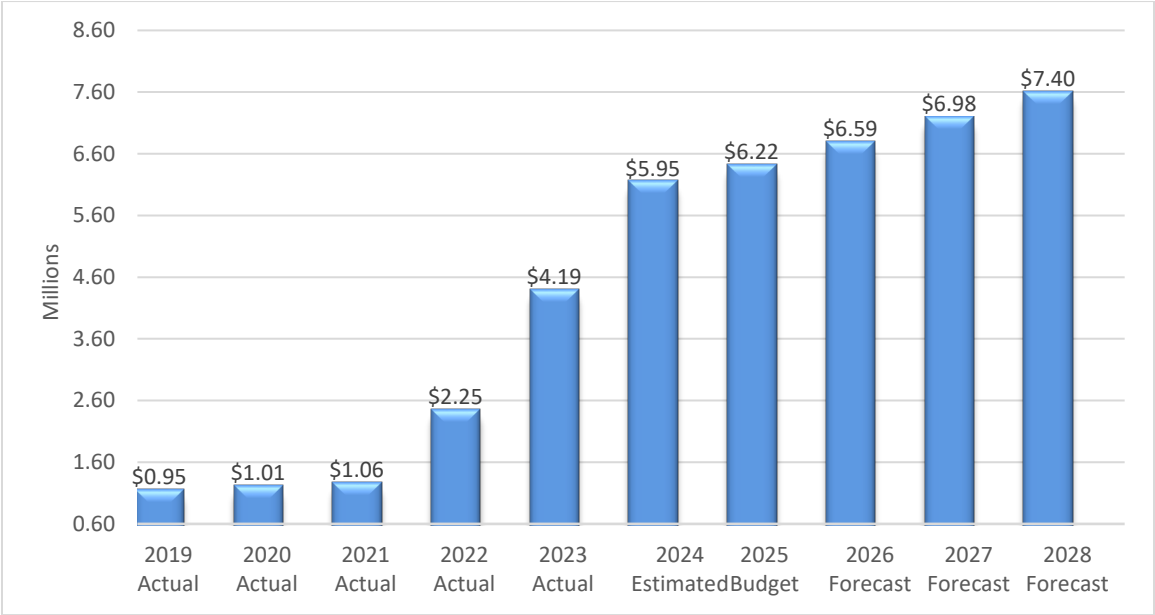
The major revenue source funding the City's General Fund operations continues to be property taxes. The graph below illustrates the historic and forecast property tax revenues for the City. The "Property Tax Millage Rates" chart displays five years of millage rates. The rate for FY 2025 is unchanged from FY 2021 and the City does not have any debt millage. Although the City has maintained the same millage rate, property tax revenue is expected to increase by over $5.5 million. The increase is attributed to new construction and an increase in taxable value. The financial forecast analysis is based on recent legislative decisions, continued growth in new construction, and re-assessed taxable value. In forecasting property tax revenue, staff considers the expenditure needs of the City to meet current and future service levels, and to maintain a structurally balanced budget while meeting fund balance reserve policy.



Utility Tax-Electric

The City collected utility taxes for electricity equal to 10% of the payments received by Florida Power & Light (FPL) from the purchaser of electricity. I April of 2022, the rate increased from 2% to 6^. During the FY 2024 budget workshops, the City Commission voted to increase that tax to 10% total (a 4% increase). This increase took effect in April 2024.

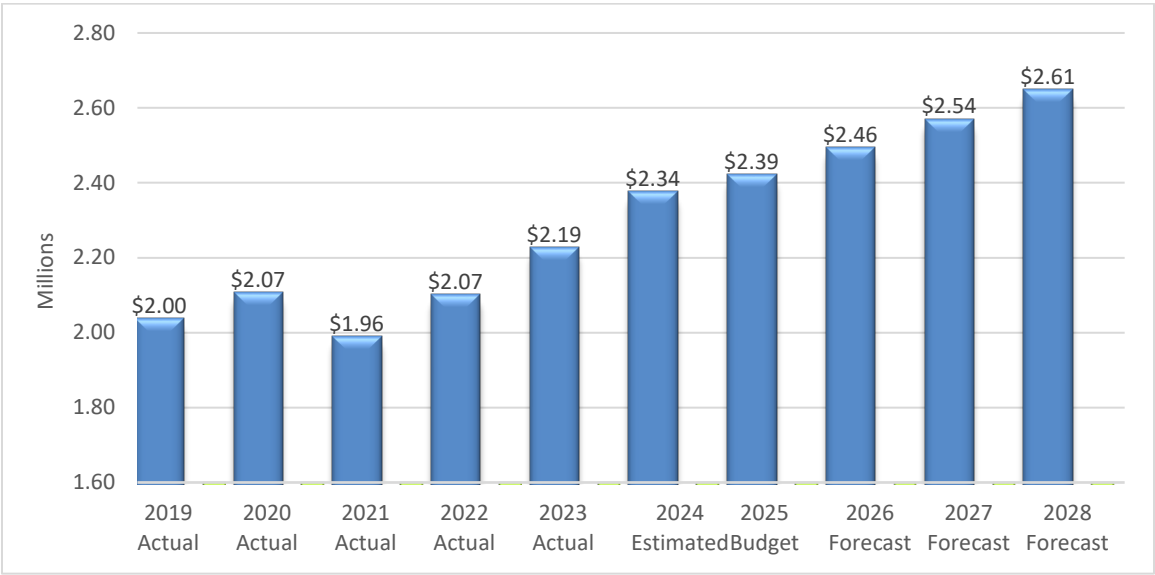
Electric Utility Tax Revenue



Utility Tax-Communication Services Tax (CST)

As of 2001, Communication Services Tax (CST) replaced the Telecommunications Utility Service Tax, Telecommunications Franchise Fees, and Cable TV Franchise Fees. The CST is charged the maximum rate per Florida Statute of 5.72% on all communication services, including voice, data, audio, video or any other information or signal transmitted by any medium that originates within the City and terminates within the State. CST is collected and distributed by the State of Florida. Revenue estimates are projected by the State to be used by local agencies during budget preparation. In 2012, the State legislature adopted changes to Florida Statute 202.18(3) which provided for adjustments to the amount of CST revenue distributed to local governments. The changes in the statute initially resulted in a decline in CST revenue to the City through FY 2016 but the revenue began to increase in FY 2017. Revenue forecasts were determined based on a financial analysis prepared by staff on historical data and the current economic and political environments.

Communications Service Tax Revenue

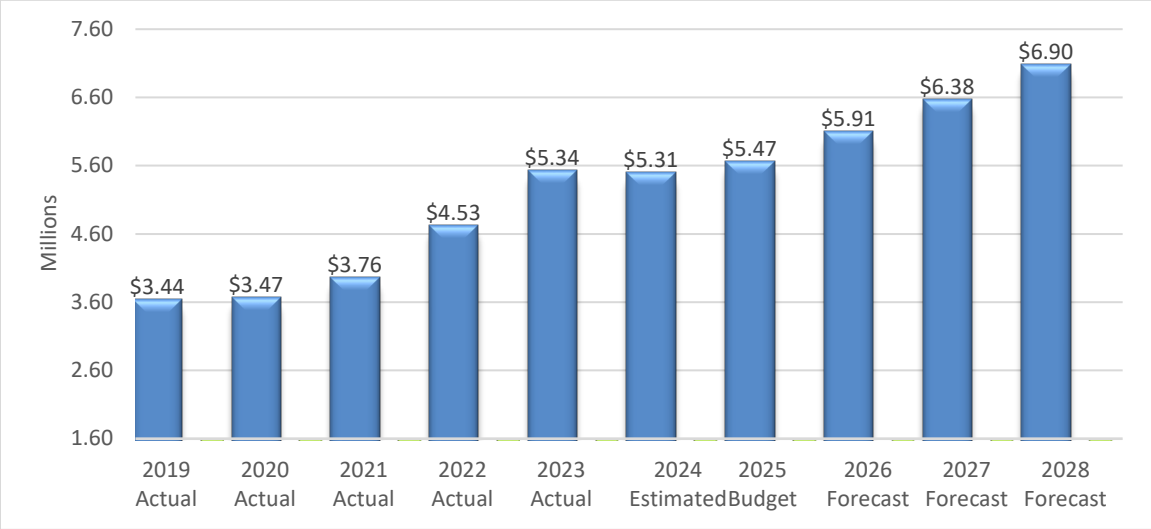


FRANCHISE FEES

Franchise Fees-Electric

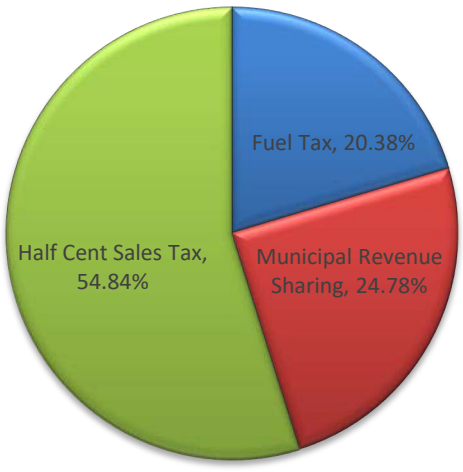
Franchise Fees are negotiated fixed fees to a company or utility for the use of municipal rights-of-way (poles, lines, pipes, etc.) and may include the value of the right for the utility to be the exclusive provider of its services within the City. The City has franchise agreements for electricity and natural gas. The revenue received from natural gas purchases is projected at $36,810 annually. The City's largest franchise agreement is for electricity. The franchise fee for electricity is a fee charged to Florida Power & Light (FPL) to provide services to the customers of North Port. The current fee is 5.9% of billed revenues less actual write offs from the sale of electrical energy to commercial, industrial, residential customers within the incorporated areas of the City. The City continues to experience growth in commercial and residential development. Based on historical data and the current economic environment, staff developed the following financial forecast.

Electric Franchise Fee Revenue



INTERGOVERNMENTAL REVENUES

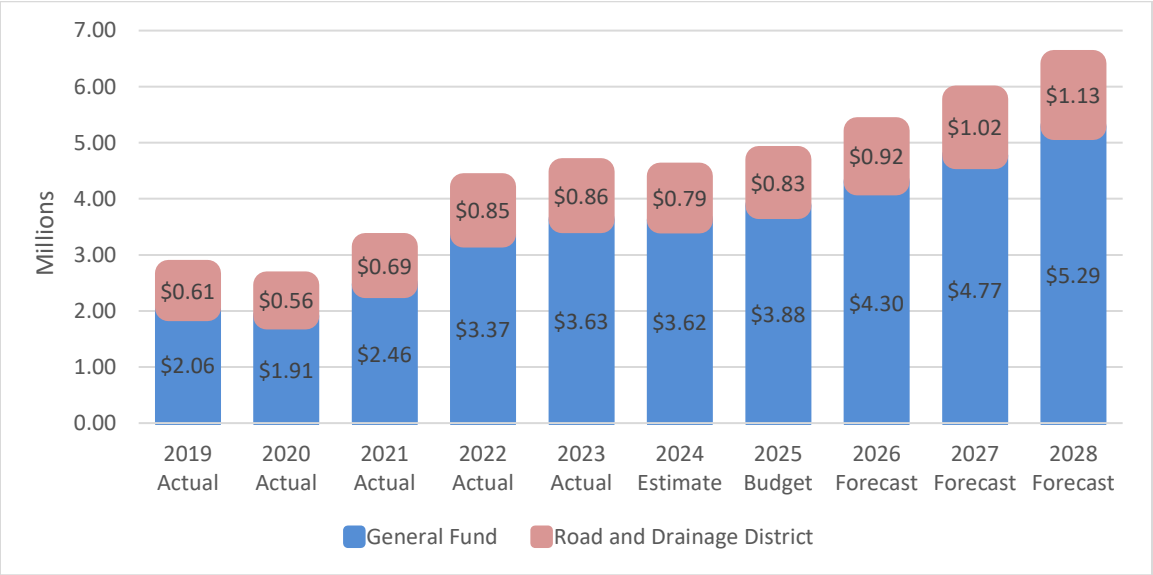
Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of State Sales Tax, State Shared Revenue, and Local Option Fuel Tax (included in Sales and Use Taxes). Other revenues in this category consist of federal, state, and local grants and shared revenue from the County. The graph below illustrates the percentage of the major intergovernmental revenue types.



Municipal Revenue Sharing

State shared revenue is generated from three sources: 1) a percentage of sales and use tax collections, 2) 12.5% of the state alternative fuel user decal fee collections, and 3) the net collections from a one-cent municipal fuel tax. The State of Florida collects the revenue and disburses directly to municipalities. An allocation formula serves as the basis for the distribution of these revenues, which is provided by the State of Florida. General Fund collects an average of 80% of the total with the remaining 20% accounted for in the Road and Drainage District, special revenue fund. Population is a major component of the allocation formula the State uses to disburse revenue. The City of North Port is the largest city in Sarasota County. The growth in population is expected to continue through the five-year forecast model. Based on historical revenue receipts and estimated population growth within the city, staff usually determines the forecasted revenues to increase from 3.5% to 7.5%, annually.

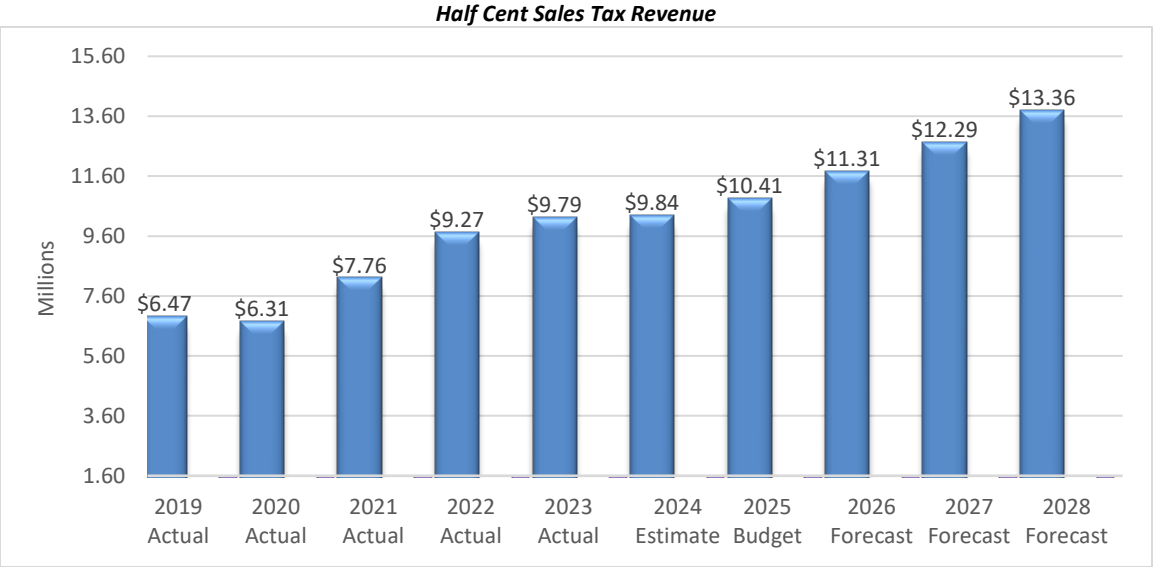
Municipal Revenue Sharing



Local Government Half-Cent Sales Tax

The State of Florida collects the Local Government Half-Cent Sales Tax. The state distributes net sales tax revenues to counties and municipalities that meet strict eligibility requirements. Allocation formulas serve as the basis for this distribution and its primary focus is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. A major component of the distribution allocation is population. As North Port continues to growth, this revenue will increase. Staff estimates an average growth of 6% in revenue from Half-Cent Sales Tax. Revenue forecasts were determined based on a financial analysis prepared by staff reflecting historical data and the current economic environment.

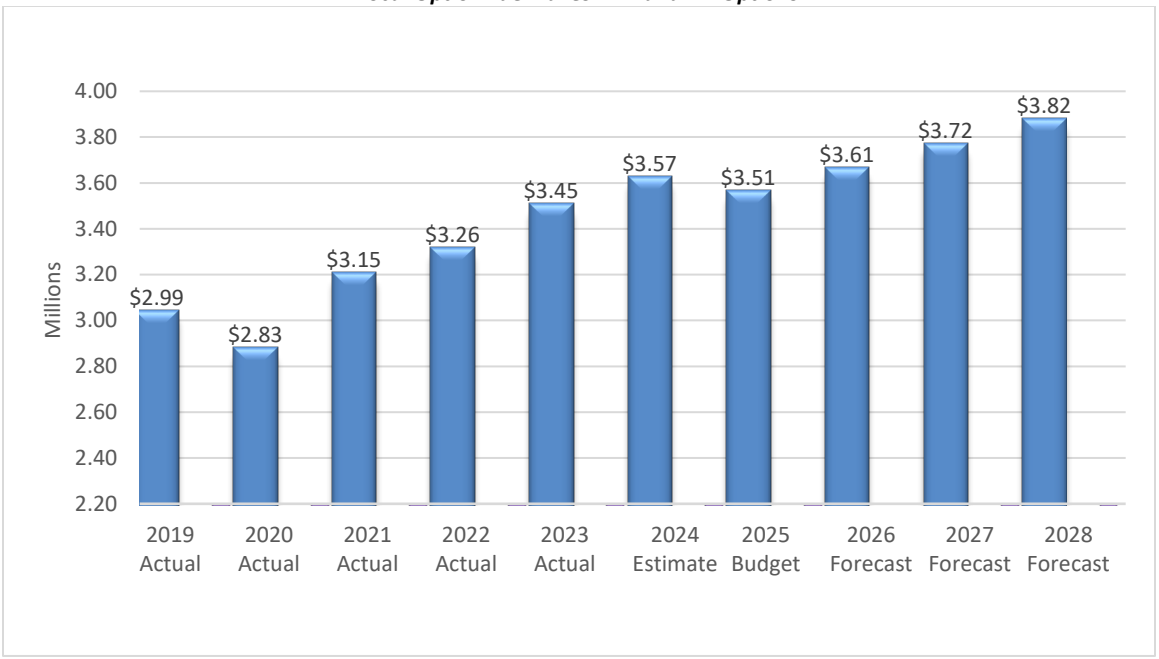
Half Cent Sales Tax Revenue



Local Option Fuel Tax

Sarasota County levies a total of 12 cents per gallon which is shared with the cities. The 12 cents is comprised of the full six cents allowed by Florida Statute 336.025(1)(a) and an additional five cents allowed by Florida Statute 336.025(1)(b), and a County one cent levy as allowed by Florida Statute 336.021. The first tax is applicable to all motor fuel and diesel fuel sold at wholesale in the County, while the second exempts diesel fuel. The local option gas taxes are shared with the City through Interlocal agreements. The City of North Port receives all of the above taxes, and revenue estimates are provided each year from the State. Based on historical data, current economic trends and growth in population, staff forecasts revenues from local option fuel taxes to increase 3% each year in typical years. For FY 2025, an increase of $84,510 is anticipated.

Local Option Fuel Taxes – 1st and 2nd Options



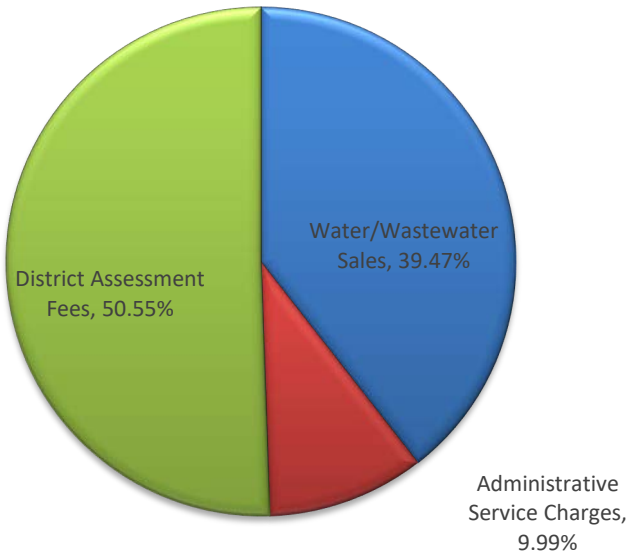
County 9th Cent Fuel Tax



CHARGES FOR SERVICES

Charges for Services represent fees charged as a result of direct benefit or in lieu of other charges. District assessments account for a significant portion of revenues in the charges for services category. The other major revenues in this category include Water/Wastewater Sales and Administrative Charges. Other charges for services includes parks and recreation fees, miscellaneous police fees, EMS transport fees, and other miscellaneous fees.

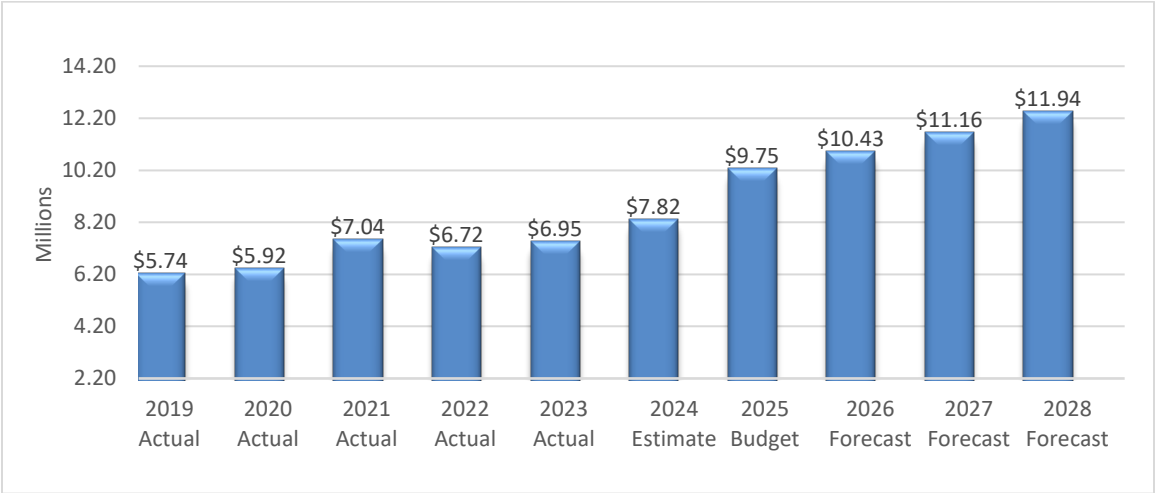
The graph below illustrates the percentage of the three major charges for services ($97,622,100) for FY 2025.



Administrative Service Charges

Administrative service charges are paid by the three Districts, Building Fund, Utilities and Warm Mineral Springs special revenue fund to the General Fund. These charges support the General Fund provision of support services for information technology, human resources, risk management, finance, executive administration (City Manager, City Attorney, and City Clerk), budget, payroll, and purchasing. These revenues are based on a cost allocation method and will increase based on the respective annual increase and change in level of service required for each service department. These charges are offset by an expense in each fund that utilizes the services.

Administrative Service Charges Revenue

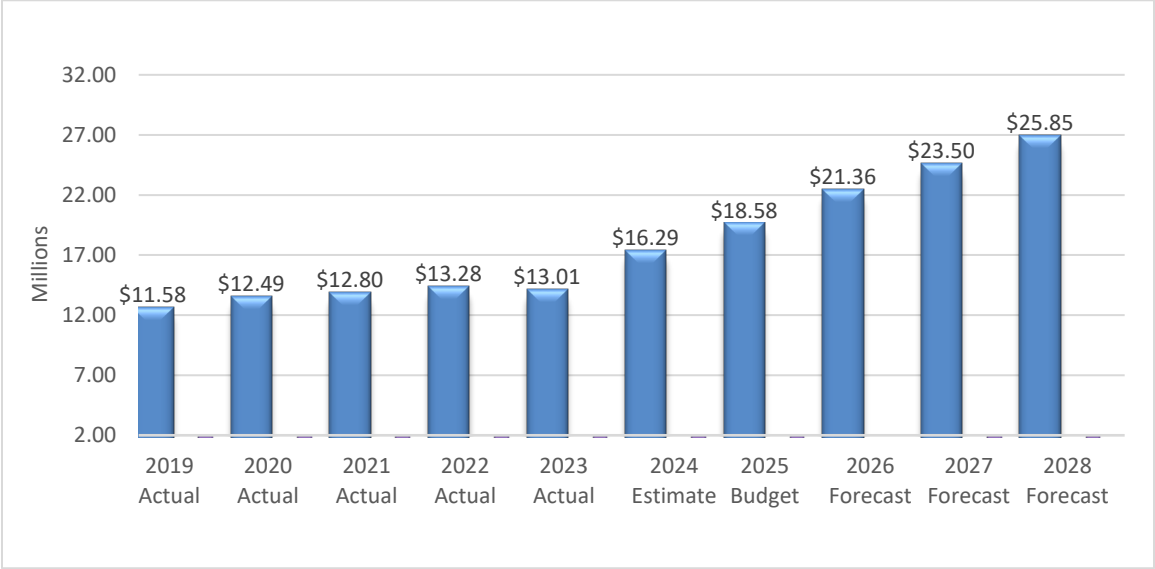


The City is unique in having three dependent districts within the City: The Road and Drainage District, the Fire Rescue District and the Solid Waste District. Each district is authorized to levy non-ad valorem assessments based on benefits received by each property within the City. The assessments are not based on property values and are supported by adopted methodologies.

District Assessments-Road & Drainage District

Road and Drainage assessment fees are collected to support the maintenance and repair of roadways, bridge, sidewalks, other mobility infrastructure, and to maintain the stormwater system throughout the city. The assessment revenue generated is restricted to use for general operating costs associated with the District. As the City continues to grow, the demand for services increase. The following bar graph shows the forecasted impact of these changes.

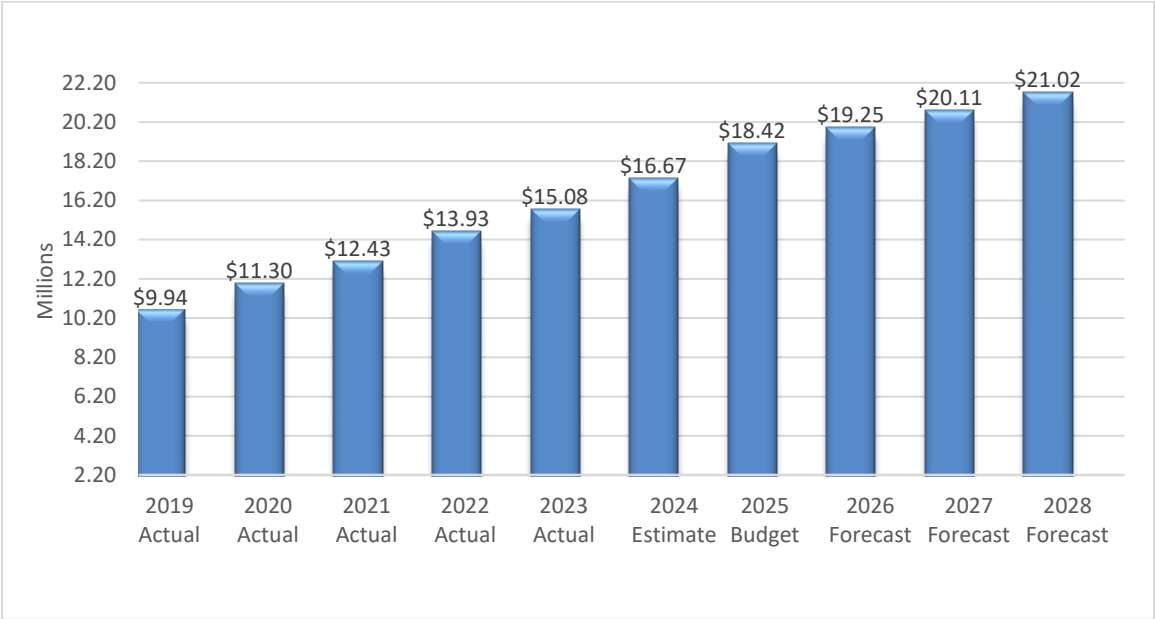
Road & Drainage District Assessment Revenue



District Assessments-Fire Rescue District

Fire Rescue assessment fees are collected to provide fire protection and suppression services to the citizens of North Port. The revenues are restricted for use by the District to pay for the general operating costs associated with personnel, operations and capital purchases.

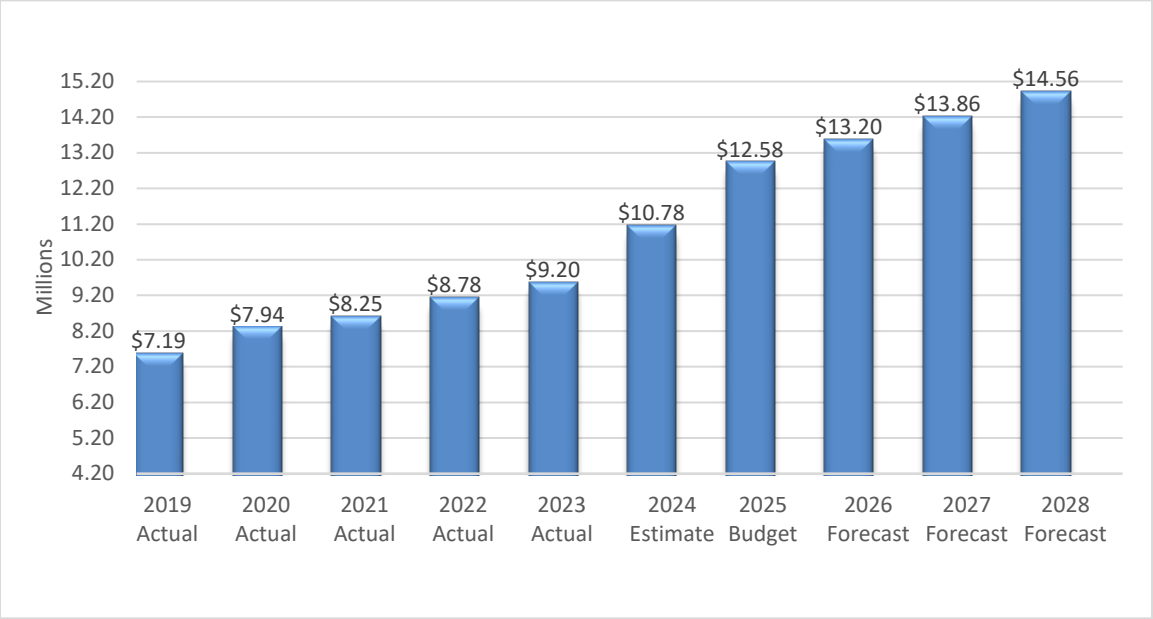
Fire District Assessment Revenue



District Assessments-Solid Waste District

Solid Waste assessments pay for solid waste collection and disposal including recycling services for residential houses. The revenues are restricted for use by the District to pay for operating costs associated with providing services. The City continues to increase in residential houses as the construction industry is growing. For FY 2025, the Solid Waste assessment increased from $275 to $302.50 per household.

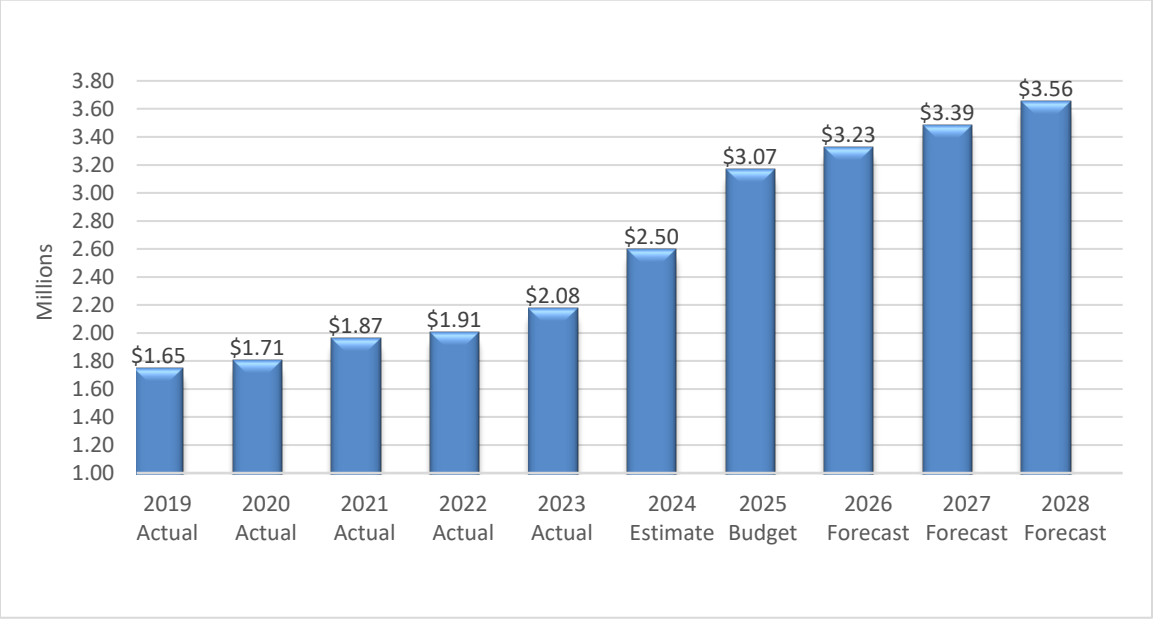
Solid Waste District Assessment Revenue



Commercial Collections-Solid Waste District

Commercial collections pay for solid waste collection and disposal including recycling services for all commercial businesses within the city. The revenues are restricted for use by the District to pay for operating costs associated with providing services. Commercial collections continue to grow as development is completed.

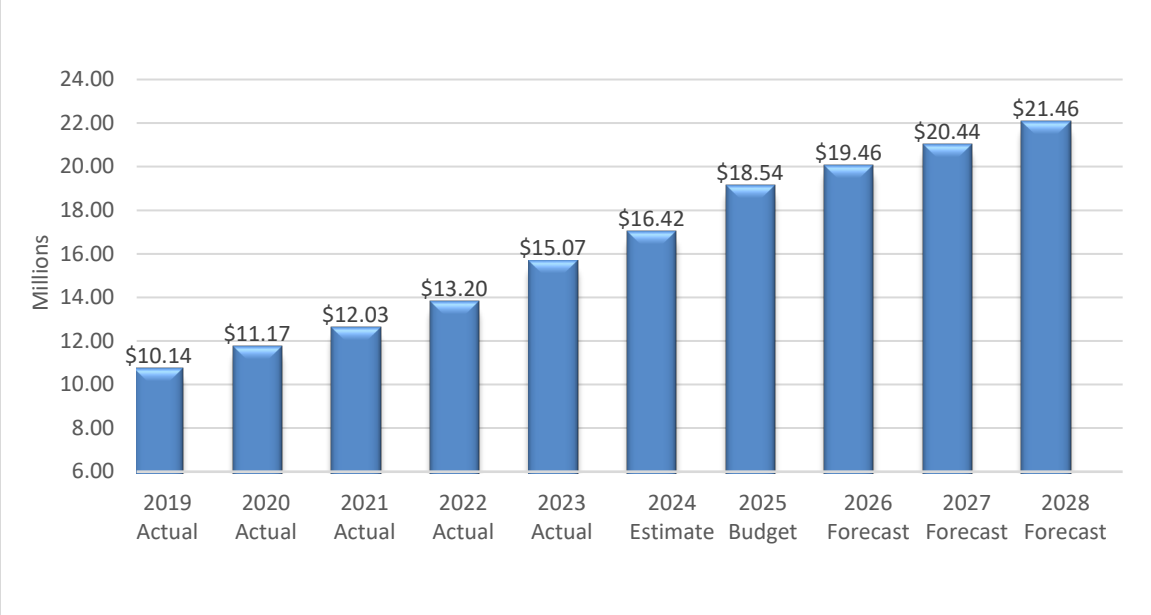
Commercial Collections Revenue



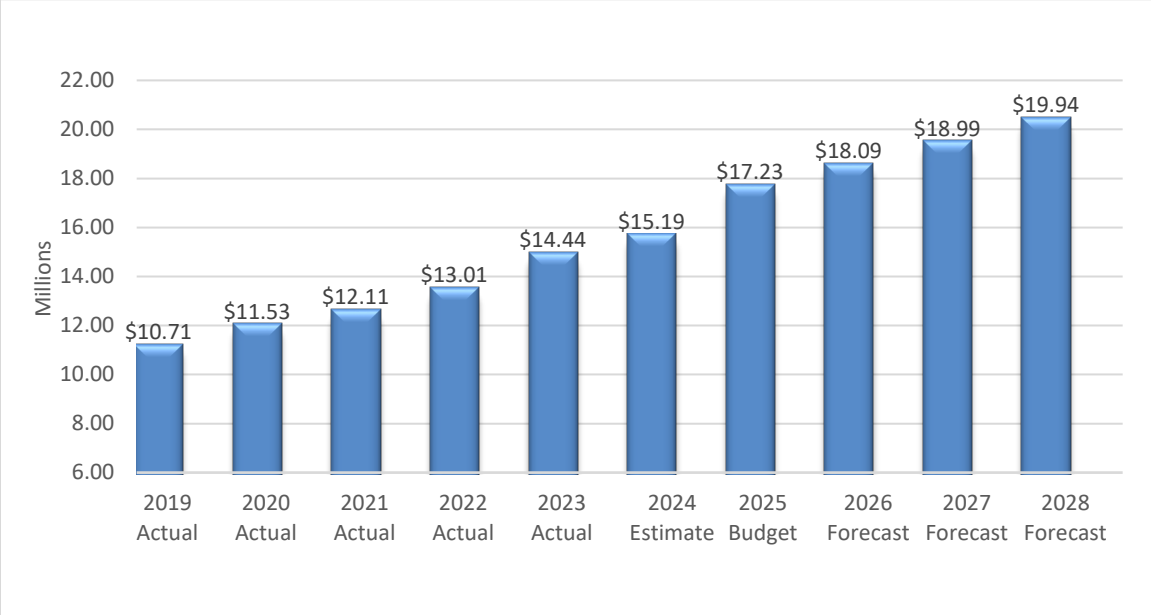
Enterprise Revenues

Water fees are used to cover the costs associated with the planning, construction, operation and maintenance of the City's Water Management Systems, while wastewater fees are used to cover the costs associated with providing sanitary sewer services, including planning, construction, operation and maintenance of the City's Wastewater Systems.

Water Sales Revenue



Wastewater Sales Revenue



ANALYSIS OF EXPENDITURE REQUIREMENTS

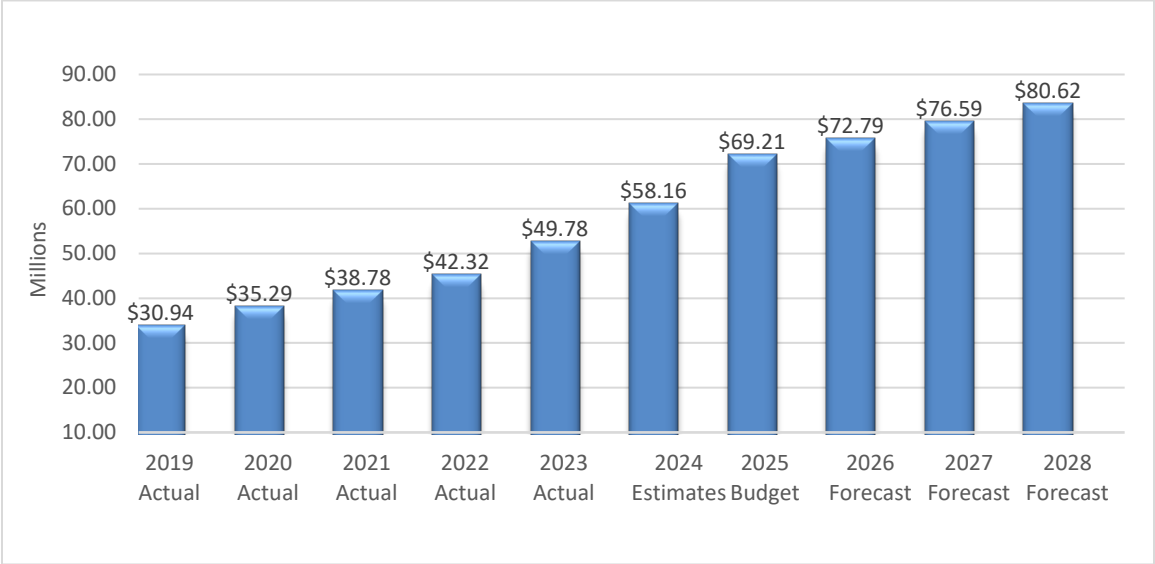
TRENDS AND FORECASTS

Personnel Costs

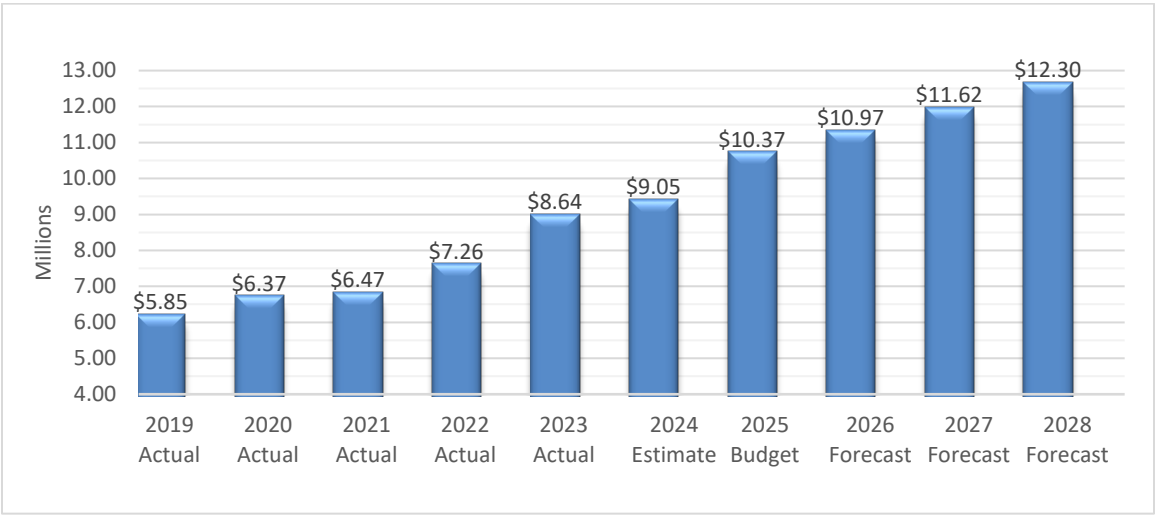
Personnel costs account for 77.96% of the City's General Fund operating budget. In other high service driven funds such as Building and Fire Rescue, personnel expenditures are the largest portion of the budget. Assumptions used in developing future personnel costs include the following:

- Salaries/Wages 4.0% per year
- Payroll Taxes 4.0% per year
- Florida Retirement System 5.5% per year
- Other Pensions 1.5% per year
- Health Insurance 10.0% per year

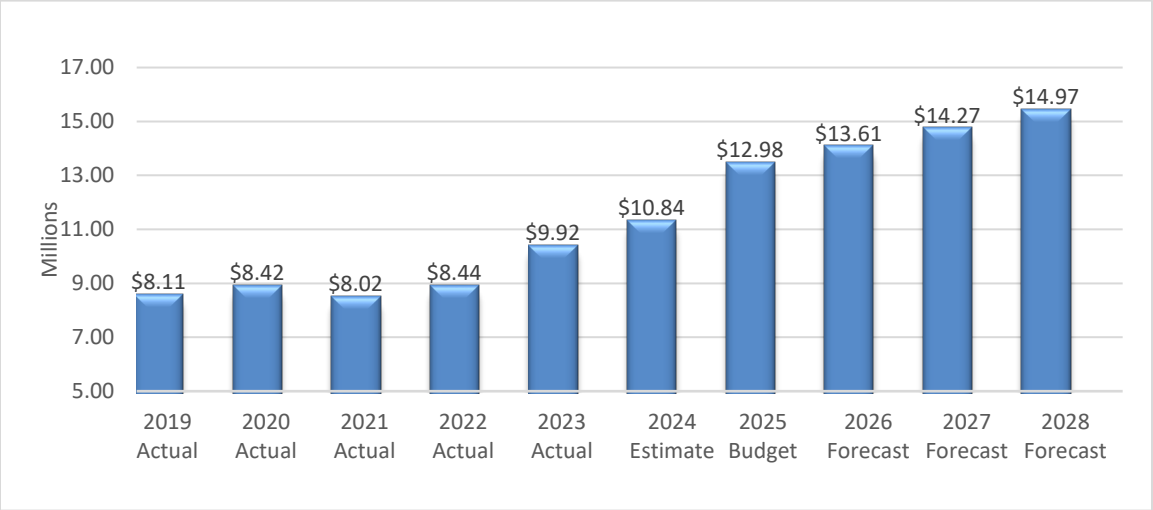
General Fund Personnel Costs



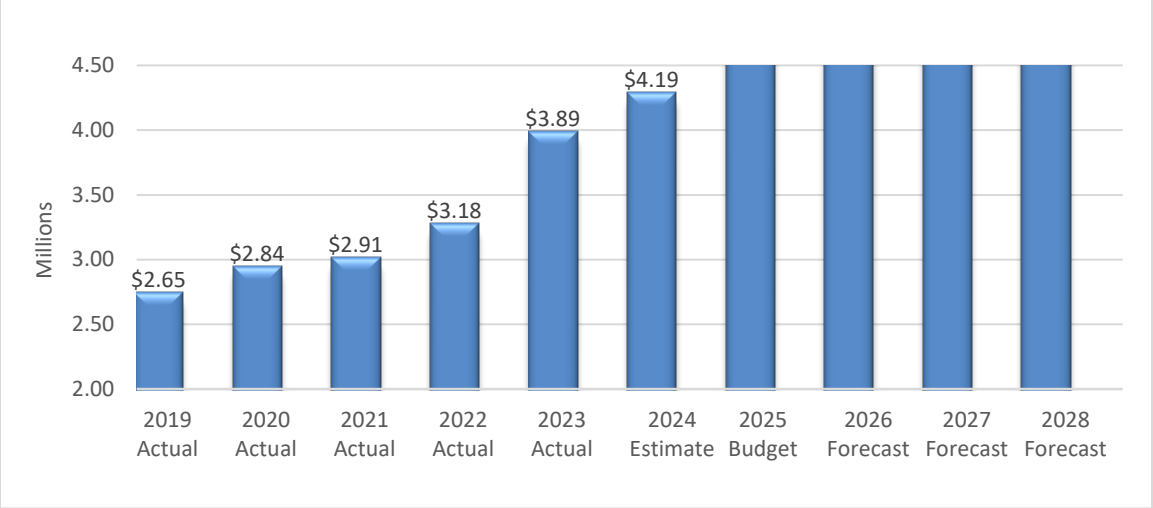
Road and Drainage District Personnel Costs



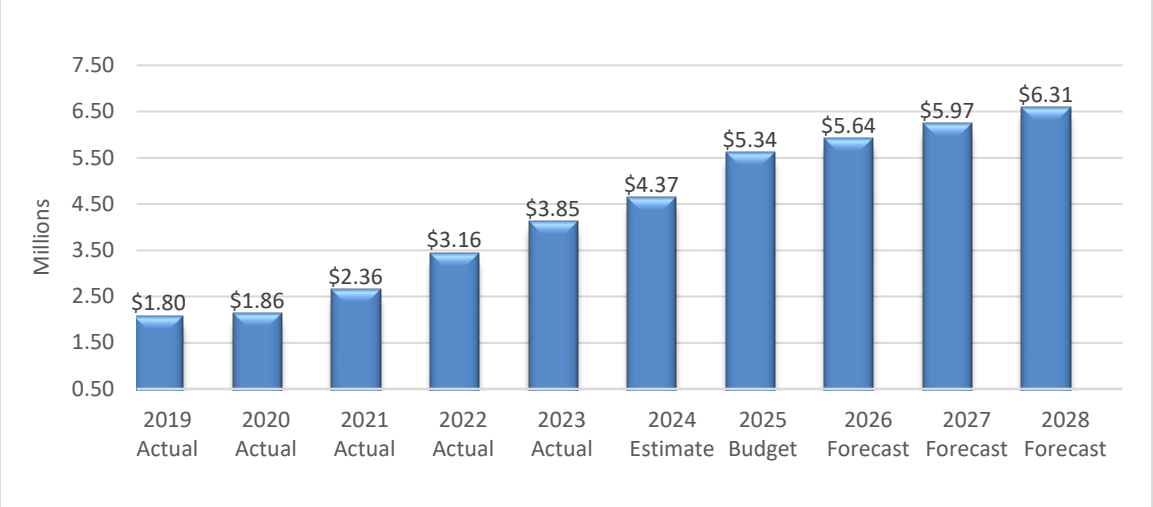
Fire Rescue District Personnel Costs



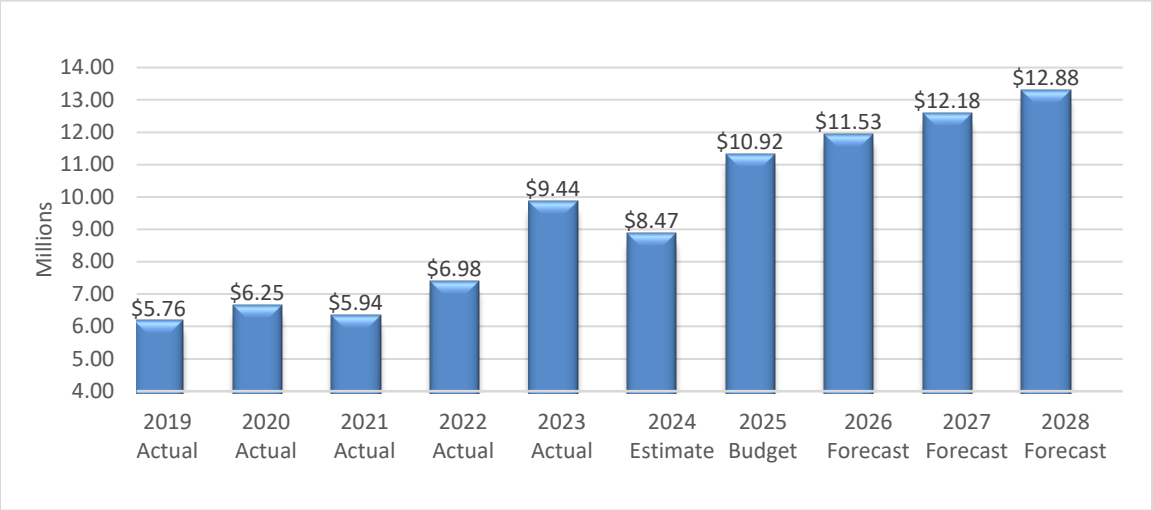
Solid Waste District Personnel Costs



Building Fund Personnel Costs



Utilities Fund Personnel Costs



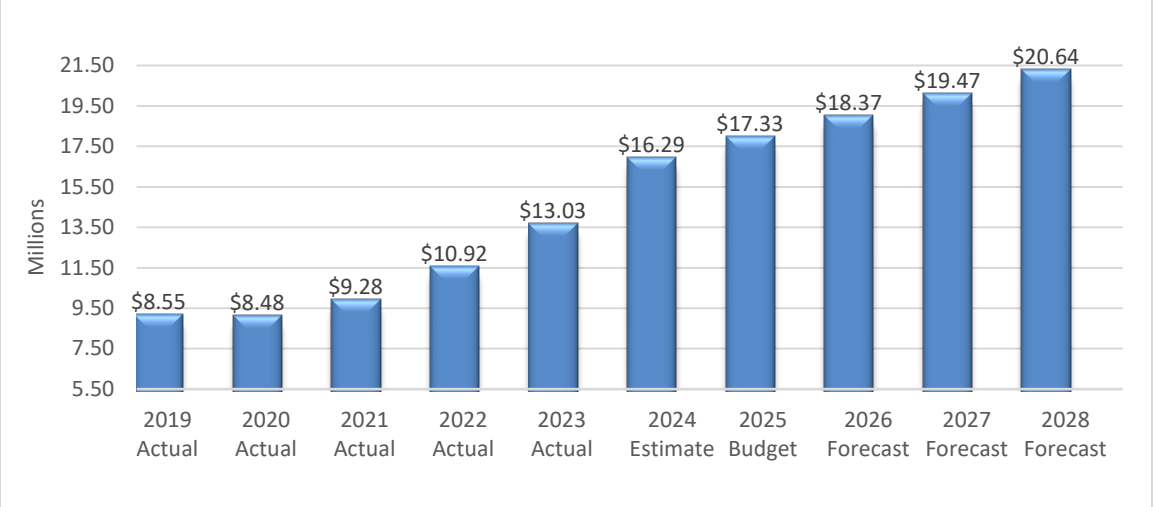
Operating Costs

Operating costs in funds requiring regular repair and maintenance services to meet citizen demands include the Road and Drainage District, Solid Waste District and Utilities. These funds reflect operating expenditures significantly greater than personnel costs. Assumptions used in developing future operational costs include the following:

- Increase of 6.0% for fiscal years 2024-2026 in the General Fund
- Districts and other fund percentage increases are based on historical data
- No changes in current service levels
- No additional services

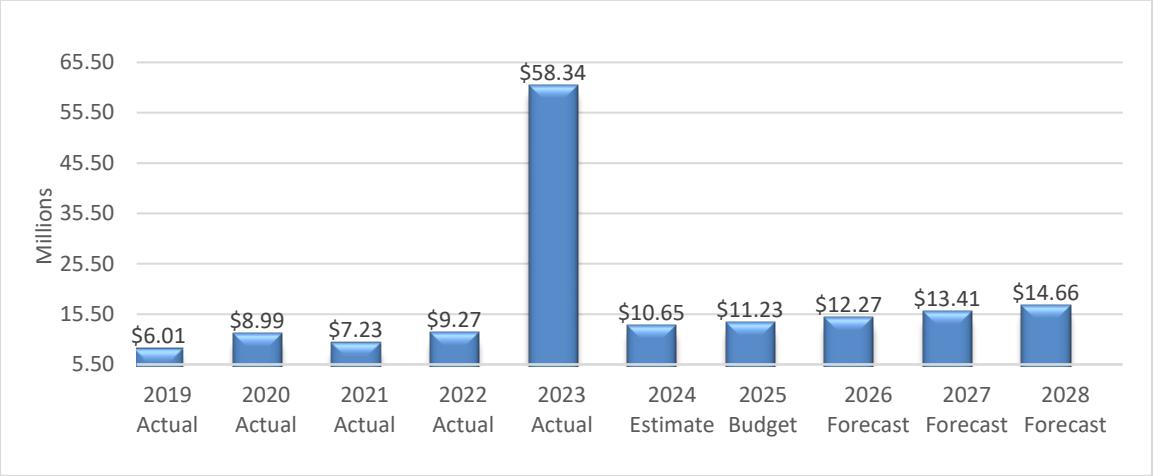
The following graphs illustrate historical data and financial forecast analysis prepared by staff.

General Fund-Operating Costs

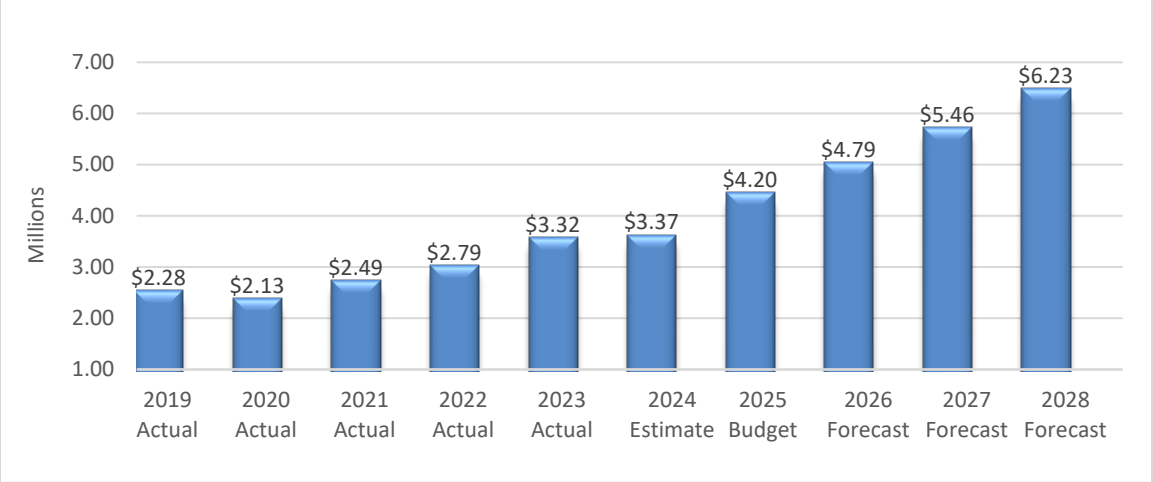


Road and Drainage District-Operating Costs

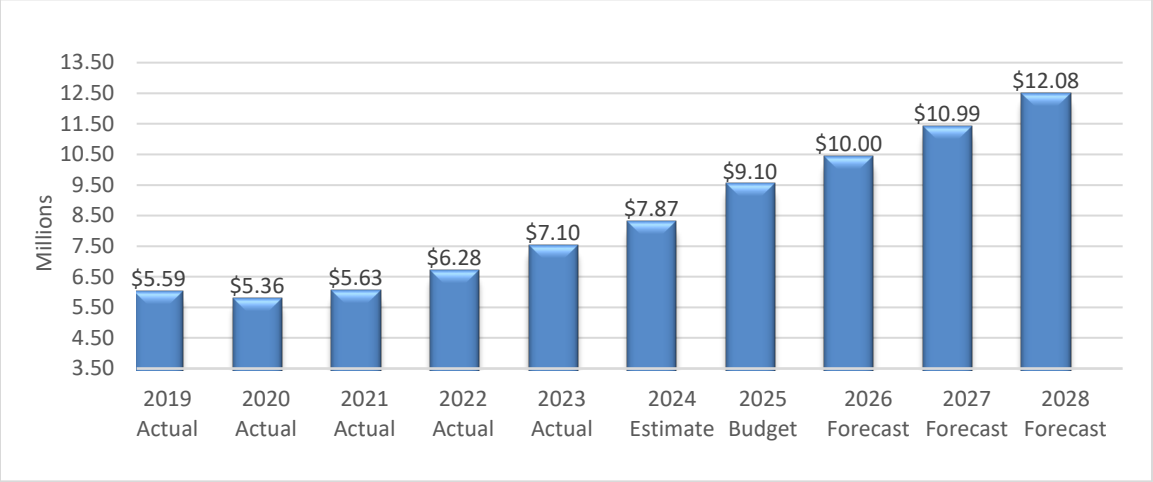
In FY 23, $52 million in debris removal due to Hurricane Ian was included in the Road and Drainage operating expenses.



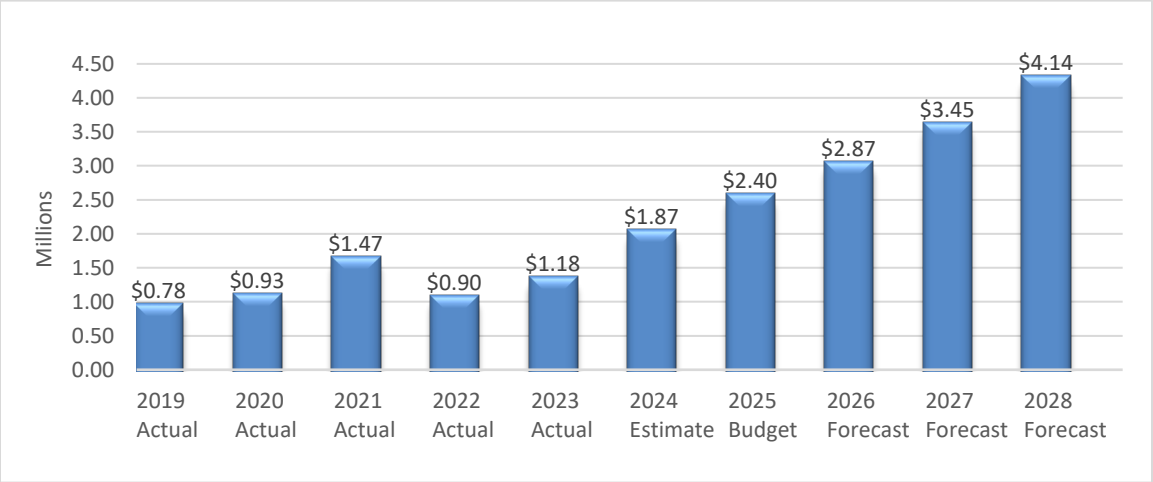
Fire Rescue District-Operating Costs



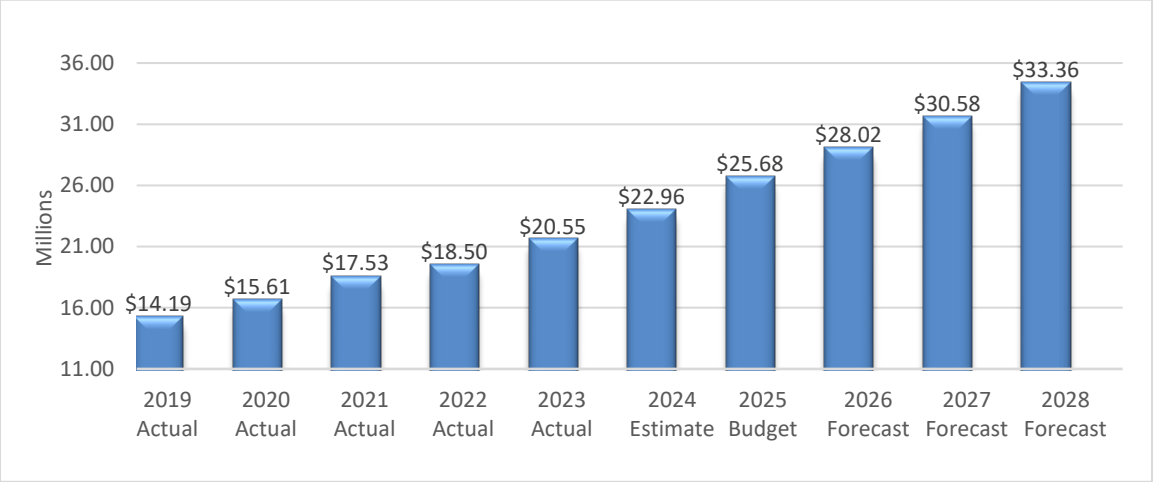
Solid Waste District-Operating Costs



Building Fund-Operating Costs



Utilities-Operating Costs



BUDGET PROCESS AND POLICIES

Budget Process

The City of North Port's budget process incorporates the development, implementation, and evaluation of a plan for the provision of services and capital assets. The budget serves as a management and control tool by measuring actual performance against budget standards, focuses attention on future operations and plans, and improves communication of goals and objectives. The budget process relies on a timetable of tasks, meetings, and deadlines in order to comply with state requirements for Truth in Millage (TRIM). The process begins with setting a calendar of tasks for the coming months that meet all requirements and is approved by the City Commission. The following is the North Port Budget Calendar for the Fiscal Year (FY) 2025 budget preparation process.

FISCAL YEAR 2025 BUDGET CALENDAR

JAN 24

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
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FEB 24

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MAR 24

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APR 24

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January 22 **–** Finance and City Manager review and approve calendar for distribution.

February 5 **–** Additional certifications and other payroll adjustments due to Budget.

February 12 **– New position** personnel changes/requests submitted to HR.

March 19 **–** Commission Workshop – Assumptions, Projections and Priorities for Budget Development.

March **–** One on one meetings between department directors and their Deputy/Assistant City Manager or City Manager, as applicable. Departments responsible for coordinating these meetings.

April 8 **–** First submission budget requests due. **Make sure that your submission includes your current year projections for review as well.** Please label all electronic files with: Department and/or division, FY 25 Budget First Submission (e.g. Public Works, R&D, FY 25 Budget First Submission). ***All items below in order, in one file.***

a. Budget transmittal letter (including mission statement)
b. Organizational Chart
c. Performance measures
d. Revenue projections (if applicable)
e. GovMax worksheet to include projections
f. Budget proposals (including all Fleet requests)
g. All CIP detail sheets

Electronic submission via SharePoint only.

April 16 **–** CIP Presentation 2025-29 (new projects and existing projects if adding funding) following CIP status meeting.

April 16 **–** Virtual Community Input Budget Meeting 1:30 PM

April 18 **–** Virtual Community Input Budget Meeting 6:00 PM

April 26 – Budget Office requested revisions due.

April 30 **–** Virtual Community Input Budget Meetings 9:00 AM

April 29 – May 10 – CM Recommended budget meetings: Departments meet with CM to discuss departmental budgets.

May 7 – Community Input Budget Meeting 9:00 AM and 6:00 PM, City Commission Chambers

May 17 – CM requested revisions due to Budget Office.

June 3 – Information requested for CM recommended budget for Commission due to Budget office for review and approval.

June 24 - 25 – Commission workshops – City Manager Recommended Budget. Schedule to be approved and included with agenda item.

June 25 – Special Commission meetings to approve Districts' Not To Exceed Rate resolutions. 5 PM, City Hall Chambers.

July 1 – Receive Certificate of Taxable Value, Form DR – 420 from Property Appraiser's Office. The time periods specified herein are determined by using the date of certification of value or July 1, whichever date is later, as Day 1.

July 24 – Commission workshop – City Manager Proposed Budget. Schedule to be approved and included in agenda item.

July 24 – Special Commission meeting to include an item establishing a tentative millage rate to be submitted on Form DR-420 by August 4.
5 PM, City Hall Chambers.

MAY 2024

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JUN 2024

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SEP 24

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NOV 24

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DEC 24

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August 4 – Within 35 days of certification of value, the City shall advise the Property Appraiser of the following via the completed DR-420 form:

1. Proposed millage rate.
2. Current year rolled back rate.
3. Date, time and place of the tentative budget hearing.

If the City fails to return the completed DR-420 form within 35 days, as indicated above, the City shall be prohibited from levying a millage rate greater than the rolled back rate for the upcoming year. In this instance, the rolled back rate shall be computed by the Property Appraiser.

August 24 – Not later than 55 days after the certification of value, the Property Appraiser shall mail out the Notice of Proposed Property Taxes (TRIM notice).

September 11 – 5:01 PM, City Hall Chambers Within 80 days of certification of value (September 18), but not earlier than 65 days after certification (September 3), the Commission shall hold a public hearing on the tentative budget adoption and millage rate ordinances to include levying a tax and appropriating sums of money. This hearing is publicized via the TRIM notice mailed by the Property Appraiser. Date must not conflict with those of the School Board or Sarasota County. Special District meetings for the tentative budget adoptions and approval of assessment rates will also be held.

September 20 - 23 – Within 15 days following the tentative budget adoption hearing, the City shall advertise its intent to adopt a final millage and budget. The advertisement is to be published not less than 2 days or more than 5 days from the date of the final public hearing.

September 25 – 5:01 PM, City Hall Chambers Public Hearing to adopt the final budget and millage rate. Special District meetings for the final adoption of budget resolutions will also be held.

September 28 – Within 3 days of the final hearing the ordinance adopting the final millage rate shall be forwarded to the Property Appraiser, the Tax Collector and State Department of Revenue.

October 25 – Not later than 30 days following the adoption of the budget and millage ordinances, the City shall certify its compliance with provisions of Chapter 200, F.S. to the Division of Ad Valorem Tax and the Department of Revenue. This is to be completed via the Certification of Compliance, Form DR-487 and required attachments.

Through the budget process, an annual budget is developed that integrates the Strategic Pillars and Priorities established by the City Commission to meet the needs and goals of the City and establish annual resource allocations. These resource decisions address desired quality and levels of service; staffing levels; technology, equipment, and capital improvements; and programs considered to be priorities by the City Commission. The City of North Port's fiscal year starts on October 1st and ends September 30th. The following diagram illustrates the budget process.

CITY OF NORTH PORT BUDGET PROCESS



POLICY AND STRATEGY PHASE

January – March

- ✓ **Beginning Step in Budget Process**
- ✓ **Outline Process**
- ✓ **Strategic Plan Updated**
- ✓ **Budget Assumptions are Determined**
- ✓ **CIP Process Begins**
- ✓ **Prepare General Fund Forecast**
- ✓ **Commission Workshops**

The City utilizes the framework and structural support of the City's mission and vision statements as well as values to develop the annual budget. During FY 2022, the City Commission formulated six Strategic Pillars and aligned Priorities during a series of scheduled Commission Workshops. In FY 2024, City Commission added a seventh Strategic Pillar and refined the Priorities. These provide the foundation on which staff build recommended department goals and performance metrics for the next budget year.

Setting budget priorities for the City is one of the most important responsibilities of the City Commission; these directives set the tone for its development. In this phase, the City Commission and staff have the opportunity to reassess goals and objectives in order to provide direction for resource allocation and budgetary decision-making process. Staff presents to the Commission a list of budget discussion items such as service levels for departments, revenue trends (millage rate, non-ad valorem rates, state shared revenue, and other revenue), and any additional expenditures.

During the budget cycle, each Department Director reviews the CIP as adopted during the preceding budget year. The City Manager or his/her designee, Department Directors, and Finance staff meet to review and monitor the status of all CIP projects. Capital improvement needs are identified for the next five years and projects in progress, or previously approved projects, are updated based on current information.

DEVELOPMENT PHASE

February – June

- ✓ **Train Staff**
- ✓ **Position Changes**
- ✓ **Payroll Projections**
- ✓ **Community Participation**
- ✓ **Department Requests**
- ✓ **Departmental Goals & Objectives**
- ✓ **Revenue Projections**
- ✓ **Preliminary Taxable Value received from Property Appraiser**

A budget manual, which includes worksheets, charts, tips, and instructions, is available online to aid in the preparation of department budget requests using the City's budgeting software. The Strategic Pillars and Priorities as established by the City Commission are included to assist with the preparation of the proposed department budget. As part of the budget process, departments evaluate progress towards meeting current and past goals and objectives.

Each department assesses the current conditions, programs, and needs to determine the necessary service levels, efficiency improvements, cost savings opportunities, and required staffing levels. Various financial analyses are performed to assist in budget development. Any proposed changes in service levels, programming, or staffing are evaluated and must include analyses and justification for the request and is reviewed by the Finance Department, Deputy/Assistant City Managers, and City Manager during this process. If a "current service level" or a "continuation of service" is identified, the budget will reflect all costs necessary to maintain City services at the same level as approved in the prior year. Any additional personnel (including start-up expenses) and capital equipment necessary to maintain the current service level is requested through a Budget Proposal.

Departments begin preparing their budget requests in March using line-item budget formats and their capital improvement requests for the CIP using the City's budgeting software. The basic unit of budgeting is at the department level. Department budgets are further delineated to specific service units. Additionally, each department identifies initiatives that are to be accomplished in the fiscal year.

All departmental budget requests are due to the Finance Budget Office and City Manager's Office in April. The budget staff perform an administrative review of all departmental budget packages for consistency, accuracy, and compliance with budget policies.

The CIP is developed during and as an integral part of the annual budget process. Consistency with the City's Comprehensive Plan is assured by the involvement of the Planning and Zoning Advisory Board and Planning and Zoning Department. Departments must submit justification for each new project proposal and include the estimated source of funding, impact to the operating budget, net cost savings, and potential new revenue. Projects that may be funded by grants, either fully or partially, must be an approved "committed funding source" for the first three years of the schedule and for years four and five, with the application process underway.

Citizen input, which is received through various public workshops, citizen surveys, and meetings including Commission Workshops, advisory board meetings, oversight committees, and neighborhood meetings, is used to inform budget development. During the FY 2025 budget process, the public was engaged in the decision-making process through Community Input Budget Meetings and an online budgeting tool. The City Manager hosted three virtual and two in person Community Input Budget Meetings in April and May 2024. After a brief overview of the City's millage rates, historical revenue and expenditures, and budget cycle as well as major department initiatives, the public was invited to ask questions and provide their feedback.

An online budget tool was available to the public on the City's website in April and May. Residents were asked to allocate $100 based on the City's Strategic Pillars and their importance to them. Results were provided to City Commission during the budget workshops.

REVIEW PHASE

May – July

- ✓ **City Manager Review**
- ✓ **Executive Management Meetings**
- ✓ **Balance the Budget**
- ✓ **City Manager's Recommended Budget**
- ✓ **CIP reviewed and presented to the Commission**

In May, each department meets with the City Manager, Deputy/Assistant City Managers, Finance Director, Assistant Director, and Budget Office staff to provide an overview of the budget request and answer questions. Recommended funding levels and operational Budget Proposals are discussed based on the City Commission's priorities as well as program service needs while maintaining a City-wide perspective that ensures fiscal integrity.

The City Manager, Deputy/Assistant City Managers, Finance Director, and Budget Office staff also review all CIP requests, and the Finance Department compiles a combined Recommended Capital Improvement Program document to be submitted to City Commission. Each project is evaluated individually and as a part of the long-range goals of the City. Projects proposed for the first year are included in the annual budget.

In June, the City Manager presents the Recommended Budget to City Commission for the fiscal year commencing October 1st. The Recommended Budget includes all operating and capital expenditures and the funding sources intended to finance the budget. The Recommended Budget is sent to City Commission and is posted on the City's website. The City Commission reviews the Recommended Budget and workshops are conducted to provide an opportunity for City management and departments to offer additional information. The public is encouraged to attend the budget workshops and provide comment on the Recommended Budget.

ADOPTION PHASE

July – September

- ✓ **City Manager's Proposed Budget**
- ✓ **Tentative Adoption**
- ✓ **TRIM Notice**
- ✓ **Public Hearings**
- ✓ **TRIM Advertisement**
- ✓ **Final Adoption of Budget**
- ✓ **Final Certification of Taxable Value**

Taking into consideration the Commission and the public's suggestions, the City Manager then presents the Proposed Budget in July. The City Manager's Proposed Budget is again reviewed by Commission and workshops are conducted to provide an opportunity for City management and departments to offer additional supporting information. The public is encouraged to attend the budget workshops and are allowed time to comment.

Public hearings are held, typically in September, in City Hall Commission Chambers. The public is invited and encouraged to the attend the hearings and participate in the budget process.

The budget is adopted in compliance with requirements in the City's Charter and according to State Statutes which include strict requirements and a timetable guide for budget hearing notices to ensure residents have an opportunity to be heard before final adoption of the budget. Under the Truth in Millage (TRIM) Act, the Florida Department of Revenue sets a schedule for local governments to follow in adopting tax roll information in accordance with the County Property Appraiser.

Florida Statute requires that all municipal governments establish budgetary systems and approve annual operating budgets. The City Commission annually adopts an operating budget and appropriates funds for the general, special revenue, capital, and enterprise funds based on these procedures for establishing the budgetary data:

- Prior to September 1st, the City Manager submits a proposed operating budget to the Commission for the next fiscal year commencing on October 1st. The operating budget includes proposed expenditures and revenues.
- Public hearings are conducted to obtain taxpayer comments.
- The City advises the County Property Appraiser of the proposed millage rate, special assessment levies, and the date, time, and place of the public hearing for budget adoption.
- The non-district budget and related Ad Valorem millage rate are legally enacted by ordinance while district budgets and special assessment levies are legally enacted by resolution.

The final Ad Valorem millage rate and non-district budget are adopted by City Commission approved ordinances and the non-ad valorem district assessment rates and three district budgets are adopted by City Commission approved resolutions. The City forwards the final millage ordinance, final district assessment rates resolutions, final non-district budget ordinance and three final district budget resolutions to the Property Appraiser, Tax Collector, and the Department of Revenue within three days of final adoption.

Once all public budget hearings are completed, ordinances/resolutions adopted, and the Florida Department of Revenue certification is finalized, the Adopted Budget becomes the Financial Plan, Operations Guide, Budget Policy Document, and Communications Device for the upcoming fiscal year.

IMPLEMENTING, MONITORING AND AMENDING PHASE – BUDGETARY CONTROL

October – September

- ✓ **Occurs Year Round**
- ✓ **Purchase Orders (POs) and Project Budgets Rolled into new Fiscal Year**
- ✓ **Transmit Adopted Millage**
- ✓ **TRIM Compliance Package sent to Florida Department of Revenue**
- ✓ **Review Requisitions**
- ✓ **Commission Agenda Items**
- ✓ **Budget Amendments**
- ✓ **Monthly Financial Reports**

Upon final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary controls are maintained throughout the fiscal year. The object of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body.

Department directors and managers are accountable for expenditures over budget. Monthly budget reports are submitted to the Commission and City Manager comparing year-to-date totals with the budget. Periodic presentations are given to City Commission on revenues, departmental updates, and the Capital Improvement Plan. Revenue and expenditure patterns are examined and compared to provide forecasts and recommend corrective action as needed.

Although budgetary control is maintained at the category of expenditure level during the year, the legal control is maintained at the fund level. Amendments to the budget can be either a transfer or an increase. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager, excluding the authorization of additional regular positions or the modification of the intent of the CIP budget. As described in the budget ordinance and district resolutions, budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval. An actual increase in budgeted appropriations also requires City Commission approval. During the year, assurances are made that departments do not exceed their appropriations through the City's accounting software.

The annual budget includes an original appropriation ordinance and resolutions, a budget adjustment for legally binding encumbrances outstanding at the end of the previous year, and other budget amendments adopted by the City Commission. Unexpended appropriations for these funds lapse at the end of each fiscal year.

Appropriations for adopted CIP projects remain open and carryover to succeeding years until the projects are completed, amended, or canceled. Since these funds involve multi-year projects, comparison on an annual basis does not provide meaningful information.

BASIS OF ACCOUNTING, MEASUREMENT FOCUS, AND FINANCIAL STATEMENT PRESENTATION

The government-wide financial statements, as well as the proprietary and fiduciary fund financial statements, are reported using the *economic resources measurement focus* and the *accrual basis of accounting* with the exception of the agency funds in the fiduciary fund financial statements. The agency funds do not have a measurement focus; however, they use the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. In addition, grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City's budget is organized into departments and divisions within the following hierarchical categories:

- Governmental Funds: Includes the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Funds
- Proprietary Funds: Includes Enterprise Funds and Internal Service Funds

A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. For additional details on the City's fund structure, descriptions, historical revenue and expenditure analysis, and balances, see the Fund Structures & Summaries Chapter.

Policies

The Government Finance Officers Association (GFOA) encourages an active and ongoing discussion of the financial policies of the City and requires the policies to be included in the budget. The City is committed to:

- strong financial operations and to providing a strong precedent for future policy makers and financial managers on the City's financial goals and strategies;
- maintain and further develop programs to ensure its long-term ability to pay all costs necessary to provide the level and quality of service required by its citizens and establish; and
- maintain investment policies that are in accordance with State laws and as further defined by the City's investment policy.

At this time, the City of North Port has three financial policies which have been officially adopted by City Commission, including fund balance, debt management, and investment policies. While the remaining policies included in this section have not been formally adopted, they were developed by City staff to serve as a guide for internal processes and procedures.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

The City's financial accounting system is maintained in accordance with the Generally Accepted Accounting Principles in the United States (US GAAP) and the standards of the Governmental Accounting Standards Board (GASB).

An independent audit is performed annually, including the issuance of a management letter. The City administration will evaluate the audit management letter recommendations, determine the proper actions in response to these recommendations and complete, within established time frames, all actions that correct or otherwise resolve the matters included in the management letter.

The independent audit firm is selected through a competitive process at least once every three years. In accordance with Florida State Statute (218.391), the City establishes an Audit Committee whose primary purpose is to assist in selecting an auditor to conduct the annual financial audit. Upon the review of the qualifications of prospective firms, a recommendation is made to the City Commission. The audit contract is awarded by the City Commission.

The Annual Comprehensive Financial Report is prepared and presented to the City Commission and community at a public meeting. It is the City's goal to maintain accounting records, processes, and procedures in such a manner as to receive an unqualified audit opinion and to maintain a Certificate of Achievement for Excellence in Financial Reporting from the GFOA.

OPERATING BUDGET POLICIES

Florida Statute 166.241 requires each municipality to establish a fiscal year beginning October 1 of each year and ending September 30 of the following year. The City Commission adopts a budget each fiscal year by ordinance. The statute further establishes that the amount available from taxation and other sources, including balances brought forward from prior fiscal years, **must** equal the total appropriations for expenditures and reserves.

The City will comply with all Federal, State or local legal requirements pertaining to the operating budget, including the adoption of a balanced budget. Florida Statutes require that all budgets be balanced. A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves. The budget must be balanced for all funds.

The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' obligations such as postponing necessary expenditures or accruing future years' revenues.

The budget is adopted in compliance with requirements in the City's Charter and according to State Statutes which include strict requirements and a timetable guide for noticing budget hearings and ensuring residents have an opportunity to be heard before final adoption of the budget. Under the Truth in Millage (TRIM) Act, the Florida Department of Revenue sets a schedule for local governments to follow in adopting tax roll information in accordance with the County Property Appraiser. The final millage rate is adopted by the City Commission by ordinance; and the final budgets, including a non-district budget and three district budgets, are adopted by City Commission approved ordinance and resolutions, respectively. The City forwards the final budget and millage ordinance to the Property Appraiser, Tax Collector, and the Florida Department of Revenue within three days of final adoption.

BUDGET LINK TO FINANCIAL AND STRATEGIC PLANS

The annual budget is developed in accordance with the Strategic Pillars and Priorities as established in the City of North Port Strategic Vision Plan 2022-2025, City's comprehensive plan, needs of the community, and federal and state laws. Departmental priorities and service levels will be established by the aforementioned plans.

BUDGET SCOPE

Prior to July 31, the City Manager presents a proposed City budget to the City Commission for the fiscal year commencing October 1. The City Manager Proposed Budget recommends all operating and capital expenditures as well as the funding sources intended to finance the budget. The proposed budget is sent to City Commission and posted on the City's website. The City Commission reviews the full City budget and workshops are conducted to provide an opportunity for city management and departments to offer additional information. The public is encouraged to attend the budget workshops and allowed time to comment on the recommended budget. The budget contains the following:

1) A letter from the manager discussing the proposed budget for the next fiscal year, a review of the major changes from the previous year's activities, and the current financial condition of the city.
2) Proposed capital, operations and maintenance, and debt service expenditures by department or division and type of expenditure for the budget year, along with comparisons to adopted expenditures for the current year and actual expenditures for three prior years.
3) Proposed receipts, by source, for the budget year, along with comparisons to adopted receipts for the current year and actual receipts for three prior years.
4) Budget Proposals necessary to meet established priorities and goals.
5) A table of organization with proposed staffing levels by department and/or division along with comparisons to staffing levels for the current year.
6) A summary of budgeted revenues, expenditures, and changes in fund balance for the General Fund.

BUDGET FORM

The City of North Port's operating budget is developed on an annual basis. The budget is presented in a fund/department format and includes all costs and revenues where appropriate. Line item detail is presented in the proposed budget along with performance measures and anticipated results.

1) Developed with the goal of maintaining a structurally balanced budget, which means a balance between operating expenditures and operating revenues.

2) Recurring revenues, the portion of the City's revenues that are expected to continue year to year, such as property taxes, will be used for recurring expenditures that appear in the budget each year, such as salaries, benefits, maintenance costs, materials and supplies.
3) Non-recurring revenues and reserves will be used for non-recurring expenditures such as one-time capital expenditures.
4) Reserves will not go below the minimum undesignated fund balance based upon the City's Fund Balance policy.

BUDGET CALENDAR

The Budget Calendar is developed in conjunction with Florida State Statute requirements and local ordinances. The calendar lists major events for all parties involved, and other minor milestones are included in the budget manual for staff.

BUDGETARY CONTROL

Upon final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary controls throughout the fiscal year. The object of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City's governing body.

1) Department directors and managers are accountable for their budgets.
2) Budgetary control is maintained at the category of expenditure level; however, the legal control is maintained at the fund level.
3) Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager excluding the authorization of additional regular positions or the modification of the intent of the Capital Improvement budget.
4) Budget adjustments that would increase total expenditures of a budgetary fund or would transfer money between funds require City Commission approval.
5) An increase in budgeted appropriation requires City Commission approval.
6) Assurances are made that the individual departments do not exceed their appropriations through the City's accounting software.
7) The annual budget includes an original non-district fund appropriation ordinance and district resolutions, a budget adjustment for encumbrances outstanding at the end of the previous year, and other budget amendments adopted by non-district ordinance or district resolution.
8) Unexpended appropriations for these funds lapse at the end of the fiscal year.
9) Project appropriations adopted within the Capital Improvement Program remain open and carry over to succeeding years until they are completed, amended, or canceled.

The City maintains a budgetary control system that ensures adherence to the budget.

BUDGET PREPARATION – ROLES AND RESPONSIBILITIES

Responsibility of initiating the budget cycle rests with the City Manager. The budget preparation process relies upon several staff members to be successful. The management of the process is provided by the Budget Administrator through the Finance Director and City Manager.

1) Budget manual preparation including: instructions, submission of information, description of budget process, budget calendar, assumptions to be used for requests, and forms with instructions is prepared by the Budget Administrator.
2) Department/division requests are the responsibility of the department director and/or division manager.
3) Finance Director and Budget Administrator review the department/division budget requests to ensure compliance with priorities and objectives, revenues and expenditures balance, and revenue estimates are realistic and within guidelines.
4) City Manager reviews department/division requests with appropriate organizational staff.
5) Budget Administrator compiles the City Manager Proposed Budget for presentation to the City Commission for consideration.
6) Finance Director and Budget Administrator ensure the City is in compliance with Florida Statute 200 – Truth in Millage (TRIM) requirements.
7) Finance Director and Budget Administrator implements adopted budget to start the new fiscal year.
8) Finance staff monitors the budget and the progress towards the objectives.
9) Budget Administrator is responsible to annually seek the Distinguished Budget Presentation Award offered by the Government Finance Officers Association (GFOA).

BUDGET PREPARATION – PROCESS OF BUDGETING FOR SALARIES AND WAGES

The City utilizes a business process management software, CentralSquare Technologies NaviLine, that allows the organization to use a system of integrated applications to manage functions related to human resources, financial planning, accounting, management, and city services. The personnel tracking system tracks all types of employees, not just full-time. In addition, the system tracks

authorized budgeted positions including start dates, compensation levels, and vacancies. Also, positions which are frozen or eliminated are tracked within the personnel system.

BASIS OF BUDGETING

The annual operating budget balances operating expenditures with operating revenues. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds, Capital Funds, and Debt Service Funds, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred with the exception of principal and interest on long-term debt, which are recorded when due.

Exceptions to the modified accrual basis of accounting are as follows:

- ✓ Sales and use taxes are considered to be revenue when received rather than when earned.
- ✓ Project lengths (continuing appropriation or projects that span more than one year) budgets adopted during the year are considered to reduce funds available in the year funds were originally appropriated. Overspending of project length budgets is considered to reduce funds available. The closeout of unspent project length budgets is considered to increase funds available.

The budgets for Enterprise Funds are prepared using the accrual basis of accounting except for the exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- ✓ Capital outlay is budgeted as an expense in the year purchased.
- ✓ Interest capitalized on construction projects is budgeted as interest expense.
- ✓ Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- ✓ Principal payments are shown as expenditures rather than reductions of the liability.
- ✓ Receipts of long-term receivables are considered to be revenues, not reductions of the receivable.
- ✓ Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- ✓ Purchases of inventory are considered to be expenses when purchased, not when sold or used.
- ✓ Accrued compensated absences are not considered to be expenditures until paid.
- ✓ Project length (continuing appropriations or projects that span more than one year) budgets are considered to be reductions of funds available when appropriated. Overspending of project length budgets is considered to reduce funds available. Close out of unspent project length budgets is considered to increase funds available.

Operating expenditures are controlled at the department level for General Fund and the fund level for other funds and may not exceed appropriations at these levels. Capital project expenditures are controlled at the fund, department, and project levels and may not exceed appropriations at any of those levels. Budget transfers within a department may be made with City Manager approval provided that the transfer is within the same fund. Transfers between departments within the same fund require City Manager approval. Transfers between funds require City Commission approval by ordinance. Increases in total appropriations require the City Commission approval by ordinance for non-district funds or resolution for district funds. Since expenditures may not legally exceed budget appropriations, amendments to the budget are sometimes required. A budget amendment is accomplished by a supplemental appropriation which requires the City Commission approval by ordinance for non-district funds or resolution for district funds.

FUND BALANCE POLICY

The City utilizes a variety of accounting funds for recording revenues and expenditures of the City. At each fiscal year-end, the budgeted/appropriated expenditure authority lapses with the exception of capital project spending, and operating expenses that have been incurred but not paid. The remaining dollars left in each fund that are undesignated and unencumbered constitute available reserves of the City.

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. Classifications of fund balance, pursuant to GASB 54, are established as authorized by City Resolution No. 2020-R-26 (included in Chapter 9 - Supplemental). Per the Fund Balance Policy (Policy No. 2020-05), fund balance is reported in up to five components – nonspendable, restricted, committed, assigned, and unassigned.

- Nonspendable – Assets that will not or cannot be converted to cash within the current period. The assets include advances to other funds, inventories, or other prepaid items.
- Restricted – The portion of fund balance that is restricted by externally enforceable legal restrictions. This includes revenue that is restricted for a particular purpose. The restrictions can be imposed by creditors, grantors, contributors, or laws.

- Committed – The portion of fund balance constrained by the limitations the City Commission imposes and which remain binding until the City Commission removes them. Purchase orders or contracts that are rolled from the prior fiscal year to the new fiscal year are committed resources.
- Assigned – The portion of fund balance that reflects the City's intended use of assets. The intended use can be established by the City Commission, delegated to a group (management team), or delegated to the City Manager or Finance Director. Projects that have been budgeted in prior fiscal years but are not complete are assigned the resources necessary to complete if not committed under contract. This amount would represent the portion of fund balance to be used in the subsequent year's budget or to accumulate resources for a future capital project.
- Unassigned – The remaining portion of fund balance that is not classified into the other categories. Only the General Fund can have a positive balance. In other funds, balances are assigned to the fund's purpose; otherwise, they would be accounted for in the General Fund.

When a governmental fund has multiple classifications of fund balance, the expenditure is determined to reduce the restricted fund balances first, then committed fund balance followed by assigned. Expenditures include all uses of financial resources, including operating and capital outflows and debt service. For consistency, expenditures do not include other sources and uses of resources in the fund unless there is a recurring transfer.

A surplus is the amount by which the fund balance exceeds the upper limit of the adopted fund balance percentages. If there is a surplus at fiscal year end, the operating funds should be appropriated as follows:

1. To cover any anticipated budgetary shortfalls in the current fiscal year or any shortfall forecasted in the following five years;
2. To reduce long-term debt, if possible;
3. To deposit into a fund that stabilizes pension contributions to achieve a normal growth rate;
4. To fund pay-as-you-go capital projects or expenditures; and
5. To fund a capital asset renewal and replacement fund.

A shortfall is the amount that the fund balance falls below the adopted percentages. If there is a shortfall at fiscal year end, the fund balance is to be rebuilt through the following mechanisms:

1. An appropriation during the next budget process to restore to the minimum requirements.
2. If this is financially infeasible, a written plan shall be forwarded by the City Manager to the Commission for approval in order to restore the fund balance to an amount within the acceptable percentages. This plan may require a reduction of services, increase in taxes or fees, or some combination thereof.

The City's fund balance reserves as established by the Fund Balance Policy (Policy No. 2020-05) are as follows:

GENERAL FUND

The components of the General Fund Reserves should include, but not be limited to:

A. Emergency and Disaster Reserve
The City should retain a reserve of twenty percent (20%) of the General Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

B. Economic Stabilization Reserve
The City should maintain up to ten percent (10%) reserve of General Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

OTHER GENERAL GOVERNMENT OPERATING FUNDS

A. Building Fund

1) Emergency and Disaster Reserve
The City should retain a reserve of twenty percent (20%) of the Building Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2) Economic Stabilization Reserve
The City should maintain up to ten percent (10%) of Building Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

B. Fire Rescue District Fund

1) Emergency and Disaster Reserve
The City should retain a reserve of twenty percent (20%) of the Fire Rescue District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2) Economic Stabilization Reserve
The City should maintain up to ten percent (10%) of Fire Rescue District Fund operating expenditures to be used for short term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

C. Road and Drainage District Fund

1) Emergency and Disaster Reserve
The City should retain a reserve of twenty percent (20%) of the Road and Drainage District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2) Economic Stabilization Reserve
The City should maintain up to ten percent (10%) of the Road and Drainage District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a nonrecurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

D. Solid Waste District Fund

1) Emergency and Disaster Reserve
The City should retain a reserve of twenty percent (20%) of the Solid Waste District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2) Economic Stabilization Reserve
The City should maintain up to ten percent (10%) of the Solid Waste District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

ADDITIONAL INFORMATION

The Fund Balances will be Classifications of Balance or Net Position on the balance sheet of each fund in the City's official financial records. The City Manager or designee will determine all corresponding calculations and interpretation of calculations of a definitive nature. The Finance Department will calculate the reserve amount at the end of each fiscal year. The Finance Department will examine the recovery of each Emergency and Disaster Relief Reserve after drawdown on an annual basis to determine the need for increases in fees/taxes or expenditure reductions **to ensure the funds are replenished within a two-year period.**

DEBT POLICY

Historically, debt issuance was rarely utilized by the City and only considered for significant capital and infrastructure improvements. However, the City is evolving from a primarily pay-as-you-go method of capital projects financing to issuing debt where appropriate to serve the public health, safety, and welfare of the citizens. Under the pay-as-you-go focus, the City did not have a debt limit or management policy but was bound by state laws and Charter restrictions. Per Florida Statute 166.121, no general obligation bonds shall be issued by a municipality unless approved by vote of a majority of the qualified electors of the City voting on the issuance of such bonds in a general or special election. Unlike other cities in the state, the North Port City Charter expands this requirement to all borrowing and debt issuances, including revenue bonds. An effort to amend the Charter so City Commission may authorize debt obligations payable from funds other than property taxes for (1) emergency response or (2) safety or public health with the maximum principal amount of indebtedness or obligation of up to $15.0 million per project without voter approval was not approved by a majority of voters in November 2024.

While City Commission was considering the ordinance for the referendum question to be placed on the November 5, 2024 General Election ballot, they directed the development of a Debt Management Policy to help ensure fiscal prudence and financial stability and guide the City regarding decisions about incurring debt. After consulting with Financial Advisors, subject matter experts, and City staff, the City Commission adopted a comprehensive Debt Management Policy via Resolution No. 2024-R-57 on November 4, 2024. The Debt Management Policy (Policy No. 2024-01), available in Chapter 9 – Supplemental, addresses the following:

- Purposes and uses of debt;
- Creditworthiness;
- Debt structuring;
- External financing team;
- Debt issuance process;
- Debt administration and management; and
- Use of derivatives.

Per the policy, the City may periodically enter into debt obligations to finance the construction or acquisition of infrastructure, buildings, and other assets or to refinance existing debt and unfunded liabilities for the purpose of meeting its governmental obligations to its citizens. All debt will be issued and administered to obtain the best long term financial advantage to the City while making every effort to maintain and improve the City's credit ratings, and reputation within the investment community. The Debt Management Policy will be reviewed and updated as needed, every 5-years at a minimum. Any future changes or exceptions to this policy require approval by City Commission.

REVENUE POLICIES

The City strives to take measures to encourage economic development to build and maintain a diversified and reliable revenue stream so as to avoid becoming overly dependent on any single type of revenue. Efforts will be directed to optimize existing revenue sources while periodically reviewing potential new revenue sources.

1) The City's revenue manual is reviewed and updated periodically as necessary.
2) Budgeted revenues are estimated conservatively using accepted standards and estimates provided by the state, other governmental agencies, or reliable economic forecasters when available.
3) Five-year revenue forecasts are developed annually.
4) The City establishes user charges and fees at a level closely related to the full cost of providing the services (i.e. direct, indirect, and capital costs) taking into consideration similar charges/fees being levied by other organizations.
5) City staff reviews service charges and user fees annually with any proposed changes being presented to the City Manager for approval.
6) Changes in fees are based on three considerations: 1) fee is not covering its cost, 2) fee is covering its costs and generates excess revenue that subsidizes other services, or 3) fee is not comparable to those of surrounding jurisdictions.
7) The maximum millage rate by state statute is ten (10) mills. The City cannot adopt a millage in excess of 10 mills.
8) The rolled-back rate is the millage rate necessary to remain ad valorem revenue neutral when compared to the previous year. The rolled-back rate is typically the standard by which any rate change is acceptable.
9) Non-ad valorem district assessments are reviewed, and recommended changes are submitted to the City by an outside provider who develops both a rate methodology and schedule.

CASH MANAGEMENT/INVESTMENT POLICY

The primary objective of the City's investment program is the preservation of capital. Investment transactions are managed so as to avoid loss of principal, whether by security default or by erosion of market value. Generally, a minimum amount of operating capital

is maintained at the local bank in an interest-bearing account. The balance of the City funds is invested according to the City's Investment Policy.

The City is authorized by City Ordinance 2016-10, adopted April 26, 2016 (included in Chapter 9 - Supplemental), to invest surplus funds in accordance with Florida Statute 218.415. This investment policy formally established guidelines and authorized the City to invest in the following:

1) The Florida Local Government Surplus Funds Trust Fund under the management of the State Board of Administration (SBA).
2) Negotiable direct obligations or obligations in which the principal and interest are unconditionally guaranteed by the United States Government.
3) Bonds, debentures, notes, or callable instruments issued or guaranteed by the United States Government's agencies, provided such obligations are backed by the full faith and credit of the United States Government.
4) Bonds, debentures, notes, or callable instruments issued or guaranteed by United States Government sponsored agencies (Federal Instrumentalities) which are non-full faith and credit agencies limited to the following:
    - Federal Farm Credit Bank (FFCB)
    - Federal Home Loan Bank or its district banks (FHLB)
    - Federal National Mortgage Association (FNMA)
    - Federal Home Loan Mortgage Corporation (Freddie-Mac) including Federal Home Loan Mortgage Corporation participation certificates
    - Student Loan Marketing Association (Sallie-Mae)
5) Non-negotiable interest-bearing time certificates of deposit or savings accounts in banks organized under the laws of this state and/or in national banks organized under the laws of the United States and doing business and situated in the State of Florida, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida statutes. Additionally, the bank shall not be listed with any recognized credit watch information service.
6) Repurchase agreements composed of only those investments based on requirements set forth by the City's Master Repurchase Agreement. Securities authorized for collateral are negotiable direct obligations of the United States Government, Government Agencies, and Federal Instrumentalities with maturities under five (5) years and must have a fair value for the principal and accrued interest of 102 percent of the value and for the term of the repurchase agreement.
7) Commercial paper of any United States company that is rated, at the time of purchase, "Prime-1" by Moody's and "A-1" by Standard & Poor's (prime commercial paper). If the commercial paper is backed by a letter of credit ("LOC"), the long-term debt of the LOC provider must be rated "A" or better by at least two nationally recognized rating agencies.
8) Bankers' acceptances issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System, at the time of purchase, the short-term paper is rated, at a minimum, "P-1" by Moody's Investors Services and "A-1" Standards and Poor's.
9) Corporate obligations issued by financial institutions that participate in the FDIC's Temporary Liquidity Guarantee Program and are fully insured by the FDIC and are guaranteed by the full faith and credit of the United States Government.
10) State and/or local government taxable and/or tax-exempt debt, general obligation and/or revenue bonds, rated at least "Aa" by Moody's and "AA" by Standard & Poor's for long-term debt, or rated at least "MIG-2" by Moody's and "SP-2" by Standard & Poor's for short-term debt.
11) Registered investment companies (mutual funds) shares in open-end, no-load provided such funds are registered under the Federal Investment Company Act of 1940 and operated in accordance with 17 C.F.R. § 270.2a-7. In addition, the Finance Director may invest in other types of mutual funds provided such funds are registered under the Federal Investment Company Act of 1940, invest exclusively in the securities specifically permitted under the investment policy and are similarly diversified.
12) Intergovernmental investment pools that are authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01, Florida Statutes and provided that said funds contain no derivatives.

All funds participate in the pooled cash investment program. Investment income and losses allocated to individual funds based upon their average daily balance in cash pool. Each fund's individual equity in the City's investment pool is considered to be a cash equivalent, since the funds can deposit or withdraw cash at any time without prior notice or penalty.

Investments for the City are reported at fair value based upon quoted market prices, other than the investment in Fund B. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments or values obtained from independent pricing services. The reported value of the City's investment in the Florida Local Government Surplus Funds Trust Fund external investment pool (Fund B) is fluctuating net asset value.

CAPITAL IMPROVEMENT PROGRAM POLICIES

The City develops a five-year capital improvement program as part of the annual budget process. The City Commission adopts the first year of the multi-year plan and makes every attempt to complete all capital improvements in accordance with the plan. The City

determines the least costly and most beneficial financing method available for all new capital improvement projects. In addition, adherence to the City's Comprehensive Plan and compliance with Senate Bill 360 provides a basis for selecting the projects to be scheduled.

The City maintains its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The Finance Department maintains a complete inventory of all assets in accordance with the City's capital asset policy. The threshold for fixed assets is $5,000.

COMPREHENSIVE PLANNING AND CAPITAL PROGRAMMING

The City's Comprehensive Plan provides the framework within which all development actions should occur and the Capital Improvement Plan (CIP) is an important tool for implementing it. The CIP is used to plan and manage resources needed to sustain critical, necessary, and desired services to residents. Along with the Unified Land Development Code (ULDC), the CIP bridges the gap between the day-to-day operations of City government and long-range development goals. The capital improvement programming process gives the community an opportunity to review overall development goals and/or service level related projects annually.

Each year a program is prepared by staff in accordance with the goals and policies of the City Commission and the City's Comprehensive Plan.

CAPITAL PLANNING

Capital planning refers to the process of identifying and prioritizing City capital needs for determining which projects should be funded in the capital budget as resources become available.

The goal of the CIP development process is to deliver various department projects in an efficient and economical manner, while balancing needs and funding. This process requires staff to prioritize capital projects. The five major categories for ranking projects, in no particular priority, are as follows: Strategic plan of the City Commission; Health, safety and welfare; Compliance with the capital improvement element of the Comprehensive Plan; Level of service; and Sustainability.

An existing or a newly proposed project shall be given a ranking which will be used to prioritize all projects within the CIP.

CAPITAL IMPROVEMENT GOALS

- Protect the public's health and safety by preventing a critical breakdown in the City's public facilities and services.
- Build structures to nationally recognized high-performance efficiency standards.
- Build structures in accordance with City adopted aesthetic standards.
- Coordinate and deliver projects in an efficient and economical manner.
- Maintain, upgrade, repair, or replace existing public facilities or capital equipment.
- Expand existing public facilities, construct new public facilities, or add capital equipment concurrent with new growth.

CAPITAL IMPROVEMENT GUIDELINES

The following guidelines must be met in order to qualify as a Capital project:

- All capital projects funded with Infrastructure Surtax or Impact Fee funds; or
- Improvements to or expansion of existing assets must increase the appraised value or add to the life expectancy of the asset(s); or
- Capital projects consist of projects/equipment with a cost estimate of at least $50,000 and an asset life of at least five years.

NOTE: Routine maintenance and repair services of a repetitive nature, provided for the purpose of sustaining capital assets in serviceable condition, such as painting or lawn mowing, are not capital projects.

CAPITAL IMPROVEMENT DEVELOPMENT

- A five-year CIP will be developed annually showing estimated annualized cost of capital projects, and if appropriate, include any reserve for contingency.
- A five-year CIP will be submitted to the City Commission for approval during the annual budget process.
- The first year of the five-year CIP will be used as the basis for formal fiscal year appropriations during the annual budget process.
- The CIP will be consistent with and implement the Capital Improvement Element (CIE) of the City's Comprehensive Plan and/or meet current and future planning needs.
- Projects needed to maintain adopted Level of Service Standards shall be included with identified funding sources based on current revenue projections for the five-year period.
- A capital project may be added or deleted with approval of the City Commission.

- An adopted capital project may be amended or changed, only when necessary, to fulfill the original intent of the project. No funds may be added or deleted to change the outcome of the project without the City Commission approval.
- All amendments during the year must be approved by the City Commission.
- All Comprehensive Plan capital projects shall be added, deleted, or amended in compliance with Plan amendment procedures.
- All capital projects shall compute and display the impact upon the operating budget at the time the project is being proposed for City Commission approval.
- Capital improvement life cycle and operating costs shall be coordinated with the development of the operating budget.
- Impact fees shall be used only for new capital improvements or infrastructure identified as needed to accommodate new growth.
- Capacity fees shall be used to finance capital expenditures and for the payment of city indebtedness associated with the expansion of the City's water treatment and transmission system and the wastewater transmission, treatment, and effluent disposal system.

PROJECT FINANCING

The City shall utilize a combination of pay-as-you-go and debt financing for capital projects. The funding mechanism for each project will be determined and included in the CIP. The City recognizes three basic methods of financing capital requirements: current revenues, fund balance/retained earnings, and issuance of debt.

Funding for capital projects comes from a variety of sources, but generally falls into one of several categories: one cent sales surtax, impact or capacity fees, grants, and debt financing.

- INFRASTRUCTURE SURTAX (PENNY TAX) – Sales surtax revenues are assessed at one percent and apply to the first $5,000 of any single taxable item. Surtax proceeds and any accrued interest shall be expended for any of the following purposes as defined by the applicable surtax ordinance:
  - To finance, plan, and construct infrastructure.
  - To acquire land for public recreation, conservation, or protection of natural resources.
  - To finance the closure of county or municipal-owned solid waste landfills that have been closed or are required to be closed by order of the Florida Department of Environmental Protection (DEP).
- IMPACT FEES – Impact fees are fees imposed on "new" construction to help fund additional infrastructure needed to support the added load on the City infrastructure resulting from the new construction. The City collects impact fees for: law enforcement, fire, parks & recreation, transportation, solid waste, general government, and water and sewer capacity fees.
- CAPACITY FEES – Capacity fees are imposed on new construction/development to help fund the expansion of water and wastewater treatment and transmission, and the effluent disposal system.
  - Note: Impact and capacity fees collected in each category are restricted to projects which **add capacity** to the respective infrastructure within that category. Impact and capacity fees are governed by City ordinance.
- DEVELOPER AGREEMENT – Developer agreement is a contract between two legal entities which defines the development and/or improvement to land pursuant to the terms of the contract including monetary and/or capital contributions.
- GRANTS – Grant revenues may come from various sources including the federal and state governments, other local jurisdictions, and agencies. Use of grant funds is restricted to the specific purpose defined by the party providing the grant.
- DEBT FINANCING – Financing of capital projects uses various types of financing instruments. Lease-purchase debt may be used to finance capital equipment. General obligation debt is used to finance capital projects benefiting the community as a whole. Bonding debt requires a referendum as detailed in the City's Charter.
- OTHER FINANCING - Financing mechanisms such as revenue bonds or special assessments may be used to place the burden of financing capital improvements on those receiving the benefit.

CAPITAL PROJECT EVALUATION

- Capital project evaluation includes assessing the need to increase capacity, to replace or repair existing capital assets, and a post-implementation evaluation. The following elements will be considered in evaluating existing capital assets.
- Capital asset for replacement or repair to meet the Capital Improvement Guidelines policy.
- Frequency of physical condition rating and asset inventory updates conducted based on several factors, including the asset age and type, likelihood of degradation, and ease at which assessments may be conducted.
- Evaluation of existing assets based on professional standards and mandated safety requirements when such information is available.
- Evaluation of existing assets to determine if the asset still provides the most appropriate method to deliver services.

- Maintenance and replacement plans for existing assets prioritized in accordance with overall City goals and objectives to maintain expected service levels.

A post-implementation evaluation completed on construction type projects with the following considerations.

- Identify lessons learned.
- Assess projected versus realized benefits.
- Suggested improvements to maximize future returns.

PROCUREMENT POLICIES

The Purchasing Division of the Finance Department is responsible for developing and implementing all policies and procedures related to procurement for the City of North Port.

Responsibilities and Functions

1) Establish and administer the Procurement Code as approved by the City Commission. (See Chapter 2, Article VIII of the City of North Port Code)
2) Act as a representative on all matters pertaining to purchasing and contracts including: (a) assembling specifications in cooperation with using departments, (b) promoting good will and public relations between the City and its vendors, (c) keep informed of current developments in the field of procurement, and (d) ascertain the identity of all vendors who default on contracts with the City and suspend or debar as appropriate.
3) Encourage full and open competition whenever possible.
4) Assure fair and equitable business dealings will all vendors.

Full and Open Competition

1) The city's procurement code provides that the procurement of goods or services in excess of $100,000 shall be made utilizing the competitive sealed bids process, except as stated in City Code, Chapter 2, Article VII, Sec. 2-404 (a), items (1) through (3).
2) The city's procurement code provides that non-exempt procurement of goods or services in excess of $100,000 shall be made utilizing the competitive sealed proposals process when: (a) the city is incapable of specifically defining the scope of work for which the goods or services is required, (b) the city is requiring the proposer to meet the specifications of the request for proposals (RFP), (c) a broad range of options are available, (d) the procurement is for a professional service describe in F.S. 287.055, or (e) a competitive sealed bidding is not otherwise practical.

Assignment of Authority

1) No officer or employee of the City subject to the authority of City Commissioners shall execute any contract nor recommend payment of any amount claimed to be due under any contract.
2) Administrative change orders for contracts provide the following authority levels:
    - City project manager or representative may approve change order request in an amount up to $2,500 and may approve requests for contract time extensions not to exceed five calendar days.
    - Purchasing Manager will approve change orders in a singularly or cumulatively amount of $2,500 and up to $15,000 and authorize contract extension time in excess of five days and non-monetary changes not considered minor.
    - City Manager will approve all change orders in an amount of $15,000 and not to exceed the contingency funds amount of the contract.
    - City Commission will approve contract amendments which include, but are not limited to, change orders exceeding the awarded contract amount including contingency funds.

Insurance Requirements

All vendors doing a service for the City are required to furnish the City with Certificates of Insurance and a City of North Port Hold Harmless Agreement. The city has three insurance requirement levels, and they are as follows:

1) Level 1 – Used when a project/service will not exceed 30 calendar days, the cost will not exceed $50,000, and there are no unusual or high hazards.
2) Level 2 – Used when a project/service will not exceed 180 calendar days, the cost will not exceed $500,000, and there are no unusual or high hazards present.
3) Level 3 – Used when a project/service will exceed 180 calendar days in duration, the cost is $1,000,000 or more, and there are extremely high or unusual hazards present.

Other Procurement Policies

The City of North Port Procurement Code provides that the procurement of goods and/or services can be made without competitive bids or proposals when it is determined (1) In writing that there is only one source (*Chapter 2, Article VII, Sec. 2-407)* or (2) To be an emergency (*Chapter 2, Article VIII, Sec. 2-408)*.

COMPLIANCE WITH COMMISSION ADOPTED POLICIES

FUND BALANCE POLICY (POLICY NO. 2020-05)

1. General Fund Emergency and Disaster Reserve: The City should retain a reserve of twenty percent (20%) of the General Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

In Compliance: Yes	Comments: The Emergency and Disaster Reserve for FY 2025 is projected to be 20.00% of the General Fund operating expenditures or $17,754,988.

2. General Fund Economic Stabilization Reserve: The City should maintain up to ten percent (10%) reserve of General Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

In Compliance: Yes	Comments: The Economic Stabilization Reserve for FY 2025 is projected to be 1.22% of General Fund operating expenditures or $1,076,631.

3. Building Fund Emergency and Disaster Reserve: The City should retain a reserve of twenty percent (20%) of the Building Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

In Compliance: Yes	Comments: The Emergency and Disaster Reserve for FY 2025 is projected to be 20.00% of Building Fund operating expenditures or $1,646,690.

4. Building Fund Economic Stabilization Reserve: The City should maintain up to ten percent (10%) of Building Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

In Compliance: Yes	Comments: The Economic Stabilization Reserve for FY 2025 is projected to be 56.34% of Building Fund operating expenditures or $4,639,129. The amount in excess of the 10.00% threshold was authorized as part of the FY 2025 Non-District Budget adoption via Ordinance No. 2024-31.

5. Fire Rescue District Fund Emergency and Disaster Reserve: The City should retain a reserve of twenty percent (20%) of the Fire Rescue District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

In Compliance: Yes	Comments: The Emergency and Disaster Reserve for FY 2025 is projected to be 20.00% of Fire Rescue District Fund operating expenditures or $3,756,850.

6. Fire Rescue District Fund Economic Stabilization Reserve: The City should maintain up to ten percent (10%) of Fire Rescue District Fund operating expenditures to be used for short term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

In Compliance: Yes	Comments: The Economic Stabilization Reserve for FY 2025 is projected to be 5.19% of Fire Rescue District Fund operating expenditures or $974,338.

7. Road and Drainage District Fund Emergency and Disaster Reserve: The City should retain a reserve of twenty percent (20%) of the Road and Drainage District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

In Compliance: Yes	Comments: The Emergency and Disaster Reserve for FY 2025 is projected to be 0.73% of Road and Drainage District Fund operating expenditures or $213,170. The amount available in the fund balance falls below the 20.00% threshold due to the impact of Hurricane Ian, which occurred in September 2022. Based on the Fund Balance Policy, a written plan was forwarded by the City Manager to the Commission for approval in September 2023 in order to restore the fund balance to an amount within the acceptable percentages in future years.

8. Road and Drainage District Fund Economic Stabilization Reserve: The City should maintain up to ten percent (10%) of the Road and Drainage District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a nonrecurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

In Compliance: Yes	Comments: The Economic Stabilization Reserve for FY 2025 is projected to be 0.00% of Road and Drainage District Fund operating expenditures or $0.

9. Solid Waste Direct Fund Emergency and Disaster Reserve: The City should retain a reserve of twenty percent (20%) of the Solid Waste District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

In Compliance: Yes	Comments: The Emergency and Disaster Reserve for FY 2025 is projected to be 20.00% of Solid Waste District Fund operating expenditures or $3,284,696.

10. Solid Waste Direct Fund Economic Stabilization Reserve: The City should maintain up to ten percent (10%) of the Solid Waste District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

In Compliance: Yes	Comments: The Economic Stabilization Reserve for FY 2025 is projected to be 13.08% of Solid Waste District Fund operating expenditures or $2,148,694. The amount in excess of the 10.00% threshold was authorized as part of the FY 2025 Solid Waste District Budget adoption via Resolution No. 2024-R-53.

INVESTMENT POLICY

1. The City is authorized by City Ordinance 2016-10, adopted April 26, 2016, to invest surplus funds in accordance with Florida Statute 218.415.

In Compliance: Yes	Comments: The City invested surplus funds in accordance with Florida Statute 218.415.

DEBT MANAGEMENT POLICY (POLICY NO. 2024-01)

1. As authorized by Resolution No. 2024-R-57, adopted November 4, 2024, the Debt Management Policy will help ensure fiscal prudence and financial stability, and guide the City regarding decisions about incurring debt.

In Compliance: N/A	Comments: City Commission adopted the newly developed Debt Management Policy via Resolution No. 2024-R-57 after the start of FY 2025. Compliance with this policy will be monitored moving forward.

FUND STRUCTURES & SUMMARIES

Fund Structures

The Department/Fund matrix displays the relationship between the City's functional units (department/division) and the major funds and non-major funds in aggregate in the FY 2025 Adopted Budget. As seen below, most departments are funded from the General Fund. Funds are allocated for each department to continue operations while maintaining a high-quality workplace throughout the entire fiscal year. Allocations are based on a number of variables including programs, funding restrictions, staffing, operations, projects, and other specific functions with each individual department/division.

Department/Division	General Fund (Major)	Road & Drainage District (Major)	Fire Rescue District (Major)	Solid Waste District (Major)	Utility Revenue Fund (Major)	Non-Major Funds (in aggregate)
City Commission	X					
City Attorney	X					
City Clerk	X					
City Manager	X					
Communications	X					
Economic Development	X					
Information Technology	X					
Social Services	X					
Finance	X					
Human Resources & Risk Management	X					X
Development Services						
Planning & Zoning	X					X
Code Enforcement	X					X
Building						X
Natural Resources						X
Parks and Recreation						
Parks Administration	X					
Recreation	X					X
North Port Aquatic Center	X					
Parks Maintenance	X					X
Police	X					X
Fire Rescue						
Emergency Medical Services	X					X
Fire Rescue			X			X
Public Works						
Road & Drainage		X				X
Solid Waste				X		X
Fleet Management						X
Facilities Maintenance	X					X
Utilities						
Administration					X	
Water Systems					X	X
Wastewater Systems					X	X
Field Operations					X	X
Engineering					X	

MAJOR FUNDS

As shown in the previous matrix, major funds support significant activities of the City and include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget or represent a District Fund. The breakdown of the City's fund structure is as follows.

MAJOR GOVERNMENTAL FUNDS

The main operating fund for the City of North Port, the **General Fund,** accounts for all general government activity not accounted for in other funds. It includes most tax revenues and services such as public safety, parks, recreation, planning, and administration. The **Road and Drainage District Fund, Fire Rescue District Fund,** and **Solid Waste District Fund**, the City's three major Special Revenue Funds, are used to account for transportation and drainage related activities, fire prevention and protection services, and the collection and disposal of solid waste, respectively.

MAJOR PROPRIETARY FUNDS

Proprietary Funds account for the acquisition, operation, and maintenance of government facilities and services, which are entirely self-supported by user charges. The City's **Utility Revenue Fund** is comprised of a number of areas working towards a mission to operate and maintain a quality water supply system and to collect, convey, and treat wastewater effectively and economically within the Commission's rate structure. It also supports the construction of water and/or sewer projects by contract for infrastructure improvements consistent with the City's Comprehensive Plan and Utility Master Plan.

NON-MAJOR FUNDS

Non-major funds represent the remainder of the funds in the FY 2025 Approved Budget.

NON-MAJOR GOVERNMENTAL FUNDS

Non-Major Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes. Funds include the Inspector Education Fund, Florida Contraband Forfeiture Fund, Police Education Fund, Tree Fund, Warm Mineral Springs Fund, Building Fund, Escheated Lots Funds, Impact Fee Funds, Department of Environmental Protection Management Fund, and Fleet Management Fund.

Non-Major Capital Projects Funds

Capital funds account for financial resources to be used for the acquisition or construction of major capital facilities. Funds include Surtax III Funds, Renewal and Replacement Funds, and the Road Reconstruction Fund.

Non-Major Debt Service Funds

Debt Service funds are used to account for resources that are restricted, committed, or assigned to expenditures for principal and interest on short-term or long-term debt. The City's only debt service fund is the Road Reconstruction Bond Debt Service Fund.

NON-MAJOR PROPRIETARY FUNDS

Non-Major Enterprise Funds

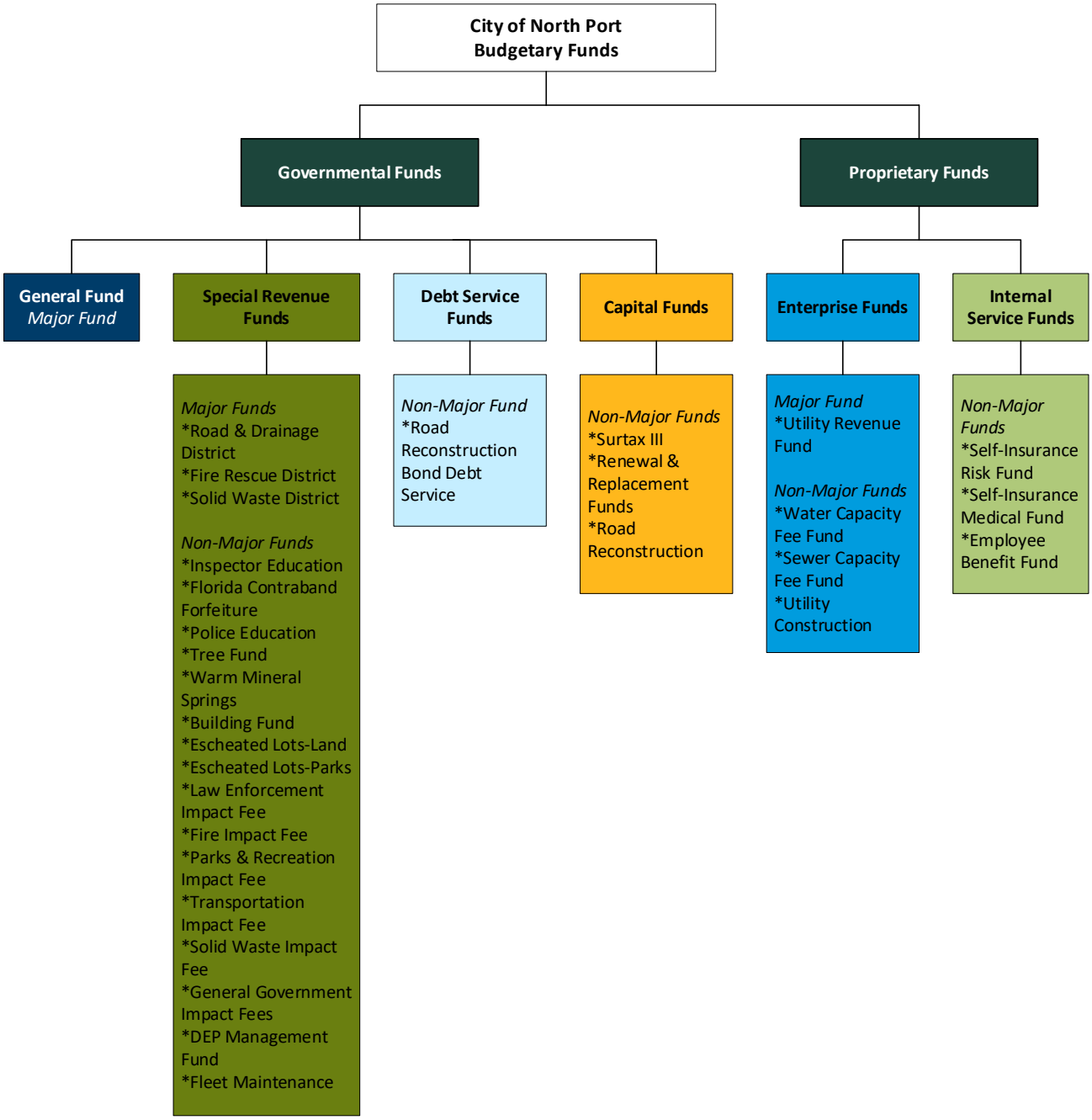
Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Funds include the Water Capacity Fee Fund, Sewer Capacity Fee Fund, and Utility Construction Fee Fund.

Non-Major Internal Service Funds

Internal Service Funds are used to account for the finance of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. The City has three internal service funds: Self-Insurance Risk Fund, Self-Insurance Medical Fund, and Employee Benefits Fund.

The City has fiduciary funds, such as special service areas and custodial funds, which are excluded from the Budget Book because assets are held by the City in a trustee capacity for other entities.

The chart below provides a visual representation of the City of North Port budgetary fund structure.



Fund Summaries

Summaries for major and selected large non-major funds include detailed analysis of revenues and expenditures, the departmental functions supported, and fund balance. The FY 2025 Adopted Budget for the remaining non-major funds are listed in tables and descriptions for all funds are included as a reference at the end of this chapter.

GENERAL FUND

The General Fund is the largest major fund of the City of North Port and is used to account for all governmental functions not required to be separately reported by laws or governmental policy. Most of the essential services such as police protection, emergency medical services, landscape maintenance, neighborhood services, and general administration are supported by the General Fund.

The total General Fund Adopted Budget for FY 2025 is $88,774,940 which is an increase of $14,312,350 or 21.65% from FY 2024. The following table is a summary budget of the General Fund for FY 2025.

GENERAL FUND BUDGET
FY 2025 ADOPTED

General Fund Revenues		
Ad Valorem Taxes	$	36,548170
Other Taxes		9,633,770
Permits & Special Assessments		6,084,600
Intergovernmental Revenue		17,295,200
Charges for Services		16,911,140
Fines & Forfeitures		184,900
Miscellaneous Revenues		2,216,960
Other Sources		0
Total Revenues & Other Financing Sources	**$**	**88,774,940**
General Fund Expenditures		
City Commission		$584,950
City Attorney		1,886,690
City Clerk		910,890
City Manager		3,017,500
Economic Development		846,670
Emergency Medical Services		15,241,630
Facilities Maintenance		5,548,170
Finance		2,937,110
Human Resources		1,871,130
Information Technology		5,024,220
Development Services		2,642,510
Parks & Recreation/Aquatic Center/Parks Maintenance		7,614,330
Police		37,969,420
Social Services		682,250
Non-Departmental		1,997,470
Total Expenditures	**$**	**88,774,940**

REVENUES

Taxes

As shown in the table below, the primary revenue source of the General Fund is the local tax base. Local taxes, totaling $46,181,940, comprise approximately 52.85% of General Fund revenues. Ad valorem taxes, more commonly called property taxes, are estimated at $36,548,170 for FY 2025, which is a 18.78% increase from FY 2024.

Other taxes include the Local Communications Services Tax, a Public Utility Tax, and the Local and County Business Taxes. The Local Communications Services tax rate is 5.72% with estimated revenue of $2,387,200. The Utility Service Tax rate is 10.00% with an estimated revenue of $6,216,230 in FY 2025. Business Taxes are projected at $129,350.

Other taxes also include the insurance premium taxes for both fire and police. Participating cities are eligible to receive annual distributions of state premium tax collections on property and casualty insurance policies written within the city/district limits or boundaries of the participating plan. The amount of premium taxes collected under Florida Statutes Chapter 175 is equal to 1.85 percent of all property insurance written within the city limits or boundaries (in the case of fire districts) of the participating plan. Chapter 185 levies a 0.85 percent tax on all casualty insurance premiums written within the city limits of the participating plan. These amounts are collected by the Department of Revenue and reported on the DR-908 tax return, and then transferred to the Police Officers and Firefighters' Premium Tax Trust Funds at the Division of Retirement. These funds are then available for distribution on or before July 1 to the participating pension plans on an annual basis once the plan has been determined to follow all applicable statutory requirements. FY 2025 projected fire and police insurance premium taxes are $170,000 and $730,990, respectively.

General Fund Tax Revenues
FY 2021 through FY 2025

	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Ad Valorem	$18,584,875	$21,016,140	$26,389,805	$31,031,190	$36,548,170
Utility Service Tax	1,062,393	2,248,071	3,905,713	5,037,130	6,216,230
Local Communications Service Tax	1,955,564	2,066,189	2,192,529	2,317,970	2,387,200
Local and County Business Tax	147,792	136,672	138,163	146,450	129,350
Insurance Premium Taxes	787,908	785,417	914,228	817,460	900,990
Total Taxes	**$22,538,532**	**$26,252,489**	**$33,540,438**	**$39,350,200**	**$46,181,940**

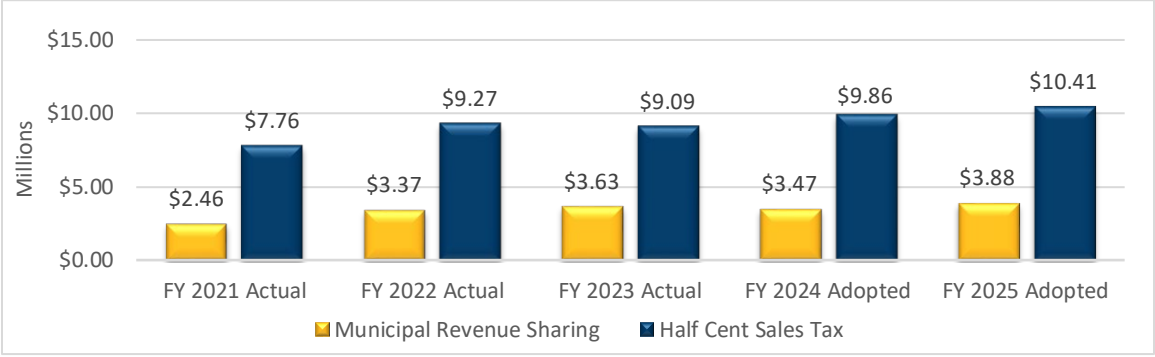
Permits and Special Assessments

The General Fund is budgeted to collect $6,084,600 in permits and special assessments for FY 2025. The primary revenue in this category is the Electric Franchise Fee with estimated revenue of $5,467,910.

Intergovernmental Revenues

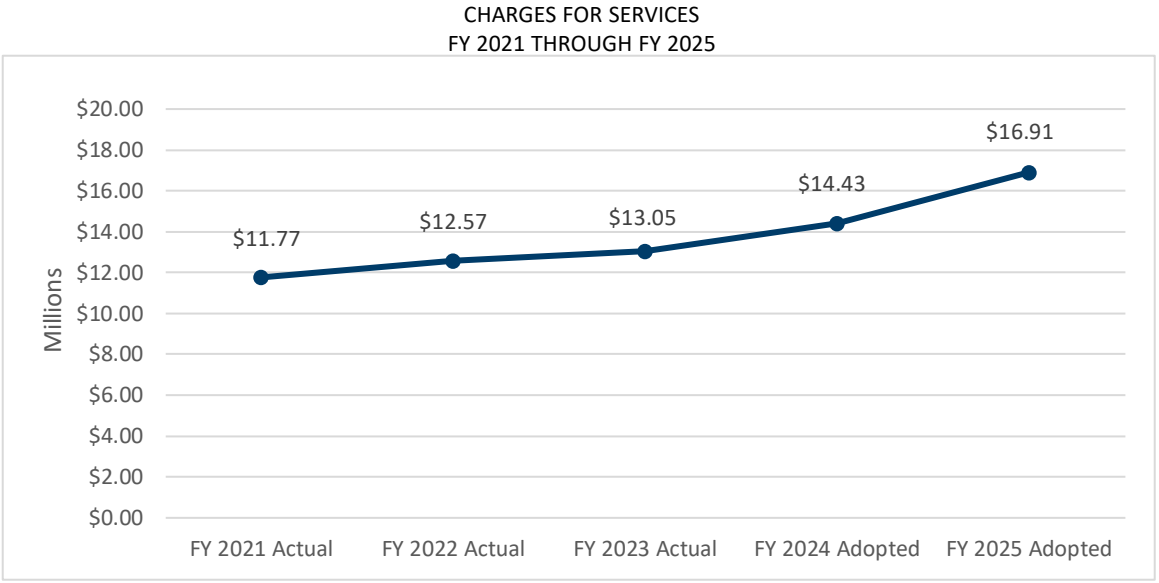
Intergovernmental Revenues in the General Fund are budgeted at $17,295,200. The largest source of Intergovernmental Revenue is the half-cent local sales tax, budgeted at $10,202,830. The Municipal Revenue Sharing Program, the second largest source, is expected to bring $3,465,750 to the General Fund in FY 2025. The following graph illustrates five years of these Intergovernmental Revenues.

Intergovernmental Revenues
FY 2021 through FY 2025



CHARGES FOR SERVICES

In FY 2025, Charges for Services are budgeted at $16,911,140. Since 2021, Charges for Services increased $5,145,599 or 43.73%. The chart below illustrates the five-year revenue trend.



The primary source of Charges for Services is the administrative charges for necessary services provided by the General Fund to other operating funds. For example, the Finance Department, in the General Fund, provides all accounting, ACH/wiring, and payroll management to other funds. The administrative charge is an attempt to recoup those costs. The amount charged to each fund is based on cost allocations. This two-step allocation method is applied prior to distributing the costs to the service recipients. The General Fund administrative charges for FY 2025 total $9,748,320.

Also, included in the General Fund are charges for ambulance/transportation services. The revenue anticipated from ambulatory transport services is $3,356,910.

A small portion of Charges for Services is collected from minor fees such as boating fees and charges for copies and records.

FINES AND FORFEITURES

Fines and Forfeitures revenues are generated from traffic-type citations and other violations of local ordinances. The City estimates revenues of $184,900 for FY 2025.

MISCELLANEOUS INCOME

A major source of Miscellaneous Revenue is the return on investment (ROI) totaling $701,400 for FY 2025. The North Port Utility is an enterprise or business entity which utilizes city properties to operate its business. The utilization of those properties is considered an investment by the City. The ROI represents the City and its citizens' return on investment in the North Port Utility.

A primary Miscellaneous Income for all funds is usually Interest Income. Interest Income is estimated by multiplying an assumed interest rate by a projected fund balance. Investment income is budgeted at $1,000,000 for FY 2025.

Rental Income is estimated at $227,640. Approximately $48,890 of rental income is from agencies leasing office space in the Family Services Center. The balance of the rent revenues is from three cell tower leases, Med Flight lease, and Community Education Center room rentals.

Transfers

In FY 2024, a Payment in Lieu of Utility Tax on Water was introduced at a tax rate of 5%. Revenues anticipated from this tax is estimated at $926,770.

In FY 2025, a Payment in Lieu of Franchise Tax on Sanitation was introduced at a tax rate of 10% for residential and 20% for commercial solid waste services. Revenues anticipated from this tax is estimated at $1,639,080.

OTHER SOURCES

The City anticipates a return of fund balance in the amount of $2,665,650 in the General Fund in the FY 2025 Adopted Budget.

DEPARTMENTAL FUNCTIONS

The General Fund supported departmental functions are categorized in the following table by type of service provided.

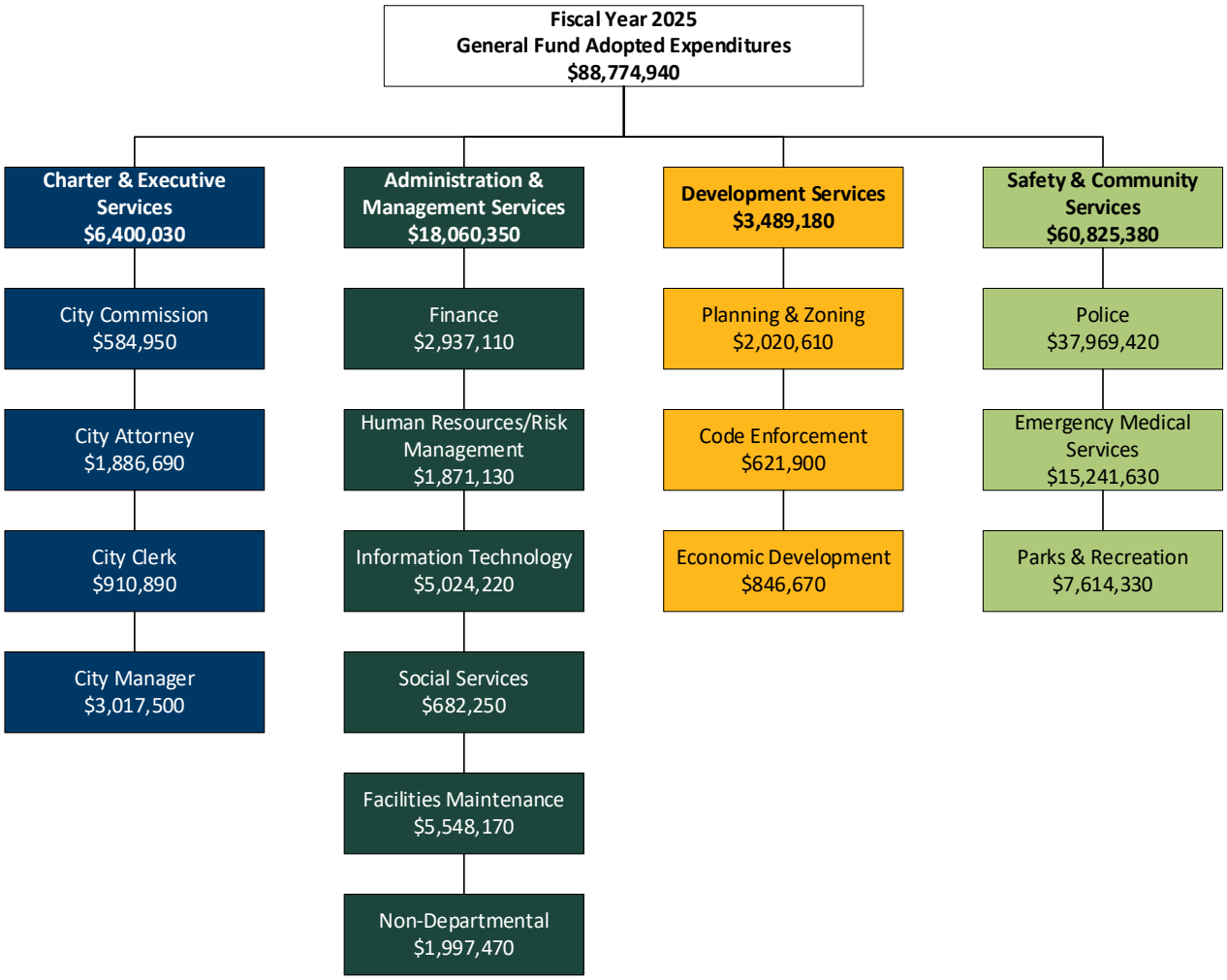
DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Charter & Executive Services	
City Commission	Legislative actions and policies.
City Attorney	Legal services.
City Clerk	Maintains the City records and disseminates information as requested.
City Manager	Overall management of the City and oversight of Economic Development, Social Services, and Communications.
Administration & Management Services	
Finance	All financial services including accounting, budget, payroll, procurement, investing, and cash management.
Human Resources/Risk Management	All aspects of recruitment and retention of City employees including training and risk management.
Information Technology	All aspects of information technology including the City's internal network, website, and phone system.
Social Services	Community-based programs that provide assistance and support to citizens in need.
Facilities Maintenance	Overall management and maintenance of all city properties excluding Parks & Recreation facilities and properties.
Non-Departmental	Includes general insurance premiums for the City, debt service payments, any General Fund subsidies, city-wide promotional activities, and other non-department specific costs.
Development Services	
Planning & Zoning	Provides the planning and zoning services for the development of the City.
Code Enforcement	Provides plan reviews and code enforcement of city regulatory standards.
Economic Development	Promote growth, sustainability, job creation, and improve quality of life through the attraction of new and the retention of existing businesses.
Safety & Community Services	
Police	Community safety including law enforcement, drug-free programs, substance abuse education/mitigation, and community partnerships.
Emergency Medical Services	Responds to requests for assistance including basic and advanced life support services and ambulance services.
Parks & Recreation	Recreational and cultural art activities for the community.

EXPENDITURES

The following chart illustrates the General Fund FY 2025 Adopted Operating Budget within the service categories.

BREAKDOWN OF GENERAL FUND OPERATING EXPENDITURES



GENERAL FUND EXPENDITURES

FY 2025 General Fund personnel expenditures reflect an increase of $10,579,210, or 18.04%% from FY 2024. As a service organization, the majority of General Fund expenditures are associated with personnel costs with approximately 77.96% of the expenditures being labor related. Major items contributing to the change in personnel costs are:

- ✓ Increased salaries and wages - $7,211,740
- ✓ Increased FICA - $476,970
- ✓ Increased Florida Retirement System (FRS) contributions - $1,409,240
- ✓ Increased health insurance - $1,504,260

For FY 2025, 14.5 new full-time equivalent (FTE) positions were added to the General Fund. This increase in staff caused a corresponding increase in all personnel related expenditures, including Regular Salaries and Wages, Overtime, Special Pay, Federal Insurance Contributions Act (FICA) Taxes, Retirement Contributions, Life and Health Insurance, Workers' Compensation, Unemployment Compensation, Educational Assistance, and Car Allowance. Additionally, adjustments for an annual cost of living increase, multi-year minimum wage increase, bargaining unit agreements, and up to a 4% merit increase for non-bargaining employees are included in the adopted budget.

FY 2025 General Fund operating expenditures increased $2,535,340 or 17.13% from FY 2024. Building Repair and Maintenance increased $965,400 mostly due to citywide facility security upgrades ($500,000). Professional Services increased by $493,100, which

is mostly due to budgeted services for the development of the Activity Center 6 & 10 Master Plan ($200,000) and an increase in Public Emergency Medical Transportation costs. Also, based on an estimated 19% increase in the City's rates, General Liability Insurance is $216,480 more in FY 2025.

Budgeted capital amounts, which are one-time expenditures, are budgeted at $817,200 in FY 2025, which is mostly related to improvements to City facilities including maintenance of the Police building ($500,000), updates to the Family Services facility (132,000) and the replacement of the a portion of the roof at the George Mullen Activity Center ($55,000).

Interfund transfers increased by $760,000 in FY 2025.

DEPARTMENTAL HIGHLIGHTS

The FY 2025 Adopted General Fund Budget includes the following highlights by department. Comparisons to FY 2024 are made with the Adopted Budget, rather than the Amended Budget.

City Commission

City Commission expenditures increased $39,300 or 7.2% to $584,950 from the prior year. This increase can be attributed to increases in salary and benefits costs ($40,570). The increased personnel expenditures are partially offset by reduction in operating supplies of $1,270.

City Attorney

The City Attorney's Office is considered a charter office as established under Article XV of the North Port City Charter. The City Attorney is appointed by the City Commission. The General Fund appropriation of $1,886,690 for FY 2025 is a $238,890 or 14.50% increase over FY 2024, which can be mostly attributed to increases in salary and benefits costs ($209,960).

City Clerk

The City Clerk's budget reflects a decrease of $51,960 or 5.40% overall.

City Manager

The City Manager is Chief Administrative Officer of the City and reports directly to City Commission. The FY 2025 budget for the City Manager's Office reflects an increase of $342,520 or 22.27%, which can be mostly attributed to increases in salary and benefits costs ($285,480).

Communications is a Division in the City Manager's Office. Total expenditures for the Division are budgeted at $1,880,580 in FY 2025, which is an increase of $71,170 or 6.68% from FY 2024. This increase can be mostly attributed to increased salary and benefits costs ($58,970).

Economic Development

Economic Development's budget reflects a decrease of $32,870 or 3.74% in FY 2025.

Emergency Medical Services (EMS)

EMS is responsible for providing ambulance response including basic and advanced life support treatment to the citizens of North Port. Total expenditures reflect an increase of $2,742,980 (21.95%) from FY 2024. Personnel expenditures increased $2,111,810 or 20.12% due to the addition of six Firefighter/EMT/Paramedic and one Logistics Technician as well as bargaining unit agreement increases, salary adjustments for non-union employees, and increased benefits costs. FY 2025 funding for EMS positions is 50% Fire Rescue District Fund and 50% General Fund. An interfund transfer of $868,000 to the EMS Renewal and Replacement Fund is scheduled for FY 2025.

Facilities Maintenance – Public Works

Facilities Maintenance provides services such as landscaping for public areas throughout the City and overseeing regular building maintenance and custodial services. The budget increased $1,933,090 or 53.47% for FY 2025. Personnel expenditures increased $345,900 (26.93%) due to the addition of a Project Coordinator position, one part-time Security Guard and two full-time Security Guards as well as salary adjustments and increased benefits costs. FY 2025 operating expenditures increased by $831,100 or 36.14% mostly due to an increase in Building Repairs and Maintenance which includes upgrades to facility security Citywide ($500,000), chiller repairs and maintenance ($85,000), and City Hall fire alarm maintenance ($71,000). Capital Outlays are budgeted at $787,200 in FY 2025 for one-time expenditures including Police building maintenance ($500,000), updates to the Family Services Facility ($132,200), various art projects ($100,000), and a roof replacement at the George Mullen Activity Center ($55,000).

FINANCE

The Finance Department is responsible for the administrative services provided in the areas of accounting, fixed assets, receivables, payables, revenue, purchasing, payroll, budget development and control, investment management, and debt service management. The department's expenditures increased $117,630 (4.17%) mostly due to salary adjustments and increased benefits costs.

HUMAN RESOURCES/RISK MANAGEMENT

Personnel expenditures in Human Resources/Risk Management increased $261,610 or 16.25% due to salary adjustments and increased benefits costs.

INFORMATION TECHNOLOGY (IT)

IT provides for the technology needs of all departments within the City. The approved budget for FY 2025 increased by $867,140 or 20.86% from the previous year. An increase of $512,970 (24.39%) in personnel expenditures is due to the addition of a Service Desk Technician, Business Analyst and Network Analyst as well as salary adjustments and increased benefits costs. Operating expenses increased $83,170 or 4.62%, which can be mostly attributed to the budgeted replacement of City firewalls ($75,600). An interfund transfer of $300,000 to the Renewal and Replacement Fund is scheduled for FY 2025.

NEIGHBORHOOD DEVELOPMENT SERVICES – CODE ENFORCEMENT

Code Enforcement is responsible for compliance with statutory and local ordinances on residential and commercial property standards within the City. The FY 2025 Adopted Budget increased by $93,480 (17.69%) overall from the prior year. This increase can be mostly attributed to an increase in contracted services for abatement to bring violations into compliance.

NEIGHBORHOOD DEVELOPMENT SERVICES – PLANNING AND ZONING

Planning and Zoning provides planning services including community development and long-range planning. The FY 2025 budget reflects an increase of $229,150 or 12.79% overall from FY 2024. Operating expenditures increased by $202,760 or 230% mostly due to one-time costs associated with the Activity Center 6 & 10 Master Plan ($200,000).

PARKS & RECREATION – RECREATION

The Parks & Recreation Department oversees the design and construction of park projects, maintenance of parks, conducts many major special events, and offers a wide variety of recreational opportunities for all ages.

The FY 2025 Adopted Budget for the Recreation division is $1,807,560, which reflects a $54,710 (3.12%) increase from FY 2024

PARKS & RECREATION – NORTH PORT AQUATIC CENTER

The FY 2025 Adopted Budget for the North Port Aquatic Center increased $124,170 or 6.25% compared to FY 2025. Personnel expenditures increased by of $119,590 (8.19%) due to salary adjustments and increased benefits costs. Operating expenditures increased $14,260 (4.56%). .

PARKS & RECREATION – PARKS MAINTENANCE

The overall budget for Parks Maintenance is increasing in FY 2025 by $89,560 or 3.48%.Capital Outlays include McKibben Park outdoor sport court resurfacing and fencing replacement ($30,000).

PARKS & RECREATION – PARKS ADMINISTRATION

The Parks Administration Division was created in FY 2024 in order to better track expenditures related to administrative support for the Parks & Recreation Department. The overall budget for Parks Administration increased by $179,460 or 20.95%. Personnel expenditures increased by $158,920 (19.98%) due to salary adjustments and increased benefits costs. Operating expenditures increased by $20,540 (33.39%) mostly due to operating expenditures being reallocated from the Parks Recreation and North Port Aquatic Center divisions.

POLICE

The mission of the North Port Police Department is to create partnerships within the community and secure the safety of all residents and visitors. The Police Department expenditures reflect an increase of $6,752,850 (21.63%) from FY 2024. An increase in personnel expenditures of $6,146,130 (22.61%) can be attributed to additional positions within the Department, including: a Community Engagement & Recruiting Specialist, a Video Management Specialist, a Crime Scene Technician, two Detectives for the Electronic Surveillance Unit, a Police Commander, a Quartermaster and a Police Sergeant for the School Resource Officers. 10 Officer positions added in FY 2024 by Resolution as well as bargaining unit agreement increases, salary adjustments for non-union employees, and increased benefits costs also contributed to increased personnel costs. Operating expenditures increased by $774,770 (19.87%) which can be mostly attributed to increased Fleet repair and maintenance costs, equipment and supply purchases for new positions, increased costs associated with the school crossing guard program, and increased supply needs.

SOCIAL SERVICES

The Social Services budget for FY 2025 is $682,250, which reflects an increase of $42,990 or 6.72% from FY 2024. This increase is mostly related to a personnel expenditures increase of $41,650 (7.23%) for salary adjustments and benefits costs.

NON-DEPARTMENTAL

The purpose of the Non-Departmental account is to serve as the General Fund budgetary division for non-department specific costs that need to be allocated to all General Fund departments. The FY 2025 non-departmental operating expenditures increased $216,480 or 12.16%, due to increased insurance costs.

GENERAL FUND BUDGET COMPARISONS
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Taxes	$22,538,531	$26,252,489	$33,862,808	$39,350,200	$46,181,940
Permits & Special Assessments	4,328,856	5,206,301	6,061,042	5,180,710	6,084,600
Intergovernmental	12,841,521	13,184,885	13,877,696	13,430,570	17,295,200
Charges for Services	11,765,541	12,570,762	13,049,820	14,427,300	16,911,140
Fines & Forfeits	183,216	252,374	233,629	185,820	184,900
Miscellaneous Income	1,552,346	472,373	2,521,329	1,518,420	2,216,960
Transfers	-	-	-	737,300	2,565,850
Other Sources	623,013	42,427	611,111	(367,730)	(2,665,650)
Total Revenues	**$53,833,024**	**$57,981,611**	**$70,217,435**	**$74,462,590**	**$88,774,940**
EXPENDITURES					
Commission	$397,334	$440,487	$496,641	$545,650	$584,950
City Attorney	902,115	1,050,202	1,333,456	1,647,800	1,886,690
City Clerk	779,379	789,561	909,539	962,850	910,890
City Manager	1,370,145	1,453,262	2,423,296	2,603,810	3,017,500
Economic Development	391,455	568,928	625,667	879,540	846,670
Emergency Medical Services	8,713,550	9,385,369	11,202,706	12,498,650	15,241,630
Facilities Maintenance	2,256,318	2,672,032	4,937,932	3,615,080	5,548,170
Finance	1,673,957	1,902,429	2,358,193	2,819,480	2,937,110
Human Resources	1,065,223	1,118,905	1,351,140	1,609,520	1,871,130
Information Technology	2,722,717	3,216,167	4,106,756	4,157,080	5,024,220
Development Services	2,086,056	1,781,500	1,776,518	2,319,880	2,642,510
Parks & Recreation	4,278,514	5,385,752	6,091,663	7,166,430	7,614,330
Police	20,802,573	22,811,828	26,755,656	31,216,570	37,969,420
Social Services	501,050	568,562	545,586	639,260	682,250
Non-Departmental	1,026,380	817,533	1,208,256	1,780,990	1,997,470
Total Expenditures	**$48,966,766**	**$53,962,517**	**$66,123,005**	**$74,462,590**	**$88,774,940**

FUND BALANCE

There is a projected return of fund balance in the amount of $2,665,650 in the General Fund to balance the FY 2025 Adopted Budget. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ Emergency and Disaster Reserve $14,892,518

GENERAL FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$28,729,374
23/24 Amended Reserve (Use) of Fund Balance	(12,560,405)
Projected Fund Balance as of 9/30/24	16,168,969
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)*	2,665,650
Emergency and Disaster Reserve of 20%	(17,754,988)
Projected "Available" Fund Balance as of 9/30/25	$1,079,631

ROAD AND DRAINAGE DISTRICT FUND

The Road and Drainage District is a dependent district of the City of North Port. The District ensures that existing roadways and bridges are maintained, new ones are built to the highest standards, and ensures that the drainage system which serves the entire City is sufficient for drainage produced during every season.

ROAD AND DRAINAGE DISTRICT FUND COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Non Ad Valorem Taxes	$12,797,337	$13,280,466	$13,051,523	$16,184,860	$18,569,790
Other Taxes	3,475,654	3,601,774	3,807,866	3,784,860	3,869,370
Intergovernmental	1,521,137	9,467,560	37,181,757	750,490	828,080
Charges for Services	3,687,996	3,826,383	3,621,582	4,430,190	4,917,350
Fines & Forfeits	72	-	-	-	-
Miscellaneous Income	181,380	(361,424)	310,111	503,170	1,146,600
Other Sources	18,777	43,595	19,894	(1,191,200)	(209,170)
Total Revenues	**$21,682,353**	**$29,858,354**	**$57,992,733**	**$24,462,370**	**$29,122,020**
EXPENDITURES					
Transportation	$13,693,727	$16,523,729	$66,979,199	$17,842,250	$21,605,270
Capital	1,248,420	1,652,439	2,658,312	4,571,150	6,746,230
Other Uses	850,000	2,950,000	669,170	2,048,970	770,520
Total Expenditures	**$15,792,147**	**$21,126,168**	**$70,306,681**	**$24,462,370**	**$29,122,020**

REVENUES

Non-Ad Valorem Assessments

In FY 2020, a new assessment methodology was approved which kept the existing drainage methodology and absorbed mowing services into the Road and Drainage assessment. The reasons for including mowing services were to provide clear line of sight for traffic safety, road signs, and hazards as well as improved drainage network hydraulic functionality. Total FY 2025 non-ad valorem revenue is estimated to increase by $2,384,930 or 14.74% from FY 2024.

Fuel Taxes

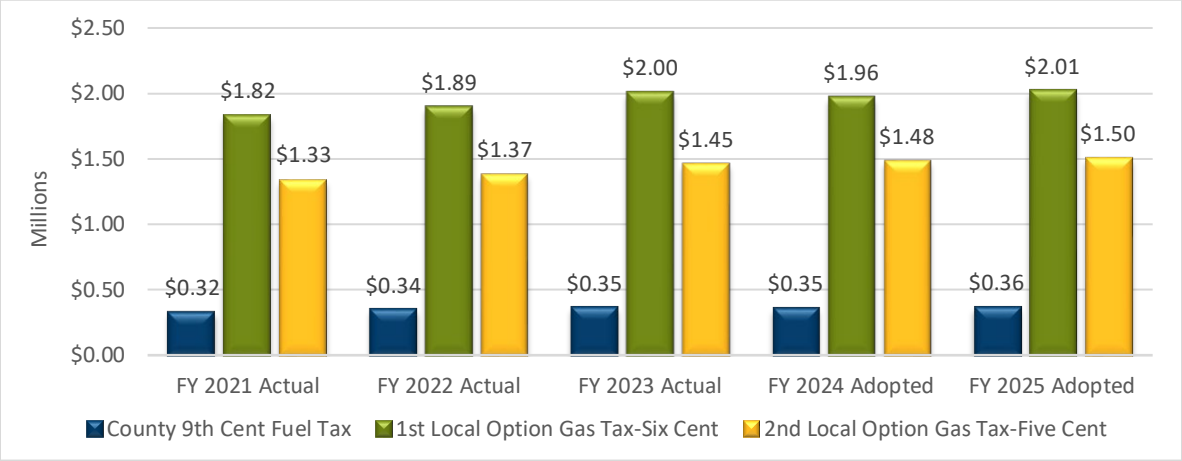
The County 9th Cent Fuel Tax is generated from a one-cent tax on every net gallon of motor and diesel fuel sold within Sarasota County. The tax is authorized for collection by Florida Statute sections 206.41 and 336.021 and further defined by county ordinance 88-09 and interlocal agreement C89-454. FY 2024 projected revenues are $358,160, an increase of $8,740 or 2.5% from FY 2024.

The First Local Option Gas Tax is a one to six cent tax on every gallon of motor and diesel fuel sold within Sarasota County. Florida Statute sections 206.87 and 336.025 along with county ordinance 86-65 provide the legal authorization to collect six cents per gallon. FY 2025 projected revenues are $2,012,030, an increase of $51,880 or 2.65% from FY 2024.

The Second Local Option Gas Tax generates revenue from a five-cent tax on every net gallon of motor fuel, except diesel fuel, sold in Sarasota County. Legal authorization is provided by Florida Statute section 336.025 and county ordinance 200-029. The revenue projection for FY 2024 is $1,499,180, a $23,890 or 1.62% increase from FY 2024.

All three fuel tax revenue sources are restricted to transportation expenditures. Fuel dealers submit the tax to the state then the state redistributes the funds to the cities and counties after deducting administrative fees and collection allowances. Revenue estimates are provided by the state. The following chart shows the actual and projected revenues for the fuel taxes for the District for the five-year period beginning in FY 2021.

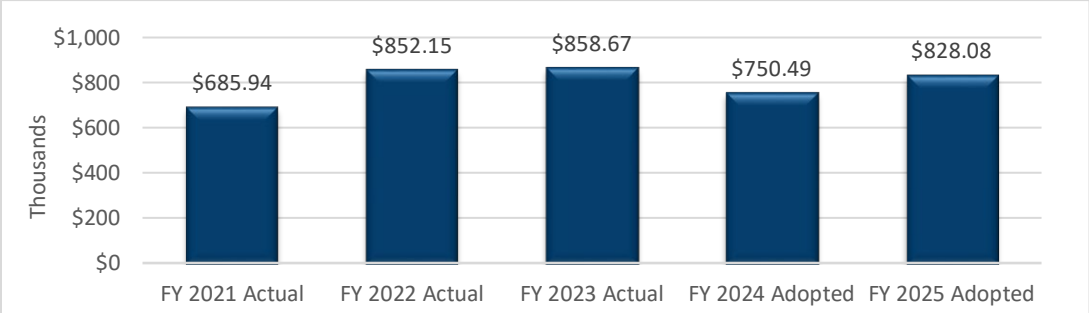
Fuel Taxes
FY 2021 through FY 2025



Intergovernmental

The Municipal Gas Tax is a part of the Florida Revenue Sharing Act of 1972, which was enacted to ensure a minimum level of revenue parity across units of local government. Based on Florida Statute, section 218, the City receives revenues through the Municipal Revenue Sharing Program, a portion of which is specified for transportation related expenditures. The Florida Department of Revenue determines the percentage that is derived from the municipal fuel tax. The FY 2025 projected Municipal Gas Tax revenue is $828,080, a $77,590 or 10.34% increase from FY 2024. The following graph shows the actual revenues collected and projected from the Municipal Gas Tax for the five-year period of FY 2021 through FY 2025 for the Road and Drainage District Fund.

MUNICIPAL GAS TAX
FY 2021 THROUGH FY 2025



CHARGES FOR SERVICE

In addition to the District Non-Ad Valorem Assessments discussed at the beginning of this section, other charges for service include Construction Traffic Road Fees and those revenues received from the Florida Department of Transportation (DOT) based on agreements established with the City. Since General Development Corporation constructed the roads in 1970, no comprehensive plan of road rehabilitation existed until recently. Construction Traffic Road fees were enacted by City Ordinance 06-30 as a means of establishing a revenue stream to help fund road repairs and maintenance needed due to damages from heavy construction vehicles and equipment using roadways within the City. Staff prepares the revenue projections based on projected residential and commercial growth. The Construction Traffic Road Fees are assessed on new construction and collected at the time a building permit is issued. These funds can only be used for road rehabilitation and are projected to increase $522,000 to $4,002,000 in FY 2025.

Florida DOT agreements include a traffic signal agreement and a street light maintenance agreement for US 41. Revenue projections are provided by the Florida DOT. The FY 2025 projected revenue is $215,350, an increase of $65,160 from FY 2024.

MISCELLANEOUS REVENUE

The primary source of miscellaneous revenue is investment income, which is estimated by multiplying an assumed interest rate by a projected fund balance. Investment income is budgeted at $800,000 in FY 2025 in the Road and Drainage District Fund.

Rental Income is budgeted at $42,100. This includes Road and Drainage District facilities rented to other city departments and rental revenue received for the use of city land by a cell tower company.

Disposal of Fixed Assets and Sale/Recycle of Surplus are projected at $292,500 and $2,000, respectively. The City conducts an auction of surplus property at least once every year; however, this is not a consistent revenue source to the District.

Contributions and Donations of $10,000 are projected for FY 2025. The source of this revenue is a donation for the Public Works Road-EO event..

DEPARTMENTAL FUNCTIONS

Road and Drainage District Fund supported departmental functions are listed in the following table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Development & Transportation Services	
Road and Drainage District	Maintenance of public roadways, water control structures, and drainage maintenance including waterways and storm water management.

EXPENDITURES

The Road and Drainage District maintains 813 miles of public roads and over 1,000 miles of drainage systems including swales, canals, waterways, and ditches. Also, the District provides for the maintenance of bridges and water control structures; traffic control devices such as signs, markers, and signals; mowing of public rights-of-way; and the control of aquatic weeds. The District's total Adopted Budget for FY 2025 is $29,122,020, an increase of $4,659,650 or 6.63% from FY 2024.

Personnel expenditures increased $1,181,070 (12.85%) to $10,372,310 due to the addition of one Traffic Control Technician I position and 50% funding of a Customer Accounts Specialist III position as well as adjustments for an annual cost of living increase, multi-year minimum wage increase, bargaining unit agreements, up to a 4% merit increase for non-bargaining employees, and benefits costs.

Operating expenditures increased $2,581,950 or 29.85% to $11,232,960 in FY 2025. This increase can be mostly attributed to an increase in funding for the road rehabilitation program ($2,117,350).

The capital outlay budget of $6,746,230 includes infrastructure expenditures for Public Works Facility Phase 2 ($2,020,400), Water Control Structure FW 158 ($1,953,900), drainage system improvements ($741,160); bridge repair & maintenance ($500,000), Water Control Structure 157 ($493,260), Water Control Structure 121 ($346,890), Water Control Structure 130 ($320,190), sidewalk and pedestrian bridge construction ($104,040), the rehabilitation of sidewalks ($48,000), land acquisitions needed to access drainage infrastructure ($50,000), and Water Control Structure FW 158 ($27,390). The FY 2025 budget also includes a request for additional vehicles and equipment ($141,000).

Interfund transfers includes $770,520 to the Road and Drainage Renewal and Replacement Fund.

FUND BALANCE

In FY 2025, there is a budgeted return of fund balance in the amount of $213,170 for the Road and Drainage District. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ FY 2024 re-appropriation of $24,077,831 to meet multi-year contractual agreements in committed fund balance
- ✓ Emergency and Disaster Reserve of $4,892,474

ROAD AND DRAINAGE DISTRICT
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$12,346,779
23/24 Amended Reserve (Use) of Fund Balance	(23,212,731)
Projected Fund Balance as of 9/30/24	(10,865,952)
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	213,170
Emergency and Disaster Reserve of 20%	(5,824,404)
Projected "Available" Fund Balance as of 9/30/25*	($16,477,186)

*The FY 2025 fund balance reflects a shortfall due to expenditures related to Hurricane Ian recovery and the timing of FEMA and state reimbursements.

FIRE RESCUE DISTRICT FUND

The Fire Rescue District is a dependent district of the City of North Port. The District is responsible for providing quality emergency response to the citizens of North Port. The primary mission of the Fire District is to protect public safety and limit economic loss.

FIRE RESCUE DISTRICT BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Non Ad Valorem Taxes	$12,429,206	$13,927,327	$15,080,493	$16,663,420	$18,417,020
Other Taxes	247,148	170,377	182,236	170,000	170,000
Permits & Special Assessments	48,546	104,093	125,638	120,550	165,000
Intergovernmental	762,097	267,523	245,791	40,000	46,100
Charges for Services	64,928	52,057	48,052	$38,100	$95,590
Miscellaneous Income	71,724	(161,884)	456,935	145,160	559,130
Other Sources	-	-	-	(1,081,710)	(668,590)
Total Revenues	**$13,623,649**	**$14,359,493**	**$16,139,145**	**$16,095,520**	**$18,784,250**

EXPENDITURES					
Public Safety	$10,510,987	$11,222,746	$13,247,734	$14,545,520	$17,181,630
Capital	22,234	327,263	203,980	-	2,620
Other Uses	1,624,480	2,803,200	1,645,000	1,550,000	1,600,000
Total Expenditures	**$12,157,701**	**$14,353,209**	**$15,096,714**	**$16,095,520**	**$18,784,250**

REVENUES

Non-Ad Valorem Assessments

In FY 2024, a new methodology was adopted by the Commission for calculating non-ad valorem assessments on the properties in the City of North Port. The District non-ad valorem assessment revenue for FY 2025 is proposed to increase $1,753,600 or 10.52% due to a 10% increase in the Tier 1 and Tier 2 rates as well as an increase in building values. Delinquent assessments are expected to increase by $142,000 or 94.67% to $8,000.

Other Taxes

Other taxes include the insurance premium taxes for fire. Participating cities and special fire control districts are eligible to receive annual distributions of state premium tax collections on property insurance policies written within the city/district limits or boundaries of the participating plan. The amount of premium taxes collected under Florida Statute Chapter 175 is equal to 1.85 percent of all property insurance written within the city limits or boundaries (in the case of fire districts) of the participating plan. These amounts are collected by the Department of Revenue and are then available for distribution to the participating pension plans on an annual basis. FY 2025 projected fire insurance premium taxes are $170,000.

Permits and Special Assessments

Permit fees for FY 2025 are projected at $165,000, a $44,450 increase from the prior year.

Intergovernmental

The State of Florida provides a reimbursable education incentive for firefighters to obtain a college degree. The Fire Rescue District expects to receive $46,100 in revenue for this program, a $6,100 increase from FY 2024.

Charges for Service

In addition to the Fire Rescue District non-ad valorem assessments, other charges for service include fees for fire inspections, fire plans, and specialty reviews; these fees are projected at $95,590, a $57,490 increase from the prior year.

Miscellaneous Revenue

Investment income, which is estimated by multiplying an assumed interest rate by a projected fund balance, is projected at $80,000 in FY 2024. Rental revenue received for the use of city land by a cell tower company is budgeted at $31,960.

Other Sources

For FY 2025, $668,590 is expected to be returned to the Fire Rescue District Fund Balance.

DEPARTMENTAL FUNCTIONS

The Fire Rescue District Fund departmental functions are categorized in the following table by type of service provided.

	Departmental Function
Service Category	**Service Function**
Safety & Community Services	
Fire Rescue District	Fire protection services and emergency management services.

EXPENDITURES

The Fire Rescue District Fund's total appropriations for FY 2025 is $18,784,250 which is a 16.70% increase from the prior fiscal year. The Fire Rescue District improves the safety of life and community assets by providing timely responses to reported emergencies.

Personnel expenditures increased $1,999,790 or 16.70% to $12,980,180 in FY 2025 due to the addition of six Firefighter/EMT/Paramedics and one Logistics Technician as well as bargaining unit agreement increases, salary adjustments for non-union employees, and benefits costs. FY 2025 funding for EMS positions is 50% Fire Rescue District Fund and 50% General Fund.

Operating expenditures increased $636,320 or 17.85% in FY 2025. Most of this increase can be attributed to increases in the administrative costs to the General Fund ($489,530), Fleet repair and maintenance costs ($50,980) and minor operating equipment ($30,350).

An interfund transfer to the Fire Rescue Renewal and Replacement Fund is scheduled for FY 2025 in the amount of $1,600,000 for capital vehicle and equipment replacements.

FUND BALANCE

In FY 2025, there is a return of fund balance in the amount of $668,590 for the Fire Rescue District Fund. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ FY 2023 use of fund balance of $275,700
- ✓ Emergency and Disaster Reserve of $3,219,104

FIRE RESCUE DISTRICT
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$7,258,298
23/24 Amended Reserve (Use) of Fund Balance	(3,195,700)
Projected Fund Balance as of 9/30/24	4,062,598
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	668,590
Emergency and Disaster Reserve of 20%	(3,756,850)
Projected "Available" Fund Balance as of 9/30/25	$974,338

*THE FY 2025 ADDITION OF FUND BALANCE EXCEEDS 10% OF THE PROJECTED FUND BALANCE AS OF 9/30/24 DUE TO PLANNED PROJECTS IN THE CITY'S FIVE-YEAR CAPITAL IMPROVEMENT PLAN

SOLID WASTE DISTRICT FUND

The Solid Waste District is a dependent district of the City of North Port that provides for the pickup and disposal of solid waste for the City.

SOLID WASTE DISTRICT BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Non Ad Valorem Taxes	$8,252,858	$8,777,220	$9,195,784	$10,345,100	$12,575,140
Intergovernmental	-	-	-	-	-
Charges for Services	2,476,318	2,964,603	2,709,549	3,122,800	3,771,680
Miscellaneous Income	372,194	(190,007)	910,640	205,430	599,000
Other Sources	777	137	-	1,140,020	(522,340)
Total Revenues	**$11,102,147**	**$11,551,953**	**$12,815,973**	**$14,813,350**	**$16,423,480**
EXPENDITURES					
Physical Environment	$8,540,137	$9,452,475	$10,995,870	$11,751,540	$13,934,960
Capital	-	306,842	1,770,118	1,611,810	-
Other Uses	486,130	557,430	464,700	1,450,000	2,488,520
Total Expenditures	**$9,026,267**	**$10,316,747**	**$13,230,688**	**$14,813,350**	**$16,423,480**

REVENUE

Non-Ad Valorem Assessments

The primary funding source for the Solid Waste District Fund is Non-Ad Valorem Assessments. In FY 2025, the assessment rate has been established at $302.50 per residential unit. Due to this increase, in combination with new residential growth, the revenue from district assessments is projected to increase $2,230,040 when compared to the prior year.

Charges for Services

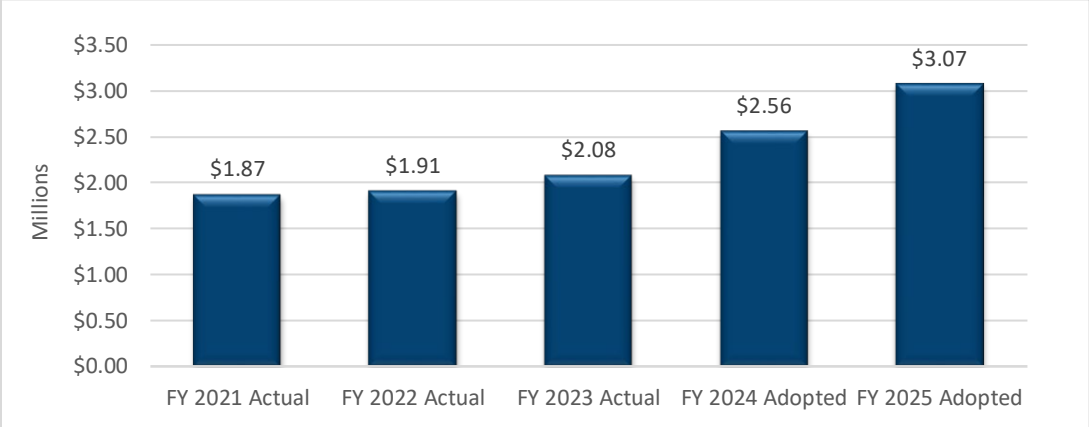
Charges for Services include Commercial Collections, Special Pickups, Trash Container Rentals, Service Initiation Fees, and charges to other city funds for solid waste services. Commercial Collections are projected at $3,074,640 in FY 2025, an increase of $512,360, or 20% due to the growth in commercial accounts. The chart below shows Commercial Collection revenue for a five-year period beginning in FY 2021.

Special Pickups are requests from residents for solid waste additional service. The District anticipates projected revenues of $22,540 from special pickups in FY 2025.

Trash Container Rentals are fees charged to solid waste customers for use of city-owned trash containers, in addition to the one provided upon service initiation. For FY 2025, the District will continue offering 95-gallon recycling and yard waste totes to residents that want to lease the wheeled containers. Revenues are projected at $35,000, an decrease of $3,320 from FY 2024.

Service Initiation Fees are charges for the commencement of solid waste services at a new residence. The fee is part of the application for a building permit. The projected revenue of $500,000 is a $100,000 or 25% increase from FY 2024.

Commercial Collections
FY 2021 through FY 2025



Miscellaneous Revenue

Investment income is budgeted at $350,000 in FY 2025. Revenues for late payments by commercial customers in the amount of $9,000, a $5,000 increase from the prior fiscal year.

Fund Balance

For FY 2024, there is a projected use of $1,139,150 from the fund balance for the year.

DEPARTMENTAL FUNCTIONS

Departmental functions supported by the Solid Waste District Fund are included in the following table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Safety & Community Services	
Solid Waste District	Collection and disposal of solid waste.

EXPENDITURES

The Solid Waste District's total appropriations for FY 2025 is $16,423,480, an increase of $1,610,130 or 10.87% from FY 2024. Included in the services provided by the District are once a week collection of residential household garbage, recyclable material, and yard waste; special collection of residential bulk waste, appliances, e-waste, trash, and construction debris; and the daily/weekly collection of commercial waste, recyclable material, yard waste, and construction debris.

Personnel expenditures increased $758,270 (18.62%) which is attributable to the addition of two Solid Waste Equipment Operator I positions and 50% funding for a Customer Accounts Specialist III position as well as adjustments for an annual cost of living increase, multi-year minimum wage increase, bargaining unit agreements, up to a 4% merit increase for non-bargaining employees, and benefits costs.

Operating expenditures increased $1,425,150 or 18.56%. Notable increases for FY 2025 include $446,890 in landfill tipping fees, $370,390 for administrative costs to the General Fund, $212,400 in Fleet repair and maintenance costs, and $122,580 for fuel.

Increases in personnel and operating expenditures were offset by a decrease in capital outlay expenditures in FY 2025 for one time purchases funded in FY 2024.

An interfund transfer of $2,488,520 to the Solid Waste Renewal and Replacement Fund is scheduled for FY 2025.

FUND BALANCE

For FY 2025, there is a budgeted return of $523,210 to the Solid Waste District Fund balance. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ Emergency and Disaster Reserve of $2,962,670

SOLID WASTE DISTRICT
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$6,497,330
23/24 Amended Reserve (Use) of Fund Balance	(1,587,150)
Projected Fund Balance as of 9/30/24	4,910,180
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	523,210
Emergency and Disaster Reserve of 20%	(3,284,696)
Projected "Available" Fund Balance as of 9/30/25	$2,148,694

FLEET MANAGEMENT FUND

Fleet Management provides several services including the repair and maintenance of city vehicles and equipment; recommending, procuring, and delivery of the City's rolling stock; administering the Wright Express fuel card system; managing the City's in-house fuel program; and developing, implementing, and administering the City's Vehicle Replacement Policy and Vehicle Use Policy.

FLEET MANAGEMENT BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Charges for Services	$5,491,449	$6,299,693	$6,669,321	$7,247,090	$8,496,720
Miscellaneous Income	3,968	-18,985	54,499	7,000	40,000
Other Sources	-	-	-	(17,870)	(57,130)
Total Revenues	**$5,495,417**	**$6,280,708**	**$6,723,820**	**$7,236,220**	**$8,479,590**
EXPENDITURES					
General Government	$5,084,967	$5,931,514	$6,634,147	$7,185,760	$8,349,590
Capital	32,698	29,935	150,810	460	80,000
Other Uses	50,000	50,000	50,000	50,000	50,000
Total Expenditures	**$5,167,665**	**$6,011,449**	**$6,834,957**	**$7,236,220**	**$8,479,590**

REVENUES

CHARGES FOR SERVICE
The revenue for the Fleet Management Fund comes from the charges to other city departments for labor, parts, outsourcing costs, and fuel for vehicles and equipment assigned to the various city departments. Charges for services for FY 2025 are budgeted at $8,496,720, an increase of $1,249,630 or 17.24% from FY 2024.

MISCELLANEOUS REVENUE
Investment Incomes is budgeted at $40,000 in FY 2025.

FUND BALANCE
Fleet Management anticipates a return to fund balance in the amount of $57,130 for FY 2025.

DEPARTMENTAL FUNCTIONS

Departmental functions supported by the Fleet Management Fund are included in the following table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Administration & Management Services	
Fleet Management	Management of City-owned vehicles and equipment.

EXPENDITURES

Fleet Management Fund appropriations for FY 2025 are $8,479,590, an increase of $1,243,370 or 17.18% from the prior fiscal year.

Personnel expenditures increased $284,150 (15.97%) due to the addition of a Fleet Acquisition Specialist and Staff Assistant I position as well as adjustments for an annual cost of living increase, multi-year minimum wage increase, bargaining unit agreements, up to a 4% merit increase for non-bargaining employees, and benefits costs.

Operating expenditures increased $879,680 or 16.27% in FY 2025. Notable increases include vehicle and equipment repair and maintenance ($460,540) and fuel costs ($310,800).

Capital outlay includes funds for Public Works facility phase II ($50,000) and an automotive lift (30,000).

An interfund transfer of $50,000 to the Fleet Management Renewal and Replacement Fund is scheduled for FY 2025.

FUND BALANCE

In FY 2025, there is an anticipated return to fund balance of $57,130 in the Fleet Management Fund. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ Re-appropriation of multi-year projects which rolled from FY 2024

FLEET MANAGEMENT FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$821,259
23/24 Amended Reserve (Use) of Fund Balance	(5,566)
Projected Fund Balance as of 9/30/24	815,693
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	57,130
Projected Fund Balance as of 9/30/25	$872,823

BUILDING FUND

The Building Fund was established in FY 2007, in accordance with Florida Statute section 553.80, to account for the tracking of both revenues and expenditures related to fees collected for permits and inspections associated with new construction.

BUILDING FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Permits & Special Assessments	$4,128,929	$5,766,968	$7,933,433	$6,726,250	$6,726,250
Intergovernmental	838	-	-	-	-
Charges for Services	53,275	67,756	122,839	120,300	120,300
Miscellaneous Income	19,703	-183,735	383,895	87,500	607,500
Other Sources	-	18,748	1,200,701	1,497,120	779,400
Total Revenues	**$4,202,745**	**$5,669,738**	**$9,640,868**	**$8,431,170**	**$8,233,450**
EXPENDITURES					
Public Safety	$3,831,853	$4,061,838	$5,023,319	$6,208,910	$7,735,850
Capital	-	-	1,813,323	2,182,260	457,600
Other Uses	40,000	40,000	249,639	40,000	40,000
Total Expenditures	**$3,871,853**	**$4,101,837**	**$7,086,281**	**$8,431,170**	**$8,233,450**

REVENUES

PERMITS AND SPECIAL ASSESSMENTS

The primary funding source for the Building Fund is permit fees, which is projected to remain at $6,726,250, the same as the prior fiscal year.

CHARGES FOR SERVICE

Fees are charged for assorted services based on City-wide fee ordinance 2018-31. The projected charge for service revenue is $120,300, the same as the prior fiscal year.

MISCELLANEOUS REVENUE

Investment income is budgeted at $600,000 in FY 2025 while other miscellaneous revenue is projected at $7,500.

FUND BALANCE
A total of $779,400 in fund balance is scheduled for use in FY 2025.

DEPARTMENTAL FUNCTIONS

The Building Fund supports the following departmental functions, which are listed in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Development Services	
Code Enforcement	Provides plan reviews and code enforcement of city regulatory standards.

EXPENDITURES

Personnel expenditures increased $760,020 or 16.59% in FY 2025 mainly due to the addition of an Administrative Services Specialist, Chief Inspector and Floodplain Administrator positions in FY 2025, as well as adjustments for an annual cost of living increase, multi-year minimum wage increase, up to a 4% merit increase for non-bargaining employees, and benefits costs.

Operating expenditures increased $766,920 or 47.08% mostly due to the increase in subscription services for the new online permitting system ($577,440) and administrative costs to the General Fund ($232,640). These increases were partially offset by an decrease in contracted services costs ($95,310).

Capital outlays are budgeted for $457,600 in FY 2025, which includes $350,000 for the North Port City Hall DS Development Management Center and $107,600 for a vehicle for the new Chief Inspector position and a vehicle replacement.

A transfer of $40,000 to the Building Renewal & Replacement Fund is scheduled for FY 2025.

FUND BALANCE

A total of $779,400 in fund balance is scheduled for use in FY 2025. The following schedule shows the projected fund balance on September 30, 2025. Included in the fund balance report are the following:

- ✓ FY 2024 estimated year-end revenues and expenditures (unaudited)
- ✓ Re-appropriation of multi-year projects which rolled from FY 2024
- ✓ Emergency and Disaster Reserve of $1,497,120

BUILDING FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$11,321,125
23/24 Amended Reserve (Use) of Fund Balance	(4,255,906)
Projected Fund Balance as of 9/30/24	7,065,219
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)*	(779,400)
Emergency and Disaster Reserve of 20%	(1,646,690)
Projected "Available" Fund Balance as of 9/30/25	$4,639,129

*THE FY 2025 USE OF FUND BALANCE EXCEEDS 10% OF THE PROJECTED FUND BALANCE AS OF 9/30/24 DUE TO THE APPROVAL OF INCREASED OPERATING EXPENDITURES.

ROAD RECONSTRUCTION BOND DEBT SERVICE FUND

As a new fund in FY 2014, the purpose of the Road Reconstruction Bond Debt Service Fund is to fund the expenditures – interest and principal - associated with road reconstruction bonds.

ROAD RECONSTRUCTION BOND DEBT SERVICE FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Special Assessments	$3,068,349	$3,109,455	$3,063,694	$3,120,530	$3,120,530
Miscellaneous Income	4,477	(60,101)	266,620	-	-
Other Sources	-	-	29,925,000	(629,210)	(615,040)
Total Revenues	**$3,072,826**	**$3,049,354**	**$33,255,314**	**$2,491,320**	**$2,505,490**
EXPENDITURES					
Non-Expenditure Disbursement	$0	$0	$29,925,000	$0	$0
Transportation	32,140	32,644	66,621	40,000	40,000
Debt Service	2,638,817	2,631,013	2,590,446	2,451,320	2,465,490
Total Expenditures	**$2,670,957**	**$2,663,657**	**$32,582,067**	**$2,491,320**	**$2,505,490**

REVENUES

PERMITS AND SPECIAL ASSESSMENTS
Revenues are derived through a capital improvement road reconstruction special assessment charged to the City's residents. These charges are restricted to funding the expenditures associated with the road reconstruction bond. Assessments of $3,120,530 are projected for FY 2025.

FUND BALANCE
A return to fund balance in the amount of $615,040 is anticipated for FY 2025

EXPENDITURES

Operating expenditures include $40,000 for tax collector fees. Debt payments of $2,465,490 are budgeted for FY 2025.

DEPARTMENTAL FUNCTIONS

The Debt Service Fund supports the following departmental functions, which are listed in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Development & Transportation Services	
Debt Service	Establishes a reserve to service interest and principal payments on short- and long-term debt.

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

ROAD RECONSTRUCTION BOND DEBT SERVICE FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$2,286,706
23/24 Amended Reserve (Use) of Fund Balance	(1,570,790)
Projected Fund Balance as of 9/30/24	715,916
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)*	615,040
Projected "Available" Fund Balance as of 9/30/25	$1,330,956

*THE FY 2025 ADDITION TO THE FUND BALANCE EXCEEDS 10% OF THE PROJECTED FUND BALANCE AS OF 9/30/24 DUE TO FUNDS RESERVED FOR FUTURE YEAR ESCALATING BOND PAYMENTS.

INFRASTRUCTURE SALES SURTAX (ONE CENT SALES TAX)

Approved by voters in FY 2010, the Infrastructure Sales Surtax III is the 15-year extension of the One Cent Sales Tax program. The extension of Surtax IV was approved by voters for FY 25 through FY 40.

INFRASTRUCTURE SALES SURTAX BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Other Taxes	$13,137,051	$16,341,885	$17,231,850	$18,193,440	$19,064,270
Intergovernmental	50,833	-	220,707	-	-
Charges for Services	86,844	78,089	98,783	-	-
Miscellaneous Income	138,709	(795,583)	1,798,997	300,000	2,000,000
Other Sources	-	-	-	(3,360,930)	(11,309,660)
Total Revenues	**$13,413,437**	**$15,624,391**	**$19,350,337**	**$15,132,510**	**$9,754,610**
EXPENDITURES					
General Government	$12,626	$0	$6,721	$0	$0
Public Safety	22,928	144,464	267,042	70,000	-
Transportation	177,903	4,640,759	193,133	1,604,100	468,600
Culture and Recreation	58,651	58,315	38,075	-	-
Capital	6,417,109	6,100,986	9,566,186	13,458,410	9,286,010
Total Expenditures	**$6,689,217**	**$10,944,524**	**$10,071,157**	**$15,132,510**	**$ 9,754,610**

REVENUES

OTHER TAXES

The Infrastructure Sales Surtax provides funding for the acquisition and/or construction of specific capital projects. Revenues are derived from sales tax collected in Sarasota County. Surtax revenue is projected at $19,064,270 for FY 2025, an increase of $870,830 (4.79%) from FY 2025. Revenue estimates are provided by the State of Florida in July of each year.

MISCELLANEOUS REVENUE

Investment income is budgeted $2,000,000 in FY 2025.

FUND BALANCE

A total of $11,309,660 is anticipated to return to fund balance in FY 2025.

DEPARTMENTAL FUNCTIONS

Surtax supported departmental functions are categorized in the following table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Administration & Management Services	
Information Technology	All aspects of information technology including the City's internal network, website, and phone system.
Development & Transportation Services	
Road and Drainage District	Maintenance of public roadways, water control structures, and drainage maintenance including waterways and storm water management.

Safety & Community Services	
Emergency Medical Services	Responds to requests for assistance including basic and advanced life support services and ambulance services.
Fire Rescue District	Fire protection services and emergency management services.
Parks & Recreation	Recreational and cultural art activities for the community.
Police	Community safety including law enforcement, drug-free programs, substance abuse education/mitigation, and community partnerships.
Solid Waste District	Collection and disposal of solid waste.
Utilities – Water System	Operation and maintenance of the City's water supply including improvement of quality potable water, expansion of services and promotion of environmental stewardship.
Utilities – Wastewater System	Includes disposal of wastewater, expansion of wastewater treatment and promotion of environmental stewardship.

EXPENDITURES

FY 2025 expenditures of $9,754,610 include the following:

- Police Department: Vehicle replacements ($657,000), replacement storage server ($550,000) and two ATVs ($90,200)
- Fire Rescue: Future fire station ($2,093,160)
- Parks & Recreation: Hope Park replacement playground equipment ($300,000), park ADA improvements ($130,000), Narramore Field rehabilitation and replacement ($100,000)
- Road & Drainage: Drainage system improvements ($972,400), sidewalk and pedestrian bridge rehabilitation ($520,400), road rehabilitation ($468,600), and bridge rehabilitation and repair ($154,800)
- Utilities: Neighborhood water/wastewater line extension – plan/design/engineer ($450,000) and construction ($2,990,450) and water distribution improvements – design ($278,000)

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

INFRASTRUCTURE SALES SURTAX FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$49,627,471
23/24 Amended Reserve (Use) of Fund Balance	(43,128,951)
Projected Fund Balance as of 9/30/24	6,498,520
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)*	11,309,660
Projected "Available" Fund Balance as of 9/30/25	$17,808,180

*THE FY 2025 ADDITION OF FUND BALANCE EXCEEDS 10% OF THE PROJECTED FUND BALANCE AS OF 9/30/24 DUE TO REPLENISHMENT OF FUND BALANCE USED IN RESPONSE TO THE HURRICANE IAN DISASTER RECOVERY.

UTILITY FUNDS

The Utility Funds (Utility Revenue Fund, Water Capacity Fund, and Sewer Capacity Fund) are enterprise funds. The Utilities Department provides the water and wastewater needs of the community. The total Adopted Utility Funds Budget for FY 2025 is $53,696,620 which is an increase of $3,906,290 or 7.85% from FY 2024. The following table is a summary budget of the Utility Funds for FY 2025.

UTILITY FUNDS BUDGET SUMMARY
FY 2025 ADOPTED

Revenues	**Utility Revenue**	**Water Capacity**	**Sewer Capacity**	**Total**
Permits & Special Assessments	$0	$616,850	$599,830	**$1,216,680**
Intergovernmental Revenue	-	-	-	**-**
Charges for Services	39,158,680	-	-	**39,158,680**
Fines & Forfeitures	100	-	-	**100**
Miscellaneous Revenues	1,771,700	300,000	100,000	**2,171,700**
Other Sources	11,421,870	133,150	(405,560)	**11,149,460**
Total Revenues & Other Financing Sources	**$52,352,350**	**$1,050,000**	**$294,270**	**$53,696,620**
Expenditures				
Physical Environment	$36,603,700	$0.00	$244,270.00	**$36,847,970**
Capital	12,560,970	50,000	50,000	**12,660,970**
Debt Service	2,260,910	-	-	**2,260,910**
Interfund Transfers	926,770	1,000,000	-	**1,926,770**
Total Expenditures	**$52,352,350**	**$1,050,000**	**$294,270**	**$53,696,620**

UTILITY REVENUE FUND

The Utility Revenue Fund accounts for the operational activities administration, engineering, water systems, wastewater systems, and field operations. The FY 2025 Adopted Utility Revenue Fund Budget is $52,352,350, which is an increase of $3,116,350 or 6.33% from the prior fiscal year. The following information shows revenue resources and operational expenses as they relate to the five divisions.

UTILITY REVENUE FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

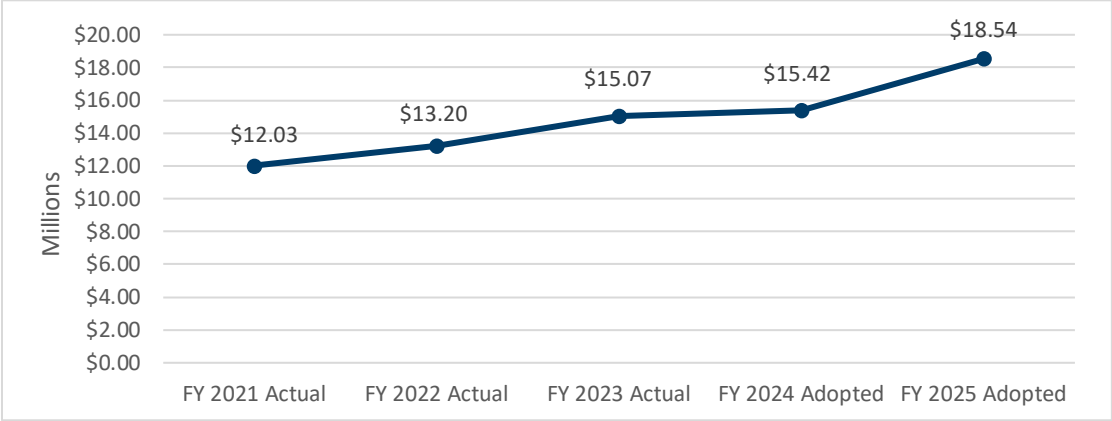
REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Permits & Special Assessments	($418)	$0	$0	$0	$0
Intergovernmental	106,932	256,807	4,246,108	-	-
Charges for Services	28,040,210	30,522,388	34,696,370	33,475,380	39,158,680
Fines and Forfeitures	500	-	-	100	100
Miscellaneous Income	117,727	(1,072,417)	1,789,099	411,700	1,771,700
Transfers	1,811,341	3,643,961	1,008,303	1,000,000	1,000,000
Other Sources	1,884,098	4,838,472	39,036,847	14,348,820	10,421,870
Total Revenues	**$31,960,390**	**$38,189,211**	**$80,776,727**	**$49,236,000**	**$52,352,350**
EXPENSES					
Administration	$5,059,362	$5,582,303	$6,746,040	$11,167,940	$10,863,220
Water Systems	7,338,497	7,644,548	9,054,468	15,486,890	14,770,490
Wastewater Systems	5,904,865	6,462,250	7,129,106	11,828,000	11,917,210
Field Operations	4,831,884	4,673,157	5,886,867	9,249,850	12,543,750
Engineering	883,570	1,545,262	1,503,320	1,503,320	1,757,680
Utility Construction	-	-	-	-	500,000
Total Expenses	**$24,018,178**	**$25,907,520**	**$30,319,801**	**$49,236,000**	**$52,352,350**

REVENUES

CHARGES FOR SERVICE

Charges for service are based on consumption. The department regularly contracts with consultants to conduct rate studies to ensure the financial stability of the entity is maintained.

WATER UTILITY REVENUE
FY 2021 THROUGH FY 2025



Water Charges for Service

Water Utility Revenue is derived from billed water service to the residents and commercial businesses of the City. The fee is intended to cover the cost of providing the service. In FY 2009, the City Commission adopted Resolution 09-45 establishing a rate program for utility water and wastewater charges. Each year, rates would automatically be adjusted based on 100% of the April Consumer Price Index for the Miami-Fort Lauderdale region. Based on , City Commission approved a Water Utility rates increase of 9.50% in FY 2025, with revenue projected at $18,535,410.

Other Water Revenue includes shut-off and turn-on fees and after-hours fees. The estimated revenues from these fees are budgeted at $210,000 for FY 2025, which is a $10,000 increase from FY 2024.

Water Guaranteed Revenues are paid by all developers in accordance with their utility development agreements. Essentially, the developer is reserving capacity for immediate or future development. FY 2025 projected Water Guaranteed Revenues are $275,000, reflecting a $120,410 or 77.89% increase from FY 2024.

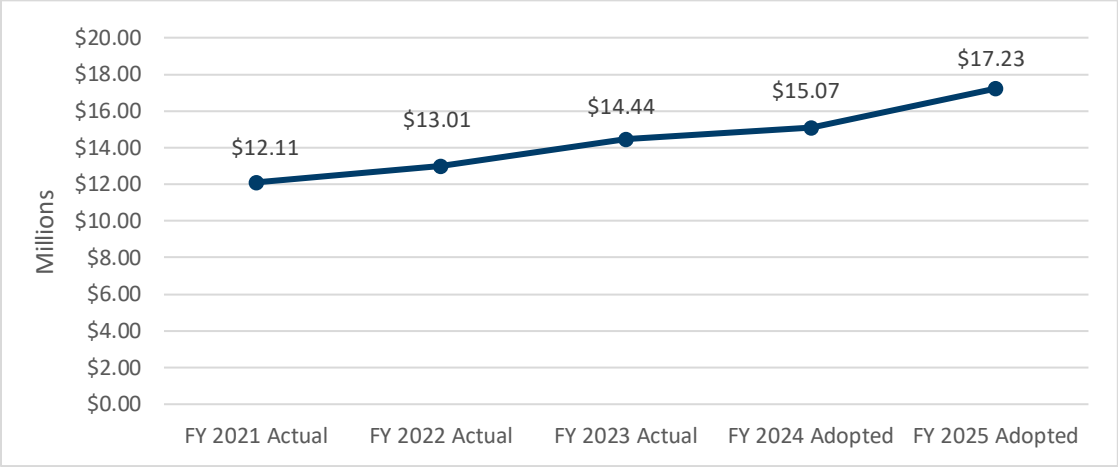
Installation Fees are revenues derived from new connections for water service within the City. The total estimated income from new connections for FY 2025 is $487,490, an increase of $19,390 from FY 2024.

Backflow Revenue began in FY 2009 as part of the Backflow Cross Connection Control Program. This program was implemented to help lessen the potential of contamination of the City's potable water supply. Backflow Revenue is budgeted at $35,000 in FY 2025.

Wastewater Charges for Service

Wastewater Utility Revenue is generated from billed sewer services to the residents of the City. The fee is intended to cover the cost of the service. In FY 2009, the City Commission adopted Resolution 09-45 establishing a rate program for utility water and wastewater charges. Each year rates would automatically be adjusted based on 100% of the April Consumer Price Index for Miami-Fort Lauderdale region. Based on a FY 2024 rate structure and fee analysis study, rates increased 9.5% in FY 2025. Wastewater Utility Revenue is projected at $17,225,410, an increase of $2,151,160 over the prior fiscal year. The following graph illustrates growth in Wastewater Utility Revenue for a five-year period beginning in FY 2021.

WASTEWATER UTILITY REVENUE
FY 2021 THROUGH FY 2025



Other Wastewater Revenue is a base charge plus usage for the use of City of North Port wastewater utilities. A surcharge is added for residents outside the city limits. The revenue projection for FY 2025 is $460,400, a $66,900 decrease from FY 2024.

Wastewater Guaranteed Revenues are paid by all developers in accordance with their utility developer agreements. FY 2025 projected Wastewater Guaranteed Revenues are $400,000, which is a $195,410 increase from FY 2024.

FINES AND FORFEITURES

Violation Fees are fines imposed on citizens who violate watering restrictions. This revenue stream helps to fund costs incidental to the operation of the utility system. Violation Fees are projected at $100, reflecting no change from FY 2024.

MISCELLANEOUS REVENUE

Investment income is budgeted $1,750,000 in FY 2025. Another source of miscellaneous revenue is the charges to place and remove liens, which is budgeted at $16,700 for FY 2025.

OTHER SOURCES

The FY 2025 Budget includes a transfer of $1,000,000 from the Water Impact Fees for Peace River Expansion debt service.

The Department anticipates an appropriated use of net assets of $7,786,650 as well as $2,635,220 in fund balance.

DEPARTMENTAL FUNCTIONS

Utilities Department functions funded by the Utility Revenue Fund are categorized in the following table by type of service provided.

DEPARTMENTAL FUNCTIONS

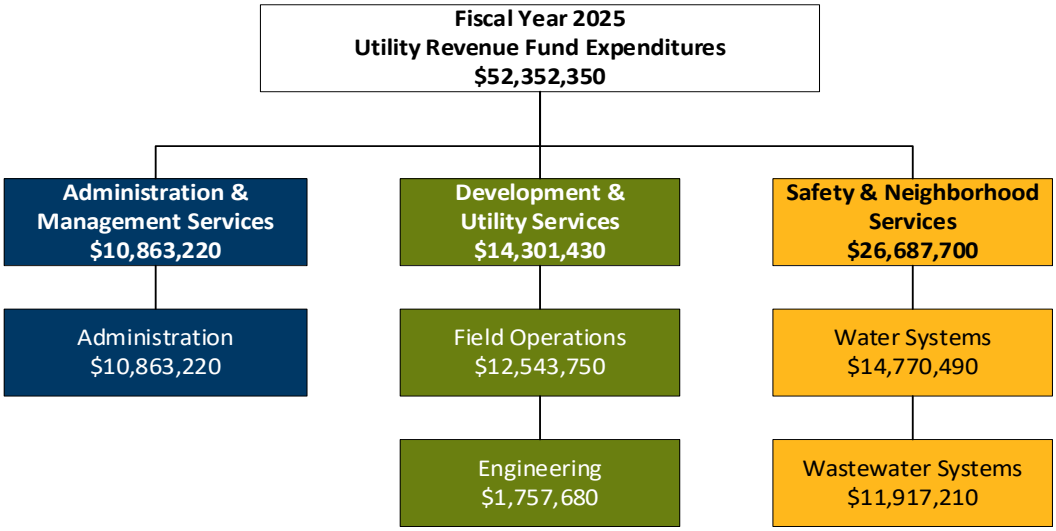
Service Category	Service Function
Administration & Management Services	
Utilities - Administration	All administrative services including business management and public relations services.
Development & Utility Services	
Utilities – Field Operations	Repair and maintenance of utility infrastructure and oversight of meter installations and meter readings.
Utilities – Engineering	All engineering services including oversight of utilities construction, expansion of existing systems, inspections and locates, and promotion of environmental stewardship.

Safety & Community Services	
Utilities – Water System	Operation and maintenance of the City's water supply including improvement of quality potable water, expansion of services and promotion of environmental stewardship.
Utilities – Wastewater System	Includes disposal of wastewater, expansion of wastewater treatment and promotion of environmental stewardship.

EXPENDITURES

The following chart illustrates the FY 2025 Utility Revenue Fund appropriations based on the Utility service categories.

BREAKDOWN OF UTILITY REVENUE FUND EXPENDITURES



FY 2025 personnel expenses in the amount of $10,919,320 reflect an increase of $1,215,820 or 12.53% from FY 2024, mostly related to the addition of an Administrative Services Specialist, Planner/Scheduler, Plant Mechanic II, Plant Mechanic Trainee, Wastewater Trainee, Utility Inspector, and two C&D Technician positions as well as adjustments for an annual cost of living increase, multi-year minimum wage increase, up to a 4% merit increase for non-bargaining employees, and benefits costs.

Overall, operating expenses decreased by $434,110 or 1.66% to $25,684,380.

The $12,560,970 capital outlay budget, a $2,145,830 or 20.60% increase from FY 2024, includes the following major projects:

- $2,467,500 for advanced metering infrastructure
- $1,300,000 for Pan American Wastewater Reclamation Facility centrifuge building
- $1,000,000 for lift station rehabilitation
- $773,910 for wastewater treatment plant improvements
- $781,900 for the Myakkahatchee Creek water treatment plant improvements
- $500,000 for neighborhood water/wastewater line extensions
- $450,000 for Hillsborough Blvd water main replacement and relocation
- $300,000 for inflow and infiltration
- $290,000 for building upgrades at the Pan American Wastewater Reclamation Facility
- $280,000 for permanent bypass pumps
- $204,000 for a gravity sewer line replacement on Sanchez Ave
- $147,800 for a gravity sewer line replacement on Appomattox Dr
- $125,000 for a wellfield generator

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

UTILITY REVENUE FUND
FUND BALANCE REPORT

Unrestricted Balance as of 9/30/23	$60,500,237
23/24 Amended Reserve (Use) of Balance	(36,961,628)
Projected Balance as of 9/30/24	23,538,609
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)*	(2,635,220)
Projected "Available" Balance as of 9/30/25	$20,903,389

*THE FY 2025 USE OF BALANCE EXCEEDS 10% OF THE PROJECTED BALANCE AS OF 9/30/24 DUE TO THE USE OF NET ASSETS AND PLANNED CAPITAL PROJECTS.

CAPACITY FEE AND UTILITY CONSTRUCTION FUNDS

Capacity Fees provide a financial mechanism to fund growth-related projects for the expansion of water and wastewater capacity systems. Revenues are derived from capacity fees paid by new construction. The Utility Construction Fund accounts for State Revolving Fund loans and bond proceeds used to fund capital projects.

CAPACITY FEE AND UTILITY CONSTRUCTION FUNDS BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Permits & Special Assessments	$2,462,322	$3,151,166	$1,828,280	$1,760,990	$1,216,680
Intergovernmental	-	-	-	-	-
Charges for Services	-	14,700	9,000	-	-
Miscellaneous Income	38,305	(309,022)	498,465	110,000	400,000
Appropriated Fund Balance	-	-	-	3,099,010	(272,410)
Total Revenues	**$2,500,627**	**$2,856,844**	**$507,465**	**$4,970,000**	**$1,344,270**
EXPENSES					
Water Capacity System	$1,615,511	$3,493,961	$1,008,303	$3,420,000	$1,050,000
Wastewater Capacity System	722,845	1,180,000	400,000	1,550,000	294,270
Utility Construction	-	-	-	-	-
Total Expenses	**$2,338,356**	**$4,673,961**	**$1,408,303**	**$4,970,000**	**$1,344,270**

WATER CAPACITY FEE FUND

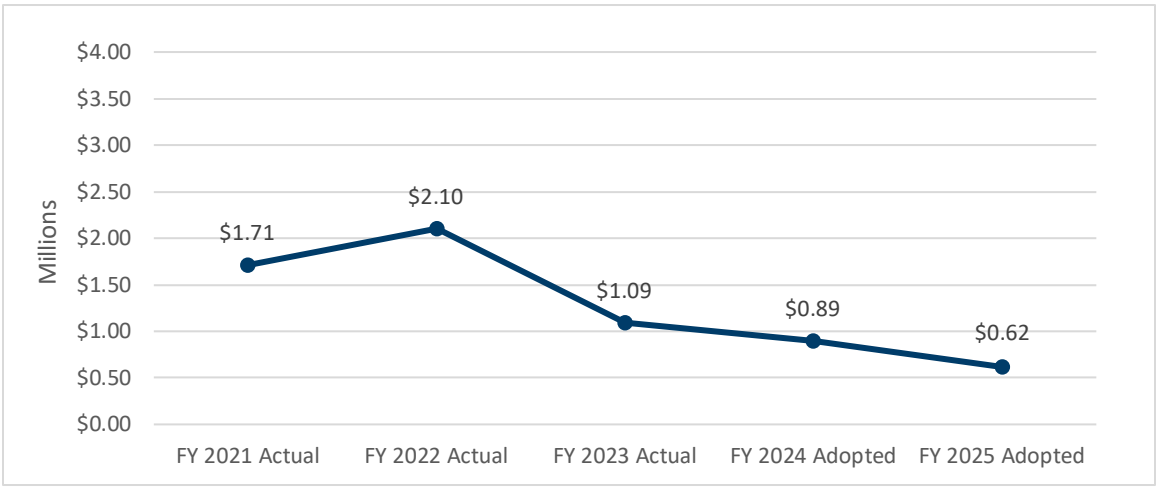
Water Capacity Fees provide funding for the expansion of water systems.

REVENUES

PERMITS & SPECIAL ASSESSMENTS

The purpose of the Water Capacity Fee is to provide a financial mechanism to fund growth-related projects for the expansion of water systems. Water capacity fee revenue estimates for FY 2025 total $616,850, an decrease of $275,960 from FY 2024. The following chart illustrates the economic impact to water capacity fees for a five-year period beginning in FY 2021.

WATER CAPACITY FEE REVENUE
FY 2021 THROUGH FY 2025



MISCELLANEOUS REVENUE
Investment income is budgeted at $300,000 in FY 2025.

OTHER SOURCES
A total of $133,150 is anticipated to be used from fund balance in FY 2025.

DEPARTMENTAL FUNCTIONS

Utilities Department functions funded by the Water Capacity Fee Fund are categorized in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Safety & Community Services	
Utilities – Water System	Operation and maintenance of the City's water supply including improvement of quality potable water, expansion of services and promotion of environmental stewardship.

EXPENDITURES

FY 2025 Capital Outlay is estimated at $50,000, which includes water transmission oversizing.

Interfund transfers in the amount of $1,000,000 is budgeted for the Peace River Expansion Debt.

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

WATER CAPACITY FEE FUND
FUND BALANCE REPORT

Unrestricted Balance as of 9/30/23	$10,896,617
23/24 Amended Reserve (Use) of Balance	(11,209,021)
Projected Balance as of 9/30/24	(312,404)
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	(133,150)
Projected "Available" Balance as of 9/30/25	$(445,554)

.

WASTEWATER CAPACITY FEE FUND

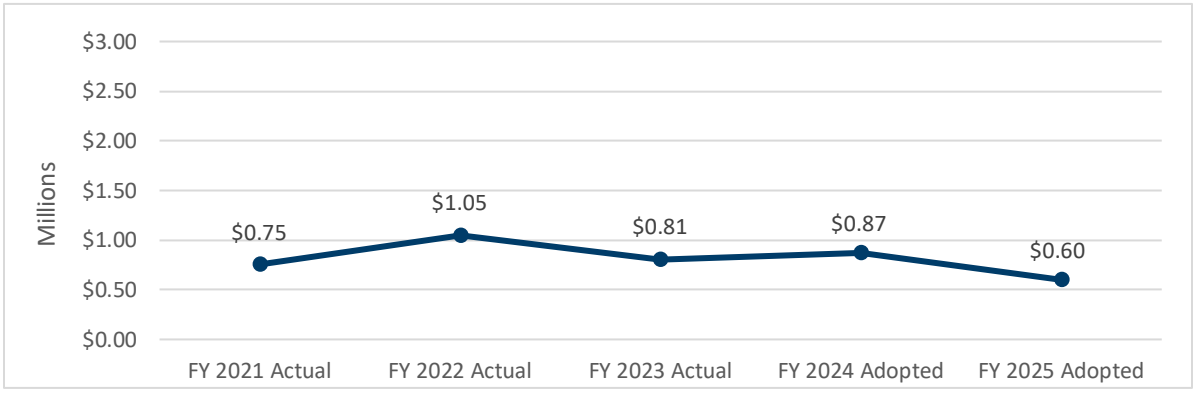
Wastewater Capacity Fees provide funding for the expansion of wastewater systems.

REVENUES

PERMITS & SPECIAL ASSESSMENTS

The purpose of the Wastewater Capacity Fee is to provide a financial mechanism to fund growth-related projects for the expansion of wastewater systems. Projected wastewater capacity fee revenues total $599,830 a decrease of $268,350 from FY 2024. The chart on the following page illustrates the economic impact to this revenue stream for a five-year period beginning in FY 2021.

WASTEWATER CAPACITY FEE REVENUE
FY 2021 THROUGH FY 2025



MISCELLANEOUS REVENUE

Investment income is budgeted at $100,000 in FY 2025.

DEPARTMENTAL FUNCTIONS

Utilities Department functions funded by the Wastewater Capacity Fee Fund are categorized in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Safety & Community Services	
Utilities – Wastewater System	Includes disposal of wastewater, expansion of wastewater treatment and promotion of environmental stewardship.

EXPENDITURES

FY 2024 Capital Outlay is estimated at $50,000, which is appropriated for wastewater transmission oversizing.

Grants and Aids in the amount of $244,270 is scheduled for developer reimbursement related to the Southwest Wastewater Reclamation Facility.

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

WASTEWATER CAPACITY FEE FUND
FUND BALANCE REPORT

Unrestricted Balance as of 9/30/23	$3,204,010
23/24 Amended Reserve (Use) of Balance	(3,156,820)
Projected Balance as of 9/30/24	47,190
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	405,560
Projected "Available" Balance as of 9/30/25	$452,750

*THE FY 2025 USE OF BALANCE EXCEEDS 10% OF THE PROJECTED BALANCE AS OF 9/30/24 DUE TO THE USE OF NET ASSETS AND PLANNED CAPITAL PROJECTS

INTERNAL SERVICE FUNDS

Internal service funds are a type of fund designed to account for the financing of services provided by one department for other departments within the City. As proprietary funds, services supported by internal service funds are financed and operated like those of a private business. The following table is a summary budget of the Internal Service Funds for FY 2025.

INTERNAL SERVICE FUNDS BUDGET SUMMARY
FY 2025 ADOPTED

Revenues	Self-Insurance Risk Fund	Self-Insurance Medical Fund	Employee Benefit Fund	Total
Charges for Services	**$5,373,500**	**$15,926,010**	**$0**	**$21,299,510**
Miscellaneous Revenues	**70,000**	**961,960**	**1,232,700**	**2,264,660**
Other Sources	**(70,000)**	**-**	**(5,000)**	**(75,000)**
Total Revenues & Other Financing Sources	**$5,373,500**	**$16,887,970**	**$1,227,700**	**$23,489,170**
Expenditures				
General Government	**$5,373,500**	**$16,887,970**	**$1,227,700**	**$23,489,170**
Total Expenditures	**$5,373,500**	**$16,887,970**	**$1,227,700**	**$23,489,170**

SELF INSURANCE RISK FUND

The purpose of Self-Insurance Risk Fund is to provide for the overall management of the City's property & casualty insurance, automobile insurance, and workers' compensation funds.

SELF-INSURANCE RISK FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Charges for Services	$1,942,270	$2,079,780	$2,659,490	$3,986,200	$5,373,500
Miscellaneous	10,768	(4,538)	59,849	-	70,000
Other Sources	67,293	-	233,348	-	(70,000)
Total Revenues	**$2,020,331**	**$2,075,242**	**$2,952,687**	**$3,986,200**	**$5,373,500**
EXPENSES					
General Government	$2,148,623	$2,693,824	$3,132,378	$3,986,200	$5,373,500
Total Expenses	**$2,148,623**	**$2,693,824**	**$3,132,378**	**$3,986,200**	**$5,373,500**

REVENUES

CHARGES FOR SERVICE

A total of $5,373,500 in charges for services is projected for FY 2025, an increase of $1,387,300 or 34.80% from FY 2024.

MISCELLANEOUS REVENUE

Interest revenue is projected at $70,000 for FY 2025.

DEPARTMENTAL FUNCTIONS

The Self-Insurance Risk Fund supports the following departmental functions, which are listed in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Administration & Management Services	
Human Resources/Risk Management	All aspects of recruitment and retention of City employees including training and risk management.

EXPENDITURES

Operating expenditures for FY 2025 are $5,373,500, which includes insurance costs ($3,126,730), insurance claims ($2,097,420), self-insurers assessment ($30,000), professional services for a third-party administrator ($30,250), actuarial services ($6,600), broker fees ($80,000) and bank transaction fees of ($2,500).

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

SELF-INSURANCE RISK FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance		$(1,372,805)
23/24 Amended Reserve (Use) of Fund Balance		-
Projected Fund Balance as of 9/30/24		(1,372,805)
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)		70,000
Projected "Available" Fund Balance as of 9/30/25	$	(1,302,805)

EMPLOYEE BENEFITS FUND

The purpose of the Employee Benefits Fund is to provide City employees with comprehensive and cost-effective benefit programs. The benefit programs, which include health, dental, vision, life, and disability insurance as well as a flex plan spending program, are funded through all operating funds of the City. Employees can purchase additional coverage for themselves and their families which is reflected in the budgeted revenues and expenditures of the fund. Beginning in FY 2019, medical healthcare was funded through the City's Self-Insurance – Medical Fund.

EMPLOYEE BENEFITS FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Miscellaneous	$941,578	$980,712	$1,004,998	$1,108,680	$1,232,700
Other Sources	-	-	-	-	(5,000)
Total Revenues	**$941,578**	**$980,712**	**$1,004,998**	**$1,108,680**	**$1,227,700**
EXPENSES					
General Government	$807,649	$872,398	$968,386	$1,108,680	$1,227,700
Total Expenses	**$807,649**	**$872,398**	**$968,386**	**$1,108,680**	**$1,227,700**

REVENUES

MISCELLANEOUS REVENUE
A total of $1,227,700 in miscellaneous revenue is projected for FY 2025, including city contributions ($865,920), employee contributions ($230,440), wellness funds ($75,000), former employee COBRA and retiree contributions ($45,960).

DEPARTMENTAL FUNCTIONS

The Employee Benefits Fund supports the following departmental functions, which are listed in the table by type of service provided.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Administration & Management Services	
Human Resources/Risk Management	All aspects of recruitment and retention of City employees including training and risk management.

EXPENDITURES

FY 2025 operating expenditures in the amount of $1,227,700 including dental coverage ($717,300), employee life, accidental death and dismemberment (ADD), and disability insurance ($337,230), vision coverage ($87,790), and wellness programming ($75,000).

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

EMPLOYEE BENEFITS FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$89,532
23/24 Amended Reserve (Use) of Fund Balance	-
Projected Fund Balance as of 9/30/24	89,532
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	5,000
Projected "Available" Fund Balance as of 9/30/25	$94,532

SELF-INSURANCE MEDICAL FUND

The purpose of the Self-Insurance Medical Fund is to provide for the overall management of the City's medical health insurance.

SELF-INSURANCE MEDICAL FUND BUDGET COMPARISON
FY 2021 THROUGH FY 2025

REVENUES	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Charges for Services	$9,287,478	$9,726,743	$11,164,085	$13,021,280	$15,926,010
Miscellaneous	523,684	611,121	851,418	743,960	961,960
Other Sources	-	-	-	-	-
Total Revenues	**$9,811,162**	**$10,337,864**	**$12,015,503**	**$13,765,240**	**$16,887,970**
EXPENSES					
General Government	8,188,441	11,300,314	10,509,013	13,765,240	16,887,970
Total Expenses	**$8,188,441**	**$11,300,314**	**$10,509,013**	**$13,765,240**	**$16,887,970**

REVENUES

CHARGES FOR SERVICE
A total of $16,887,970 in charges for service is projected for FY 2025, an increase of $2,904,730 or 22.31% from FY 2024.

MISCELLANEOUS REVENUE
A total of $961,960 in miscellaneous revenue is projected for FY 2025, including former employee COBRA and retiree contributions ($308,710), pharmacy rebates ($403,250) and investment income ($250,000).

DEPARTMENTAL FUNCTIONS

The Self-Insurance Medical Fund supports the following departmental functions, which are listed in the table by type of service.

DEPARTMENTAL FUNCTIONS

Service Category	Service Function
Administration & Management Services	
Human Resources/Risk Management	All aspects of recruitment and retention of City employees including training and risk management.

EXPENDITURES

FY 2025 operating expenditures are $16,887,970, an increase of $3,122,730 or 22.69% from FY 2024. Estimated expenditures include claims ($13,968,950), reinsurance costs ($1,990,530), city health savings account contributions ($472,500), administrative costs ($320,390), and insurance broker professional fees ($88,020).

FUND BALANCE

The following schedule shows the projected fund balance on September 30, 2025.

SELF-INSURANCE MEDICAL FUND
FUND BALANCE REPORT

09/30/23 Audited Fund Balance	$4,096,774
23/24 Amended Reserve (Use) of Fund Balance	-
Projected Fund Balance as of 9/30/24	4,096,774
24/25 Appropriated Addition (Use) of Fund Balance (does not include encumbrances)	-
Projected "Available" Fund Balance as of 9/30/25	$4,096,774

OTHER FUNDS

OTHER SPECIAL REVENUE FUNDS SUMMARY

This section provides information on the remaining minor funds, most of which are special revenue funds. The tables on the following page show a breakdown of FY 2025 revenues and expenditures for Other Special Revenue Funds.

OTHER SPECIAL REVENUE FUNDS
FY 2025 ADOPTED

Revenues	Inspector Education	Florida Contraband Forfeiture	Police Education	Tree Fund	Warm Mineral Springs	DEP Environmental Management
Permits & Special Assessments	$126,000	$0	$0	$2,000,000	$0	$0
Charges for Services	-	-	-	-	1,992,280	-
Fines & Forfeitures	-	5,400	18,000	60,000	-	-
Miscellaneous	30,000	7,000	1,500	200,000	180,000	-
Other Sources	-	-	-	-	-	-
Appropriated Fund Balance	(114,180)	(5,080)	(2,500)	343,540	(814,040)	-
Total Revenues & Other Financing Sources	**$41,820**	**$7,320**	**$17,000**	**$2,603,540**	**$1,358,240**	**$0**
Expenditures						
Public Safety	$41,820	$7,320	$17,000	$0	$0	$0
Transportation	-	-	-	-	-	-
Culture & Recreation	-	-	-	2,603,540	1,358,240	-
Capital	-	-	-	-	-	-
Total Expenditures	**$41,820**	**$7,320**	**$17,000**	**$2,603,540**	**$1,358,240**	**$0**

OTHER CAPITAL PROJECTS FUNDS SUMMARY

The following table shows a breakdown of FY 2025 revenues and expenditures for Other Capital Projects Funds.

OTHER CAPITAL PROJECTS FUNDS
FY 2025 ADOPTED

Revenues	Law Enforcement Impact Fee	Fire Impact Fee	Parks & Recreation Impact Fee	Transportation Fee	Solid Waste Impact Fee	General Government Impact Fee	Total
Permits & Special Assessments	$2,285,370	$3,210,410	$7,859,350	$13,070,410	$1,525,940	$1,332,030	**$29,283,510**
Charges for Services	-	-	-	-	-	-	**-**
Fines & Forfeitures	-	-	-	-	-	-	**-**
Miscellaneous	50,000	40,000	400,000	600,000	80,000	150,000	**1,320,000**
Other Sources	-	-	-	-	-	-	**-**
Appropriated Fund Balance	(641,370)	(1,348,160)	(6,621,330)	(1,271,650)	(205,940)	(1,482,030)	**(11,570,480)**
Total Revenues & Other Financing Sources	**$1,694,000**	**$1,902,250**	**$1,638,020**	**$12,398,760**	**$1,400,000**	**$0**	**$19,033,030**
Expenditures							
Public Safety	$1,269,000	$1,816,700	$0	$0	$0	$0	**$3,085,700**
Transportation	-	-	-	6,079,940	-	-	**6,079,940**
Culture & Recreation	-	-	838,020	-	-	-	**838,020**
Capital	425,000	85,550	800,000	6,318,820	1,400,000	-	**9,029,370**
Total Expenditures	**$1,694,000**	**$1,902,250**	**$1,638,020**	**$12,398,760**	**$1,400,000**	**$0**	**$19,033,030**

Fund Descriptions

The following section includes descriptions of all funds organized by Fund Groups (Governmental or Proprietary) and Fund Type.

GOVERNMENTAL FUNDS

GENERAL FUND

GENERAL FUND (FUND 001)
The General Fund is used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most tax revenues and governmental services such as police protection, emergency medical services, parks and recreation, planning, and administration are provided by the General Fund.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

INSPECTOR EDUCATION FUND (FUND 102)
Revenues are generated from a 2.0% surcharge added to each building permit to pay for continuing education and required certifications for building officials, plans examiners, and inspectors.

FLORIDA CONTRABAND FORFEITURE FUND (FUND 105)
Revenues are derived from the sale of contraband forfeiture items. According to the Florida Contraband Forfeiture Act, any proceeds from the sale of forfeiture items must be used for law enforcement related expenditures. The fund provides for special community events such as "National Night Out" and "Do the Right Thing."

ROAD AND DRAINAGE DISTRICT FUND (FUND 107)
The Road and Drainage District Fund accounts for proceeds from the local option gas taxes and district assessments. These revenues are restricted to transportation and/or storm water drainage services.

POLICE EDUCATION FUND (FUND 108)
Revenues are generated from a portion of fines and are used to provide training for police officers.

FIRE RESCUE DISTRICT FUND (FUND 110)
The Fire Rescue District Fund accounts for proceeds of district assessments that are restricted for fire protection services.

TREE FUND (FUND 115)
The Tree Fund accounts for proceeds of fines and special assessments which are restricted for tree maintenance, tree purchases, and the personnel and operating costs of full-time arborists for the City.

SOLID WASTE DISTRICT FUND (FUND 120)
The Solid Waste District special revenue fund is used to account for proceeds of district assessments and commercial solid waste fees. The use of proceeds is restricted for solid waste collection and transportation of refuse, yard waste, and recyclable material.

WARM MINERAL SPRINGS FUND (FUND 125)
The Warm Mineral Springs special revenue fund accounts for the generated revenue and related expenditures in relation to the operations of the spring.

BUILDING FUND (FUND 135)
Based on Florida State Statute 553.80 which defines the collection and utilization of fees related to enforcement of the Florida Building Code, the Building Fund accounts for the proper tracking of revenues and expenditures as they are related to the Florida Building Code enforcement.

ESCHEATED LOTS FUND – LAND (FUND 144)
This special revenue fund is used to account for proceeds from a one-time sale of escheated lots.

ESCHEATED LOTS FUND – PARKS (FUND 146)
This fund accounts for Commission appropriated monies transferred from the Escheated Lots – Land Fund that are restricted for park improvements.

LAW ENFORCEMENT IMPACT FEE FUND (FUND 150)
Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain specifically to law enforcement public safety.

FIRE IMPACT FEE FUND (FUND 151)
Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain specifically to fire public safety.

PARKS AND RECREATION IMPACT FEE FUND (FUND 152)
Revenues are derived from new residential construction and are restricted to growth-related projects as they pertain to parks and recreation.

TRANSPORTATION IMPACT FEE FUND (FUND 153)
Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to transportation.

SOLID WASTE IMPACT FEE FUND (FUND 156)
Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to the collection and removal of solid waste.

GENERAL GOVERNMENT IMPACT FEE FUND (FUND 157)
Revenues are derived from new construction in both the commercial and residential sectors and are restricted to growth-related projects as they pertain to the general services of the City.

DEPARTMENT OF ENVIRONMENTAL PROTECTION MANAGEMENT FUND (FUND 170)
Revenues were derived from a grant and are utilized to purchase properties along the Myakkahatchee Creek to protect the creek. The revenues are restricted for this purpose only.

FLEET MAINTENANCE FUND (FUND 520)
Revenues are derived through charges for services to the departments within the City. These charges are restricted to funding the expenditures associated with the operation and maintenance of City-owned vehicles and equipment.

DEBT SERVICE FUNDS

Debt service funds are used to account for resources that are restricted, committed, or assigned to expenditure for principal and interest on short-term or long-term debt.

ROAD RECONSTRUCTION BOND DEBT SERVICE (FUND 205)
Revenues are derived through a capital improvement road reconstruction special assessment charged to the City's residents. These charges are restricted to funding the expenditures associated with the road reconstruction bond.

CAPITAL PROJECTS FUNDS

Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

INFRASTRUCTURE SURTAX III-ONE CENT SALES TAX FUND (FUND 306)
Revenues are derived from sales tax collections. This fund provides for the acquisition and/or construction of specific capital projects. This fund represents the 15-year extension of the One Cent Sales Surtax program.

RENEWAL AND REPLACEMENT FUNDS (FUNDS 321, 322, 323, 324, 326 AND 327)
The Renewal and Replacement (R&R) Funds shall be used for the purpose of paying the cost of major extensions, improvements or additions to, or the replacement or renewal of capital assets.

ROAD RECONSTRUCTION FUND (FUND 330)
Revenues are derived from the bond proceeds received and are restricted to reconstructing the City's roads.

PROPRIETARY FUNDS

ENTERPRISE FUNDS

Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost (expenses, including depreciation) of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

UTILITY FUNDS (FUNDS 420-431)

The Utilities Funds account for the provision of water and sewer services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and financing and related debt service. All revenues post to the Utility Funds.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the finance of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis.

SELF-INSURANCE FUND (FUND 530)

Revenues are derived through fee charges to the departments within the City. These fees are restricted to funding the expenditures associated with the provision of risk insurance coverage to City departments.

SELF-INSURANCE MEDICAL FUND (FUND 540)

Revenues are derived through fee charges to the departments within the City along with employee contributions. These fees are restricted to funding the expenditures associated with the provision of medical insurance coverage to City employees.

EMPLOYEE BENEFIT FUND (FUND 810)

The Employee Benefit Fund provides the City employees with comprehensive and cost-effective benefit programs. The benefit programs are funded through all the operating funds, including the districts, along with employee contributions.

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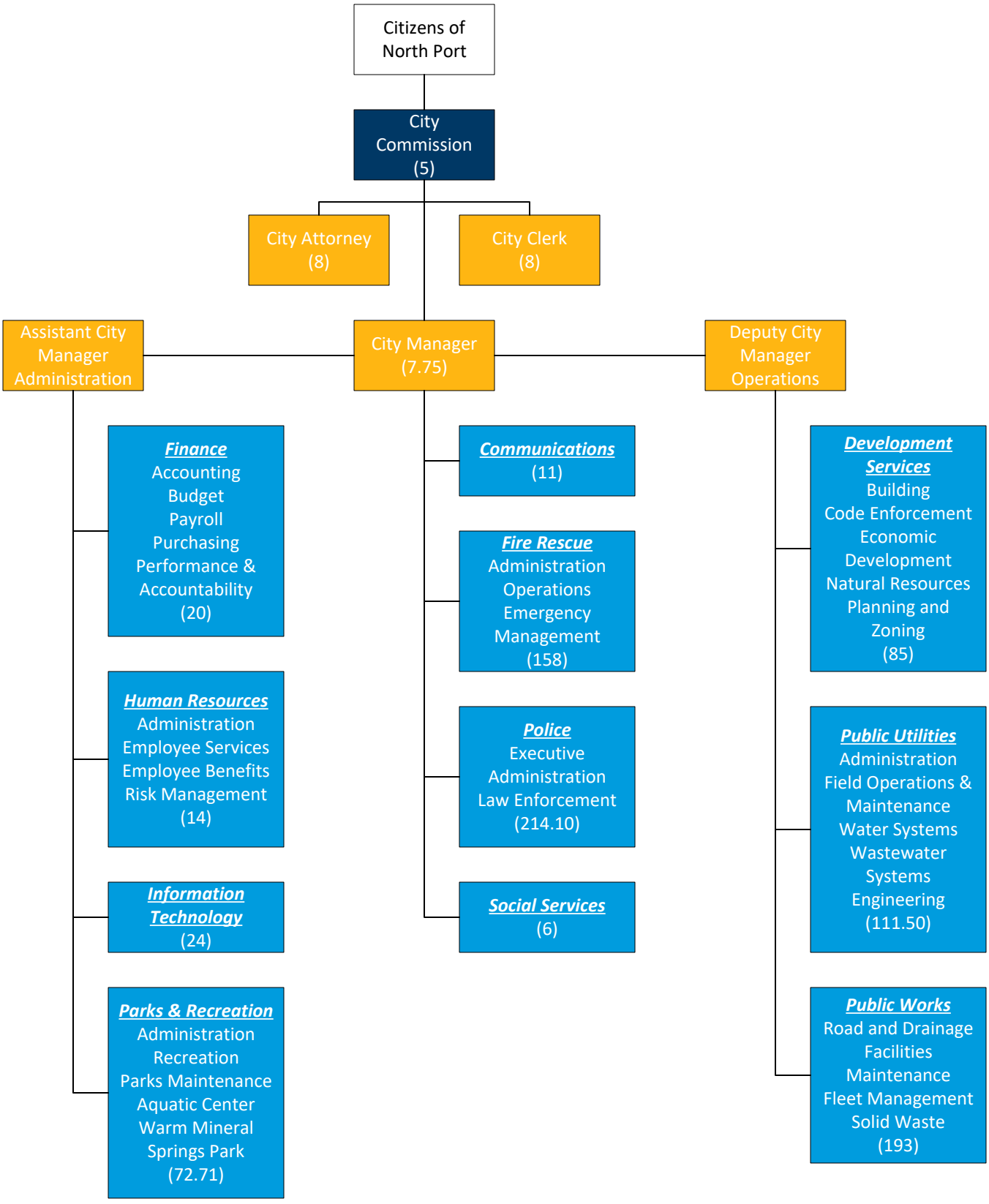
DEPARTMENTAL SUMMARIES

Departments

Summaries for each department are broken down by division, if applicable, and may include the following sections:

- Organizational Chart
- Mission
- Strategic Pillars and Priorities
- Core Service Areas
- Accomplishments from Fiscal Year (FY) 2024
- Initiatives for FY 2025
- Goals and Performance Measures
- Operating Budget Summary containing the FY 2025 Adopted Budget, FY 2024 Adopted Budget, and FY 2021 – 2023 Actual Expenditures
- Staffing – Funded Authorized Positions from the FY 2025 Adopted Budget and FY 2021 – 2024 Amended Budgets

The Organizational Chart for the City of North Port is included on the following page. As noted in the chart, the elected City Commission, appointees, and employees are accountable to the citizens of North Port.



(Shown as Full-Time Equivalents or FTEs)

City Commission (0100)

MISSION

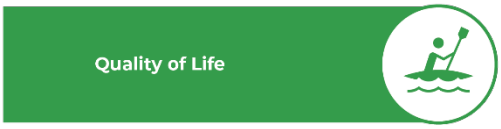
The mission of the City Commission is to provide exceptional service to our entire community for the continuous enrichment of quality of life through transparency, engagement and respect.

The City Commission serves as the legislative body for the City of North Port to establish city policies through resolutions and ordinances and is committed to act in a financially responsible manner, to provide quality municipal services, and to engage residents in governance and service delivery.

CITY COMMISSION STRATEGIC PILLARS



Create and sustain a safe community for residents, businesses, and visitors of North Port.



Protect and promote North Port's community wellness and its natural resources, recreational assets, cultural diversity, ethnic, and historical heritage.



Promote sustainable growth, investment, and development to achieve a vibrant and diversified economy, offering a mixture of services and local employment opportunities.



North Port seeks to be the role model in the region as a community that values environmental resiliency and sustainability in the design and operation of its facilities, programs, services, and development through forward-thinking policies, ordinances, and education.



Develop and maintain the City's public facilities, roads, bridges, water control structures, stormwater drainage, waterways, potable water, wastewater collection and treatment (reclamation) systems, and broadband opportunities, and promote multimodal transportation opportunities throughout the City to meet current and future needs.



Develop and promote transparent City governance where major policy decisions are considered by the City Commission that foster trust and community engagement, utilizing departmental strengths and innovative approaches to facilitate effective and efficient delivery of municipal services and programs.



In light of North Port's geographic location, ensure that the City's municipal programs and services are proactively structured to plan, sustain during an event, and recover from natural disasters.

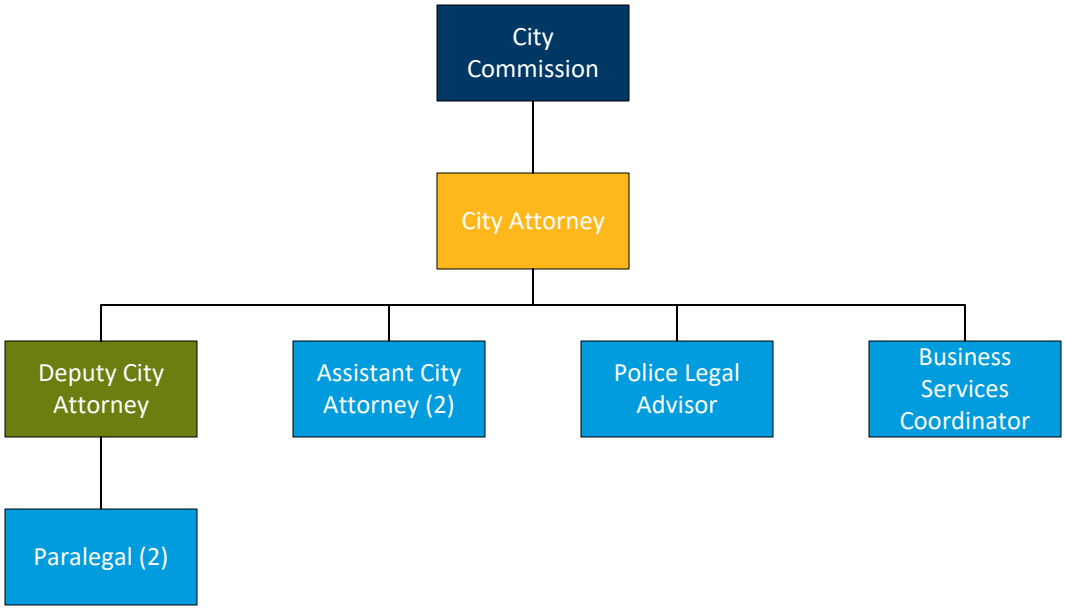
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$293,081	$319,121	$357,215	$382,050	$422,620
Operating Expenditures	104,253	121,174	139,426	163,600	162,330
TOTAL EXPENDITURES	***$397,334***	***$440,295***	***$496,641***	***$545,650***	***$584,950***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Commissioner – Charter position	5	5	5	5	5
TOTAL	***5***	***5***	***5***	***5***	***5***

City Attorney's Office
8 Authorized Positions



City Attorney (0200)

MISSION

The City Attorney's Office is committed to providing effective and timely legal representation and advice to the City Commission, City administration, and City boards and committees.

STRATEGIC PILLARS AND PRIORITIES



CORE SERVICE AREAS

Legislative Acts and Legal Instruments
Advisory Services
Claims and Litigation

ACCOMPLISHMENTS

- LEGAL EXCELLENCE -The City Attorney's Office continued to define and implement its vision to provide excellent and ethical legal services to the City, including:
  - Conducted weekly one-on-one meetings between City Attorney or Deputy City Attorney and individual team members.
  - Participated in conferences, continuing education, classes, and professional affiliations to expand knowledge, stay up to date with changing and emerging laws, and create and maintain professional relationships with colleagues.
  - Implemented an employee incentive policy for CAO team members to encourage attorney board certification and registered paralegal designation; one employee achieved Florida Registered Paralegal status.
  - Conducted monthly teambuilding meetings and events.
- INCREASED EFFICIENCIES-The City Attorney's Office increased efficiencies for City departments, as well as its own office, including:
  - Expanded CAO template library to more than 200 templated legal documents, including resolutions, ordinances, pleadings, and other instruments for use by City staff and the CAO.
  - Continued refresh and implementation of a digital legal request intake system for use by City staff.
  - Added an additional Assistant City Attorney position to address the City's legal needs.
  - Created an internal SharePoint platform for use by CAO team members, including an extensive legal library, management tools, emergency resources, and other shared documents.
  - Analyzed and streamlined workflow utilizing the principals of "eliminate, delegate, automate."
- EMERGENCY SERVICES -
  - Continued work on Hurricane Ian recovery, including ongoing renewals of the state of emergency, advice on the exercise of emergency authority, and advice and drafting for temporary Utilities offices.
  - Updated extensive procurement contract templates for FEMA related recovery projects, including debris removal service.
- KEY PROJECTS -
  - City's first public-private partnership (P3) at Warm Mineral Springs Park.
  - Potential referendum for City Charter amendment regarding bond authority.
  - Financing Police Department headquarters, including potential bond referendum.
  - Electronic signature on official City documents.
  - Live Local Act implications and amendments.
  - Economic development incentives, including ad valorem exemptions, impact fee deferrals and waivers, and use of economic development funds.
  - First Amendment implications for public comment practices and public meeting decorum.
  - Business impact estimate implementation.
  - Public records exemptions and legislation.
- EMPLOYMENT/PERSONNEL MATTERS -
  - Worked with Human Resources and the City Manager's Office related to personnel matters, reducing risk and exposure to the City while saving outside counsel fees.
- STATE LEGISLATION -The City Attorney's Office stayed updated as laws changed, and apprised, analyzed, and informed City departments, including:
  - Provided departments a summary of relevant legislation after being signed into law.

- Extensive research regarding new laws related to property rights.

- LOCAL LEGISLATION - The City Attorney's Office researched, drafted, and revised all local legislation (resolutions and ordinances), including:
  - Land use matters, including pattern books, pattern plans, index maps, annexation, rezoning, comprehensive plan amendments, and legislation approving development applications.
  - Resolutions regarding budget, property acquisition, meeting schedules, approval of real estate instruments and transactions, legislative priorities, long-term disaster recovery and resilience strategy, approval of Emergency Management documents, and payment in lieu of taxes (PILOT).
  - Text amendments to the City Code and the ULDC, including provisions regarding flood damage prevention, advisory boards, construction traffic road fees, impact fees, utility rates.
- LAND USE AND DEVELOPMENT
  - Attended monthly meetings with Wellen Park to discuss ongoing and upcoming projects.
  - Researched potential temporary moratorium for affordable housing on commercial property, regulations for mixed use residential, litigation related to Live Local Act in other Florida cities, annexation and county charter requirements for future land use designation, chapter 2023-304 relating to restrictive or more burdensome amendments to the comprehensive plan and land development regulations, and ULDC comprehensive plan changes for transition from transportation impact fees to mobility fees.
  - Coordinated and drafted legal instruments for numerous dedications and acceptances of easements and other property rights, including infrastructure transfer from West Villages Improvement District and Wellen Park developers.
  - Research and advice regarding transfer of development rights.
- CONTRACTS AND POLICY-The City Attorney's Office negotiated, drafted, and revised contracts and policy affecting all City departments and protecting the City's legal interests, including:
  - City Commission policies.
  - Administrative policies related to personnel, forfeitures, Parks and Recreation programs, and leases.
  - Updates to construction contract template and multiple templates for construction manager at risk contracts.
  - Contracts for goods, professional services, construction, sale of real property, leases, and software services.
  - Interlocal agreements for grant awards and law enforcement services.
- LAW ENFORCEMENT –
  - Advice and research regarding the return of unclaimed evidence, warrantless searches, seizure of cryptocurrency, Fourth Amendment passenger identification, security issues in public buildings and public meetings, authority to destroy weapons, firearm carry laws, forfeiture issues, and Supreme Court updates.
- LITIGATION -
  - Litigated all City requests for Risk Protection Order in state circuit court, coordinating with the Police Department to secure information and testimony.
  - Litigated forfeiture matters related to lawful Police Department seizure of property.
  - Defended the City in multiple foreclosure, bankruptcy, and other cases.
  - Along with special litigation counsel, advised the City in ongoing litigation regarding contraction (deannexation) petitions.
  - Retained and coordinated special litigation counsel as needed, in collaboration with the City Manager and Risk Division.
- TRAINING -
  - Trained advisory boards in public records laws, open meeting laws, ethics, and Robert's Rules of Order.
  - Trained the City Commission and the Planning and Zoning Advisory Board on quasi-judicial procedures.
  - Trained City staff on effective use of the CAO digital legal requests and template library.
  - Expanded ongoing training program for departments and City Attorney's Office staff utilizing webinars from the International Municipal Lawyers Association.
  - Trained law enforcement on relevant laws, including STRIPES training for newly promoted supervisors and new hire training on a litany of legal topics related to law enforcement.
  - Leadership training for City Attorney, Deputy City Attorney, and Police Legal Advisor.
  - Internal CAO trainings for continuing education regarding First Amendment law and conducting efficient legal research.
- BOARD REPRESENTATION -
  - Attended all workshops and meetings of City Commission, special district governing bodies, Planning and Zoning Advisory Board, Zoning Board of Appeals, and Charter Review Advisory Board.
  - Attended agenda briefings with individual Commissioners and addressed Commissioner inquiries related to pending agenda items.
  - Conducted monthly one-on-one meetings between the City Attorney and each Commissioner.
  - Updated City Commissioners on relevant topics and responded to individual inquiries related to agenda items.
  - Provided City Commissioners resources and information regarding changes to the revised Form 6 financial disclosure requirements for Commissioners.
  - Completed Commission directives, including research on the use of impact fees, the City’s authority to rename private roads, and analysis of the Live Local Act.

INITIATIVES

- Continue to provide ethical and excellent legal services to the City.
- Preserve employee engagement and performance by maintaining appropriate workload balance of employees and optimizing teambuilding in the City Attorney's Office.
- Continue to evaluate and identify opportunities for efficiencies City-wide in drafting and reviewing legal documents and providing legal services.
- Continue enhancing efficiencies by working with departments to develop, refresh, and revise templates for legal documents.
- Continue enhancing proactive legal services by communicating with departments to assess the provision of legal services and identify areas in which the City Attorney's Office can proactively provide legal services to minimize risk or exposure to the City and/or enhance departmental functions.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure the timely delivery of legal services.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Increase number of templates in the template library.	70	183	226	240

OPERATING BUDGET SUMMARY

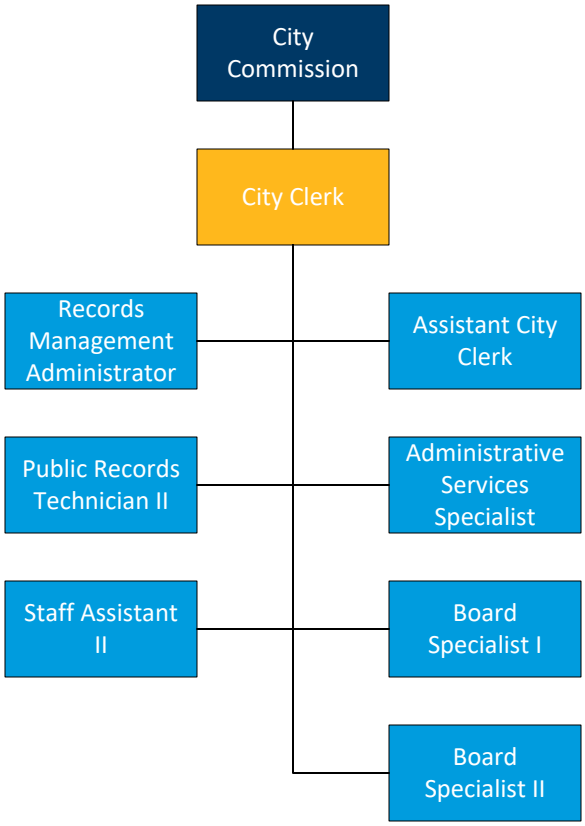
DESCRIPTION	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Actual**	**FY 2024 Adopted**	**FY 2025 Adopted**
General Fund (001)					
Personnel Expenditures	$749,153	$891,725	$1,168,033	$1,413,140	$1,623,100
Operating Expenditures	152,962	153,446	165,423	234,660	263,590
Capital Outlay	-	5,031	-	-	-
TOTAL EXPENDITURES	***$902,115***	***$1,050,202***	***$1,333,456***	***$1,647,800***	***$1,886,690***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	**FY 2021 Amended**	**FY 2022 Amended**	**FY 2023 Amended**	**FY 2024 Amended**	**FY 2025 Adopted**
City Attorney	1	1	1	1	1
Deputy City Attorney	-	1	1	1	1
Administrative Services Specialist	-	1	1	-	-
Assistant City Attorney	2	2	3	2	2
Business Services Coordinator	-	-	-	1	1
Executive Assistant	1	-	-	-	-
Paralegal	2	2	2	2	2
Police Legal Advisor	-	-	-	1	1
TOTAL	***6***	***7***	***8***	***8***	***8***

City Clerk's Office

8 Authorized Positions



City Clerk (0300)

MISSION

The mission of the City Clerk's office is to provide quality services created and designed in response to the needs of the citizens of the City of North Port, elected officials, and other City Departments in an efficient, professional, and timely manner.

To accomplish this mission, the City Clerk's office will:

- provide a link between citizens and government through transparency and the dissemination of information;
- ensure the preservation, protection, access and integrity of public records; and
- provide oversight of records management and retention in accordance with State regulations.

STRATEGIC PILLARS AND PRIORITIES



CORE SERVICE AREAS

The City Clerk serves as the election official of the City, maintains and provides public records, liaising with boards and committees and communicating through legal advertisements and public records. The City Clerk's office provides the following core services:

Commission and Advisory Boards Services
Official Documents and Records Retention Services
City Commission Administrative Support Services
Public Records Request Services

ACCOMPLISHMENTS

- Provided election services for the Primary and General Elections.
- Conducted training for advisory board members, chairs and vice chairs.
- Processed over 4,000 public record requests.

INITIATIVES

- Implementation of online payment option for Public Records Requests
- Migration of all internal files from S. drive to Sharepoint.
- Complete Advisory Board and Committee review of processes, procedures, and member recruitment.
- Off-site records storage policy implementation.

GOALS AND PERFORMANCE MEASURES

Goal	City Commission and Advisory Boards - Lead the agenda management and meeting minutes process for City Commission and Advisory Boards ensuring timely preparation and review while creating and maintaining accurate records. Promote Advisory Board membership and annual training to enhance Advisory Board member experience.			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
To post all regularly scheduled City Commission agenda packets online at least five days prior to the meeting.	95%	95%	85%	95%
To provide all City Commission meeting minutes to Commissioners for review within 14 days of the City Commission meeting.	95%	100%	90%	100%
To post all regularly scheduled Advisory Board agenda packets online at least five days prior to the meeting.	100%	95%	95%	95%
To complete all Advisory Board meeting minutes for placement on an upcoming agenda within 30 days of the meeting. *	N/A	N/A	95%	100%
Advisory Board membership community outreach. *	N/A	N/A	100%	100%
Provides Sunshine training, Advisory Board training and Chair/Vice Chair training to Advisory Board members annually. *	N/A	N/A	100%	100%

Goal	Records - Lead the records management program and public records request process, promoting transparency, accountability, and effective service delivery.			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Process all executed official documents into the City's records repository within 7 business days. *	N/A	N/A	100%	100.00%
Acknowledge and assign public record requests within 24 business hours of receipt. *	N/A	N/A	100%	95.00%

Goal	Administration-To provide support to all operations of the City Clerk, Commissioners and staff. To assist in the day-to-day functions in the department.			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Schedule Commission requests for appointments within 24 business hours. *	N/A	N/A	90%	95.00%
Processing Financial Documentation within 1 week. *	N/A	N/A	80%	100.00%

*****_New performance measures for the City Clerk's Office in FY2024._

OPERATING BUDGET SUMMARY

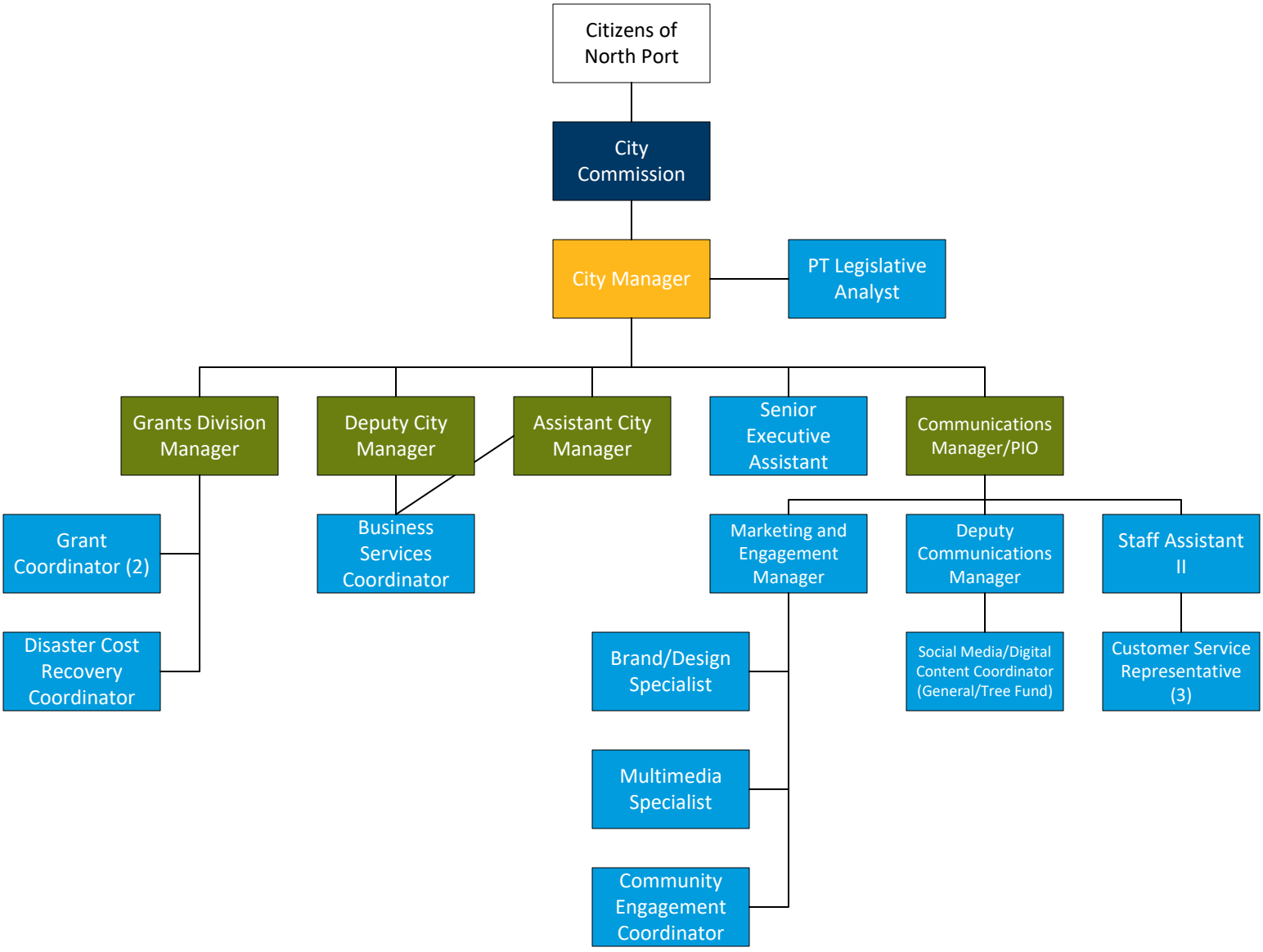
DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$627,768	$703,617	$788,227	$834,350	$783,640
Operating Expenditures	146,508	85,944	121,312	128,500	127,250
Capital Outlay	5,102	-	-	-	-
TOTAL EXPENDITURES	***$779,378***	***$789,561***	***$909,539***	***$962,850***	***$910,890***
DEPARTMENT GENERATED REVENUES					
Charges for Services	($13,021)	($18,830)	($18,032)	($10,280)	($20,000)
TOTAL GENERATED REVENUES	***($13,021)***	***($18,830)***	***($18,032)***	***($10,280)***	***($20,000)***
NET GENERAL FUND EXPENDITURES	***$766,357***	***$770,731***	***$891,507***	***$952,570***	***$890,890***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
City Clerk	1	1	1	1	1
Assistant City Clerk	1	1	1	1	1
Administrative Services Specialist	1	1	1	1	1
Board Specialist I	-	-	-	1	1
Board Specialist II	-	-	-	1	1
Public Records Technician II	1	1	1	1	1
Recording Secretary I	2	1	1	-	-
Recording Secretary II	-	1	1	-	-
Records Management Administrator	1	1	1	1	1
Staff Assistant I	1	-	-	-	-
Staff Assistant II	-	1	1	1	1
TOTAL	***8***	***8***	***8***	***8***	***8***

City Manager's Office

21 Authorized Positions



City Manager's Office - City Manager (0800)

MISSION

The mission of the City Manager's Office is to achieve community outcomes through organization leadership. The City Manager's Office provides leadership and professional management to the City government in service to City Commission policies, priorities and the community's civic values.

The City Manager's Office serves to ensure efficient operation of departments in carrying out Commission directives.

STRATEGIC PILLARS AND PRIORITIES



CORE SERVICE AREAS

Implement commission directives and policies
Ensure quality customer service for citizens
Recommend alternative solutions to community needs for commission consideration
Develop programs to meet future needs of the City
Strategic leadership and guidance
Safeguard public access to timely, relevant, and accurate information

ACCOMPLISHMENTS

- Implemented Active Shooter Training city-wide.
- Responded to 243 Commissioner Requests.
- Increased opportunities for community engagement with 65 Community Outreach Events attended by City Manager staff.
- Customer Satisfaction Survey created for internal customers working with City Manager's Office.

- Added a Disaster Cost Recovery Coordinator to manage FEMA and storm related reimbursements.
- Supported successful emergency management response to Hurricanes Debby, Helene, and Milton.
- Encouraged and engaged in professional development of staff.
- Established a multi-department work group to bring an amendment to the City's Charter to referendum on the November 2024 general election.
- Refined grant evaluation process to better support Departments.
- Continued disaster reimbursement efforts and coordination.
- Received a total of $15.6 million in competitive grant awards.

INITIATIVES

- Evaluate Citywide customer service for potential opportunities and initiatives to enhance or improve customer service.
- Continue to diversify grant opportunities to maximize outside funding for the City.
- Continue disaster reimbursement efforts.

GOALS AND PERFORMANCE MEASURES

Goal — **Ensure high-quality and timely customer care for internal and external customers.**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Timely response and resolution to Commissioner inquiries. *	N/A	N/A	93.4%	90%

Goal — **Keep residents and City commission informed on progress of key projects, policy changes, and other concerns.**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Maintain an 80% or better rate for submitting timely and complete agendas to the City Clerk for City Commission Meetings.	N/A	78%	60%	80%

Goal — **Maintain a culture of quality leadership that fosters trust and community engagement to facilitate effective and efficient delivery of municipal services and programs.**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Number of community outreach events attended by the City Manager's Office.	N/A	50	65	55
Create and/or maintain ad hoc inter-departmental teams to address large issues impacting the City.	N/A	5	7	6

Goal — **Diversify funding sources through grant opportunities.**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Increase the win rate of grants awarded to the City. *	N/A	N/A	63%	65%

**New performance measure for FY 2024.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$984,889	$1,044,058	$1,414,980	$1,468,000	$1,753,480
Operating Expenditures	104,292	108,571	102,900	70,060	127,100
TOTAL EXPENDITURES	***$1,089,181***	***$1,152,629***	***$1,517,880***	***$1,538,060***	***$1,880,580***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
City Manager	1	1	1	1	1
Assistant City Manager	2	2	2	1	1
Deputy City Manager	-	-	-	1	1
Administrative Services Specialist	-	1	1	-	-
Business Services Coordinator	-	-	-	1	1
Disaster Cost Recovery Coordinator	-	-	-	1	1
Executive Assistant	1	-	-	-	-
Grant Coordinator	-	2	2	2	2
Grant Writer	1	-	-	-	-
Grants Division Manager	-	1	1	1	1
Legislative Analyst	-	1	1	1	1
Senior Executive Assistant	1	1	1	1	1
TOTAL	***6***	***9***	***9***	***10***	***10***

City Manager's Office - Communications (0850)

MISSION

The mission of the Communications Division is to serve as trusted and respected professionals who tell the City's story, engage the community and build civic pride.

In order to accomplish this mission, the Communications Division serves to provide management and guidance in strengthening a sense of community among the City's constituents by:

- creating an environment to help promote a physically and socially connected community;
- fostering community values;
- building trust and transparency through communication; and
- informing residents before, during and after emergency situations.

STRATEGIC PILLARS AND PRIORITIES



- Provide convenient, modern, and technologically advanced municipal services to both internal and external customers.
- Educate new and established residents and businesses on City services and offerings and Florida Friendly environmental practices.



- Complete a Post-Hurricane Ian review of municipal Emergency Management Operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

CORE SERVICE AREAS

Community Connection Services
Community Communication Services
Fostering Community Values

ACCOMPLISHMENTS

- Created a citywide Communications Strategy that outlines the division's mission, vision and values, audience demographics, key initiatives, communication means and methods, and goals.
- Developed a Communications Guide in partnership with administration and all departments to provide guidelines and outline the roles and responsibilities of the division and each employee.
- Created and promoted North Port's first citywide Annual Report, a digital publication highlighting the organization's accomplishments in FY 2023.
- Developed and implemented education plan for Police Headquarters referendum and supported Town Hall: Police Facility Update in-person and online event.
- Developed and implemented education plan for "Get the Work Done" charter referendum.
- Supported FY 2025 Community Budget Input process, including virtual/in-person events and outreach.
- Created and launched "Coffee & Conversation," a new community engagement series connecting residents with the City Manager, Mayor and staff; organized four successful events.
- Planned, organized, and executed North Port's 65th Birthday Celebration event and promotion.
- Completed the following Strategic Plan initiatives:
    - Developed and launched "North Port University (NPU)," the City's first citizens academy, to educate residents and develop future leaders.

  - Created online portal for new residents (NorthPortFL.gov/Welcome) and print promotions.
  - Launched webpage (NorthPortFL.gov/Engage) to track and publish citizen participation.
- Developed a marketing and promotional plan for "CommUNITY," the City's new monthly email newsletter, and surpassed 6,500 subscribers.
- Continued support of the North Port United Tour, coordinating and hosting 11 community engagement events in partnership with North Port Forward.
- Promoted the new Natural Resources Division, facilitating more than 15 media engagements and developing and promoting the "Coffee & Conservation" listening tour campaign.
- Created and launched “We <3 North Port” video series highlighting City employees.
- Created and launched “Voices of North Port” podcast series to capture oral histories of North Port residents/employees.
- Recorded and produced a total of 38 podcast episodes highlighting City employees and programs.
- Developed Price Boulevard Widening Project public information plan.
- Developed "How Can I Help You?" internal/external customer service campaign, including Customer Bill of Rights posters, T-shirts, customer satisfaction survey, and social media.
- Improved communication efforts with North Port's Homeowner Associations (HOA) with staff participation in monthly meetings and creation of new monthly HOA email newsletter.
- Supported State of the City address, including development, promotion, and video presentation.
- Facilitated more than 430 media inquiries, including more than 175 proactive media pitches.
- Supported and coordinated release of 2023 National Community Survey results.
- Supported Citywide events, including Public Works Road-E-0, Hurricane Expo, Citywide Job Fair, and signature special events.
- Received more than 17,000 calls in Customer Care Call Center.
- Facilitated more than 25 of City Manager's North Port Sun guest editorials.
- Produced weekly editions of the City Manager Newsletter for internal employee messaging.
- Formalized partnership with WKDW 97.5 FM for emergency broadcast capabilities.
- Co-hosted a Regional Public Information Officer meeting with Sarasota County Government.
- Earned the following:
  - 2024 Certificate of Excellence in Government Communications, state accreditation from Florida Municipal Communicators Association (FMCA)
  - 2024 Outstanding Award, FMCA, for best Annual Report
  - 2024 Outstanding Award, FMCA, for best Communications Plan
  - 2024 Silver Circle Award, City-County Communications & Marketing Association (3CMA) Savvy Awards, for Overall Website
  - 2024 Golden Image Award, Florida Public Relations Association (FPRA), for City website redesign
  - 2023 Granicus Digital Government Award, Community Engagement (second place) for website communications efforts during Hurricane Ian.

INITIATIVES

- Implement rebranding pathway that results in updated visual City identity.
- Increase frequency of CommUNITY newsletter to bi-monthly and continue to grow audience.
- Develop a media training program for the organization, in partnership with Human Resources.
- Develop a citizen engagement strategy to better track engagement methods and enhance the quality of citizen participation.
- Conduct an audit/review of City's social media platforms and strategy.
- Develop recommendations for Call Center/Citywide customer service enhancement.

GOALS AND PERFORMANCE MEASURES

Goal	Lead the City's efforts to offer opportunities for residents to connect with their City and other residents.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Expand number of followers across social media platforms (Facebook, Twitter, Instagram, Nextdoor, and You Tube) by 3%.	226,000	258,036	272,411	280,583
Increase number of service tickets submitted through the North RePort app.	2,400	3,123	3,147	3,200
Increase percentage of calls handled live in Customer Care Call Center.	N/A	42%	66%	50%
Minimize Customer Care Call Center average call time queued.	N/A	2:57	1:45	<3:00

Goal	Work to keep our residents safe and informed with effective public outreach.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Average 150,000 page views per month on NorthPortFL.gov.*	N/A	N/A	158,000	150,000
Average 1 minute, 15 seconds engagement time on NorthPortFL.gov.*	N/A	N/A	1:14	1:15
Community Engagement Hours**	N/A	N/A	N/A	TBD
North Port University Graduates**	N/A	N/A	N/A	TBD
North Port University Graduate Satisfaction Rate**	N/A	N/A	N/A	TBD

Goal	Evaluate plans and create opportunities to broaden communication services to the public.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Grow the number of downloads / listens of the City podcast.	1,700	2,880	2,769	3,000
Increase media contacts, including proactive media pitches.**	1,176	777	431	475
Increase number of new CommUNITY email newsletter subscribers.	N/A	N/A	6,953	10,430

** These are new performance measurers for the Communications Division as of FY2024.*
***These are new performance measures for the Communications Division as of FY2025. Targets will be established after review of initial data.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$214,579	$212,597	$602,978	$973,310	$1,032,280
Operating Expenditures	66,386	88,036	106,039	92,440	104,640
Capital Outlay	-	-	98,200	-	-
Debt Service*	-	-	98,200	-	-
TOTAL EXPENDITURES	***$280,965***	***$300,633***	***$905,417***	***$1,065,750***	***$1,136,920***

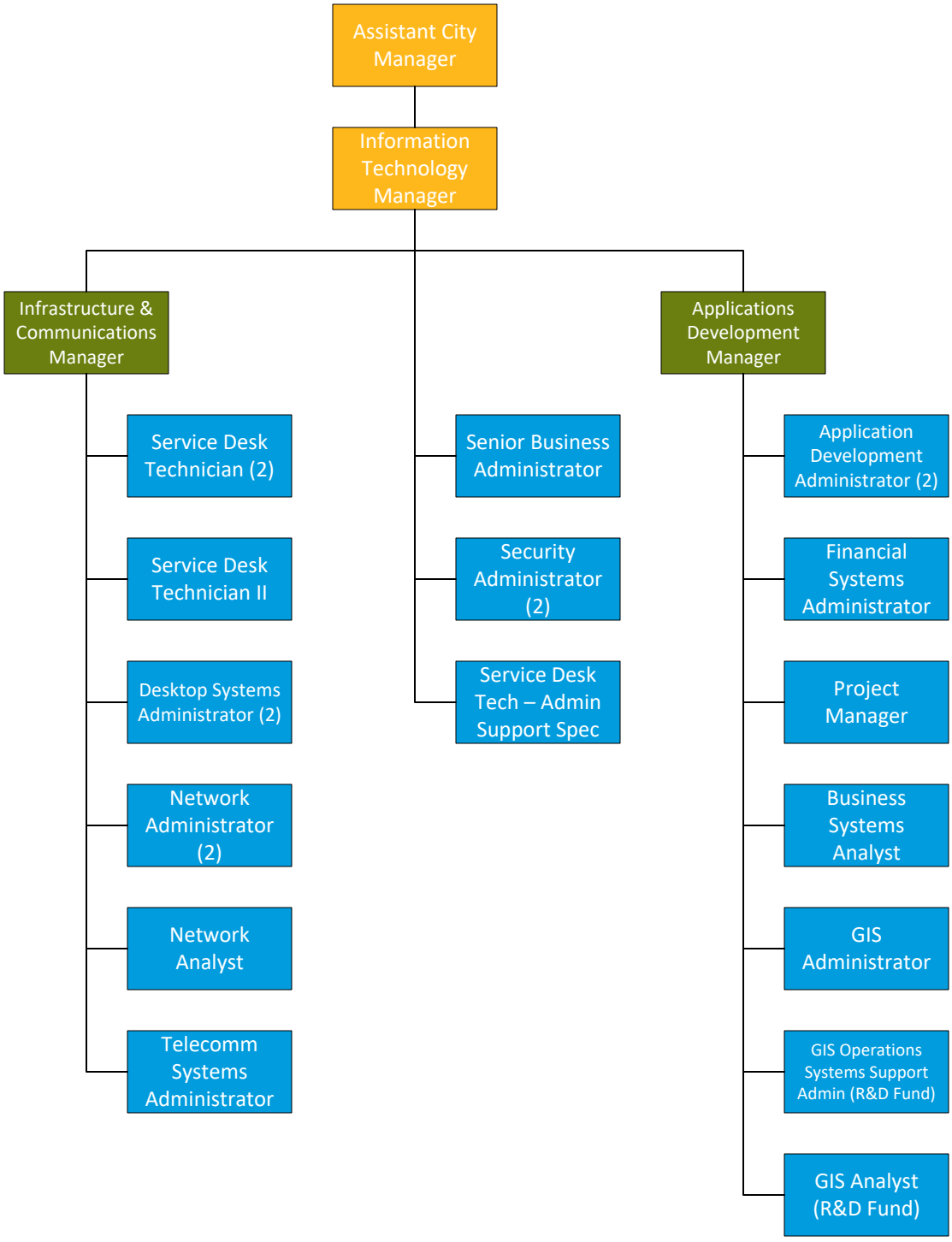
**GASB Statements 87 and 96 mandate that lease agreements and subscription-based information technology arrangements (SBITA) be classified into principal and interest components for installment payments, effectively transitioning term payments from traditional operating/capital categories to a debt service classification*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Communications Manager/Public Information Officer	1	1	1	1	1
Deputy Communications Manager	-	1	1	1	1
Marketing & Engagement Manager	-	-	1	1	1
Brand/Design Specialist	-	-	-	1	1
Communications Coordinator	1	-	-	-	-
Community Engagement Coordinator	-	-	-	1	1
Customer Service Representative I	-	-	3	3	3
Multimedia Specialist	-	-	-	1	1
Social Media/Digital Content Coordinator	-	-	-	1	1
Staff Assistant II	-	-	1	1	1
TOTAL	***2***	***2***	***7***	***11***	***11***

Information Technology

24 Authorized Positions*



*22 General Fund positions and 2 Road & Drainage District Fund positions

Information Technology (0710)

MISSION

The mission of the Information Technology Division is to deliver superior customer service while achieving the Strategic Plan and Vision set forth by the Commission and the City's Leadership by:

- providing the City government with technology solutions;
- leveraging cyber security and industry best practices to support and protect City systems, data, and reputation;
- seeking out opportunities to improve communication, services, and efficiencies; and
- serving as the catalyst to implement technology along with associated standards throughout the organization.

STRATEGIC PILLARS AND PRIORITIES



- Provide convenient, modern, and technologically advanced municipal services to both internal and external customers.

CORE SERVICE AREAS

Access to Information
Support the Use of Technology

ACCOMPLISHMENTS

- Expanded security cameras at various locations.
- Replaced network equipment throughout multiple facilities.
- Integrated PD phone system with County 911 phone system.
- Increased security on both wired and wireless networks.
- Added and expanded several new security tools.
- Launched the new procurement workflow process.
- Placed 7th in the Digital Cities.
- Improved our mobile device management which included the release of our own City-controlled app store.
- Enhancements to our disaster recovery location.

INITIATIVES

- Continue to enhance online services for external customers.
- Strengthen IT involvement in department process analysis and business solutions.
- Continue to leverage the use of geographic information systems and applications.
- Promote training opportunities for City business systems and software application.
- Improve risk analysis and good governance.

GOALS AND PERFORMANCE MEASURES

Goal	Ensure a secure and reliable technology infrastructure.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Maintain uptime/availability above 98%.	96.21%	99.94%	99.86%	98.00%
Maintain 98% of information systems (network, email, desk phones) uptime/availability.	96.95%	99.96%	99.79%	98.00%

Goal	Provide excellent technology support services to internal customers.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Maintain 90% of SLA (service level agreements) assigned to categories of service orders.	93.56%	93.14%	91.11%	90.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$1,212,519	$1,317,767	$1,806,478	$2,103,460	$2,616,430
Operating Expenditures	1,249,473	1,525,901	1,605,596	2,014,620	2,107,790
Capital Outlay	13,225	-	547,139	39,000	-
Debt Service*	-	-	147,544	-	-
Interfund Transfers	247,500	372,500	-	-	300,000
TOTAL EXPENDITURES	***$2,722,717***	***$3,216,167***	***$4,106,757***	***$4,157,080***	***$5,024,220***
Surtax III (306)					
Operating Expenditures	$9,821	$0	$351	$0	$0
Capital Outlay	368,825	15,060	378,605	-	-
TOTAL EXPENDITURES	***$378,646***	***$15,060***	***$378,956***	***$0***	***$0***
R&R General Fund (321)					
Operating Expenditures	$0	$160,831	$0	$0	$0
Capital Outlay	-	456,677	-	-	75,600
TOTAL EXPENDITURES	***$0***	***$617,508***	***$0***	***$0***	***$75,600***
TOTAL INFORMATION TECHNOLOGY EXPENDITURES	***$3,101,363***	***$3,848,735***	***$4,485,713***	***$4,157,080***	***$5,099,820***

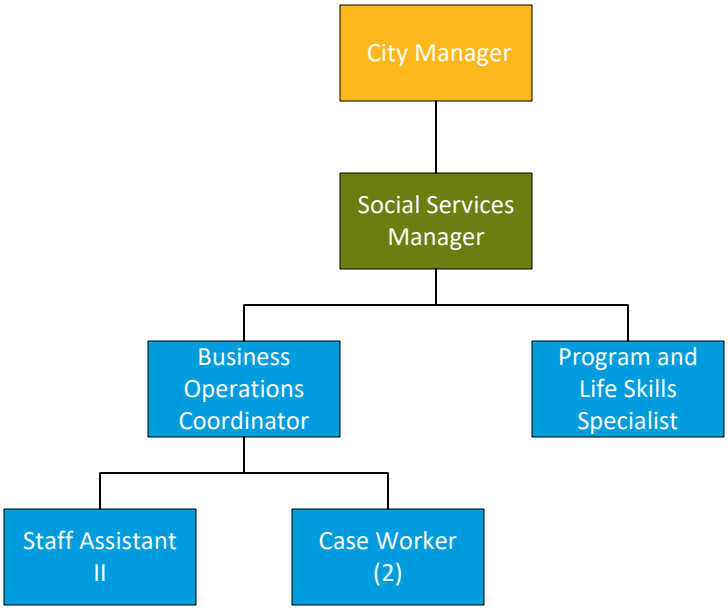
**GASB Statements 87 and 96 mandate that lease agreements and subscription-based information technology arrangements (SBITA) be classified into principal and interest components for installment payments, effectively transitioning term payments from traditional operating/capital categories to a debt service classification.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Information Technology Manager	1	1	1	1	1
Application Development Manager	-	1	1	1	1
Infrastructure and Communications Manager	1	1	1	1	1
Applications Development Administrator	1	1	2	2	2
Application System Administrator	1	-	-	-	-
Business Systems Analyst	1	1	1	-	1
Desktop Systems Administrator	1	1	1	2	2
Financial Systems Administrator	-	-	-	1	1
GIS Administrator	1	1	1	1	1
IT Project Manager	-	-	-	1	1
IT Security Administrator	-	1	1	2	2
IT Senior Business Administrator	1	1	1	1	1
Junior Security Administrator	-	-	1	-	-
Network Administrator	1	1	2	2	2
Network Analyst	1	1	-	-	1
Service Desk Technician	2	2	2	1	2
Service Desk Technician II	1	1	1	1	1
Service Desk Technician – Administrative Support Specialist	-	-	1	1	1
Telecom Systems Administrator	1	1	1	1	1
TOTAL	***14***	***15***	***18***	***19***	***22***

Social Services

6 Authorized Positions



Social Services (0730)

MISSION

The mission of the Social Services Division is to ensure the availability, awareness, and accessibility of programs and resources in the community, and to assist families and individuals while improving their overall quality of life.

In order to accomplish this mission, the Social Services Division coordinates community-based programs.

STRATEGIC PILLARS AND PRIORITIES



- Support opportunities for expanded amenities, resources and cost savings through community partnerships, nonprofits, and collaboration (i.e. facilities, programs, special events, tournaments, etc.)

CORE SERVICE AREAS

Community Enrichment Services and Support

ACCOMPLISHMENTS

- Expended $116,586 of external funding through the Season of Sharing grant and St. Vincent De Paul.
- Received Community Development grant funding for case workers, totaling $55,000.
- Served 298 North Port children with clothes, accessories, shoes, etc. through the Children's Community Clothing Closet program.
- Successfully connected area agencies, businesses, departments, and individuals with 369 children to provide gifts through the Adopt-N-Shop Program.
- Through the Home-Based Holidays Program, provided 150 hygiene bags to North Port Meals on Wheels clients.
- Served 171 children during our Back to School Resource Fair event conducted in August at the Family Service Center in conjunction with area agencies.
- Prescreened 694 clients for financial assistance.
- Completed 96 direct service applications for financial assistance.
- Entered 10 Access Points into the Bitfocus database for individuals experiencing a housing crisis.
- Provided 6,224 general information requests.

INITIATIVES

- Strengthen current partnerships and provide support to local non-profits.
- Become a better partnership facilitator.
- Increase service level to North Port residents.

GOALS AND PERFORMANCE MEASURES

Goal	**Expand programs to increase service level.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Serve a minimum of 80 residents annually in the Skills for Life program.	40	66	2	25
Increase the number of residents serviced through Special Events and Programs (Senior Giving Tree, Adopt & Shop, Back to School Resource Fair, Snack Pantry, etc).	1,169	1,448	1,307	1,200

Goal	Provide mission support to local non-profits.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Creation and implementation of North Port and Non-Profits United (NP^2).	N/A	No	Yes	Yes

Goal	Increase awareness of City services offered at Family Service Center and Community Education Center.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Participate in 24 outreach activities to promote Center services.	26	20	10	24

Goal	Provide comprehensive and diverse social services through tenants within the Family Service and Community Education Centers.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Number of individuals served through tenants (veterans, seniors, and families/individuals experiencing a housing crisis, etc.).	N/A	163,631	177,845	175,000

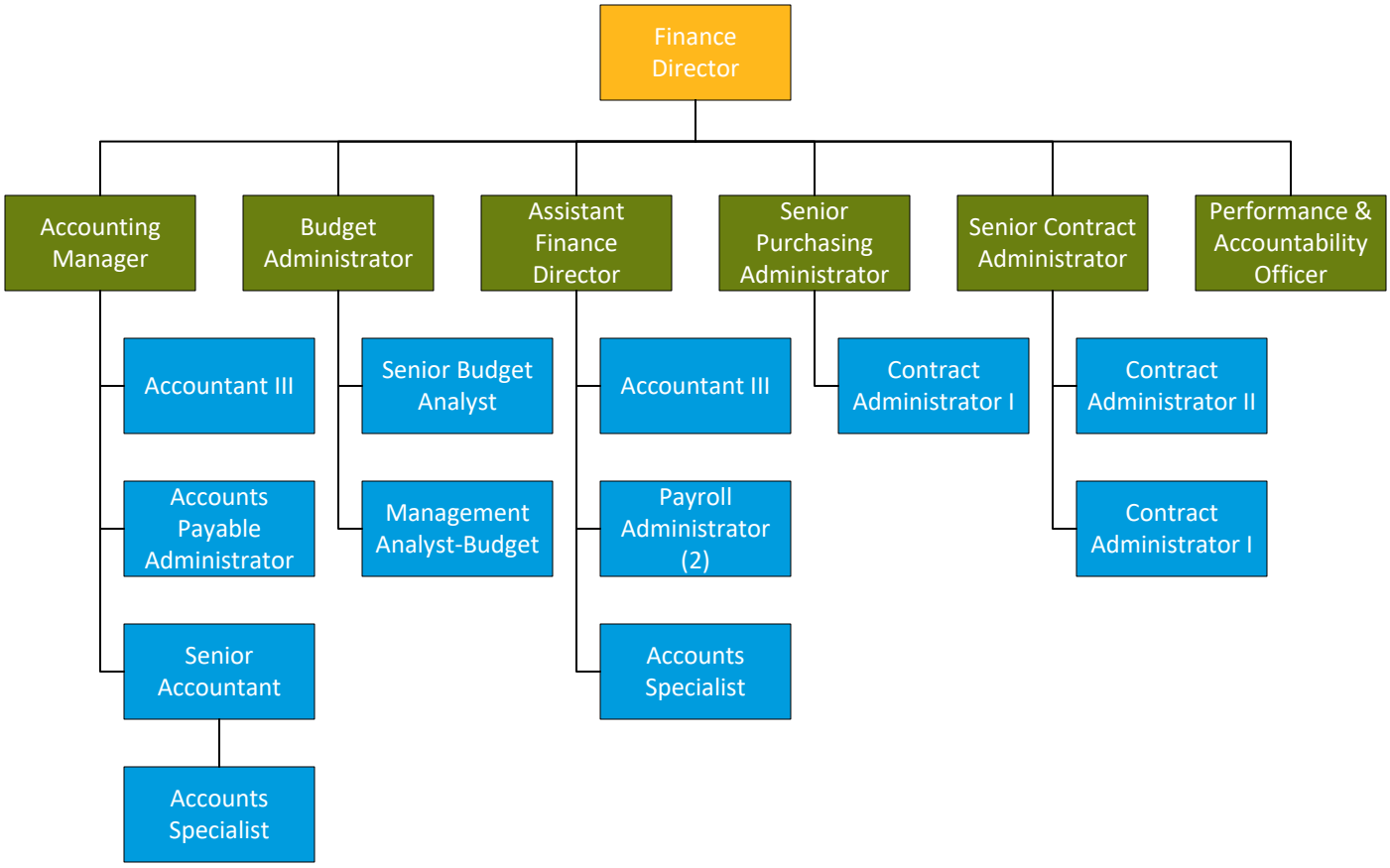
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$414,985	$447,541	$495,610	$575,720	$617,370
Operating Expenditures	86,065	121,021	49,976	63,540	64,880
TOTAL EXPENDITURES	***$501,050***	***$568,562***	***$545,586***	***$639,260***	***$682,250***
DEPARTMENT GENERATED REVENUES					
Grant Revenues	($137,516)	($107,818)	($58,534)	($55,000)	($55,000)
Miscellaneous Revenues	(65,308)	(60,404)	(64,816)	(61,800)	(59,560)
TOTAL GENERATED REVENUES	**($202,824)**	**($168,222)**	**($123,350)**	**($116,800)**	**($114,560)**
NET GENERAL FUND EXPENDITURES	***$298,226***	***$400,340***	***$422,236***	***$522,460***	***$567,690***
R&R General Fund (321)					
Capital Outlay	$0	$0	$0	$45,040	$0
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$45,040***	***$0***
TOTAL SOCIAL SERIVCES NET EXPENDITURES	***$298,226***	***$400,340***	***$422,236***	***$567,500***	***$567,690***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Social Services Manager	1	1	1	1	1
Administrative Services Specialist	1	1	-	-	-
Business Operations Coordinator	-	-	1	1	1
Caseworker	2	2	2	2	2
Housing and Life Skills Specialist	1	1	-	-	-
Program and Life Skills Specialist	-	-	1	1	1
Staff Assistant II	1	1	1	1	1
TOTAL	***6***	***6***	***6***	***6***	***6***

Finance
20 Authorized Positions



Finance (0401)

MISSION

The mission of the Finance Department is to achieve community outcomes by preserving the financial integrity and fiscal management of the organization, while assuring the availability of funds to accomplish the City's goals, by:

- maintaining the financial stability of the City;
- ensuring operations are consistent with organization values; and
- ensuring departmental fiscal operations are in compliance with appropriate federal, state and local financial requirements.

In order to accomplish this mission, the Finance Department will provide the following services: accounting, budget development and oversight, payroll, and purchasing.

STRATEGIC PILLARS AND PRIORITIES



- Provide convenient, modern, and technologically advanced municipal services to both internal and external customers.
- Maximize current and future financial resources and support through partnerships, grants, and proactive fiscal management to meet current and future capital and operational needs.
- Provide a multi-year budget "snapshot" to show expenses that will increase over a multi-year period with revenue projections and impacts of different millage rate adoptions.
- Implement a Performance Management System to include internal and external reporting, including development, testing, percentage complete, milestones achieved, staff hours invested, etc.
- Strive to have North Port Departments attain State and/or National Accreditation status with their respective associations.



- Complete a Post-Hurricane Ian review of municipal emergency management operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

CORE SERVICE AREAS

Accounting Services
Budget Development and Oversight
Payroll Services
Purchasing Services

ACCOMPLISHMENTS

- Maintained Aa2 issuer rating and received Aa2 bond rating for Price Widening bonds by Moody's Investor Services.
- Coordinated Price Widening revenue bond issuance and sold bonds at a competitive low-bid interest rate with a true interest cost of 3.306908%.
- Prepared City Manager's Recommended and Proposed Budgets to maintain the Ad Valorem millage rate for the fifth consecutive year while providing for departmental right sizing to meet the needs of a growing community, reclassifications for increased employee recruitment and retention, and three collective bargaining unit negotiations.
- Upgraded timekeeping system with enhanced workflow management feature to improve timesheet and payroll processing.
- Analyzed and updated compensation structures for two Collective Bargaining Agreements effective October 1, 2024.
- Reported on Surtax III expenditures to the Citizen Tax Oversight Committee.
- Drafted city's first comprehensive debt management policy to ensure responsible fiscal oversight and long-term financial sustainability for Commission adoption.

- Resolved long standing transparency site data issues.
- Trained city employees on procurement processes and laws; updated procurement policies, procedures, and forms.
- Deployed procurement workflow forms and additional data for dashboard.
- Increased grant management acquisitions.
- Implemented Governmental Accounting Standards Board (GASB) Statement No. 96 (*Subscription-Based Information Technology Arrangements*).
- Prepared the FY 2023 *Annual Comprehensive Financial Report* (ACFR).
- Obtained an unmodified audit opinion for FY 2023.
- Received the 27th consecutive GFOA Award for Excellence in Financial Reporting for FY 2022.
- Received the 15th consecutive GFOA Distinguished Budget Presentation Award for the FY 2024 Adopted Budget, including special recognition in Financial Policies, Budget Process, and Capital Program.
- Established public facing web-based performance dashboards for all Strategic Vision Plan Pillars.
- Provided Lean Six Sigma Green Belt certification course for City staff.
- Participated in professional development opportunities and completed continuing education courses.

INITIATIVES

- Conduct a citywide fee study.
- Develop economic and fiscal impact analyses as a result of economic outlook and alternative buildout scenarios.
- Develop Capital Improvement Plan and funding model driven by the economic development study.
- Continue internal audit of all payroll and timekeeping processes and practices in order to identify additional internal controls, limit manual calculations, and streamline processes.
- Assess and analyze processes to improve customer service.
- Automate procurement workflows and enhance contract management database.
- Implement Blue Sky contracts.
- Continue compliance and professional development related to grant supported solicitations.
- Obtain an unmodified audit opinion for FY 2024.
- Receive the 28th consecutive GFOA Award for Excellence in Financial Reporting for FY 2023.
- Implement GASB Statement No. 101 (*Compensated Absences*).
- Receive the 16th consecutive GFOA Distinguished Budget Presentation Award for the FY 2025 Adopted Budget.
- Continue performance dashboard refinement for departments and the updated Strategic Vision Plan.
- Provide Lean Six Sigma Yellow and Green Belt certification courses for City staff.
- Apply for What Works Cities Certification.
- Implement CitiStat style meetings for all departments.

GOALS AND PERFORMANCE MEASURES

Goal	**Provide timely and accurate financial reporting and transactions.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Attain the Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
Pay properly documented and submitted invoices within 42 days of receipt.	96.78%	95.96%	95.99%	95.00%
Close monthly reporting by the 10th business day of the following month.	83.33%	100.00%	92.00%	92.00%
Purchasing Division to process all properly documented and submitted authorized requisitions within three (3) business days.	91.40%	92.50%	94.00%	90.00%

Goal	**Ensure the City of North Port's short and long-term financial status is healthy and sound.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Remain compliant with Fund Balance Policy Resolution No 2020-R-26 by maintaining a 20% Emergency and Disaster Reserve in the funds specified.	Yes	Yes	Yes*	Yes*

Goal	Ensure public funds are invested prudently and are well-managed.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Meet or exceed the Intercontinental Exchange (ICE) BofAML 1-3 Year U.S. Treasury/Agency Index 50% of the time.	N/A	75.00%	100.00%	75.00%

Goal	Implement programs to support and enhance communication, accountability, and positive outcomes.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Conduct at least 12 training sessions annually to improve intra-department partnership.	10	**	15	15

**The Road & Drainage District Fund Emergency and Disaster Reserve will be below the 20% threshold due to Hurricane Ian; however, consistent with the Fund Balance Policy, a written plan to replenish the reserve was approved by Commission.*

***Provision of these regular training sessions was impacted by Hurricane Ian response and recovery.*

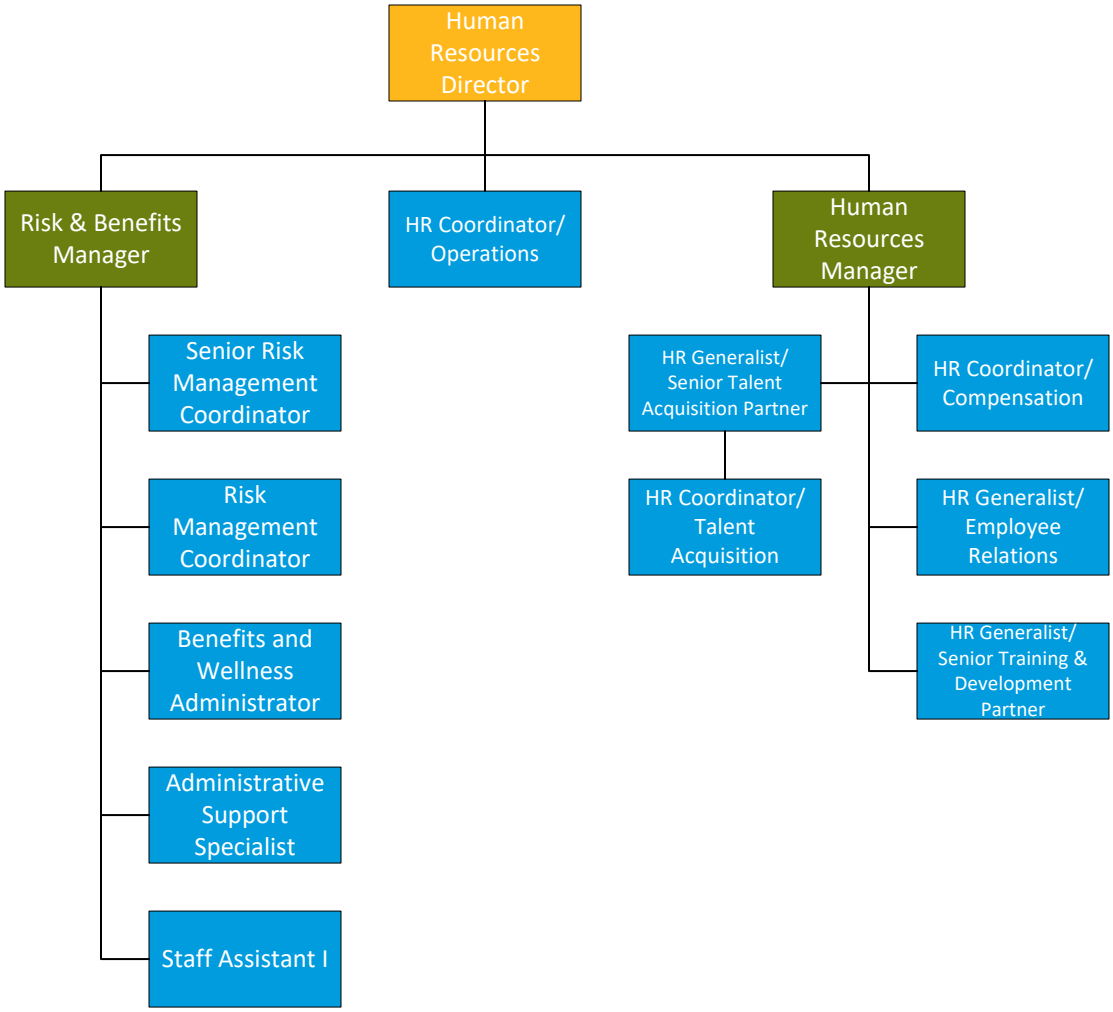
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$1,554,429	$1,782,513	$2,181,263	$2,528,510	$2,702,870
Operating Expenditures	119,527	119,916	176,930	290,970	234,240
TOTAL EXPENDITURES	***$1,673,956***	***$1,902,429***	***$2,358,193***	***$2,819,480***	***$2,937,110***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Finance Director	1	1	1	1	1
Assistant Finance Director	-	-	1	1	1
Accountant III	2	2	2	2	2
Accounting Manager	1	1	1	1	1
Accounts Payable Administrator	1	1	1	1	1
Accounts Specialist	1	2	2	2	2
Budget Administrator	1	1	1	1	1
Contract Administrator I	1	1	2	2	2
Contract Administrator II	1	1	1	1	1
Management Analyst - Budget	1	-	1	1	1
Payroll Administrator	1	1	1	2	2
Performance & Accountability Officer	-	1	1	1	1
Purchasing Specialist II	1	1	-	-	-
Senior Accountant	1	1	1	1	1
Senior Budget Analyst	-	1	1	1	1
Senior Contract Administrator	1	1	1	1	1
Senior Purchasing Administrator	1	1	1	1	1
Staff Assistant II	1	-	-	-	-
TOTAL	***16***	***17***	***19***	***20***	***20***

Human Resources & Risk Management
14 Authorized Positions



Human Resources (0900)

MISSION

The mission of the Human Resources Department is to achieve community outcomes through fostering workforce excellence by:

- providing oversight of human resources and risk management policies and programs;
- providing quality recruitment to ensure a sustainable workforce; and
- providing training opportunities to ensure community values which improve the quality of life.

In order to accomplish this mission, the Human Resource Department is responsible for recruitment and selection; classification and compensation; employee relations and training; risk management; and personnel processing for the City.

STRATEGIC PILLARS AND PRIORITIES



- Attract, develop, and support the best talent to be recognized as an Employer of Choice.

CORE SERVICE AREAS

Workforce Recruitment, Retention, and Support
Risk Management

ACCOMPLISHMENTS

- Training – Conducted training on the topics of workplace harassment, ethics, and diversity for approximately 600 employees.
- Stay Interviews – Implemented a stay interview program for employees who meet their probationary period.
- Platinum Award/Mental Health America's MHA Bell Seal for Workplace Mental Health – The City of North Port received this platinum level award for HR's strong commitment to creating a mentally healthy workplace for our employees.
- Workplace Well-Being Gold Winner Award – The city holds this award for the City's commitment to providing workplace well-being resources, wellness programs, and employee support.
- Workplace Wellness and Culture Award – Gold Recognition from the American Heart Association for demonstrating a commitment to a healthy workplace culture.
- Community Fundraisers – Participated in various fundraisers throughout the year to include Denim for Donations and Community Yard Sales for adopting families during the holidays.
- Workplace Mentoring Program – Expanded the program with Big Brothers Big Sisters to 17 students and 15 employees.
- Revision of Policies and Procedures – Stayed on top of trends, changes in laws, and regulations to update policies and procedures in FY 2024.
- Employee Appreciation/Recognition Events – Coordinated several employee events over the fiscal year, including quarterly services awards, annual employee appreciation and recognition luncheon, employee veterans' appreciation ceremony, and the annual *Bring your Child to Work*, to show the city's appreciation and recognition for their hard work.
- Reclassifications and salary survey/research – Participated in many surveys and reclassifications during the fiscal year.
- Safety and Wellness Fair – Held the city's largest safety and wellness fair with the highest number of vendors spending time with almost 300 employees who participated.

INITIATIVES

- Training and Development – Develop and administer a training program for all departments on a variety of topics to include supervisory and leadership training for managers, inclusion, interviewing job applicants, and progressive discipline.
- Employee Healthcare Center – Work with an area governmental entity for options to establish a partnership for an employee healthcare center located in North Port.
- Wellness and Safety – Maintain our award-winning employee wellness programs as a priority for supporting employees' well-being and healthy work culture.
- HR Staff Development – Invest in continuing professional education and development for the HR team to monitor trends, societal changes, and new or changed laws which affect the workplace.
- Compensation – Prepare for a comprehensive compensation and classification study for implementation upon approval.

- Workplace Culture Enhancement – Provide mental health awareness first aid training, employee appreciation and recognition programs, and community involvement with our BBBS partners.
- Employee Policies and Procedures Manual – Continue to monitor and update policies and procedures to create a strong foundation for our employees to be successful.
- Online and Automated Employee Services – Enhance automation opportunities available through existing software in the areas of open enrollment, onboarding, applications review, and performance evaluations.
- Performance Evaluation – Complete review and redevelopment of existing performance evaluation process.
- Personnel Records – Explore record maintenance opportunities with electronic storing software.

GOALS AND PERFORMANCE MEASURES

Goal	**Determine reasons for turnover and retain a committed workforce.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Maintain turnover of less than 15% of the workforce.	12.80%	11.40%	13.10%	15.00%

Goal	**Minimize loss of productivity and disruption of services.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Maintain 80% of the on-the-job injuries to less than 7 workdays of time lost.	96.83%	100.00%	93.91%	80.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Actual**	**FY 2024 Adopted**	**FY 2025 Adopted**
General Fund (001)					
Personnel Expenditures	$977,968	$1,031,694	$1,240,083	$1,487,560	$1,748,290
Operating Expenditures	87,256	87,211	111,057	121,960	122,840
TOTAL EXPENDITURES	***$1,065,224***	***$1,118,905***	***$1,351,140***	***$1,609,520***	***$1,871,130***
Self Insurance Fund (530)					
Operating Expenditures	$2,148,623	$2,693,824	$3,132,378	$3,986,200	$5,373,500
TOTAL EXPENDITURES	***$2,148,623***	***$2,693,824***	***$3,132,378***	***$3,986,200***	***$5,373,500***
Medical Self Insurance Fund (540)					
Operating Expenditures	$8,188,441	$11,300,314	$10,509,013	$13,765,240	$16,887,970
TOTAL EXPENDITURES	***$8,188,441***	***$11,300,314***	***$10,509,013***	***$13,765,240***	***$16,887,970***
Employee Benefits Fund (810)					
Operating Expenditures	$807,649	$872,398	$968,386	$1,108,680	$1,227,700
TOTAL EXPENDITURES	***$807,649***	***$872,398***	***$968,386***	***$1,108,680***	***$1,227,700***
TOTAL HUMAN RESOURCES EXPENDITURES	***$12,209,937***	***$15,985,441***	***$15,960,917***	***$20,469,640***	***$25,360,300***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Human Resources Director	1	1	1	1	1
Human Resources Manager	1	1	1	1	1
Risk and Benefits Manager	1	1	1	1	1
Administrative Services Specialist	1	-	-	-	-
Administrative Support Specialist	-	-	-	1	1
Benefits and Wellness Administrator	-	-	-	1	1
Benefits Coordinator	1	1	1	-	-
Claims Coordinator	1	1	-	-	-
Human Resources Coordinator	2	3	3	3	3
Human Resources Generalist	-	-	1	3	3
Risk Management Coordinator	-	-	1	1	1
Safety and Wellness Coordinator	1	1	-	-	-
Senior Risk Management Coordinator	-	-	1	1	1
Staff Assistant I	1	1	1	1	1
TOTAL	***10***	***10***	***11***	***14***	***14***

Non-Departmental (9100)

MISSION

The mission of the Non-Departmental division is to serve as the budgetary division for all non-department specific costs that need to be allocated to all General Fund departments.

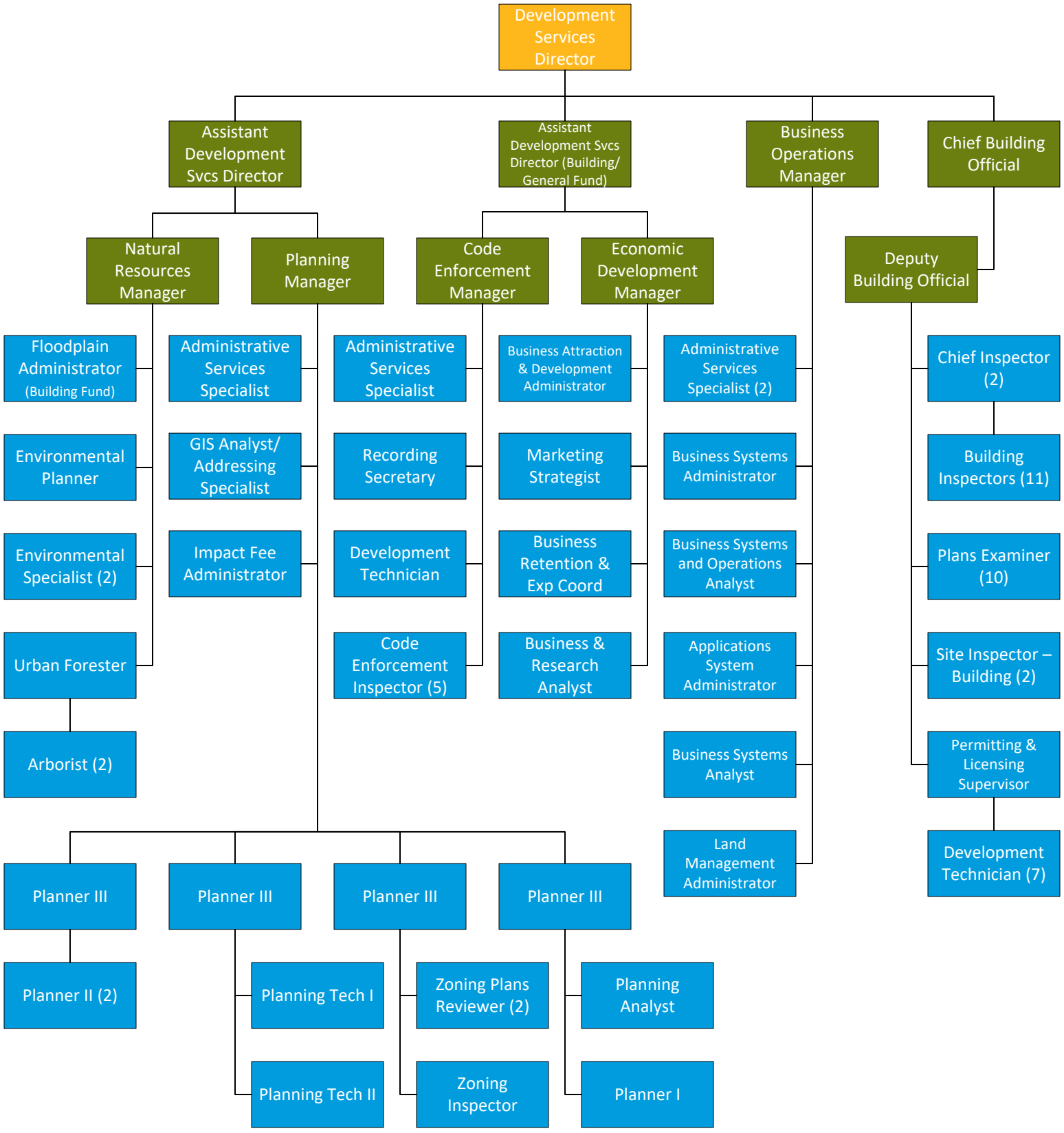
In order to accomplish this mission, the Non-Departmental division serves to budget global activities for the General Fund including general insurance premiums and contingency.

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$12,326	$11,228	$4,567	$10,000	$10,000
Operating Expenditures	764,054	806,305	953,689	1,520,990	1,737,470
Capital Outlay	-	-	-	-	-
Interfund Transfers	250,000	-	250,000	250,000	250,000
TOTAL EXPENDITURES	***$1,026,380***	***$817,533***	***$1,208,256***	***$1,780,990***	***$1,997,470***

Development Services

85 Authorized Positions*



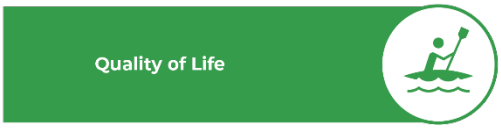
*47 Building Fund, 31 General Fund, and 7 Tree Fund positions

Development Services – Planning & Zoning Division (0605)

MISSION

Through the development and application of comprehensive plan policies and land development regulations, serve the public interest by helping to ensure balanced, sustainable development that enhances the quality of life in North Port.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
- Encourage the availability of access to acute health care, social, and emotional well-being for all ages in North Port.



- Improve City processes and regulations to support a business climate of innovation, entrepreneurship, and investment.
- Seek opportunities for strategic annexations in support of commercial development.
- Strive to increase North Port's overall commercial/industrial land use percentage to 18% by 2033.
- Pursue diversified housing options and affordability for current and future residents.



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes , and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.

CORE SERVICE AREAS

Current Planning
Comprehensive Planning

ACCOMPLISHMENTS

- Completion and implementation of the updated Unified Land Development Code and zoning map.
- Completion and implementation of the updated Future Land Use Element and Future Land Use Map of the City's Comprehensive Plan.
- Grant award for and completion of Activity Center 3 Master Plan.

INITIATIVES

- Implement the new Unified Land Development Code.
- Implement the new Comprehensive Plan Future Land Use Element.
- Activity Center 6 (Yorkshire) Master Plan.

GOALS AND PERFORMANCE MEASURES

Goal	Encourage sustainable development.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Complete ULDC rewrite. *	N/A	N/A	100.00%	0.00%
Complete Comprehensive Plan Amendments. *	N/A	N/A	100.00%	0.00%
Complete Activity Center 6 Master Plan. *	N/A	N/A	0.00%	100.00%
Submit Affordable Housing recommendations to City Commission. *	N/A	N/A	100.00%	N/A
Update Housing Study. **	N/A	N/A	N/A	0.00%

**These were new performance measures in FY 2024 and will be removed upon completion.*

***This performance measure was previously included with Affordable Housing recommendations. In FY 2025 this item was separated to be an independent measure for clarity. It is anticipated to be started in FY 2026.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$1,221,604	$1,049,954	$1,230,565	$1,703,420	$1,729,810
Operating Expenditures	192,105	248,221	96,095	88,040	290,800
TOTAL EXPENDITURES	***$1,413,709***	***$1,298,175***	***$1,326,660***	***$1,791,460***	***$2,020,610***
DEPARTMENT GENERATED REVENUES					
Charges for Service	($295,067)	($468,406)	(442,559)	($428,870)	(418,510)
TOTAL GENERATED REVENUES	**($295,067)**	**($468,406)**	**($442,559)**	**($428,870)**	**($418,510)**
NET GENERAL FUND EXPENDITURES	***$1,118,642***	***$829,769***	***$884,101***	***$1,362,590***	***$1,602,100***
Inspector Education (102)					
Operating Expenditures	$22,357	$20,403	$0	$0	$0
TOTAL EXPENDITURES	***$22,357***	***$20,403***	***$0***	***$0***	***$0***
Surtax III (306)					
Operating Expenditures	$2,805	$0	$0	$0	$0
Capital Outlay	7,380	-	-	50,000	-
TOTAL EXPENDITURES	***$10,185***	***$0***	***$0***	***$50,000***	***$0***
R & R General Fund (321)					
Operating Expenditures	$0	$0	$0	$0	$1,200
Capital Outlay	-	-	-	-	53,800
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$0***	***$55,000***
TOTAL PLANNING AND ZONING NET EXPENDITURES	***$1,151,184***	***$850,172***	***$884,101***	***$1,412,590***	***$1,657,100***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
NDS Director	1	-	-	-	-
Planning Division Manager	1	1	1	1	1
Administrative Services Specialist	1	1	1	1	1
Arborist	2	-	-	-	-
Environmental Technician	1	1	-	-	-
GIS Analyst Addressing Specialist	1	1	1	1	1
Impact Fee Administrator	-	-	1	1	1
Planner I	2	2	1	2	2
Planner II	1	2	2	2	2
Planner III	2	3	4	3	3
Planning Analyst	1	1	1	1	1
Planning Technician I	1	1	1	1	1
Planning Technician II	-	-	1	1	1
Real Estate Coordinator	-	1	-	-	-
Zoning Coordinator	1	-	-	-	-
Zoning Inspector	1	1	1	1	1
Zoning Plans Reviewer	2	2	2	2	2
TOTAL	***18***	***17***	***17***	***17***	***17***

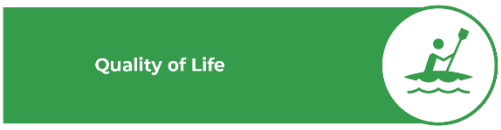
Development Services – Economic Development (0830)

MISSION

The mission of the Economic Development Division is to promote growth, sustainability, job creation, and improve quality of life through the attraction of new and the retention of existing businesses.

Its mission is accomplished through the strategic use of marketing, local and state partnerships, programs, and policies designed to generate a stable tax base for the City and its citizens.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of access to acute health care, social, and emotional well-being for all ages in North Port.



- Support workforce development programs in partnership with federal, state, local, and not-for-profit organizations to influence the workforce pipeline supply.
- Improve City processes and regulations to support a business climate of innovation, entrepreneurship, and investment.
- Seek opportunities for strategic annexations in support of commercial development.
- Strive to increase North Port's overall commercial/industrial land use percentage to 18% by 2033.
- Implement additional phases of the Warm Mineral Springs Master Plan and support development in North Port's Opportunity Zone, which includes Warm Mineral Springs, and the trailhead for Legacy Trail.
- Pursue diversified housing options and affordability for current and future residents.

CORE SERVICE AREAS

Business Attraction and Recruitment Services
Local Business Retention and Expansion Services
Business Climate

ACCOMPLISHMENTS

- Marketed North Port at two national Retail conventions, resulting in multiple visits from site selectors for nationally recognized brands as well as multiple contracts for land purchase for development.
- Partnered with Sarasota County Economic Development Corporation to promote North Port through national Site Selector publications.
- Worked with property owners to annex commercial land at U.S. 41 and River Road.
- Organized and hosted the City's first city-wide job fair, including participants from Sarasota Memorial Hospital, HCA, North Port Behavioral Hospital, and King's Plastic.

INITIATIVES

- Significantly increase the City's profile and exposure to site selectors and developers for targeted industries, as well as major entertainment, shopping, and dining venues through proactive engagement.
- Provide support for existing local businesses who need City assistance.

GOALS AND PERFORMANCE MEASURES

Goal	Identify opportunities to increase targeted industry business recruitment and attraction.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Number of business attraction contacts made.*	N/A	N/A	86	90
Number of events attended representing North Port*	N/A	N/A	278	250

Goal	Provide support for existing, local businesses who need City assistance.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Number of business retention and expansion contacts made.*	N/A	N/A	63	70
Percentage of newly registered North Port businesses in attendance of the Division's Quarterly Business Welcomes.	N/A	15.25%	15.00%	15.00%

Goal	Increase organization visibility on digital platforms to improve the City's brand recognition and business climate reputation.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Average website home page views per month.	376	456	767	900
Average LinkedIn post engagement.	8.45%	8.07%	7.41%	6.50%
Average open rate of email communications sent.**	25.00%	32.26%	12.00%	9.00%

**New performance measure for Economic Development in FY 2024.*

***A new distribution system was implemented in FY 2024 that has impacted the open rate of email communications.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$263,473	$308,926	$365,576	$652,430	$630,260
Operating Expenditures	127,982	260,002	260,091	227,110	216,410
TOTAL EXPENDITURES	***$391,455***	***$568,928***	***$625,667***	***$879,540***	***$846,670***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Economic Development Program Manager	1	1	1	1	1
Business & Research Analyst	-	-	1	1	1
Business Attraction & Development Administrator	-	-	1	1	1
Business Relationship Manager	-	-	1	-	-
Business Retention & Expansion Coordinator	-	-	1	1	1
Business Services Coordinator	-	1	-	-	-
Economic Development Planner	-	-	1	-	-
Marketing & Business Development Specialist	1	1	-	-	-
Market Research Analyst	1	1	-	-	-
Marketing Strategist	-	-	1	1	1
Staff Assistant II	1	-	-	-	-
TOTAL	***4***	***4***	***7***	***5***	***5***

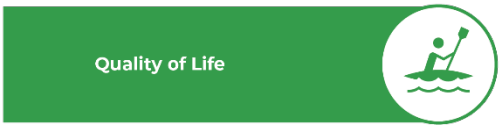
Development Services – Code Enforcement (2750)

MISSION

The mission of the Code Enforcement Division is to assure and maintain the community standards by:

- monitoring construction to ensure community values are sustained;
- ensuring community property standards are maintained; and
- providing oversight for a safe and aesthetically pleasing built environment.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.

CORE SERVICE AREAS

Code Enforcement

INITIATIVES

- Improve community communication and education through technology and in-person outreach, especially related to recent Code amendments.
- Increase voluntary compliance, thereby reducing the number of violations referred to a Hearing Officer.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure regulatory compliance to protect property, the environment and the lives of residents and visitors.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Maintain a rate of 90% of active cases brought into compliance without property owners having to go to the Hearing Officer.	85.00%	88.60%	93.80%	90.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$461,990	$344,855	$386,297	$410,410	$421,100
Operating Expenditures	210,357	138,470	60,268	118,010	200,800
Capital Outlay	-	-	3,294	-	-
TOTAL EXPENDITURES	***$672,347***	***$483,325***	***$449,859***	***$528,420***	***$621,900***
DEPARTMENT GENERATED REVENUES					
Tax Revenue	($147,792)	($136,672)	($146,877)	($146,450)	($129,350)
Permits & Special Assessments	(512,898)	(620,935)	(605,785)	(520,000)	(576,800)
Charges for Service	(322,105)	(211,433)	(151,793)	(196,000)	(210,830)
Fines and Forfeitures	(55,190)	(101,854)	(50,778)	(55,000)	(55,000)
TOTAL GENERATED REVENUES	***($1,037,985)***	***($1,070,894)***	***($955,233)***	***($917,450)***	***($971,980)***
NET GENERAL FUND EXPENDITURES	***($365,638)***	***($587,569)***	***($505,374)***	***($389,030)***	***($350,080)***
Tree Fund (115)					
Personnel Expenditures	$66,461	$61,301	$121,852	$0	$0
Operating Expenditures	31,407	53,824	73,197	-	-
TOTAL EXPENDITURES	***$97,868***	***$115,125***	***$195,049***	***$0***	***$0***
R&R General Fund (321)					
Operating Expenditures	$0	$0	$0	$0	$1,200
Capital Outlay	-	-	34,800	-	53,800
TOTAL EXPENDITURES	***$0***	***$0***	***$34,800***	***$0***	***$55,000***
TOTAL CODE ENFORCEMENT NET EXPENDITURES	***($267,770)***	***($472,444)***	***($275,525)***	***($389,030)***	***($295,080)***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Code Enforcement Manager	1	1	1	1	1
Administrative Services Specialist	1	1	1	1	1
Code Enforcement Inspector	4	5	5	5	5
Development Tech I	1	1	1	1	1
Recording Secretary – Code Enforcement	1	1	1	1	1
TOTAL	***8***	***9***	***9***	***9***	***9***

Development Services – Natural Resources (2755)

MISSION

The mission of the Natural Resources Division is to steward the City's natural resources through conservation, protection, management, and sustainable utilization, ensuring these resources enrich and benefit present and future generations.

STRATEGIC PILLARS AND PRIORITIES



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.
- Support the protection of native species and habitats via public education, land acquisition, and conservation.



- Educate new and established residents and businesses on City services and offerings and Florida Friendly environmental practices.

CORE SERVICE AREAS

Permitting, Plans Review, and Inspections

ACCOMPLISHMENTS

- Improved the process for reviewing environmental applications.
- Developed a comprehensive tree canopy assessment.
- Installed an air quality monitoring station.
- Implemented a gopher tortoise temporary sign program.
- Engaged North Port residents throughout the City and at over 15 attended events over the past year.

INITIATIVES

- Consolidate and coordinate the City's efforts to protect natural resources within the City's boundaries.
- Increase protection and restoration of the City's tree canopy through assessment, mitigation, and implementation of a Citywide Tree Planting Plan.
- Initiate reforestation and habitat restoration plan for area adjacent to City's dog park.

GOALS AND PERFORMANCE MEASURES

Goal	Enhance urban sustainability in the City through comprehensive tree canopy management, community engagement, and environmental initiatives.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Obtain software for city-wide tree canopy measurement and inventory of trees on city-owned property. *	N/A	N/A	50.00%	75.00%
Partner with Public Works to implement recycling outreach initiative. *	N/A	N/A	25.00%	50.00%
Provide technical assistance to Planning & Zoning on Chapter 5 of the ULDC rewrite. *	N/A	N/A	100.00%	N/A
City-wide tree planting plan. *	N/A	N/A	10.00%	30.00%
Increase the number of community events attended to enhance community engagement and promote environmental awareness. **	N/A	N/A	N/A	15
Trees planted or donated throughout the City. **	N/A	N/A	N/A	500
Monitor the City's tree canopy coverage. ***	N/A	N/A	34.00%	34.00%

**Natural Resources was a new Development Services Division in FY 2023 and these will be removed upon completion.*

***This is a new performance measure for the Natural Resources Division in FY 2025.*

****This is a new performance measure for Natural Resources in FY 2025 and will be updated on a biannual basis.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Tree Fund (115)					
Personnel Expenditures	$0	$0	$14,208	$903,000	$1,262,850
Operating Expenditures	-	-	359	171,870	1,068,200
Capital Outlay	-	-	117,316	-	272,490
TOTAL EXPENDITURES	***$0***	***$0***	***$131,883***	***$1,074,870***	***$2,603,540***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Natural Resources Manager	-	-	1	1	1
Arborist	-	-	-	2	2
Environmental Planner	-	-	1	1	1
Environmental Specialist	-	-	1	2	2
Urban Forester	-	-	1	1	1
TOTAL	***0***	***0***	***4***	***7***	***7***

Development Services – Building (2700)

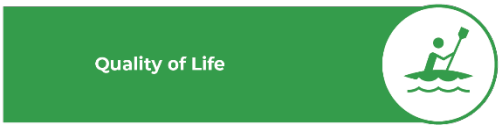
MISSION

The mission of the Building Division is to provide for the safety, health, and welfare of our citizens by assuring and maintaining a safely built structural environment by:

- monitoring construction to ensure community values are sustained;
- maintaining and enforcing building codes;
- ensuring community property standards are maintained; and
- providing oversight for a safe and aesthetically pleasing built environment.

In order to accomplish this mission, the Building Division is responsible for enforcement of Florida Statutes on construction, permitting, and inspection services; and for the coordination of permits and approvals to ensure every project in the City complies with all applicable code and life safety requirements.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.



- Improve City processes and regulations to support a business climate of innovation, entrepreneurship, and investment.
- Pursue diversified housing options and affordability for current and future residents.



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.



- Complete a Post-Hurricane Ian review of municipal Emergency Management operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

CORE SERVICE AREAS

Permitting, Plans Review, and Inspections
Contractor and Business Licensing

INITIATIVES

- Implement new software for permitting, plans review and inspections ("Go Live" projected December 2024).
- Continue efforts to recruit qualified staff to support operations.
- Complete Phase 2 of renovations for division to accommodate staff, operations, and division customers.

GOALS AND PERFORMANCE MEASURES

Goal	Ensure a high level of customer service through application review, processing, and permit issuance times.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Process & Review 90% of single-family residence permit applications within 30 business days.	78.20%	86.4%	81.15%	90.00%
Process & Review 90% of commercial permit applications within 30 business days.	70.40%	59.6%	79.45%	90.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Inspector Education Fund (102)					
Operating Expenditures	$0	$0	$32,642	$41,820	$41,820
TOTAL EXPENDITURES	***$0***	***$0***	***$32,642***	***$41,820***	***$41,820***
Building Fund (135)					
Personnel Expenditures	$2,359,278	$3,158,248	$3,846,673	$4,580,100	$5,340,120
Operating Expenditures	1,472,575	903,590	1,176,646	1,628,810	2,395,730
Capital Outlay*	-	-	1,813,323	2,182,260	457,600
Debt Service	-	-	209,639	-	-
Interfund Transfers	40,000	40,000	40,000	40,000	40,000
TOTAL EXPENDITURES	***$3,871,853***	***$4,101,837***	***$7,086,281***	***$8,431,170***	***$8,233,450***
TOTAL BUILDING EXPENDITURES	***$3,871,853***	***$4,101,837***	***$7,118,923***	***$8,472,990***	***$8,275,270***

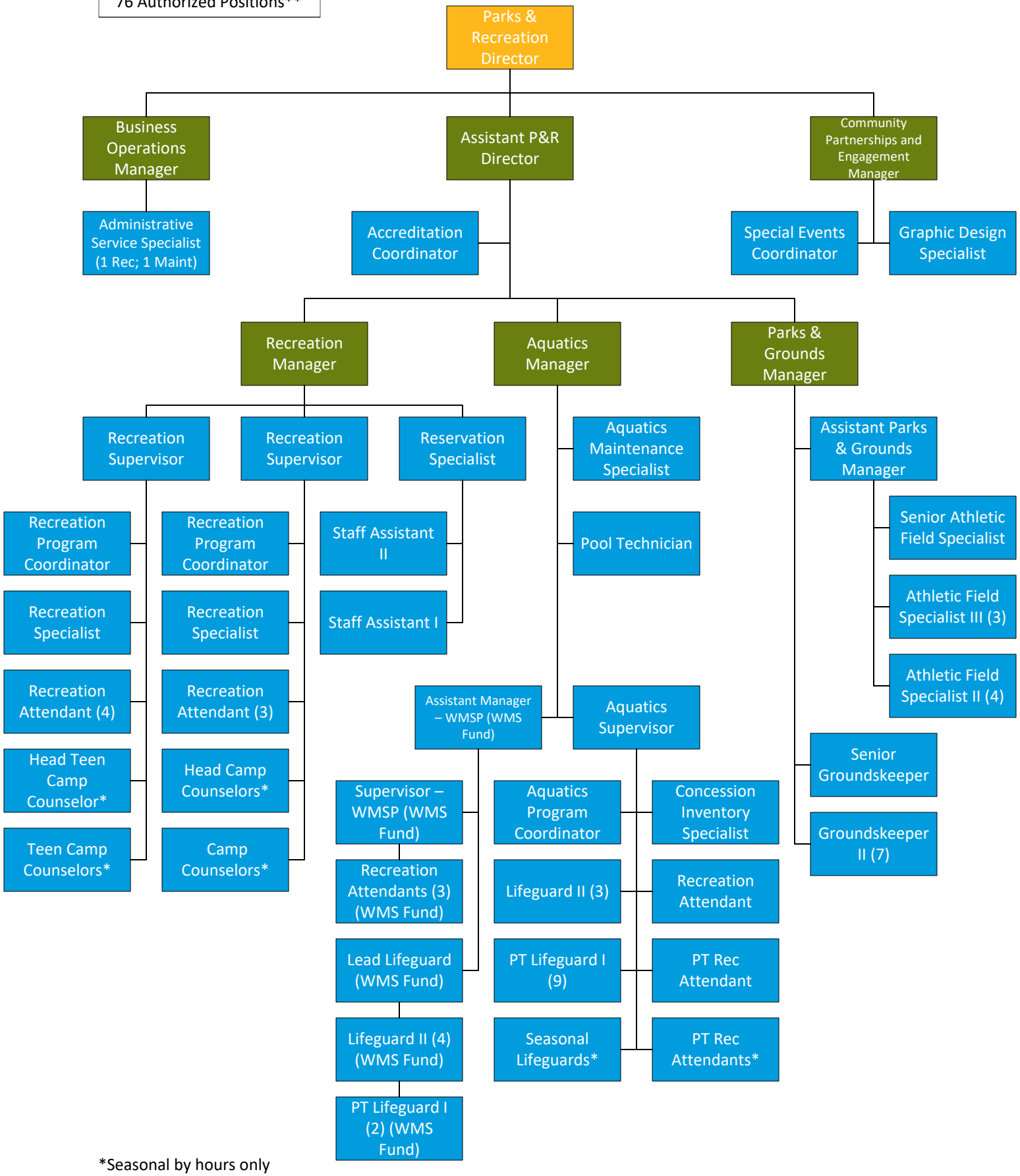
**GASB Statements 87 and 96 mandate that lease agreements and subscription-based information technology arrangements (SBITA) be classified into principal and interest components for installment payments, effectively transitioning term payments from traditional operating/capital categories to a debt service classification.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Development Services Director	1	1	1	1	1
Assistant Development Services Director	-	-	1	2	2
Assistant Director of DS – Building Official	1	1	-	-	-
Administrative Services Specialist	1	1	1	1	2
Applications System Administrator	-	1	1	1	1
Arborist	-	2	3	-	-
Building Division Manager	1	1	-	-	-
Building Inspector	-	-	-	11	11
Business Operations Manager	-	-	-	1	1
Business Manager	1	1	1	-	-
Business Systems Administrator	-	1	1	1	1
Business Systems Analyst	-	-	1	1	1
Business Systems and Operations Analyst	-	-	1	1	1
Chief Building Official	-	-	1	1	1
Chief Inspector	-	-	1	1	2
Chief Plans Examiner	1	1	-	-	-
Community Outreach Coordinator	1	1	-	-	-
Customer Service Representative I	2	2	-	-	-
Deputy Building Official	-	-	1	1	1
Development Technician	-	5	7	7	7
Development Tech I	2	-	-	-	-
Development Tech II	2	-	-	-	-
Floodplain Administrator	-	-	-	-	1
Land Management Administrator	-	-	-	1	1
Multimedia Specialist	-	-	1	-	-
Permitting & Licensing Supervisor	1	1	1	1	1
Plans Examiner	-	-	-	10	10
Plans Examiner/Inspector	16	17	23	-	-
Site Inspector – Building	-	-	-	2	2
Staff Assistant II	1	1	-	-	-
TOTAL	***31***	***37***	***46***	***44***	***47***

Parks & Recreation

76 Authorized Positions**



*Seasonal by hours only

**64 General Fund positions and 12 Warm Mineral Springs Fund positions

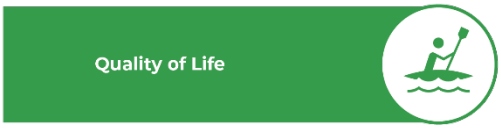
Parks & Recreation – Administration (3039)

MISSION

The mission of the Parks & Recreation Department is to promote healthy and socially rewarding activities through the preservation of cultural resources and the provision of diverse, high-quality parks and natural spaces. The Administration Division supports this mission by:

- increasing awareness and visibility of Parks & Recreation activities, facilities and services;
- pursuing alternative service delivery opportunities and partnerships that enhance and enrich life experiences within the community;
- ensuring availability of diverse year-round recreational opportunities, community programs and activities; and
- creating a balanced park system promoting health and wellness, and the protection of environmental resources.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational facilities and offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
- Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Support opportunities for expanded amenities, resources and cost savings through community partnerships, nonprofits, and collaboration (I.e. facilities, programs, special events, tournaments, etc.).
- Protect, conserve, and preserve environmentally sensitive lands and resources, including prudent acquisition.



- Implement additional phases of the Warm Mineral Springs Master Plan and support development in North Port's Opportunity Zone, which includes Warm Mineral Springs, and the trailhead for Legacy Trail.



- Support the protection of native species and habitats via public education, land acquisition, and conservation.

CORE SERVICE AREAS

Community Park System
Community Enrichment

ACCOMPLISHMENTS

- Selected as National Gold Medal Finalist by the American Academy for Parks & Recreation Administration in partnership with the National Recreation & Park Association.
- Recognized as industry leader with four awards from Florida Festival & Events Association including 2nd Place for Promotional Marketing Poster for the 2024 Woofstock event and 1st Place for the Department's 2023 Impact Report.

- Secured Florida Recreation & Parks Association Voluntary Service – Individual Award for Joan Morgan as "Volunteer of the Year".
- Completed national reaccreditation process through the Commission for the Accreditation of Parks and Recreation Agencies and National Recreation & Park Association.
- Hosted ribbon cutting celebrations for the opening of the Myakkahatchee Creek Greenway Trail, the Marina Park restroom, and replacement of playgrounds at McKibben Park, Dallas White Park, and the George Mullen Activity Center.

INITIATIVES

- Complete and deliver a Parks & Recreation Master Plan that will respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Align resources and initiatives with the priorities identified in the City's Strategic Plan.
- Continue best practices in the delivery of parks & recreation management under the National Recreation and Parks Association Commission for Accreditation of Parks and Recreation Agencies (CAPRA) for retention of accreditation.
- Cultivate a "culture cabinet" to lead onboarding process and communicate consistent messaging of organizational culture.
- Update 2024 Gold Medal Finalist application and resubmit for 2025 National Gold Medal Award.
- Implement tiered professional growth plans for supervisory, support, and administrative staff in the support of continuous growth and retention.
- Collaborate with Economic Development Division to promote the positive economic benefits of parks.
- Pursue Warm Mineral Springs Park conservation easement with Gulf Coast Community Foundation and the Conservation Foundation of the Gulf Coast.
- Provide oversight and direction towards the design process for restoration and mothballing of the historic Warm Mineral Springs Park buildings.
- Collaborate with Natural Resources Division on tree planting program and the management plan update for the Myakkahatchee Creek Environmental Park.

GOALS AND PERFORMANCE MEASURES

Goal	**Increase community awareness Parks & Recreation role in health and wellness, equity, and conservation.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Generate an overall Click-Through-Rate of at least 4% for all Department marketing campaigns.	5.09%	4.21%	4.14%	4.00%

Goal	**Create opportunities for expanded amenities, resources and cost savings through community partnerships and collaboration.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Achieve a minimum cost recovery of 20%, excluding free community events.	N/A	27.85%	34.71%	25.00%
Maintain In-Kind Sponsor contribution value within a +/- 5% margin of budgeted amount.	N/A	23,730	37,236	25,000

OPERATING BUDGET SUMMARY

DESCRIPTION	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Actual**	**FY 2024 Adopted**	**FY 2025 Adopted**
General Fund (001)					
Personnel Expenditures	$0	$0	$0	$795,250	$954,170
Operating Expenditures	-	-	-	61,520	82,060
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$856,770***	***$1,036,230***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Parks & Recreation Director	-	-	-	1	1
Asst. Parks & Recreation Director	-	-	-	1	1
Accreditation Coordinator	-	-	-	1	1
Business Operations Manager	-	-	-	1	1
Community Partnerships & Engagement Manager	-	-	-	1	1
Graphic Design Specialist	-	-	-	1	1
Special Events Coordinator	-	-	-	1	1
TOTAL	***0***	***0***	***0***	***7***	***7***

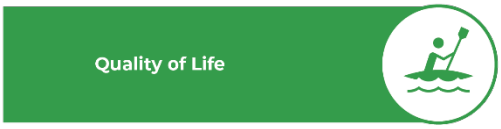
Parks & Recreation – Recreation Division (3036)

MISSION

The mission of the Parks & Recreation Department is to promote healthy and socially rewarding activities through the preservation of cultural resources and the provision of diverse, high-quality parks and natural spaces. The Recreation Division supports this mission by:

- providing recreational facilities and programs that build community and enrich life experiences for all ages; ensuring availability of diverse year-round recreational opportunities, community programs and activities; and creating a balanced park system promoting health and wellness, and the protection of environmental resources.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational facilities and offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
- Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Support opportunities for expanded amenities, resources and cost savings through community partnerships, nonprofits, and collaboration (I.e., facilities, programs, special events, tournaments, etc.).



- Support the protection of native species and habitats via public education, land acquisition, and conservation.

CORE SERVICE AREAS

Community Park System
Community Enrichment

ACCOMPLISHMENTS

- Attracted over 30,000 attendees at City Special Events.
- Received 2nd place award for the Poinsettia Parade & Festival's Event Safety Plan and **2nd Place** award for the Go Green with Parks Sustainability Program from the Florida Festivals & Events Association.
- Provided out of school time child-care services to 289 youth through our Summer and Winter Camp programs.
- Organized the SWFL Summer Games regional training through the Florida Recreation & Parks Association.
- Secured over $200,000 in Rental Revenue.
- Achieved Outstanding Partner status with Florida Fish and Wildlife Youth Conservation Centers Network.

INITIATIVES

- Pursue the American Camping Association accreditation for summer camp childcare services.
- Engage in continuous quality improvement and enhance internal operations and efficiency.
- Increase positive engagement with all members of our community with a special focus on multi-generational activities at the Morgan Family Community Center (MFCC).
- Leverage opportunities for collaboration to build community and enhance relationships.
- Secure supplemental funding through grants, sponsorships, and scholarship support.
- Replace aging fitness equipment through implementation of phased multi-year replacement plan.

- Support the reopening of the MFCC Gymnasium through the reestablishment of the North Port Youth Basketball program and promotion of additional recreational programmed uses.
- Improve the reliability of the payment and reservation system RecTrac through the movement to cloud hosting server.
- Maximize recreation operations storage capabilities through the replacement of the Mullen Center Storage Shed.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure delivery of high-quality services for the enjoyment of a diverse community.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Achieve Anything members will rate overall satisfaction of services at 4.0 or higher on a 5-point scale.	4.40	4.51	4.05	4.50
Renters of Recreation facilities will rate overall satisfaction of the rental at 4.0 or higher on a 5-point scale.	4.64	4.51	4.71	4.50

Goal	**Increase utilization of services offered.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Increase number of active Achieve Anything memberships (including renewals) compared to the same quarter of the previous year.	24.00%	25.25%	31.80%	2.50%
Increase the number of Recreation facility rentals compared to the same quarter of the previous year.	26.00%	19.25%	5.60%	2.50%

OPERATING BUDGET SUMMARY

DESCRIPTION	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Actual**	**FY 2024 Adopted**	**FY 2025 Adopted**
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$1,531,079	$1,625,798	$1,899,941	$1,439,900	$1,480,350
Operating Expenditures	272,764	355,779	354,821	312,950	327,210
Capital Outlay	-	411	28,212	-	-
TOTAL EXPENDITURES	***$1,803,843***	***$1,981,987***	***$2,282,974***	***$1,752,850***	***$1,807,560***
DEPARTMENT GENERATED REVENUES					
Charges for Service	($305,211)	($492,945)	($480,101)	($570,730)	($589,080)
Miscellaneous Revenues	(14,330)	(37,707)	(17,374)	(19,000)	(19,000)
TOTAL GENERATED REVENUES	**($319,541)**	**($530,652)**	**($497,475)**	**($589,730)**	**($608,080)**
NET GENERAL FUND EXPENDITURES	***$1,484,302***	***$1,451,335***	***$1,785,499***	***$1,163,120***	***$1,199,480***

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Warm Mineral Springs (125)*					
Personnel Expenditures	$0	$0	$80,561	$732,030	$0
Operating Expenditures	889,111	913,336	879,757	655,760	-
Capital Outlay	10,848	-	-	-	-
TOTAL EXPENDITURES	***$899,959***	***$913,336***	***$960,318***	***$1,387,790***	***$0***
Parks & Recreation Impact Fee Fund (152)					
Operating Expenditures	$151,409	$1,700	$135	$150,000	$350,000
Capital Outlay	198,170	3,655	227,198	850,000	800,000
Grants and Aids	-	-	-	488,020	488,020
TOTAL EXPENDITURES	***$349,579***	***$5,355***	***$227,333***	***$1,488,020***	***$1,638,020***
DEP Environmental Management Fund (170)					
Operating Expenditures	$1,269	$0	$0	$0	$0
Capital Outlay	-	-	-	-	-
TOTAL EXPENDITURES	***$1,269***	***$0***	***$0***	***$0***	***$0***
Surtax III (306)					
Operating Expenditures	$16,774	$49,920	$0	$0	$0
Capital Outlay	549,286	292,015	1,481,953	250,000	400,000
TOTAL EXPENDITURES	***$566,060***	***$341,935***	***$1,481,953***	***$250,000***	***$400,000***
R&R General Fund (321)					
Operating Expenditures	$0	$0	$0	$0	$30,000
Capital Outlay	-	-	-	103,240	-
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$103,240***	***$30,000***
TOTAL RECREATION NET EXPENDITURES	***$3,301,169***	***$2,711,961***	***$4,455,103***	***$4,392,170***	***$3,267,500***

**In FY 2025, the Warm Mineral Springs Fund was transferred to the newly created Warm Mineral Springs Division.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended*	FY 2025 Adopted**
Parks & Recreation Director	1	1	1	-	-
Asst. Parks & Recreation Director	1	1	1	-	-
Recreation Manager	-	-	1	1	1
Administrative Service Specialist	-	1	1	1	1
Assistant Manager - WMSP	-	-	-	1	-
Business Services Coordinator	1	1	-	-	-
Community Partnerships & Engagement Coordinator	-	-	1	-	-
Graphic Design Specialist	1	1	1	-	-
Lead Lifeguard - WMSP	-	-	-	1	-
Lifeguard II - WMSP	-	-	-	4	-
Lifeguard I (part-time) - WMSP	-	-	-	2	-
Marketing & Engagement Coordinator	1	1	-	-	-
Operations Manager	-	-	1	-	-
Recreation Attendant	10	10	10	7	7
Recreation Attendant - WMSP	-	-	-	3	-
Recreation Program Coordinator	3	3	2	2	2
Recreation Specialist	-	-	-	2	2
Recreation Supervisor	2	2	2	2	2
Reservation Specialist	-	-	1	1	1
Special Events Coordinator	-	-	1	-	-
Staff Assistant I	1	1	1	1	1
Staff Assistant I (part-time)	1	1	-	-	-
Staff Assistant II	2	1	1	1	1
Supervisor - WMSP	-	-	-	1	-
Seasonal (Hourly)					
Camp Counselor (part-time)	Varies	Varies	Varies	Varies	Varies
Head Camp Counselor (part-time)	Varies	Varies	Varies	Varies	Varies
Head Teen Camp Counselor (part-time)	Varies	Varies	Varies	Varies	Varies
Teen Camp Counselor (part-time)	Varies	Varies	Varies	Varies	Varies
TOTAL	***24***	***24***	***25***	***30***	***18***

**Seven positions were transferred to the newly created Parks Administration Division and 12 were added for Warm Mineral Springs.*
***Twelve positions were transferred to the newly created Warm Mineral Springs Division.*

Parks & Recreation – North Port Aquatic Center (3037)

MISSION

The mission of the Parks & Recreation Department is to promote healthy and socially rewarding activities through the preservation of cultural resources and the provision of diverse high-quality parks and natural spaces. The Aquatic Center supports this mission by:

- ensuring a safe and aesthetically pleasing aquatic center;
- providing an accessible facility and recreational opportunities to enhance the quality of life; and
- ensuring availability of community programs and activities.

STRATEGIC PILLARS AND PRIORITIES



- Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Support opportunities for expanded amenities, resources and cost savings through community partnerships and collaboration (i.e., facilities, programs, special events, tournaments, etc.).

CORE SERVICE AREAS

North Port Aquatic Center
Community Enrichment

ACCOMPLISHMENTS

- Resurfaced the Atwater Splash Pad and North Port Aquatic Center Pelican Playground.
- Met 100% of the Standards set by the American Red Cross during their audit of the Aquatic Center.
- Conducted no cost swim lessons to over 650 2nd grade children via the MONDA swim program.
- Participated in the World's Largest Swimming Lesson with over 140 children participating.
- Provided over 500 swim lessons to the community.
- Logged over 91,000 visits to the Aquatic Center
- Generated over 1.1 million dollars in revenue.
- Sold more than $190,000 in concessions.

INITIATIVES

- Expand programming and water based recreational opportunities.
- Increase water safety awareness and drowning prevention programs.
- Deliver swim lessons and water safety training to Sarasota County second grade students via the MONDA S.W.I.M. grant and similar opportunities.
- Engage in continuous quality improvement and enhance internal operations and efficiency.
- Coordinate preventative maintenance plans for all pool pump equipment.
- Continue to cross-train and certify permanent year-round lifeguards to support both open-water and water park operations.

GOALS AND PERFORMANCE MEASURES

Goal	Ensure delivery of high-quality services for the enjoyment of a diverse community.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Aquatic Center passholders will rate overall satisfaction of services at 4.0 or higher on a 5-point scale.	4.50	4.30	4.29	4.50
Aquatic Center program participants will rate overall satisfaction of services at 4.0 or higher on a 5-point scale.	5.00	4.40	4.87	4.50
Aquatic Staff will provide at least 80 hours per quarter of water safety education.	116.25 hours	212.50 hours	333.25 hours	120 hours
Increase number of active passes (including renewals) compared to same quarter of previous year.	33.94%	5.50%	7.10%	2.50%
Increase number of Aquatic facility rentals compared to same quarter of previous year.	80.25%	1.00%*	26.60%	2.50%

Goal	Ensure safe operations of the aquatic center.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
The Aquatic Center will receive a passing grade on all examiner safety audit components.	Pass	Pass	Pass	Pass

**Impacted by Hurricane Ian.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$956,021	$1,106,566	$1,250,481	$1,460,190	$1,579,780
Operating Expenditures	321,638	384,952	453,918	475,800	530,380
Capital Outlay	-	29,818	-	50,000	-
TOTAL EXPENDITURES	***$1,277,659***	***$1,521,336***	***$1,704,399***	***$1,985,990***	***$2,110,160***
DEPARTMENT GENERATED REVENUES					
Charges for Service	($804,667)	($995,483)	(999,708)	($1,389,740)	(1,475,150)
Miscellaneous Revenues	(5,000)	-	-	(5,500)	(5,500)
TOTAL GENERATED REVENUES	***($809,667)***	***($995,483)***	***($999,708)***	***($1,395,240)***	***($1,480,650)***
NET GENERAL FUND EXPENDITURES	***$467,992***	***$525,853***	***$704,691***	***$590,750***	***$629,510***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Aquatics Manager	-	1	1	1	1
Aquatics Maintenance Specialist	-	-	1	1	1
Aquatics Program Coordinator	-	1	1	1	1
Aquatic Recreation Attendant	2	1	1	1	1
Aquatic Recreation Attendant (part-time)	1	1	1	1	1
Aquatics Supervisor	1	1	1	1	1
Assistant Aquatics Supervisor	1	-	-	-	-
Concession Inventory Specialist	-	1	1	1	1
Head Lifeguard	1	-	-	-	-
Lifeguard I	1	-	-	-	-
Lifeguard I (part-time)	8	9	9	9	9
Lifeguard II	2	3	3	3	3
Lifeguard II (part-time)	1	-	-	-	-
Pool Technician	1	1	-	1	1
Pool Technician (part-time)	1	1	1	-	-
Seasonal (Hourly)					
Lifeguard I (part-time)	Varies	Varies	Varies	Varies	Varies
Pool Technician (part-time)	Varies	Varies	Varies	-	-
Aquatic Recreation Attendant (part-time)	Varies	Varies	Varies	Varies	Varies
TOTAL	***20***	***20***	***20***	***20***	***20***

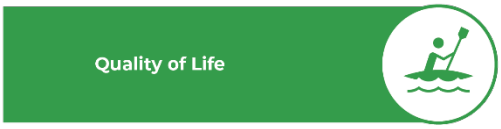
Parks & Recreation – Warm Mineral Springs Division (3040)

MISSION

The mission of the Parks & Recreation Department is to promote healthy and socially rewarding activities through the preservation of cultural resources and the provision of diverse, high-quality parks and natural spaces. The Warm Mineral Springs (Aquatics Division) supports this mission by:

- Ensuring protection of the Springs natural environment and historic character;
- Providing accessible facilities and passive recreational opportunities to enhance quality of life; and
- Providing a clean facility and safe swimming environment for visitors

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
- Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Support opportunities for expanded amenities, resources and cost savings through community partnerships, nonprofits, and collaboration (i.e., facilities, programs, special events, tournaments, etc.).
- Protect, conserve, and preserve environmentally sensitive lands and resources, including prudent acquisition.



- Implement additional phases of the Warm Mineral Springs Master Plan and support development in North Port's Opportunity Zone, which includes Warm Mineral Springs, and the trailhead for Legacy Trail.



- Support the protection of native species and habitats via public education, land acquisition, and conservation.

CORE SERVICE AREAS

Community Park System
Community Enrichment

ACCOMPLISHMENTS

- Completed a full site refresh to enhance and/or repair landscaping, equipment and facilities. Implemented new programming including Aqua Yoga and Water Aerobics.
- Generated revenue in excess of $1.5 million.
- Successfully reinstated the multi-visit pass program with 10 visit, 30 visit, and annual pass options.
- Logged 126,698 visits to the park.
- Implemented algae removal and maintenance plan.
- Conducted clean-up of the outflow.

INITIATIVES

- Expand and promote programming to attract new visitors.
- Begin development of an international marketing campaign.
- Ensure integration into the parks system master plan with a focus on connectivity to the North Port Connector Legacy Trail.
- Provide operational input into design plans for historic building restoration.
- Continue to cross-train and certify permanent year-round lifeguards to support both open-water and water park operations.

GOALS AND PERFORMANCE MEASURES

Goals and performance measures are currently being developed for the newly created Warm Mineral Springs Division and will be included in the FY 2026 Budget.

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Warm Mineral Springs (125)*					
Personnel Expenditures	$0	$0	$0	$0	$772,630
Operating Expenditures	-	-	-	-	585,610
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$0***	***$1,358,240***

**In FY 2025, the Warm Mineral Springs Fund was transferred from Recreation to the newly created Warm Mineral Springs Division.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted*
Assistant Manager	-	-	-	-	1
Lead Lifeguard	-	-	-	-	1
Lifeguard II	-	-	-	-	4
Lifeguard I (part-time)	-	-	-	-	2
Recreation Attendant	-	-	-	-	3
Supervisor	-	-	-	-	1
TOTAL	***0***	***0***	***0***	***0***	***12***

**Twelve positions were transferred from Recreation to the newly created Warm Mineral Springs Division.*

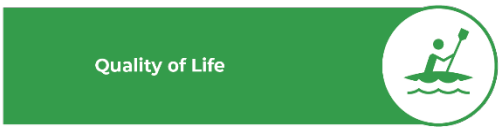
Parks & Recreation – Parks Maintenance (3038)

MISSION

The mission of the Parks & Recreation Department is to promote healthy and socially rewarding activities through the preservation of cultural resources and the provision of diverse high-quality parks and natural spaces. The Parks Maintenance Division support this mission by:

- ensuring the City parks have maintained grounds and landscaping, are safe, aesthetically pleasing and environmentally sustainable;
- maintaining and preparing athletic fields to support leagues and community organizations' delivery of sports programs; and
- ensuring innovative and cost-effective resource management.

STRATEGIC PILLARS AND PRIORITIES



- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational facilities and offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
- Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
- Support opportunities for expanded amenities, resources and cost savings through community partnerships, nonprofits, and collaboration (I.e. facilities, programs, special events, tournaments, etc.).

CORE SERVICE AREAS

Parks Maintenance
Community Park System

ACCOMPLISHMENTS

- Completed three new playground installations at McKibben Park, Dallas White Park and George Mullen Activity Center.
- Installed permanent story walk displays at the Garden of Five Senses.
- Resurfaced Boundless Playground safety surface.
- Completed the 87,000 square feet renovation of Glen Allen soccer field #1.
- Managed the care and maintenance of 249 reservations of outdoor facilities and 3,609 reservations for athletic fields.
- Installed nearly 25,000 square feet of sod at several athletic fields.
- Continued coordination of design plans for the Circle of Honor memorial in collaboration with the Veterans Park Advisory Committee.
- Completed installation of new restroom facility and ADA parking enhancement at Marina Park.
- Painted and lined over 900 sports fields.

INITIATIVES

- Develop a plan to minimize vacancy rate for Groundskeeper II positions.
- Research and recommend ways to minimize the cost of field lining by reduction of staff time.
- Develop plan to provide better video surveillance to frequently vandalized parks.
- Continue the implementation of the ADA Transition Plan.
- Coordinate the additional ADA connections throughout Dallas White Park.
- Identify a suitable repair or replacement product for the Boundless Playground safety surface.
- Collaborate with the Athletic Field team to develop a renovation plan for the second of three soccer fields at Narramore Sports Complex.
- Convert the softball field at Dallas White Park to a multipurpose sports field.

GOALS AND PERFORMANCE MEASURES

Goal	Ensure delivery of high-quality services for the enjoyment of a diverse community.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Renters of Parks and Recreation pavilions / open space will rate overall satisfaction of the rental at 4.0 or higher on a 5-point scale.	4.36	4.13	4.13	4.5
Renters of Parks and Recreation athletic fields will rate overall satisfaction of the rental at 4.0 or higher on a 5-point scale.	4.60	4.10	3.27	4.5
Complete an inspection of all playgrounds monthly to ensure patron safety.	100.00%	100.00%	100.00%	100.00%

Goal	Provide timely maintenance and repair services in a cost-effective manner.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Complete 75% of non-recurring work orders within 10 business days of the request.	91.00%	90.00%	90.75%	75.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$690,792	$1,073,667	$1,221,480	$1,430,740	$1,538,260
Operating Expenditures	506,221	747,343	865,317	1,018,840	1,092,120
Capital Outlay	-	61,419	17,494	121,240	30,000
TOTAL EXPENDITURES	***$1,197,013***	***$1,882,429***	***$2,104,291***	***$2,570,820***	***$2,660,380***
Surtax III (306)					
Operating Expenditures	$41,877	$8,395	$38,075	$0	$0
Capital Outlay	700,369	149,170	282,426	612,590	130,000
TOTAL EXPENDITURES	***$742,246***	***$157,565***	***$320,501***	***$612,590***	***$130,000***
R&R General Fund (321)					
Capital Outlay	$0	$0	$69,850	$300,000	$115,500
TOTAL EXPENDITURES	***$0***	***$0***	***$69,850***	***$300,000***	***$115,500***
TOTAL PARKS MAINTENANCE EXPENDITURES	***$1,939,259***	***$2,039,993***	***$2,494,642***	***$3,483,410***	***$2,905,880***

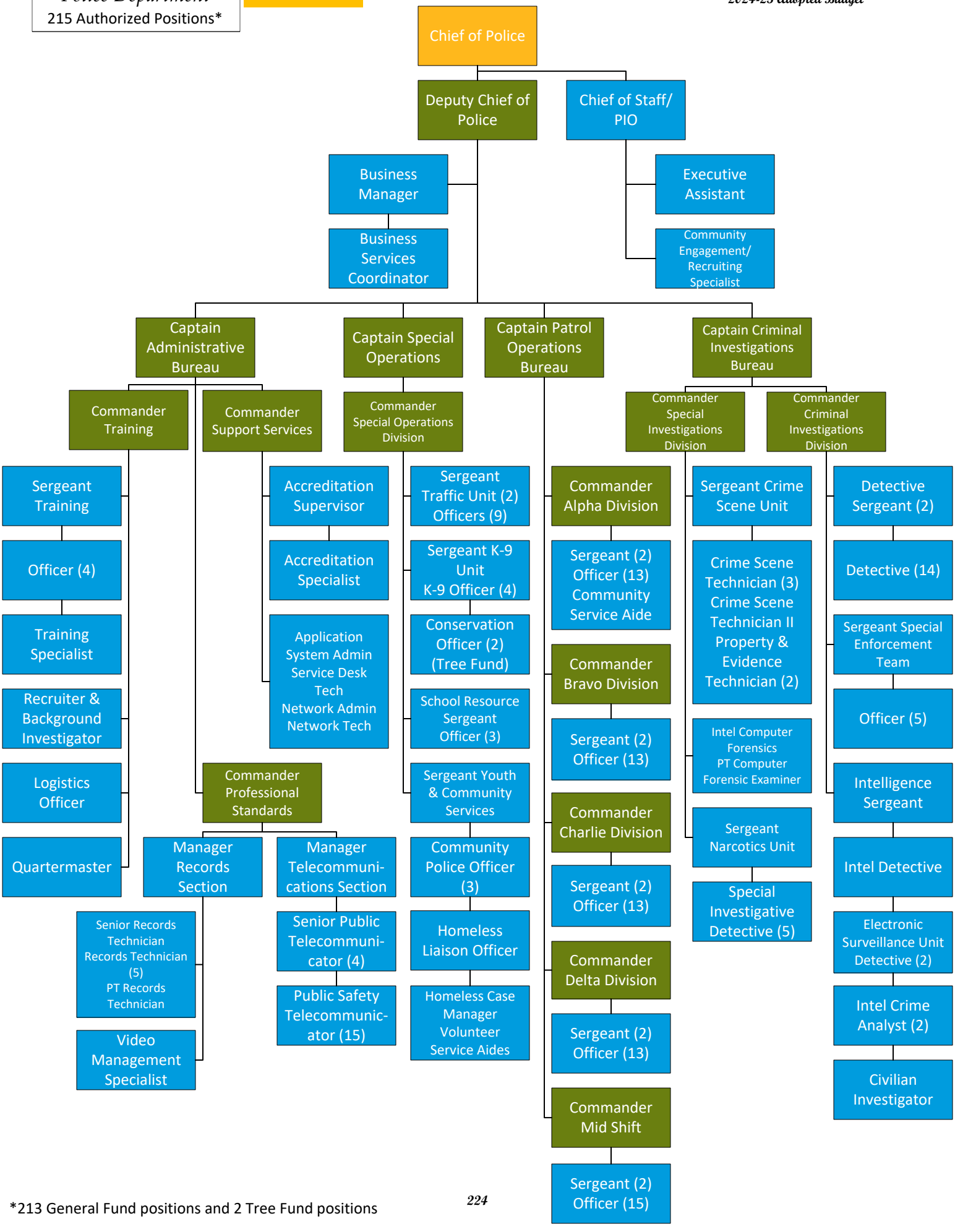
STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Parks and Grounds Manager	1	1	1	1	1
Assistant Parks & Grounds Manager	-	-	1	1	1
Administrative Services Specialist	-	-	1	1	1
Athletic Field Specialist II	4	4	4	4	4
Athletic Field Specialist III	4	4	3	3	3
Athletic Field Supervisor	1	1	-	-	-
Groundskeeper I	1	1	-	-	-
Groundskeeper II	5	5	6	7	7
Groundskeeper III	1	1	-	-	-
Senior Athletic Field Specialist	-	-	1	1	1
Senior Groundskeeper	-	-	1	1	1
Staff Assistant II	1	1	-	-	-
TOTAL	***18***	***18***	***18***	***19***	***19***

Police Department

215 Authorized Positions*

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*213 General Fund positions and 2 Tree Fund positions

Police Department (2100)

MISSION

The mission of the North Port Police Department is to provide the community with the highest level of law enforcement and crime prevention possible and to:

- protect life and property;
- preserve the peace;
- prevent, reduce, and deter crime and the fear of crime;
- enforce the law fairly;
- protect individual rights;
- provide a safe and secure environment for all citizens.

In order to accomplish this mission, the Police Department will aggressively pursue crime prevention, crime suppression, investigative and community-oriented programs. Our mission includes the creation of partnerships within the community we serve to secure and promote safety for all residents and visitors.

STRATEGIC PILLARS AND PRIORITIES



- Provide efficient, effective staffing and facilities to ensure a high-level of services and response times for Public Safety services.
- Ensure the physical security of City assets and operations.

CORE SERVICE AREAS

Law Enforcement Patrol Services
Criminal Investigations
Community Education

ACCOMPLISHMENTS

- Earned quadruple accreditation for Commission for Florida Law Enforcement Accreditation (CFA).
- Achieved first accreditation for Florida Telecommunication Accreditation Commission (FLA-TAC).
- Provided community-oriented programs:
  - Shop with a Cop
  - Serve and Protect
  - Coffee with a Cop
  - Do the Right Thing
  - H.E.A.R.T.S.
- Launched a Community Outreach Van.
- Awarded the U.S. Department of Justice COPS Grant for 10 additional police officers.

INITIATIVES

- Complete 100% design phase of new police headquarters.
- Initiate master plan design of future Public Safety Complex.
- Add temporary space for future growth at current PD headquarters (portables).

GOALS AND PERFORMANCE MEASURES

Goal	Protect and serve the public through proactive and effective policing and emergency preparedness.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Maintain the percentage of residents who feel that North Port has remained a safe place to live at 80%.	95.80%	95.70%	92.70%	80.00%
Maintain the national average of four (4) UCR Person Crimes per 1,000 residents.	0.30	0.40	0.30	0.40
Maintain the national average of thirty-two (32) UCR Property Crimes per 1,000 residents.	2.30	2.70	2.30	2.00
Maintain an average response time for all service calls at 10 minutes or less.	10:17	11:09	9:50	10:00
Maintain person clearance crime rate (murders, rapes, robberies, aggravated assaults) of 48.4%, meeting the national average.	31.59%	40.74%	44.12%	48.40%
Maintain property crimes clearance rate (burglary, theft, motor vehicle theft) of 20.1%, meeting the national average.	16.59%	23.79%	27.26%	20.10%

Goal	Cultivate, enhance, and foster trustworthy relationships with the community.			
	FY 2022 Actual	FY 2023 Actual	FY 2023 Actual	FY 2024 Target
Maintain a 75% satisfaction rate of residents who participate in the annual Citizen's Public Safety Academy (CPSA) as it relates to effective methods in developing partnerships with the North Port Police Department.	95.00%	100.00%	100.00%	75.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$18,246,497	$20,179,783	$23,180,309	$27,178,760	$33,324,890
Operating Expenditures	2,332,130	2,567,891	3,053,062	3,899,760	4,644,530
Capital Outlay	223,946	64,154	306,789	138,050	-
Debt Service*	-	-	215,496	-	-
TOTAL EXPENDITURES	***$20,802,573***	***$22,811,828***	***$26,755,656***	***$31,216,570***	***$37,969,420***
DEPARTMENT GENERATED REVENUES					
Tax Revenue	($540,760)	($615,040)	($731,992)	($647,460)	($730,990)
Grant Revenues	(2,376,685)	(190,294)	(102,279)	(26,770)	(899,470)
Charges for Service	(413,168)	(388,327)	(381,882)	(513,060)	(546,540)
Fines and Forfeitures	(126,662)	(149,184)	(153,593)	(130,820)	(129,900)
Miscellaneous Revenue	(27,707)	(43,028)	(55,668)	(20,000)	(5,000)
TOTAL GENERATED REVENUES	***($3,484,982)***	***($1,385,873)***	***($1,425,414)***	***($1,338,110)***	***($2,311,900)***
NET GENERAL FUND EXPENDITURES	***$17,317,591***	***$21,425,955***	***$25,330,242***	***$29,878,460***	***$35,657,520***

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Law Enforcement Trust Fund (105)					
Operating Expenditures	$8,324	$179,137	$149,293	$38,900	$7,320
Capital Outlay	-	125,149	44,956	-	-
TOTAL EXPENDITURES	***$8,324***	***$304,287***	***$194,249***	***$38,900***	***$7,320***
Police Education Fund (108)					
Operating Expenditures	$14,000	$14,000	$18,000	$18,000	$17,000
TOTAL EXPENDITURES	***$14,000***	***$14,000***	***$18,000***	***$18,000***	***$17,000***
Law Enforcement Impact Fee (150)					
Operating Expenditures	$0	$76,475	$1,393	$0	$0
Capital Outlay	191,753	868,867	264,656	280,000	425,000
Grants and Aids	-	-	339,789	732,550	1,269,000
Interfund Transfers	225,653	-	-	-	-
TOTAL EXPENDITURES	***$417,406***	***$945,342***	***$605,838***	***$1,012,550***	***$1,694,000***
Surtax III (306)					
Operating Expenditures	$21,028	$144,464	$266,941	$70,000	$0
Capital Outlay	798,568	1,036,249	4,191,790	3,184,140	1,297,200
TOTAL EXPENDITURES	***$819,596***	***$1,180,713***	***$4,458,731***	***$3,254,140***	***$1,297,200***
R &R General Fund (321)					
Capital Outlay	$0	$0	$110,698	$0	$0
TOTAL EXPENDITURES	***$0***	***$0***	***$110,698***	***$0***	***$0***
TOTAL POLICE DEPARTMENT NET EXPENDITURES	***$18,576,917***	***$23,870,297***	***$30,717,758***	***$34,202,050***	***$38,673,040***

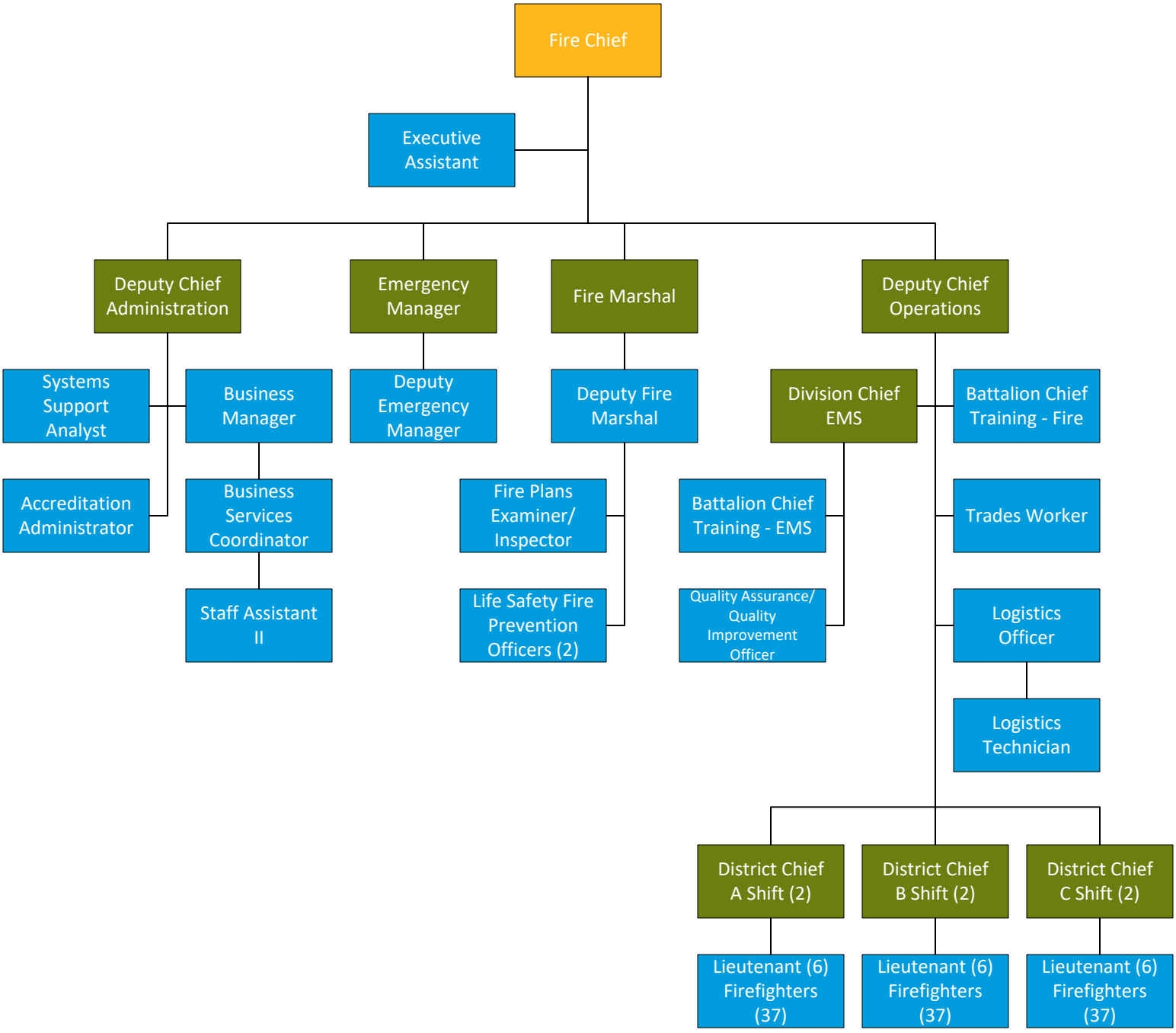
**GASB Statements 87 and 96 mandate that lease agreements and subscription-based information technology arrangements (SBITA) be classified into principal and interest components for installment payments, effectively transitioning term payments from traditional operating/capital categories to a debt service classification.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Chief of Police	1	1	1	1	1
Deputy Chief of Police	1	1	1	1	1
Captain	3	3	4	4	4
Police Commander (Sworn)	7	7	8	9	10
Police Commander - IT	1	1	1	1	1
Accreditation Administrator	1	1	-	-	-
Accreditation Supervisor	-	-	1	1	1
Accreditation Specialist	-	-	1	1	1
Applications Systems Administrator	1	1	1	1	1
Asset Specialist	-	-	1	-	-
Business Manager	1	1	1	1	1
Business Services Coordinator	1	1	1	1	1
Chief of Staff – Public Information Officer	-	-	-	1	1
Civilian Investigator	-	-	1	1	1
Comm Engagement/Recruiting Specialist	-	-	-	-	1
Community Services Officer	3	3	2	1	1
Computer Forensic Examiner (part-time)	1	1	1	1	1
Crime Analyst	2	2	2	2	2
Crime Scene Technician	3	2	2	2	3
Crime Scene Technician II	-	1	1	1	1
Detail and Volunteer Support Specialist	1	1	-	-	-
Executive Assistant	-	-	1	1	1
Forensic Supervisor	1	-	-	-	-
Homeless Case Manager	1	1	1	1	1
Logistics Officer	-	-	-	1	1
Network Administrator	-	1	1	1	1
Network Technician	1	-	-	1	1
Police Officers*	94	95	97	117	120
Police Records Technician I	2	1	1	3	3
Police Records Technician II	2	3	3	2	2
Police Records Technician (part-time)	1	1	1	1	1
Property/Evidence Technician	2	2	2	2	2
Public Information Officer – Police	-	1	1	-	-
Public Safety Telecommunicator	12	12	14	15	15
Quartermaster	-	-	-	-	1
Records Manager	1	1	1	1	1
Recruiter & Background Investigator	1	1	1	1	1
Senior Public Safety Telecommunicator	4	4	4	4	4
Senior Records Technician	-	-	-	1	1
Sergeant	16	17	18	21	22
Service Desk Technician	1	1	1	1	1
Telecommunications Center Manager	1	1	1	1	1
Training Specialist	1	1	1	1	1
Video Management Specialist	-	-	-	-	1
TOTAL	***168***	***170***	***179***	***206***	***215***

**Two Environmental Police Officer positions are funded by the Tree Fund.*

Fire Rescue
158 Authorized Positions



Fire Rescue - Emergency Medical Services (2222)

MISSION

The mission of Emergency Medical Services (EMS) is to provide exceptional public safety services in a safe, compassionate and professional manner through execution of our vision.

- maintaining timely, efficient and quality responses to requests for assistance;
- providing emergency medical services; and
- ensuring the safety and health of the community by maintaining the highest quality of preparedness.

STRATEGIC PILLARS AND PRIORITIES



- Provide efficient, effective staffing and facilities to ensure a high-level of services and response times for Public Safety services.
- Ensure the physical security of City assets and operations.

CORE SERVICE AREAS

Emergency Medical Services

ACCOMPLISHMENTS

- Earned Commission on Accreditation of Ambulance Services (CAAS) Accreditation.
- Personnel had a return of spontaneous circulation (ROSC) rate for cardiac arrest patients of 54.55%. National rate is 27.1%.

INITIATIVES

- Fiscal Sustainability – As growth explodes in North Port, we are working to support and maintain our reserves to be responsive to negative market changes and help continued rate stabilization. We continue to plan for future personnel costs as new stations and the Emergency Operations Center (EOC) come online and we continue to look for responsible ways to spread those costs over time through aggressive pursuit of SAFER grants and strategic financial planning.

GOALS AND PERFORMANCE MEASURES

Goal	**Arrive on scene of emergencies in a safe and timely manner to ensure prompt and exceptional care to all that request medical treatment.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
EMS customer satisfaction rating of 95% or better.	100.00%	99.62%	99.75%	95.00%
Average response time of seven minutes or less.	N/A	5:11	5:01	< 7 minutes
Total on scene time of twenty minutes or less for all high acuity calls.	N/A	N/A	12:22	< 20 minutes

Goal	**Increase out-of-hospital cardiac arrest survival.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Cardiac survival rate of 20% or higher.	N/A	51.51%	58.73%	> 20.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
EXPENDITURES					
Personnel Expenditures	$7,604,958	$8,159,585	$9,242,857	$10,497,080	$12,608,890
Operating Expenditures	986,403	1,117,783	1,551,849	1,593,570	1,764,740
Capital Outlay	14,189	-	-	-	-
Interfund Transfers	108,000	108,000	408,000	408,000	868,000
TOTAL EXPENDITURES	***$8,713,550***	***$9,385,369***	***$11,202,706***	***$12,498,650***	***$15,241,630***
DEPARTMENT GENERATED REVENUES					
Tax Revenues	($247,148)	($170,377)	($182,236)	($170,000)	($170,000)
Grant Revenues	-	(4,479)	(4,665)	(4,660)	(4,800)
Charges for Service	(2,340,336)	(3,039,177)	(3,302,168)	(3,323,170)	(3,404,760)
Miscellaneous Revenue - Med Flight Lease	(8,387)	(10,730)	(10,661)	(10,730)	-
TOTAL GENERATED REVENUES	***($2,595,871)***	***($3,224,763)***	***($3,499,730)***	***($3,508,560)***	***($3,579,560)***
NET GENERAL FUND EXPENDITURES	***$6,117,679***	***$6,160,606***	***$7,702,976***	***$8,990,090***	***$11,662,070***
Surtax III (306)					
Operating Expenditures	$0	$0	$101	$0	$0
Capital Outlay	-	-	47,803	2,700,880	-
TOTAL EXPENDITURES	***$0***	***$0***	***$47,904***	***$2,700,880***	***$0***
R&R General Fund (321)					
Operating Expenditures	$0	$19,803	$0	$0	$260,000
Capital Outlay	169,079	18,383	31,443	26,910	-
TOTAL EXPENDITURES	***$169,079***	***$38,186***	***$31,443***	***$26,910***	***$260,000***
TOTAL EMS NET EXPENDITURES	***$6,286,758***	***$6,198,792***	***$7,782,323***	***$11,717,880***	***$11,922,070***

STAFFING – FUNDED AUTHORIZED POSITIONS

See Fire Rescue District Staffing for EMS Funded Authorized Positions.

Fire Rescue District (2222)

MISSION

The mission of the Fire Rescue Department is to provide exceptional public safety services in a safe, compassionate and professional manner through execution of our vision.

- enhancing sustainability by providing fire protection services for the community;
- providing community education to improve the quality of life;
- ensuring public safety and health; and
- providing risk reduction, preparation for and recovery assistance from major events affecting the community's quality of life.

STRATEGIC PILLARS AND PRIORITIES



- Provide efficient, effective staffing and facilities to ensure a high-level of services and response times for Public Safety services.
- Ensure the physical security of City assets and operations.



- Complete a Post-Hurricane Ian review of municipal Emergency Management operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

CORE SERVICE AREAS

Life Safety and Fire Prevention Services
Emergency Management Services
Public Education

ACCOMPLISHMENTS

- Hosted our Inaugural Open House event with an amazing turn out from the community.
- Successfully responded to and recovered from Hurricanes Debby, Helene, and Milton; incorporating lessons learned to update and create plans, processes, and procedures for future disasters.

INITIATIVES

- Fiscal Sustainability – As growth explodes in North Port, we are working to support and maintain our reserves to be responsive to negative market changes and help continued rate stabilization. We continue to plan for future personnel costs as new stations and the Emergency Operations Center come online and we continue to look for responsible ways to spread those costs over time through aggressive pursuit of SAFER grants and strategic financial planning.
- As disasters impacting North Port increase in frequency and intensity, we are working to grow the emergency management program to enhance the City's capability to prepare for, respond to, recover from, and mitigate against these disasters, increasing the resiliency of the City as its population, critical infrastructure assets, and businesses continue to grow.

GOALS AND PERFORMANCE MEASURES

Goal	Respond to and arrive on the scene of emergencies in a safe and timely manner to ensure prompt and exceptional service that prevents fire spread beyond the area of origin.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Maintain an average response time of eight minutes or less.	N/A	5.97	5.76	< 8 minutes
Maintain an average turnout time of eighty seconds or less.	N/A	38.95	35.05	< 80 seconds

Goal	Ensure reasonable life safety conditions through inspection programs.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Inspect 100% of Businesses located within the City of North Port annually.	100.00%	99.42%	93.47%	100.00%
Within forty-five days of initial fire safety inspection, have 95% compliance with applicable Fire & Life Safety Codes.	95.72%	93.57%	95.50%	95.00%

Goal	Maintain a Comprehensive Emergency Management training and exercise program to maintain a state of preparedness and readiness for the City and supporting jurisdictions/organizations.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Conduct a minimum of fifteen (15) Emergency Management Training courses.	15	22	17	15
Conduct a minimum of two tabletop or functional exercises with Emergency Operation Center responders.	N/A	N/A	5	2

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Fire Rescue District (110)					
Personnel Expenditures	$8,022,572	$8,437,736	$9,923,290	$10,980,390	$12,980,180
Operating Expenditures	2,488,414	2,785,010	3,324,444	3,565,130	4,201,450
Capital Outlay	22,234	327,263	203,980	-	2,620
Interfund Transfers	1,624,480	2,803,200	1,645,000	1,550,000	1,600,000
TOTAL EXPENDITURES	***$12,157,700***	***$14,353,209***	***$15,096,714***	***$16,095,520***	***$18,784,250***
Fire Impact Fee Fund (151)					
Operating Expenditures	$30,283	$10,262	$20,264	$0	$0
Capital Outlay	877,625	318,831	32,620	97,580	85,550
Grants and Aids	-	176,347	475,350	315,000	1,816,700
Interfund Transfers	387,455	-	-	-	-
TOTAL EXPENDITURES	***$1,295,363***	***$505,440***	***$528,234***	***$412,580***	***$1,902,250***

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Surtax III (306)					
Operating Expenditures	$1,900	$0	$0	$0	$0
Capital Outlay	548,637	1,269,735	661,421	1,800,000	2,093,160
TOTAL EXPENDITURES	***$550,537***	***$1,269,735***	***$661,421***	***$1,800,000***	***$2,093,160***
R&R Fire District (323)					
Operating Expenditures	$0	$19,803	$20,522	$7,960	$415,970
Capital Outlay	-	-	464,647	903,800	1,030,130
TOTAL EXPENDITURES	***$0***	***$19,803***	***$485,169***	***$911,760***	***$1,446,100***
TOTAL FIRE RESCUE EXPENDITURES	***$14,003,600***	***$16,148,187***	***$16,771,538***	***$19,219,860***	***$24,225,760***

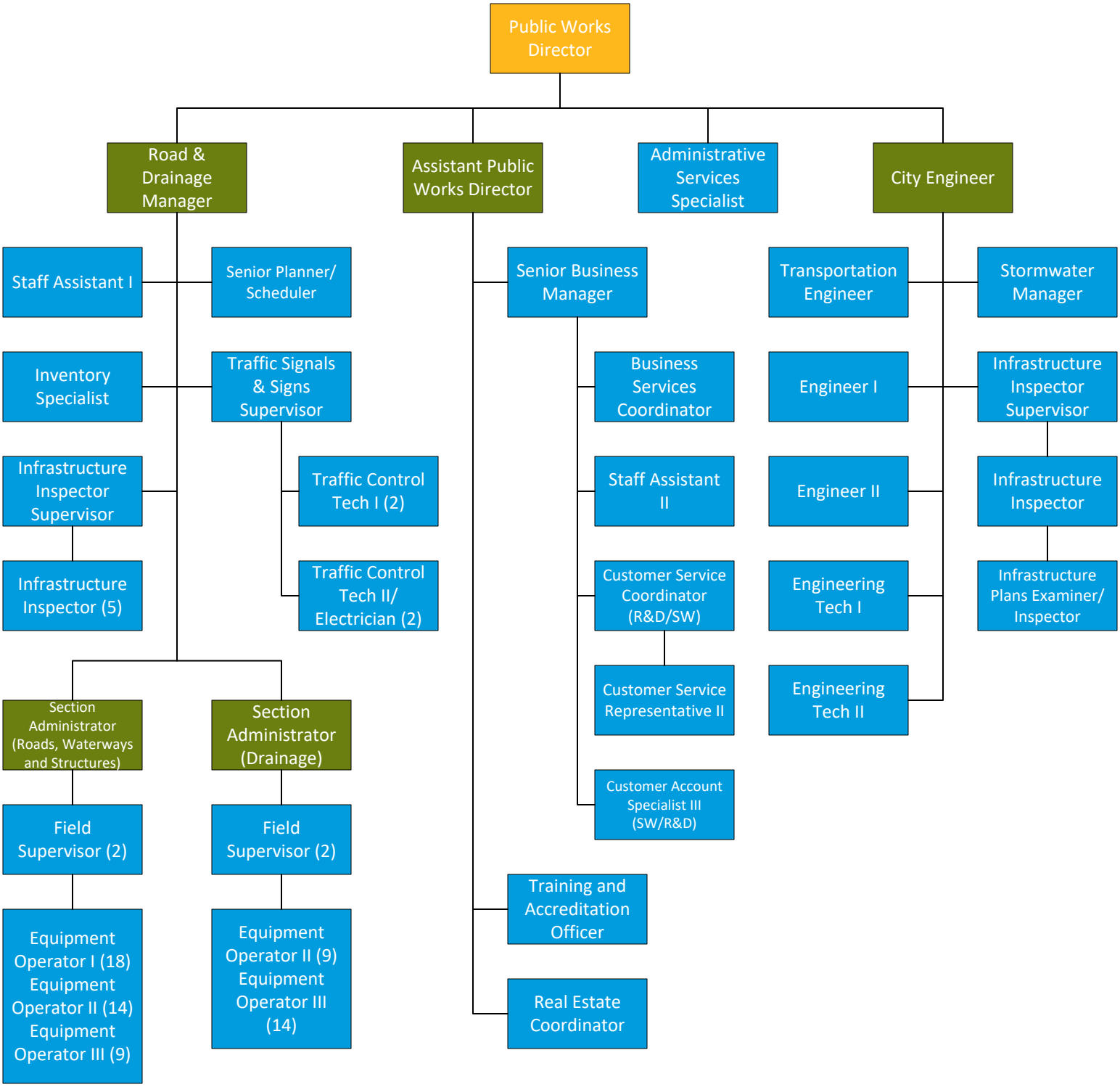
STAFFING – FUNDED AUTHORIZED POSITIONS*

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Fire Chief	1	1	1	1	1
Deputy Chief Administration	-	1	1	1	1
Deputy Chief Operations	1	1	1	1	1
Fire District Chief**	3	6	6	6	6
Division Chief Emergency Manage	1	1	-	-	-
Division Chief of EMS	1	1	1	1	1
Division Chief of Administration	1	-	-	-	-
Fire Marshal	1	1	1	1	1
Accreditation Administrator	-	-	1	1	1
Battalion Chief - Training	2	2	2	2	2
Business Manager	1	1	1	1	1
Business Operations Coordinator	1	1	-	-	-
Business Services Coordinator	-	-	1	1	1
Deputy Emergency Manager	-	-	1	1	1
Deputy Fire Marshal	-	-	1	1	1
Emergency Manager	-	-	1	1	1
Executive Assistant	1	1	1	1	1
Firefighters/Paramedics	90	93	98	105	111
Fire Plans Examiner/Inspector	2	2	1	1	1
Lieutenant	18	18	18	18	18
Life Safety Fire Prevention Officers	2	2	2	2	2
Logistics Officer	1	1	1	1	1
Logistics Technician	-	-	-	-	1
Public Information Officer-Fire	-	-	1	-	-
Quality Assurance/Improve Officer	-	-	-	1	1
Recruit Firefighter/Paramedic	6	-	-	-	-
Staff Assistant II	1	1	1	1	1
System Support Analyst	1	1	1	1	1
Trades Worker Journeyman	1	1	1	1	1
TOTAL	***136***	***136***	***144***	***151***	***158***

**Funded by both the General Fund (001) and Fire Rescue District Fund (110). **Title changed from Battalion Chief to Fire District Chief in FY 2022.*

Road & Drainage District

105 Authorized Positions*



*108 Total Road & Drainage District Fund positions with 105 reporting to Public Works – Road & Drainage, 2 to Information Technology, and 1 to Public Works - Facilities Management.

Public Works – Road & Drainage District (5000)

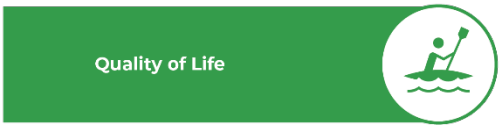
MISSION

The mission of the Road & Drainage Department is to achieve community outcomes by efficiently maintaining the public infrastructure and providing services to ensure the safety, health and well-being of our customers by:

- providing on-going public infrastructure maintenance to create a sustainable, aesthetically pleasing and safe environment;
- ensuring structurally sound roadways to promote vehicular safety; and
- maintaining and providing reliable public water structures.

In order to accomplish this mission, the Road & Drainage Department is responsible for road and rights-of-way maintenance including pothole repair, mowing and trash pickup, road signage, street lighting, sidewalk construction, water control structure maintenance and overall drainage within the City.

STRATEGIC PILLARS AND PRIORITIES



- Improve City gateway entry features to convey a sense of arrival in North Port.
- Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational offerings, and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.



- Proactively rehabilitate the water control structures and stormwater conveyances (roadside swales, drainage outfalls, retention ditches and waterways) to design specifications to reduce flooding.
- Rehabilitate roadways and bridges under the jurisdiction of North Port to ensure integrity, and a safe and reliable transportation network.
- Improve East-West connectivity of the City's transportation systems.
- Work collaboratively with the Metropolitan Planning Organization (MPO) to advance strategic egress/ingress transportation projects outside of North Port that positively impact inner-city transportation corridors.
- Partner with Florida Department of Transportation and Charlotte County to enhance connectivity and establish a new I-75 interchange at Yorkshire Street or Raintree Boulevard.

CORE SERVICE AREAS

Road Infrastructure
Stormwater Control

ACCOMPLISHMENTS

- Completed annual Drainage Improvement Project.
- Completed the R22RRH Routine Road Rehabilitation and Maintenance Project.
- Completed the R23RRH Routine Road Rehabilitation and Maintenance Project.
- Completed construction of Water Control Structure (WCS) 113 (Snover Waterway at the Myakkahatchee Creek).
- Purchased land and began design for Cosmic Waterway bridge crossing.
- Completed design scope for repair and rehabilitation of bridge elements for the bridge at North Port Boulevard over the Cocoplum Waterway.
- Complete repair and rehabilitation construction of bridge elements for the bridge at Pan American Boulevard over the Cocoplum Waterway.
- Complete bridge condition study and report for the bridge at Cranberry Boulevard over the Snover Waterway.

INITIATIVES

- Commence design of the R23DCW Dredging of Cocoplum Waterway.
- Commence construction of the R23PBR Rehabilitation of Pedestrian Bridges.
- Complete design of Public Works Facility Phase II.
- Commence the R24RRH Routine Road Rehabilitation and Maintenance Project.
- Continue making stormwater improvements outlined in the 10-Year Stormwater Management Plan.
- Continue the structural inspection of pedestrian bridges within the City utilizing in-house resources for the Myakkahatchee Creek blockage removal project.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure timely response to customers.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Respond to 95% of Customer Requests for Service within 3 business days.*	98.00%	98.00%	99.50%	NA
Complete 85% of drainage work orders received	96.00%	88.90%	49.00%	85.00%

**This metric is being replaced with the percentage of drainage work orders completed to better reflect responsiveness to customer requests for service in FY 2025.*

Goal	**Effectively manage the stormwater drainage system to ensure adequate local drainage and maintain a timely response to customer service requests.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Rehabilitate swales, retention ditches, and canals (number of linear feet).	400,000	420,000	240,000	275,000
Design and replace a minimum of one (1) water control structure annually.	1	1	1	1

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Road & Drainage District (107)					
Personnel Expenditures	$6,466,833	$7,258,425	$8,639,043	$9,191,240	$10,372,310
Operating Expenditures	7,226,894	9,265,304	58,340,156	8,651,010	11,232,960
Capital Outlay	1,248,420	1,652,439	2,658,312	4,571,150	6,746,230
Interfund Transfers	850,000	2,950,000	669,170	2,048,970	770,520
TOTAL EXPENDITURES	***$15,792,147***	***$21,126,168***	***$70,306,681***	***$24,462,370***	***$29,122,020***
Escheated Lots-Land (144)					
Capital Outlay	$372,883	$0	$0	$0	$0
TOTAL EXPENDITURES	***$372,883***	***$0***	***$0***	***$0***	***$0***
Transportation Impact Fee Fund (153)					
Capital Outlay	$6,177	$0	$447,719	$1,497,200	$6,318,820
Grants and Aids	6,587,293	2,150,293	3,131,085	1,967,990	6,079,940
TOTAL EXPENDITURES	***$6,593,470***	***$2,150,293***	***$3,578,804***	***$3,465,190***	***$12,398,760***
Road Reconstruction Bond Debt Service (205)					
Operating Expenditures	$32,140	$32,644	$66,621	$40,000	$40,000
Debt Service	2,638,817	2,631,013	2,590,446	2,451,320	2,465,490
Other*	-	-	29,925,000	-	-
TOTAL EXPENDITURES	***$2,670,957***	***$2,663,657***	***$32,582,067***	***$2,491,320***	***$2,505,490***
Surtax III (306)					
Operating Expenditures	$177,903	$4,640,759	$193,133	$1,604,100	$468,600
Capital Outlay	2,695,789	2,864,488	1,017,766	1,506,400	1,647,200
TOTAL EXPENDITURES	***$2,873,692***	***$7,505,247***	***$1,210,899***	***$3,110,500***	***$2,115,800***
R&R - Road & Drainage District (322)					
Operating Expenditures	$65	$26	$105	$0	$22,000
Capital Outlay	690,771	182,278	2,514,774	2,115,320	2,242,000
TOTAL EXPENDITURES	***$690,836***	***$182,304***	***$2,514,879***	***$2,115,320***	***$2,264,000***
TOTAL ROAD & DRAINAGE EXPENDITURES	***$28,993,985***	***$33,627,669***	***$110,193,330***	***$35,644,700***	***$48,406,070***

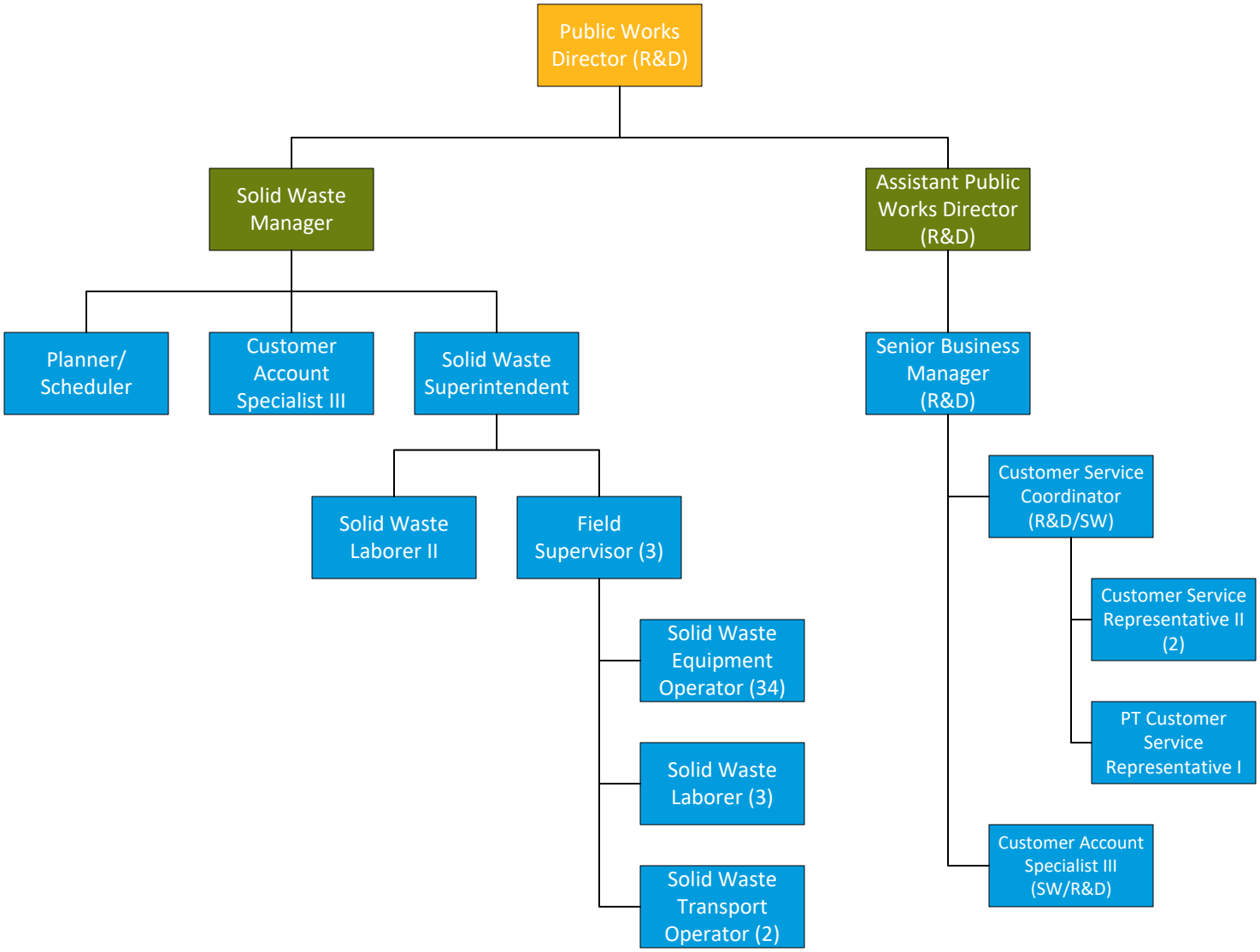
**Other related to bond refunding.*

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Public Works Director	1	1	1	1	1
Assistant Public Works Director	1	1	1	1	1
City Engineer	1	1	1	1	1
Infrastructure and Facilities Manager	1	1	-	-	-
Road & Drainage Manager	-	-	1	1	1
Administrative Services Specialist	1	1	1	1	1
Assist Infrastructure & Facilities Mngr	1	1	-	-	-
Building Technician I	-	1	1	-	-
Business Manager	1	1	1	-	-
Business Services Coordinator	1	1	1	1	1
Customer Service & Ops Coordinator	-	1	1	1	1
Customer Service Representative I	1	1	-	-	-
Customer Service Representative II	-	-	1	1	1
Engineer I	1	1	1	1	1
Engineer II	1	2	1	1	1
Engineering Technician I	-	-	1	1	1
Engineering Technician II	1	1	1	1	1
Equipment Operator I	22	19	18	18	18
Equipment Operator II	22	22	23	23	23
Equipment Operator III	23	23	23	23	23
Field Supervisor	4	4	4	4	4
GIS Analyst	1	1	1	-	-
GIS & Operations Support Sys Admin	1	1	1	-	-
Infrastructure Inspector	5	5	5	6	6
Infrastructure Inspector Supervisor	1	1	1	1	1
Infrastructure Plans Examiner/Inspect	2	2	2	1	1
Infrastructure Supervisor	-	-	-	1	1
Inventory Specialist	1	1	1	1	1
Planner/Scheduler	2	2	2	-	-
Real Estate Coordinator	-	-	1	1	1
Section Administrator	3	3	2	2	2
Senior Business Manager	-	-	-	1	1
Senior Planner/Scheduler	-	-	-	1	1
Staff Assistant I	-	-	-	1	1
Staff Assistant II	2	2	2	1	1
Stormwater Manager	1	1	1	1	1
Traffic Control Technician I	2	2	1	1	2
Traffic Control Tech II/Electrician	1	1	2	2	2
Traffic Signals & Signs Supervisor	-	-	1	1	1
Training and Accreditation Officer	-	1	1	1	1
Transportation Engineer	1	-	1	1	1
TOTAL	***106***	***106***	***107***	***104***	***105****

**108 Total Road & Drainage District Fund positions with 105 reporting to Public Works – Road & Drainage, 2 to Information Technology, and 1 to Public Works - Facilities Management.*

Solid Waste District
51 Authorized Positions



Public Works – Solid Waste District (3032)

MISSION

The mission of the Solid Waste District is to achieve community outcomes by promoting clean and healthy neighborhoods through solid waste management by:

- ensuring the safety and health of citizens through the proper and efficient collection and disposal of solid waste;
- exploring viable options to improve solid waste collection;
- ensuring environmental sustainability through the proper disposal of solid waste; and
- encouraging citizens to be environmentally responsible to aid in creating an aesthetically pleasing community.

STRATEGIC PILLARS AND PRIORITIES



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.

CORE SERVICE AREAS

Solid Waste Collection

ACCOMPLISHMENTS

- Implementation of the Yorkshire site for yard waste material resulted in Solid Waste vehicles using less fuel and time traveling to a recycling center and a savings of $32 per ton for Synagro's curbside yard waste material collected in FY 2024.
- The City's Recycle Coach App push notifications have reached 222,653 handheld devices and 23,741 customers by email.
- Purchased two Curotto Cans and one Newway Side load truck.

INITIATIVES

- Work with Geosyntec and Kokolakis to continue development of our 5-Year Plan for a Solid Waste Transfer Station.
- Identify additional waste diversion options.
- Increase recycling tonnage by 5% and yard waste tonnage by 5%.
- Continue to explore better collection technologies to advance cost effective and environmentally sustainable Solid Waste District services.
- Increase Outreach Programs to improve waste diversion in the community.
- Schedule preventative maintenance and repairs for all Solid Waste District vehicles and equipment within established timeframes.

GOALS AND PERFORMANCE MEASURES

Goal **Effectively manage the City's solid waste, hazardous waste, and yard waste.**

	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Pick up minimum 460 Bulk Collections Per Week.	434	349	437	475
Host at least one Hazardous Waste collection event annually.*	2	2	2	N/A
Number of cars serviced at annual hazardous waste collection event.	951	490	814	800

**This measure is being replaced in FY 2025 with the number of cars services at Hazardous Waste Collection events to better reflect effectiveness of the events held.*

Goal	Minimize waste generation and maximize Recycling and Reuse Programs.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Increase percentage of residential recycling as compared to residential garbage year over year.	3.00%	-4.48%	1.24%	5.00%

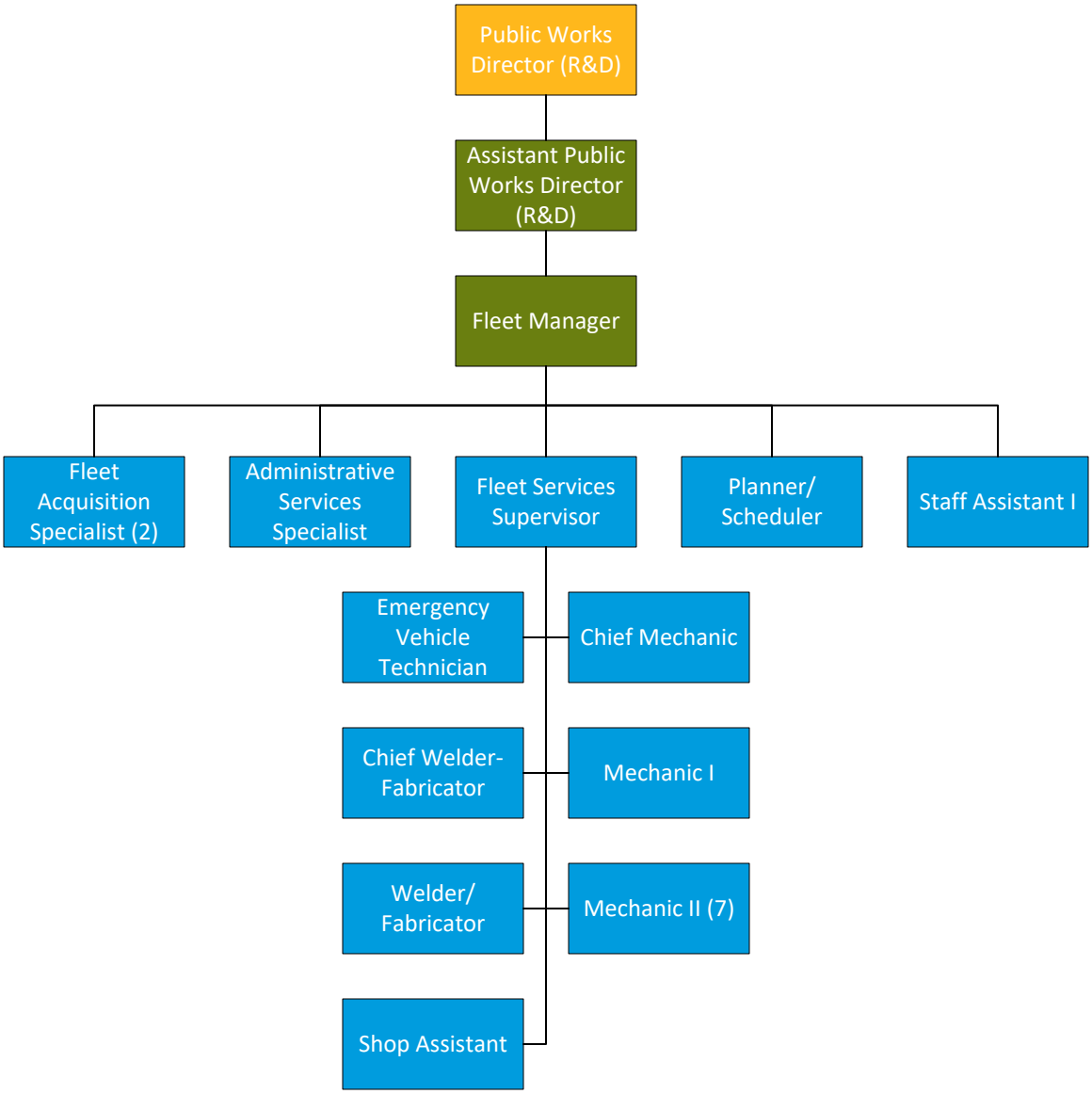
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Solid Waste District (120)					
Personnel Expenditures	$2,913,372	$3,175,311	$3,891,918	$4,072,490	$4,830,760
Operating Expenditures	5,626,764	6,277,164	7,103,952	7,679,050	9,104,200
Capital Outlay	-	306,842	1,770,118	1,611,810	-
Interfund Transfers	486,130	557,430	464,700	1,450,000	2,488,520
TOTAL EXPENDITURES	***$9,026,266***	***$10,316,746***	***$13,230,688***	***$14,813,350***	***$16,423,480***
Solid Waste Impact Fee Fund (156)					
Operating Expenditures	$6,348	$0	$115	$0	$0
Capital Outlay	288,627	-	321,879	799,280	1,400,000
TOTAL EXPENDITURES	***$294,975***	***$0***	***$321,994***	***$799,280***	***$1,400,000***
Surtax III (306)					
Operating Expenditures	$0	$0	$6,370	$0	$0
Capital Outlay	-	43,040	37,801	-	-
TOTAL EXPENDITURES	***$0***	***$43,040***	***$44,171***	***$0***	***$0***
R&R Solid Waste District (324)					
Operating Expenditures	$4,612	$0	$0	$0	$5,000
Capital Outlay	2,217,030	1,020,391	966,090	1,450,000	1,860,000
TOTAL EXPENDITURES	***$2,221,642***	***$1,020,391***	***$966,090***	***$1,450,000***	***$1,865,000***
TOTAL SOLID WASTE EXPENDITURES	***$11,542,883***	***$11,380,177***	***$14,562,943***	***$17,062,630***	***$19,688,480***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Solid Waste Manager	1	1	1	1	1
Community Outreach Coordinator	1	1	1	-	-
Customer Account Specialist III	1	1	1	1	2
Customer Service Representative I	2	1	1	-	-
Customer Service Representative I (part-time)	-	-	-	1	1
Customer Service Representative II	-	1	1	2	2
Planner/Scheduler	-	-	1	1	1
Solid Waste Assistant	3	3	3	-	-
Solid Waste Equipment Operator	31	31	31	32	34
Solid Waste Field Supervisor	3	3	3	3	3
Solid Waste Laborer I	-	-	-	3	3
Solid Waste Laborer II	-	-	-	1	1
Solid Waste Superintendent	1	1	1	1	1
Solid Waste Transport Operator	1	1	2	2	2
TOTAL	***44***	***44***	***46***	***48***	***51***

Fleet Management
20 Authorized Positions



Public Works – Fleet Management (3035)

MISSION

The mission of Fleet Management is to achieve community outcomes by ensuring City services are delivered using safe and reliable equipment by:

- providing cost-effective fleet services;
- effectively and efficiently maintaining the City's vehicles and equipment; and
- providing reliable and financially responsible fleet services.

In order to accomplish this mission, Fleet Management is responsible to maintain and repair all City vehicles and equipment to provide safe operating conditions and to ensure the safety of all employees, residents, and the public.

STRATEGIC PILLARS AND PRIORITIES



CORE SERVICE AREAS

Fleet Management

ACCOMPLISHMENTS

- Procured 143 budgeted vehicles/equipment.
- Updated and utilized a 3-year average for the City Maintenance and Repair Units (MRU).
- Enhanced the Fleet Management Division's effectiveness by incorporating a communication process to allow divisions to prioritize vehicle repairs based on level of service needs.
- Planned, approved, and procured additional parts inventory space inside the Fleet Management garage.

INITIATIVES

- Explore efficiencies in Fleet Management and the Work Management System. This will streamline processes and ensure the support required will be met with the continued growth of the City.
- Increase overall Fleet Management knowledge through external training and updated technology.
- Streamline the Cost Estimate for the following FY to ensure a 100% verified inventory from each Department is received.
- Update and utilize the City's Maintenance and Repair Units (MRU) based on a 3-year average.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure the safety and reliability of City vehicles and equipment.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Complete 95% of Preventative Maintenance jobs each Quarter. *	100.00%	91.80%	127.00%	N/A
Percentage of vehicles available. **	N/A	N/A	N/A	TBD
Key vehicles in City Fleet that are determined as immediate replacement. ***	N/A	N/A	37.86%	20.00%

**This metric is being replaced with the percentage of vehicles available to better reflect the division's efficiency.*
***This is a new metric in FY 2025 and once initial data is compiled a target will be set for future years.*
****This is a new metric in FY 2025. The initial target set is based on data currently available.*

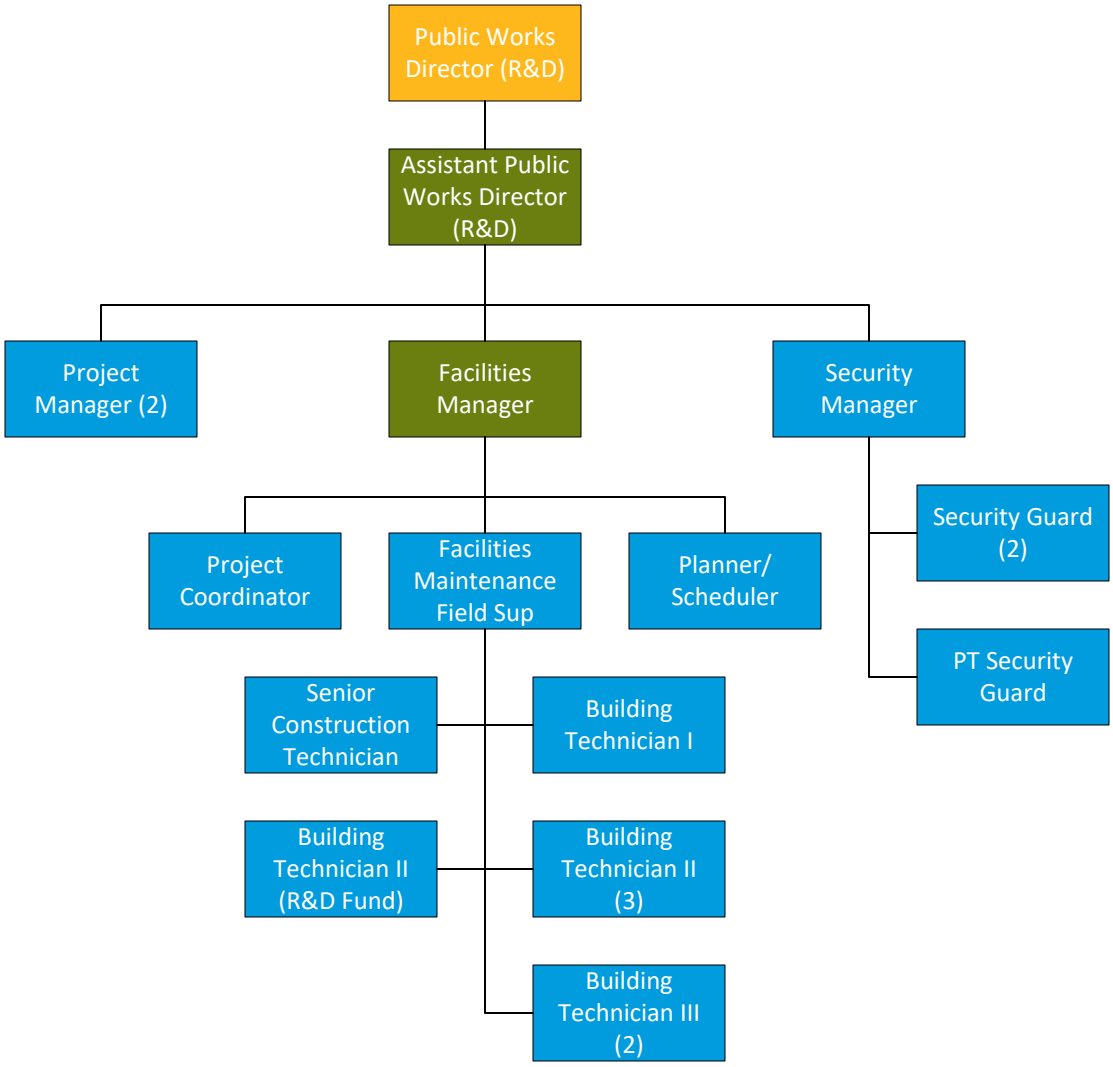
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Fleet Management (520)					
Personnel Expenditures	$1,189,595	$1,281,938	$1,531,587	$1,779,650	$2,063,800
Operating Expenditures	3,895,372	4,649,576	5,102,560	5,406,110	6,285,790
Capital Outlay	32,698	29,935	150,810	460	80,000
Interfund Transfers	50,000	50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	***$5,167,665***	***$6,011,449***	***$6,834,957***	***$7,236,220***	***$8,479,590***
General Government Impact Fee Fund (157)					
Capital Outlay	$0	$0	$918	$604,970	$0
TOTAL EXPENDITURES	***$0***	***$0***	***$918***	***$604,970***	***$0***
Surtax III (306)					
Capital Outlay	$0	$0	$0	$1,500,000	$0
TOTAL EXPENDITURES	***$0***	***$0***	***$0***	***$1,500,000***	***$0***
R&R Fleet Fund (327)					
Capital Outlay	$0	$0	$42,811	$0	$20,000
TOTAL EXPENDITURES	***$0***	***$0***	***$42,811***	***$0***	***$20,000***
TOTAL FLEET MANAGEMENT EXPENDITURES	***$5,167,665***	***$6,011,449***	***$6,878,686***	***$9,341,190***	***$8,499,590***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Fleet Manager	1	1	1	1	1
Fleet Services Supervisor	1	1	1	1	1
Administrative Services Specialist	-	-	1	1	1
Administrative Support Specialist	1	1	-	-	-
Chief Mechanic	1	1	1	1	1
Chief Welder/Fabricator	-	-	-	1	1
Emergency Vehicle Technician	1	1	1	1	1
Fleet Acquisition Specialist	1	1	1	1	2
Fleet Service Writer	1	-	-	-	-
Mechanic I	1	1	1	1	1
Mechanic II	5	6	6	7	7
Planner/Scheduler	-	1	1	1	1
Shop Assistant	-	-	1	1	1
Staff Assistant	-	-	-	-	1
Welder/Fabricator	1	1	1	1	1
TOTAL	***14***	***15***	***16***	***18***	***20***

Facilities Maintenance
18 Authorized Positions*



*17 General Fund positions and 1 Road & Drainage District Fund position

Public Works – Facilities Maintenance (0760)

MISSION

The mission of the Facilities Maintenance Division is to achieve community outcomes by preserving the character of the community by:

- ensuring the sustainable maintenance of City buildings to provide a safe, secure and clean environment; and
- ensuring innovative and cost-effective resource management.

STRATEGIC PILLARS AND PRIORITIES



- Ensure the physical security of City assets and operations.



- Use preventative maintenance methods and future needs analysis to maintain and build City assets in a timely and prioritized process.
- Maintain public buildings in a state of good condition with capacity to enable various City staff to provide effective municipal services.
- Construct/remodel/renovate City facilities as needed to improve efficiencies and access to prepare for future growth.

CORE SERVICE AREAS

City Facility and Property Maintenance
Coordination of Special Events

ACCOMPLISHMENTS

- Completed an office and storage room buildout in the Finance Department.
- Completed renovation of office space in Neighborhood Development Department.
- Facilities Manager met with Departments to identify repairs to their facilities and capital projects being requested in FY 2025.
- Coordinated post Hurricane Ian inspections and worked with the Risk Management Division to coordinate temporary repairs.
- Managed Hurricane Ian recovery repair projects.
- Completed the City Hall comfort station and kitchen/break area buildout on the 3rd floor.
- Completed security assessment for City Hall with recommendations to improve building security.
- Hired armed security guards to increase security at City Hall and George Mullen Activity Center.

INITIATIVES

- Continue to assess and improve security in City facilities.
- Continue to evaluate operations and identify efficiencies.
- Continue Hurricane Ian facility repairs.
- Continue development of a 10-year Facilities Maintenance Plan based on the facilities condition assessment.

GOALS AND PERFORMANCE MEASURES

Goal	Provide timely scheduled preventative maintenance and repair services to City Facilities in a cost-effective manner.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Complete 90% of Maintenance Work Orders within 10 business days.	65.00%	76.05%	81.25%	90.00%

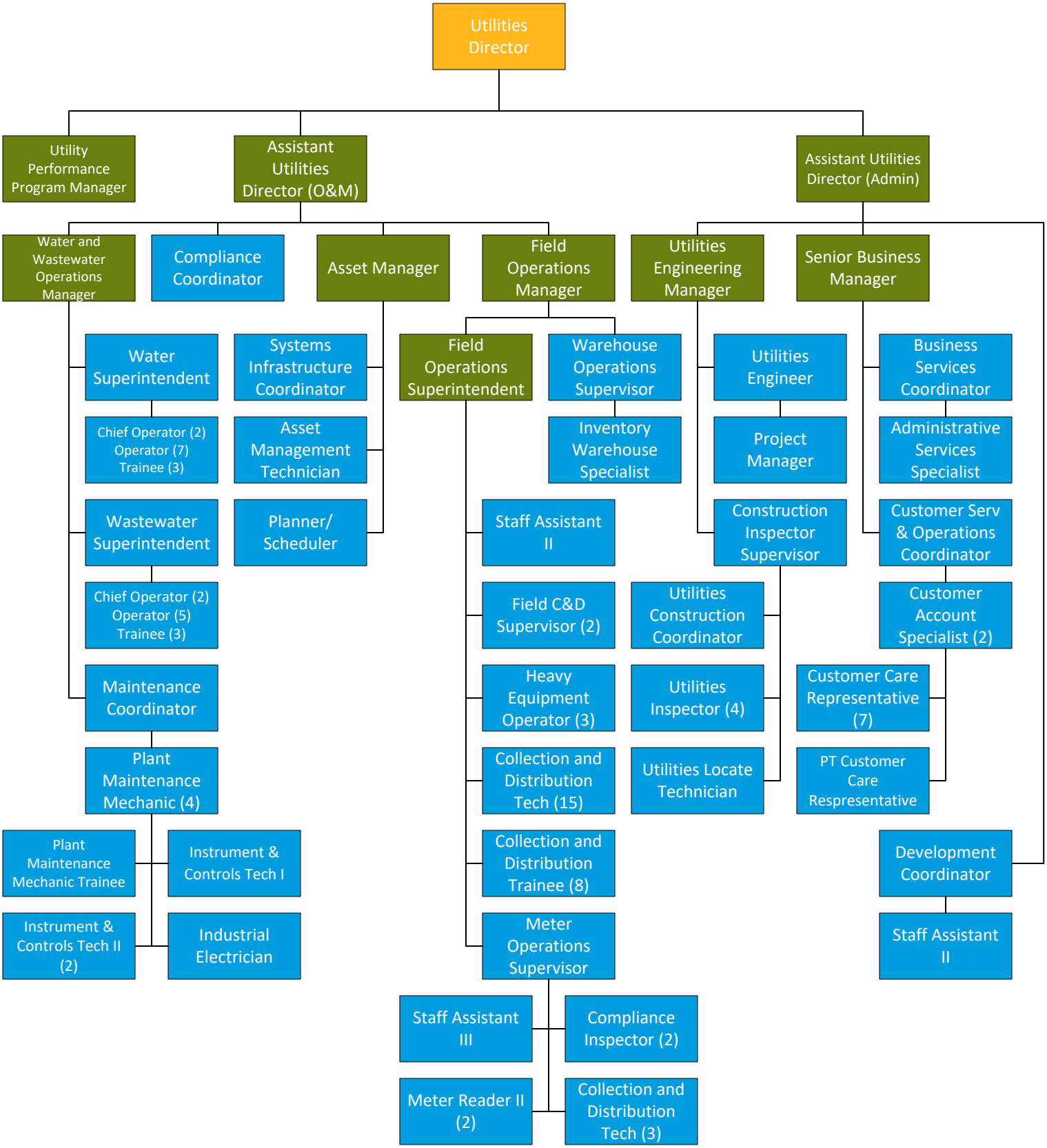
OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
General Fund (001)					
Personnel Expenditures	$763,290	$710,492	$941,805	$1,284,600	$1,630,500
Operating Expenditures	1,450,909	1,881,367	2,805,945	2,299,370	3,130,470
Capital Outlay	42,120	80,173	1,190,182	31,110	787,200
TOTAL EXPENDITURES	***$2,256,319***	***$2,672,032***	***$4,937,932***	***$3,615,080***	***$5,548,170***
R&R General Fund (321)					
Capital Outlay	$0	$0	$106,193	$155,230	$0
TOTAL EXPENDITURES	***$0***	***$0***	***$106,193***	***$155,230***	***$0***
TOTAL FACILITIES EXPENDITURES	***$2,256,319***	***$2,672,032***	***$5,044,125***	***$3,770,310***	***$5,548,170***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Facilities Manager	-	-	1	1	1
Facilities Maintenance Field Supervisor	-	-	1	1	1
Building Technician I	1	1	1	1	1
Building Technician II	3	3	4	3	3
Building Technician III	1	1	1	2	2
Planner/Scheduler	1	1	1	1	1
Project Coordinator	-	-	-	-	1
Project Manager	1	2	2	2	2
Security Manager	-	-	1	1	1
Security Guard	-	-	-	-	2
Security Guard (part-time)	-	-	-	-	1
Senior Construction Technician	1	1	1	1	1
Staff Assistant II	1	1	-	-	-
TOTAL	***9***	***10***	***13***	***13***	***17***

Utilities
112 Authorized Positions



Utilities – Administration (6060)

MISSION

Utilities is dedicated to protecting the quality of life and support growth in the City of North Port by providing reliable drinking water and wastewater services through sustainable solutions and continuous improvement.

STRATEGIC PILLARS AND PRIORITIES



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.



- Provide convenient, modern, and technologically advanced municipal services to both internal and external customers.

CORE SERVICE AREAS

Utility Billing
Quality Customer Service

ACCOMPLISHMENTS

- Completed design of Utilities Administration Building and Field Operations Center and bidding is underway.
- Completed Asset Management Plan Phase 1 for future ISO 55000 Certification to create an Asset Management Program that will allow the department to make more informed, data driven decisions and move away from the current reactive operational maintenance strategy.

INITIATIVES

- Embark on Asset Management Plan Phase II for future ISO 55000 Certification to integrate functional and technical improvements in the utilities computerized maintenance management software program including integration and implementation support, asset lifecycle management support, data standards and editing process improvements, resource planning and development, and change management support.

GOALS AND PERFORMANCE MEASURES

Goal	**Provide convenient, modern, and technologically advanced municipal services to both internal and external customers.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Increase the percentage of Utilities e-bill customers annually.	46.00%	51.00%	57.00%	60.00%
Increase percentage of Utilities customers using convenient payment options (i.e., Apple Pay, PayPal, etc.)	N/A	1.75%	3.36%	3.38%
Maintain at least a 90% satisfaction rating based on utility billing service provided based on promptness, accurate information, and courtesy.	96.50%	91.00%	92.00%	96.00%

Goal	Ensure fiscally sound operations ensuring capacity for future growth, sustainable community and good City governance.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Debt-service coverage ratio-combined systems to maintain at or above AWWA Utility Benchmarking aggregate data median (2.21).	2.76%	6.68%	5.50%*	5.55%

**Estimated as Annual Comprehensive Financial Report is not yet available for 2024.*

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Utility Revenue Fund (420)					
Personnel Expenses	$1,345,608	$1,561,703	$2,233,941	$2,202,670	$2,505,410
Operating Expenses	3,163,822	3,586,844	4,165,101	5,005,670	6,096,900
Capital Outlay	-	-	-	1,698,030	-
Debt Service	549,932	433,756	346,999	2,261,570	2,260,910
TOTAL EXPENSES	***$5,059,362***	***$5,582,303***	***$6,746,041***	***$11,167,940***	***$10,863,220***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Utilities Director	1	1	1	1	1
Assistant Utilities Director	1	1	2	2	2
Administrative Service Specialist	-	-	1	-	1
Asset Manager	-	-	1	1	1
Business Manager	1	1	1	-	-
Business Services Coordinator	1	1	1	1	1
Community Outreach Coordinator	1	1	1	-	-
Compliance Coordinator	-	-	1	1	1
Customer Account Specialist II	1	1	1	1	1
Customer Account Specialist III	1	1	1	1	1
Customer Care Rep I	4	4	4	5	5
Customer Care Rep II	1	1	1	1	1
Customer Care Rep III	1	1	1	1	1
Customer Care Rep I – Part-time	-	-	1	1	1
Customer Service & Operations Coor	1	1	1	1	1
Development Coordinator	-	-	1	1	1
Planner/Scheduler	-	-	-	-	1
Senior Business Manager	-	-	-	1	1
Staff Assistant I	1	1	1	-	-
Staff Assistant II	1	1	1	1	1
Staff Assistant III	1	1	1	-	-
Utility Performance Program Manager	-	-	-	1	1
Water/Wastewater Ops Manager	1	1	1	1	1
TOTAL	***18***	***18***	***24***	***22***	***24***

Utilities – Water Systems (6061)

MISSION

Utilities is dedicated to protecting the quality of life and support growth in the City of North Port by providing reliable drinking water and wastewater services through sustainable solutions and continuous improvement.

STRATEGIC PILLARS AND PRIORITIES



- North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.



- Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.
- Implement the long-range plan to loop potable water lines in residential areas to ensure safe and reliable service.

CORE SERVICE AREAS

Water Treatment and Distribution

ACCOMPLISHMENTS

- Completed rehabilitation and improvement projects at the Myakkahatchee Creek Water Treatment Plant (WTP) to include rehabilitation of the chemical feed line, coating of the sulfuric acid tank, and rehab of 2 production wells.

INITIATIVES

- Extend water/wastewater to areas throughout the City in a methodical, economical manner to maximize efficiency and minimize costs. The design, permitting, and grant documentation for the vacuum station located within the first sewer shed is being completed. Once design and permitting is complete, construction of the improvements of the first phase is anticipated to be brought to Commission next summer.

- Complete rehabilitation and improvement projects at the Myakkahatchee Creek Water Treatment Plant (WTP) to include the replacement of filter panels, flocculation tank mixers, building roof, and variable frequency drives. The project will also include well improvements and installation of critical process instrumentation equipment and automatic valves.

GOALS AND PERFORMANCE MEASURES

Goal	**Increase the percentage of water produced from the Myakkahatchee Creek Water Treatment Plant by 5% of total system demand.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Percentage supplied of North Port Demand.	35.30%	61.28%	77.50%	82.50%

Goal	North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing and recycling practices.			
	FY 2022 Actual	FY 2023 Actual	FY 2024 Actual	FY 2025 Target
Total per capita consumption, which is a measure of water conservation efforts of the community, above the 75th percentile per AWWA Utility Aggregate data Benchmarking (less than 86.8).	78.00	60.90	47.00	61.00

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Utility Revenue Fund (420)					
Personnel Expenses	$674,459	$1,020,330	$1,468,538	$1,557,290	$1,826,230
Operating Expenses	6,664,038	6,624,218	7,585,930	10,222,690	9,564,710
Capital Outlay	-	-	-	2,969,610	2,452,780
Interfund Transfers	-	-	-	737,300	926,770
TOTAL EXPENSES	***$7,338,497***	***$7,644,548***	***$9,054,468***	***$15,486,890***	***$14,770,490***
Surtax III (306)					
Capital Outlay	$522,795	$234,320	$1,023,482	$525,000	$278,000
TOTAL EXPENDITURES	***$522,795***	***$234,320***	***$1,023,482***	***$525,000***	***$278,000***
Water Capacity Fee Fund (423)					
Operating Expenses	$2,600	$0	$0	$350,000	$0
Capital Outlay	-	-	-	2,070,000	50,000
Interfund Transfers	1,612,911	3,493,961	1,008,303	1,000,000	1,000,000
TOTAL EXPENSES	***$1,615,511***	***$3,493,961***	***$1,008,303***	***$3,420,000***	***$1,050,000***
TOTAL WATER SYSTEMS EXPENSES/EXPENDITURES	***$9,476,803***	***$11,372,829***	***$11,086,253***	***$19,431,890***	***$16,098,490***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Water Superintendent	1	1	1	1	1
Chief Operator	2	2	2	2	2
Industrial Electrician	1	1	1	1	1
Instrument & Controls Supervisor	1	1	1	-	-
Instrument & Controls Technician II	-	-	-	1	1
Maintenance Coordinator	-	-	-	1	1
Plant Maintenance Mechanic I	-	1	1	2	2
Plant Maintenance Mechanic I	-	-	-	-	1
Plant Maintenance Mechanic Trainee	-	-	-	-	1
Water Operator	7	6	7	7	7
Water Operator – Part-time*	-	1	-	-	-
Water Treatment Plant Trainee	1	1	3	3	3
TOTAL	***13***	***14***	***16***	***18***	***20***

**1.0 FTE total with two 0.5 FTE part-time positions.*

Utilities – Wastewater Systems (6062)

MISSION

Utilities is dedicated to protecting the quality of life and support growth in the City of North Port by providing reliable drinking water and wastewater services through sustainable solutions and continuous improvement.

STRATEGIC PILLARS AND PRIORITIES



- Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.

CORE SERVICE AREAS

Wastewater Collection and Treatment

ACCOMPLISHMENTS

- The wastewater master plan is currently underway and will provide a guide for wastewater system improvements needed to meet the needs of the growing City.

INITIATIVES

- Extend water/wastewater to areas throughout the City in a methodical, economical manner to maximize efficiency and minimize costs. The design, permitting, and grant documentation for the vacuum station located within the first sewer shed is being completed. Once design and permitting is complete, construction of the improvements of the first phase is anticipated to be brought to Commission next summer.

- Complete rehabilitation and improvement projects at the Wastewater Treatment Plants (WWTP) to include the rehabilitation of the odor control equipment at the Pan American Plant, coating of filters and digesters, upgrading lighting to LED, and installation of weir washers at both wastewater plants.

GOALS AND PERFORMANCE MEASURES

Goal	**Proactively maintain the wastewater gravity collection system and lift station infrastructure in a planned manner.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Number of non-capacity sewer overflow rate (non-capacity overflow events/100 miles of pipe) above the AWWA Utility Benchmarking 75th percentile (0.80).	0.37	0.00	0.96	0.00

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Utility Revenue Fund (420)					
Personnel Expenses	$816,070	$890,336	$1,171,255	$1,169,800	$1,290,960
Operating Expenses	5,088,795	5,571,914	5,957,851	6,833,950	6,597,790
Capital Outlay	-	-	-	3,824,250	4,028,460
TOTAL EXPENSES	***$5,904,865***	***$6,462,250***	***$7,129,106***	***$11,828,000***	***$11,917,210***
Water Capacity Fee Fund (424)					
Capital Outlay	$0	$0	$0	$1,050,000	$50,000
Grants and Aids	524,415	1,030,000	400,000	500,000	244,270
Interfund Transfers	198,430	150,000	-	-	-
TOTAL EXPENSES	***$722,845***	***$1,180,000***	***$400,000***	***$1,550,000***	***$294,270***
TOTAL WASTEWATER SYSTEMS EXPENSES	***$6,627,710***	***$7,642,250***	***$7,529,106***	***$13,378,000***	***$12,211,480***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Wastewater Superintendent	1	1	1	1	1
Chief Operator	2	2	2	2	2
Instrument & Controls Tech I	1	1	1	1	1
Instrument & Controls Tech II	1	1	1	1	1
Plant Maintenance Mechanic	-	1	1	1	1
Wastewater Operators	5	5	5	5	5
Wastewater Treatment Plant Trainee	2	2	2	2	3
TOTAL	***12***	***13***	***13***	***13***	***14***

Utilities – Field Operations (6063)

MISSION

Utilities is dedicated to protecting the quality of life and support growth in the City of North Port by providing reliable drinking water and wastewater services through sustainable solutions and continuous improvement.

STRATEGIC PILLARS AND PRIORITIES



- Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.
- Implement the long-range plan to loop potable water lines in residential areas to ensure safe and reliable service.

CORE SERVICE AREAS

Collection and Distribution

ACCOMPLISHMENTS

- Completed design of Utilities Administration Building and Field Operations Center and bidding is underway.

INITIATIVES

- Start the process of converting current meters to advanced metering infrastructure meters to create efficiencies for meter reading staff as well as offer a customer portal with an enhanced customer experience to set usage controls and see real time usage data.

GOALS AND PERFORMANCE MEASURES

Goal	**Proactively maintain the wastewater gravity collection system and lift station infrastructure in a planned manner.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Clean and televise 10% of gravity sewer mains as part of Utility Preventative Inflow & Infiltration (I & I) Maintenance Program.	9.94%	5.80%	6.79%	10.00%
Rehabilitate and bring seven (7) lift stations to current standard annually.	9	12	7	7

OPERATING BUDGET SUMMARY

DESCRIPTION	FY 2021 Actual	FY 2022 Actual	FY 2023 Actual	FY 2024 Adopted	FY 2025 Adopted
Utility Revenue Fund (420)					
Personnel Expenses	$2,278,211	$2,476,522	$3,193,260	$3,482,360	$3,838,000
Operating Expenses	2,553,672	2,196,635	2,693,608	3,874,240	3,213,870
Capital Outlay	-	-	-	1,893,250	5,991,880
TOTAL EXPENSES	***$4,831,883***	***$4,673,157***	***$5,886,868***	***$9,249,850***	***$13,043,750***
Surtax III (306)					
Capital Outlay	$225,460	$196,910	$443,139	$1,329,400	$3,440,450
TOTAL EXPENDITURES	***$225,460***	***$196,910***	***$443,139***	***$1,329,400***	***$3,440,450***
TOTAL FIELD OPERATIONS EXPENSES/EXPENDITURES	***$5,057,343***	***$4,870,067***	***$6,330,007***	***$10,579,250***	***$16,484,200***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Field Operations Manager	1	1	1	1	1
Field Operations Superintendent	-	-	-	1	1
Applications System Administrator	1	1	-	-	-
Collection/Distribution Supervisor	2	2	2	2	2
C & D Technician I	9	10	11	6	8
C & D Technician II	9	8	8	6	6
C & D Technician III	3	3	3	4	4
C & D Trainee	-	-	-	8	8
Compliance Inspector	-	-	-	2	2
Equipment Operator III	2	2	3	3	3
Field Services Specialist	1	1	1	1	-
Inventory/Warehouse Specialist	1	1	1	1	1
Meter Operations Supervisor	-	-	1	1	1
Meter Reader I	1	1	1	1	1
Meter Reader II	1	1	1	1	1
Staff Assistant II	-	-	-	1	1
Staff Assistant III	-	-	-	1	1
Standard Inspector	1	1	1	-	-
Systems Infrastructure Coordinator	-	-	1	1	1
Warehouse Operations Supervisor	-	-	-	-	1
TOTAL	***32***	***32***	***35***	***41***	***43***

Utilities – Engineering (6065)

MISSION

Utilities is dedicated to protecting the quality of life and support growth in the City of North Port by providing reliable drinking water and wastewater services through sustainable solutions and continuous improvement.

STRATEGIC PILLARS AND PRIORITIES



- Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.
- Implement the long-range plan to loop potable water lines in residential areas to ensure safe and reliable service.

CORE SERVICE AREAS

Engineering

ACCOMPLISHMENTS

- Completed water and wastewater extensions on Toledo Blade and Sumter Boulevards to serve the commercial properties near the I-75 interchanges.

INITIATIVES

- Extend water/wastewater to areas throughout the City in a methodical, economical manner to maximize efficiency and minimize costs. The design, permitting, and grant documentation for the vacuum station located within the first sewer shed is being completed. Once design and permitting is complete, construction of the improvements of the first phase is anticipated to be brought to Commission next summer.

GOALS AND PERFORMANCE MEASURES

Goal	**Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.**			
	FY 2022 Actual	**FY 2023 Actual**	**FY 2024 Actual**	**FY 2025 Target**
Increase the percentage of new homes being constructed on public water services versus on-site well year over year.	37.33%	52.46%	64.14%	65.00%
Increase the percentage of new homes being constructed on water reclamation (wastewater) services versus on-site septic year over year.	28.62%	48.36%	60.07%	61.00%

OPERATING BUDGET SUMMARY

DESCRIPTION	**FY 2021 Actual**	**FY 2022 Actual**	**FY 2023 Actual**	**FY 2024 Adopted**	**FY 2025 Adopted**
Utility Revenue Fund (420)					
Personnel Expenses	$824,035	$1,029,218	$1,376,353	$1,291,380	$1,458,720
Operating Expenses	59,535	516,044	144,019	181,940	211,110
Capital Outlay	-	-	-	30,000	87,850
TOTAL EXPENSES	***$883,570***	***$1,545,262***	***$1,520,372***	***$1,503,320***	***$1,757,680***

STAFFING – FUNDED AUTHORIZED POSITIONS

DESCRIPTION	FY 2021 Amended	FY 2022 Amended	FY 2023 Amended	FY 2024 Amended	FY 2025 Adopted
Utilities Engineering Manager	1	1	1	1	1
Asset Management Technician	-	-	-	1	1
Construction Coordinator	1	1	1	1	1
GIS Technician	1	1	1	-	-
Project Manager	-	-	-	1	1
Utilities Construction Supervisor	1	1	1	1	1
Utilities Locate Technician	1	1	1	1	1
Utilities Engineer	1	1	1	1	1
Utilities Inspector	2	3	3	3	4
TOTAL	***8***	***9***	***9***	***10***	***11***

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Plan (CIP) is a five-year roadmap for creating, maintaining, and paying for North Port's present and future infrastructure needs. The CIP outlines project costs, funding sources, and estimated future operating costs associated with each capital improvement and is designed to ensure that capital improvements will be made when and where they are needed, and that the City will have available funding for these improvements and needed maintenance.

What are Capital Improvements?

Capital improvements make up the bricks and mortar, or infrastructure, that all cities must have in place to provide essential services to current residents and support new growth and development. They also are designed to prevent the deterioration of the City's existing infrastructure and respond to and anticipate the future growth of the city. Capital improvement projects are non-routine capital expenditures that generally cost $50,000 or more and result in the purchase of equipment, acquisition of land, design and construction of new assets or the renovation, rehabilitation, or expansion of existing capital assets. Capital projects usually have an expected useful life of at least five years. A wide range of projects comprise capital improvements as illustrated by the examples below:

- fire and police stations
- parks, trails, open space, recreation centers, and other related facilities
- water and wastewater treatment plants, transmission pipes, storage facilities, and pump stations
- roads, bridges, traffic signals, and other traffic control devices
- landscape beautification projects
- computer software and hardware systems other than personal computers and printers
- water control structures and stormwater retention ponds

Growing municipalities such as North Port face a special set of complex problems. These cities need to build new roads, add public amenities such as parks, and expand public safety service to accommodate new residential and non-residential development. They also must simultaneously maintain, replace, rehabilitate, and/or upgrade existing capital assets such as roads, parks, buildings, and underground pipes for the water and sewer system.

CIP ASSESSMENT PROCESS

The CIP process entails an assessment of many valid competing needs, a determination of priorities, an evaluation of costs and financing options, and an establishment of realistic completion timeframes. The analysis process involves many familiar questions:

- Do we need it?
- Can it wait?
- Are there other options?
- What must wait if we proceed with it?
- Can we afford it?
- Do we need financial help to attain it?

If the purchase plan moves forward, a decision must be made about the initial cost; however, the City needs to find longer-term financing to cover some costs for capital improvements. For example, repayment of a loan increases the cost of a capital improvement. Most large capital improvements cannot be financed solely from a single year's revenue stream or by increasing income or decreasing expenses. The long-term costs must be considered.

GUIDELINES AND POLICIES USED IN DEVELOPING THE CIP

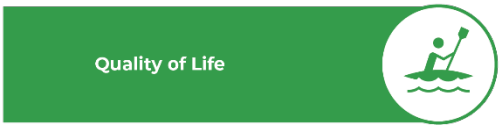
The City's Strategic Vision Plan as well as financial policies provide the broad parameters for development of the annual capital plan. Considerations include the following:

- Does a project support City Commission's strategic pillars and priorities?
- Does a project qualify as a capital project, i.e., costs more than $50,000 and has an expected useful life of at least five years?
- Does a project support the city's favorable investment ratings and financial integrity?
- Does a project prevent the deterioration of the city's existing infrastructure, and respond to and anticipate future growth in the City?
- Does a project encourage and sustain quality economic development?
- Can a project be financed through growth in the tax base or development fees, when possible, if constructed in response to residential or commercial development?
- Is a project responsive to the needs of residents and businesses within the constraints or reasonable taxes and fees?

City Commission included Strategic Priorities related to capital projects in the 2022-2025 City of North Port Strategic Vision Plan, which are listed below by Strategic Pillar. The specific projects and funding may be identified at a future date as part of the annual CIP process.



Priority 1. Provide efficient, effective staffing and facilities to ensure a high-level of services and response times for Public Safety services.
Priority 2. Ensure the physical security of City assets and operations.



Priority 1. Encourage the availability of cultural, music, entertainment, public gathering opportunities, athletic tournaments, and recreational facilities and offerings and support efforts that promote the natural character and enhance the identity of our neighborhoods to build cohesiveness and a better "sense of place" for North Port.
Priority 2. Respond to community needs by providing a robust, active system of Parks & Recreation facilities, programs, events, and services that increase wellness and enrich life experiences.
Priority 4. Protect, conserve, and preserve environmentally sensitive lands and resources, including prudent acquisition.



Priority 3. Seek opportunities for strategic annexations in support of commercial development.
Priority 5. Implement additional phases of the Warm Mineral Springs Master Plan and support development in North Port's Opportunity Zone, which includes Warm Mineral Springs, and the trailhead for Legacy Trail.



Priority 1. North Port's programs, facilities, and operations should visibly encourage conservation, sustainability, water quality testing, and recycling practices and through development standards, codes, and ordinances that provide for a balance of green space and afford protection of the community's tree canopy.
Priority 2. Support the protection of native species and habitats via public education, land acquisition and conservation.



Priority 1. Proactively rehabilitate the water control structures and stormwater conveyances (roadside swales, drainage outfalls, retention ditches and waterways) to design specifications to reduce flooding.
Priority 2. Rehabilitate roadways and bridges under the jurisdiction of North Port to ensure integrity, and a safe and reliable transportation network.
Priority 3. Improve East-West connectivity of the City's transportation systems.
Priority 4. Work collaboratively with the Transportation Planning Organization (TPO) to advance strategic egress/ingress transportation projects outside of North Port that positively impact inner-city transportation corridors.

Priority 5. Ensure the reliability and capacity of public water and water reclamation (wastewater) services and provide increased access to such as the community expands.
Priority 6. Implement the long-range plan to loop potable water lines in residential area to ensure safe and reliable service.
Priority 7. Use preventative maintenance methods and future needs analysis to maintain and build City assets in a timely and prioritized process.
Priority 8. Partner with Florida Department of Transportation and Charlotte County to enhance connectivity and establish a new I-75 interchange at Yorkshire Street or Raintree Boulevard.
Priority 9. Maintain public buildings in a state of good condition with capacity to enable various City staff to provide effective municipal services.
Priority 10. Construct/remodel/renovate City facilities as needed to improve efficiencies and access to prepare for future growth.



Priority 1. Provide convenient, modern, and technologically advanced municipal services to both internal and external customers. Provide enhanced citizen education and engagement processes to assist in elected and appointed officials' data-driven decision-making.
Priority 2. Maximize current and future financial resources and support through partnerships, grants, and proactive fiscal management to meet current and future capital and operational needs.



Priority 1. Complete a Post-Hurricane Ian review of municipal emergency management operations and revise programs, procedures, strategies, etc. as needed based on lessons learned.

Master plans help determine which projects should be included in the CIP and the timeframes in which the projects should be completed. For example, the Water and Sewer Master Plan and the Fire Rescue Master Plan provide valuable guidance in preparation of the CIP.

Economic forecasts are also a critical source of information and guidance throughout the capital planning process. The forecasts assess external factors such as whether the local economy is growing or contracting, population growth, inflation for construction materials, the value of land, and other variables that may affect the city's ability to finance needed services and capital projects.

NORTH PORT'S ANNUAL CIP DEVELOPMENT PROCESS

In conjunction with the annual budget process, the Finance department coordinates the city-wide process of revising and updating the City's capital plan. City staff members from all departments participate in an extensive review of projects in the existing plan and the identification of new projects for inclusion in the CIP. During the capital planning process, compliance with legal limits and financial resources are critical and the City Commission constantly considers the desires of the citizens.

The first year of the plan is the only year appropriated by Commission. The remaining four years are for planning purposes and the City Commission makes the final decision about funding during future years. Once projects are selected for inclusion in the capital plan, decisions must be made about which projects should be recommended for inclusion in the first five years of the plan. The City Commission then reviews the recommended CIP during the budget workshops and considers the recommendations of staff before making a final decision.

Capital Program Long-Range Financial Plan

North Port primarily uses the "pay as you go" philosophy to construct governmental capital projects. Three exceptions to this philosophy are the Road Reconstruction Bond project, the widening of the final section of Sumter Boulevard and the widening of a segment of Price Boulevard. The City secured bond proceeds when the citizens passed a bond referendum in November 2012. In 2013, the City secured funding from the State of Florida through its State Infrastructure Bank program to complete the widening of Sumter Boulevard.

The majority of capital projects are funded from the Infrastructure Surtax Fund, Utilities Funds, District Funds (Road and Drainage, Fire Rescue, and Solid Waste), and Impact Fee Funds. The three-year revenue projections for the Utilities and District Funds, which are major funds, were discussed in Chapter 4 – Revenue & Expenditure Analysis. The three-year revenue projections for the Impact Fee Funds and Infrastructure Surtax Fund are discussed in more detail here since they are restricted to use for capital projects.

IMPACT FEES

Impact fees are an imposed fee on new development as a total or partial reimbursement for the cost of additional facilities made necessary for growth. Impact fees are restricted to use on capital projects which are necessary to add infrastructure capacity. Currently, the City imposes six impact fees: 1) Law Enforcement; 2) Fire; 3) Transportation; 4) Parks; 5) Solid Waste; and 6) General Government. The City is reviewing the possibility of a mobility fee to replace transportation impact fees. A mobility fee is similar to the existing impact fee with the exception of focusing on a total transportation system. For example, a mobility fee plans for multi-modal types (sidewalks, bike lanes, roadways, rail, trolley systems) of transportation rather than an impact fee which only regulates road capacity.

Following is a chart of impact fee revenue projections for FY 2025 – 2028 to be used for city projects. The projections are based on the FY 2025 Approved Budget that includes the increase in impact fee rates. Please note, the FY 2025 Approved Budget has total Impact Fee expenditures at $19,033,030, with the difference to be added to the fund balance for future years.

FY 2025 – 2028 IMPACT FEE REVENUE PROJECTIONS

	Law Enforcement	Fire	Transportation	Parks	Solid Waste	General Government	Total
FY 2025	$2,335,370	$3,250,410	$12,394,740	$8,259,350	$1,605,940	$1,332,030	$29,177,840
FY 2026	$2,428,780	$3,380,430	$12,890,530	$8,589,720	$1,670,180	$1,385,310	$30,344,950
FY 2027	$2,525,930	$3,515,650	$13,406,150	$8,933,310	$1,736,990	$1,440,720	$31,558,750
FY 2028	$2,626,970	$3,656,280	$13,942,400	$9,290,640	$1,806,470	$1,498,350	$32,821,110
Total	**$7,290,080**	**$10,146,490**	**$38,691,420**	**$25,782,380**	**$5,013,110**	**$4,158,060**	**$123,902,650**

SURTAX

The Infrastructure Surtax is a "penny tax" applied to the first $5,000 of any single taxable item when sold to the same purchaser at the same time. The tax is restricted to capital improvements and cannot be used for operating expenditures. The most recent surtax program (Surtax IV) was approved by voters in 2022 and is a fifteen (15) year program beginning in 2025 and ending in 2039. The City receives a portion of the tax proceeds based upon a distribution formula developed by the Florida Department of Revenue. Population is the key component to the calculation.

The state provides an annual estimate of proceeds from infrastructure surtax to the City. Future year projections are developed by city staff based upon historical trends and estimated growth in population. Following is a chart of the projected proceeds from infrastructure surtax through FY 2028. City staff projects an annual average increase of 5.00%.

FY 2025 – 2028 INFRASTRUCTURE SURTAX REVENUE PROJECTIONS

FY 2025	FY 2026	FY 2027	FY 2028	Total
$19,064,270	**$20,017,480**	**$21,018,350**	**$22,069,270**	**$60,100,100**

IMPACT OF THE CIP ON THE OPERATING BUDGET

North Port's operating budget is directly affected by the CIP and most new capital improvements entail ongoing expenses for routine operation, repair, and maintenance upon completion. New capital facilities may also require new staff positions. Existing city facilities and equipment that were once considered state of the art require rehabilitation, increased maintenance, renovation, or upgrades to accommodate new uses and/or address safety and structural improvements.

Each department estimates the cost of future operations and maintenance for new CIP projects and operating costs are carefully considered in deciding which projects move forward in the CIP. Implementation timetables are established that stagger projects over time in order to fund large-scale projects that have significant operating budget impacts.

Capital Improvement Program Guide

WHAT IS THE DIFFERENCE BETWEEN A CAPITAL ASSET AND A CAPITAL PROJECT?

The following definitions for a capital asset and capital project help distinguish the difference between the two types of capital items and how they are handled in the budget process.

Definition of a Capital Asset – *An item with a value of $5,000 or more and an expected life of more than one year, such as equipment, furniture, and automobiles.*

These items are included in the operating budget. Surtax funded projects are included in the CIP based upon City policy to provide transparent accounting to the Citizen Tax Oversight Committee required by state statute.

Definition of a Capital Project – *A project expected to have a useful life greater than five years and an estimated cost of $50,000 or more. Capital projects include the construction, purchase, or major renovation of buildings, utility systems, or other structures, purchase of land and major machinery and equipment.*

Projects meeting the above definition will be included in the CIP and will be tied to the operating budget within each identified fund and department/division.

WHAT IS IMPORTANT TO KNOW WHEN REVIEWING THE CAPITAL IMPROVEMENT PROGRAM?

- The CIP is a long-range planning tool, but only the dollars included in the first year of the program are adopted by City Commission. Future year appropriation is considered by Commission in subsequent years.
- The CIP provides an overall perspective to capital planning, as it includes projects that are funded from all funds.
- The CIP is a planning document to be used as a companion to the Operating Budget document.
- The CIP represents the current goals and intentions of the City Commission. The CIP is a dynamic process that will include changes over time. These changes may be necessitated by organizational changes, funding uncertainties, unforeseen emergencies, project delays, or plans by other entities that can throw off even the most meticulously planned and analyzed CIP. Even though changes will occur, there are many benefits to the long-term planning and analysis that go into the development of the CIP.
- Summaries of CIP information are included to show CIP data in table and graph form to help the reader understand the impact of the CIP citywide.

WHAT SUMMARY INFORMATION IS INCLUDED IN THE CIP?

- **FY 2025 – 2029 CIP Summary** provides Appropriated to Date, FY 2025 Adopted Budget, Un-Appropriated Programmed CIP Funding for the next four fiscal years, five-year total, and CIP total by Department and/or Function and (1) CIP Category or (2) Funding Type.
- **FY 2025 – 2029 CIP Category Financial Plan** provides Appropriated to Date, FY 2025 Adopted Budget, Un-Appropriated Programmed CIP Funding for next four fiscal years, five-year total, and CIP total by CIP Category per page and (1) Funding Type or (2) Project Title.
- **CIP Expenditure Budget Report by Category and Status** provides Cost Center, Object Code, CIP total, Appropriated to Date, FY 2025 Adopted Budget, Un-Appropriated Programmed CIP Funding for the next four fiscal years by CIP Category, CIP Status, Project Number/Title, and Expenditure Type.
- **CIP Expenditure Budget Report by Fund and Category** provides Cost Center, Object Code, CIP total, Appropriated to Date, FY 2025 Adopted Budget, Un-Appropriated Programmed CIP Funding for the next four fiscal years by Fund, Project Number/Title, and Expenditure Type.
- **Operating Budget CIP Impact by Category and Status** provides the operating budget impact in the FY 2025 Adopted Budget and anticipated impact during the next four fiscal years by CIP Category, CIP Status, Project Number/Title, Operating Impact narrative, and Category of Expenditure.

- **CIP Detail Sheets** provide the following details for each CIP Project: Project Number, Title, CIP Status, CIP Category, Department, Capital Improvement Element (CIE) Project, Programmed Funding, Appropriated to Date, Budgeted FY 2025, Un-Appropriated Programmed CIP Funding for the next four fiscal years, Future Funding, Strategic Pillar, Project Description, Project Rationale, Fund Strategy, Operation Budget Impact, Project Image, Schedule of Activities, and Means of Financing.

WHAT ARE THE KEY ELEMENTS OF THE CIP?

The following describes key elements of the details included in the CIP:

- **Capital Improvement Element (CIE)** – Includes information on the project's impact on the City's Comprehensive Plan, which assists the City in determining if the project meets state statutory requirements.

- **CIP Category** – The Department and/or Function within the City that is responsible for the project. The categories may include the Department and/or Function based on direction from City Commission.

- **CIP Status** – Identifies if the project is an Existing CIP Project, Existing CIP Project – Revised Request, Existing CIP Program, or New Request.

- **Cost Center** – Includes account segments for Fund, Department, Division, Activity, and Sub Activity.

- **Expenditure Type** – Groups of expenditures separated into the following categories:
  - Planning/Design/Engineering – any outside contractual service needed to complete a project.
  - Land Acquisition – any purchase of land needed to complete a project.
  - Construction – any outside contractual service of construction crews needed to complete a project.
  - Equipment/Materials/Furniture – any purchase of these items needed to complete the project.
  - Professional Fees – services procured as independent professional services, such as architectural or consulting services needed to complete a project.
  - Technical Software/Hardware – any purchase of these items needed to complete the project.

- **Funding Strategy** – Includes the proposed funding source(s) and amounts for the project. Some of the City's new asset expansion projects include funding from *Developer Agreements*. These projects are noted as such in project detail information. Typically, a *Developer Agreement* provides for the City to reimburse costs associated with the new asset over a period of years.

- **Object Code** – Includes the last four digits of the accounting code that are considered the line-items, which describe the type of expenditure being made.

- **Operating Budget Impact** – Provides narrative on the impact to the operating budget and includes the estimated cost of the project by category of expenditure.

- **Operation Budget Impact** – A narrative of the anticipated impact the project has on the operating budget included in the CIP Detail Sheets. Many projects can significantly impact the operating budget such as maintenance, staffing, utilities, and equipment. It is important to consider these issues prior to adopting the project so additional savings or costs are factored into the decision-making process.

- **Programmed Funding** – CIP project funding that has been appropriated in prior years, appropriated in the current year budget, and/or Un-Appropriated but planned during the next four fiscal years.

- **Project Number**– The number/letter sequence used primarily for tracking the project.

- **Project Description** – Includes a description and specific justification for the project.

- **Project Rationale** – If the project is needed to meet service demands, environmental impacts, health or safety issues, or is mandated by law, it will be discussed in this part of the form. Also, the location and type of work performed will be included.

- **Schedule of Activities** – This table breaks out the Project Activities (see **Expenditure Type**) with Timeline (From – To) and Amount (Programmed Funding) for the project.

- **Title** – A descriptive name given to each project.

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program

CIP Category / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
ADMINISTRATION & MGMT								
City Facilities	0	1,055,000	1,000,000	0	0	0	2,055,000	2,055,000
Information Technology	0	0	1,200,000	0	1,000,000	0	2,200,000	2,200,000
Public Safety - Fire Rescue	250,000	0	0	0	0	0	0	250,000
ADMINISTRATION & MGMT Projects	250,000	1,055,000	2,200,000	0	1,000,000	0	4,255,000	4,505,000
BUILDING								
Neighborhood Development Service	5,476,634	550,000	0	0	0	0	550,000	6,026,634
Public Works - Drainage	215,000	300,000	100,000	0	0	0	400,000	615,000
BUILDING Projects	5,691,634	850,000	100,000	0	0	0	950,000	6,641,634
FIRE RESCUE								
City Facilities	12,905,000	0	984,000	0	0	0	984,000	13,889,000
Public Safety - Fire Rescue	19,201,584	3,255,590	0	5,608,840	0	0	8,864,430	28,066,014
FIRE RESCUE Projects	32,106,584	3,255,590	984,000	5,608,840	0	0	9,848,430	41,955,014
NON-DEPARTMENTAL								
City Facilities	70,000	0	0	0	0	0	0	70,000
Neighborhood Development Service	0	0	0	0	0	0	0	0
Public Works - Transportation	2,000,000	0	0	0	0	0	0	2,000,000
NON-DEPARTMENTAL Projects	2,070,000	0	0	0	0	0	0	2,070,000
PLANNING & ZONING								
Neighborhood Development Service	0	200,000	100,000	0	0	0	300,000	300,000
PLANNING & ZONING Projects	0	200,000	100,000	0	0	0	300,000	300,000
POLICE DEPARTMENT								
Public Safety - Police	10,196,339	550,000	0	0	0	0	550,000	10,746,339
POLICE DEPARTMENT Projects	10,196,339	550,000	0	0	0	0	550,000	10,746,339
PUBLIC SERVICES								
Parks & Recreation	21,036,545	1,730,000	1,475,000	850,000	50,000	50,000	4,155,000	25,191,545
Public Works - Facilities Maintenance	2,788,566	50,000	0	0	0	0	50,000	2,838,566
Public Works - Fleet	1,500,000	0	0	0	0	0	0	1,500,000
Public Works - Solid Waste	1,299,280	1,400,000	700,720	3,656,875	0	0	5,757,595	7,056,875
PUBLIC SERVICES Projects	26,624,391	3,180,000	2,175,720	4,506,875	50,000	50,000	9,962,595	36,586,986
ROAD & DRAINAGE								
Public Works - Drainage	17,767,734	5,054,790	13,570,400	5,299,640	5,406,370	5,515,970	34,847,170	52,614,904
Public Works - Facilities Maintenance	256,871	2,020,400	425,000	2,594,990	2,594,990	0	7,635,380	7,892,251
Public Works - Transportation	40,360,487	11,947,010	11,527,820	28,182,090	8,139,800	7,257,430	67,054,150	107,414,637
ROAD & DRAINAGE Projects	58,385,092	19,022,200	25,523,220	36,076,720	16,141,160	12,773,400	109,536,700	167,921,792
WATER & SEWER UTILITIES								
City Facilities	34,884,780	0	0	0	0	0	0	34,884,780
Public Works - Transportation	221,638	0	0	0	0	0	0	221,638
Utilities - Wastewater Systems	15,012,984	6,706,160	5,280,000	4,250,000	4,635,000	5,510,000	26,381,160	41,394,144
Utilities - Water Systems	12,292,772	4,114,900	8,373,800	4,895,500	13,836,000	5,622,000	36,842,200	49,134,972
WATER & SEWER UTILITIES Projects	62,412,174	10,821,060	13,653,800	9,145,500	18,471,000	11,132,000	63,223,360	125,635,534
Total Project Cost	197,736,214	38,933,850	44,736,740	55,337,935	35,662,160	23,955,400	198,626,085	396,362,299
FUNDING TYPE								
CAPITAL FUNDS	66,977,179	10,114,540	7,702,800	12,202,640	6,993,800	5,993,800	43,007,580	109,984,759
DISTRICT FUNDS	32,196,179	10,587,580	15,913,420	21,559,805	11,925,360	9,557,600	69,543,765	101,739,944
ENTERPRISE FUNDS	49,268,284	7,102,610	10,875,800	6,367,500	15,693,000	8,354,000	48,392,910	97,661,194
GENERAL FUND	5,061,339	1,305,000	1,150,000	50,000	50,000	50,000	2,605,000	7,666,339
IMPACT FEE FUNDS	22,052,177	6,424,120	4,910,720	4,843,990	1,000,000	0	17,178,830	39,231,007
OTHER FUNDING SOURCES	7,538,546	2,500,000	4,084,000	10,314,000	0	0	16,898,000	24,436,546
OTHER SPECIAL REVENUE	14,642,510	900,000	100,000	0	0	0	1,000,000	15,642,510
FUNDING TYPE Funding	197,736,214	38,933,850	44,736,740	55,337,935	35,662,160	23,955,400	198,626,085	396,362,299
Total Funding	197,736,214	38,933,850	44,736,740	55,337,935	35,662,160	23,955,400	198,626,085	396,362,299

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

City Facilities

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	12,127,615	0	984,000	0	0	0	984,000	13,111,615
ENTERPRISE FUNDS	34,884,780	0	0	0	0	0	0	34,884,780
GENERAL FUND	0	1,055,000	1,000,000	0	0	0	2,055,000	2,055,000
OTHER FUNDING SOURCES	847,385	0	0	0	0	0	0	847,385
FUNDING TYPE Funding	47,859,780	1,055,000	1,984,000	0	0	0	3,039,000	50,898,780
Projects								
City Hall Generator	1,775,000	0	0	0	0	0	0	1,775,000
Citywide Facility Security Upgrades	0	500,000	0	0	0	0	500,000	500,000
Emergency Operations Center Building	11,200,000	0	0	0	0	0	0	11,200,000
Fire Station 84 Roof Replacement	0	0	1,984,000	0	0	0	1,984,000	1,984,000
Mullen Center Roof Replacement	0	55,000	0	0	0	0	55,000	55,000
Police Building Maintenance	0	500,000	0	0	0	0	500,000	500,000
Utilities Administration Building & Field Operations Center	34,884,780	0	0	0	0	0	0	34,884,780
Total Project Cost	47,859,780	1,055,000	1,984,000	0	0	0	3,039,000	50,898,780

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Information Technology

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	0	0	1,200,000	0	1,000,000	0	2,200,000	2,200,000
FUNDING TYPE Funding	0	0	1,200,000	0	1,000,000	0	2,200,000	2,200,000
Projects								
Mitel Phone System	0	0	600,000	0	0	0	600,000	600,000
Network Switch Replacement	0	0	600,000	0	0	0	600,000	600,000
Virtual Infrastructure Replacement	0	0	0	0	1,000,000	0	1,000,000	1,000,000
Total Project Cost	0	0	1,200,000	0	1,000,000	0	2,200,000	2,200,000

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Neighborhood Development Service

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
GENERAL FUND	0	200,000	100,000	0	0	0	300,000	300,000
OTHER FUNDING SOURCES	0	0	0	0	0	0	0	0
OTHER SPECIAL REVENUE	5,476,634	550,000	0	0	0	0	550,000	6,026,634
FUNDING TYPE Funding	5,476,634	750,000	100,000	0	0	0	850,000	6,326,634
Projects								
Canine Club Reforestation	0	200,000	0	0	0	0	200,000	200,000
Activity Center 6 & 10 Master Plan	0	200,000	100,000	0	0	0	300,000	300,000
Building Department Online Permitting	3,444,374	350,000	0	0	0	0	350,000	3,794,374
North Port City Hall NDS Development Management Center	2,032,260	0	0	0	0	0	0	2,032,260
West Villages Development Services Center	0	0	0	0	0	0	0	0
Total Project Cost	5,476,634	750,000	100,000	0	0	0	850,000	6,326,634

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Parks & Recreation

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	8,442,609	530,000	625,000	600,000	0	0	1,755,000	10,197,609
GENERAL FUND	800,000	50,000	50,000	50,000	50,000	50,000	250,000	1,050,000
IMPACT FEE FUNDS	4,735,020	1,150,000	800,000	200,000	0	0	2,150,000	6,885,020
OTHER FUNDING SOURCES	33,500	0	0	0	0	0	0	33,500
OTHER SPECIAL REVENUE	7,025,416	0	0	0	0	0	0	7,025,416
FUNDING TYPE Funding	21,036,545	1,730,000	1,475,000	850,000	50,000	50,000	4,155,000	25,191,545
Projects								
Boca Chica Neighborhood Park	300,000	0	0	0	0	0	0	300,000
Circle of Honor	1,000,000	400,000	0	0	0	0	400,000	1,400,000
Dallas White Park Multi-Purpose Field	600,000	0	0	0	0	0	0	600,000
Dog Park East of Toledo Blade Blvd.	0	0	400,000	0	0	0	400,000	400,000
Environmental Park Improvements	490,000	0	0	0	0	0	0	490,000
Italy Avenue	992,500	0	0	0	0	0	0	992,500
Langlais Park Development	0	100,000	400,000	0	0	0	500,000	500,000
Legacy Trail Connection to Warm Mineral Springs	125,000	0	0	0	0	0	0	125,000
Legacy Trail Extension Parking Enhancements	83,500	0	0	0	0	0	0	83,500
Myakkahatchee Creek Corridor - Land Acquisition	4,102,175	0	0	0	0	0	0	4,102,175
Narramore Soccer Field Rehabilitation and Replacement	100,000	100,000	100,000	0	0	0	200,000	300,000
North Port South River Road Park	0	0	0	0	0	0	0	0
Park Amenities Program	50,000	50,000	50,000	50,000	50,000	50,000	250,000	300,000
Park Maintenance Facility At Dallas White Park	2,105,580	0	0	0	0	0	0	2,105,580
Park Maintenance Operations Building / Complex	0	400,000	0	0	0	0	400,000	400,000
Parks & Rec Master Plan (Italy Ave)	0	250,000	0	0	0	0	250,000	250,000
Phased ADA Transition Plan	220,350	130,000	0	0	0	0	130,000	350,350
Replacement Park Entrance and Park Rules Signs	0	0	0	200,000	0	0	200,000	200,000
Replacement Playground Equipment - Atwater Park	0	0	300,000	0	0	0	300,000	300,000
Replacement Playground Equipment - Highland Ridge Park	0	0	0	300,000	0	0	300,000	300,000
Replacement Playground Equipment - Hope Park	0	300,000	0	0	0	0	300,000	300,000
Replacement Playground Equipment - LaBrea Park	0	0	0	300,000	0	0	300,000	300,000
Replacement Playground Equipment - Pine Park	0	0	225,000	0	0	0	225,000	225,000
Warm Mineral Springs Building Rehabilitation	10,867,440	0	0	0	0	0	0	10,867,440
Total Project Cost	21,036,545	1,730,000	1,475,000	850,000	50,000	50,000	4,155,000	25,191,545

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Safety - Fire Rescue

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	14,801,584	3,200,290	0	5,608,840	0	0	8,809,130	23,610,714
DISTRICT FUNDS	4,400,000	0	0	0	0	0	0	4,400,000
GENERAL FUND	250,000	0	0	0	0	0	0	250,000
IMPACT FEE FUNDS	0	55,300	0	0	0	0	55,300	55,300
FUNDING TYPE Funding	19,451,584	3,255,590	0	5,608,840	0	0	8,864,430	28,316,014
Projects								
Controlled Medical Supply Dispensers	0	55,300	0	0	0	0	55,300	55,300
Fire Station 81 Rebuild	15,335,675	0	0	0	0	0	0	15,335,675
Future Fire Station	0	2,093,160	0	5,338,840	0	0	7,432,000	7,432,000
Public Safety Communication Replacement	2,096,999	0	0	0	0	0	0	2,096,999
Public Safety Training Complex	2,018,910	0	0	0	0	0	0	2,018,910
Replacement Extrication Equipment	0	0	0	270,000	0	0	270,000	270,000
Replacement Rescue Lift Bags	0	62,600	0	0	0	0	62,600	62,600
SCBA Replacement	0	1,044,530	0	0	0	0	1,044,530	1,044,530
Total Project Cost	19,451,584	3,255,590	0	5,608,840	0	0	8,864,430	28,316,014

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Safety - Police

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	6,185,000	550,000	0	0	0	0	550,000	6,735,000
GENERAL FUND	4,011,339	0	0	0	0	0	0	4,011,339
FUNDING TYPE Funding	10,196,339	550,000	0	0	0	0	550,000	10,746,339
Projects								
License Plate Readers	1,376,339	0	0	0	0	0	0	1,376,339
New Police Headquarters	8,550,000	0	0	0	0	0	0	8,550,000
Public Safety Driving Track	270,000	0	0	0	0	0	0	270,000
VMware Storage Server	0	550,000	0	0	0	0	550,000	550,000
Total Project Cost	10,196,339	550,000	0	0	0	0	550,000	10,746,339

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Works - Drainage

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	5,939,771	972,000	972,000	972,000	972,000	972,000	4,860,000	10,799,771
DISTRICT FUNDS	11,827,963	4,082,790	8,514,400	4,327,640	4,434,370	4,543,970	25,903,170	37,731,133
OTHER FUNDING SOURCES	0	0	4,084,000	0	0	0	4,084,000	4,084,000
OTHER SPECIAL REVENUE	215,000	300,000	100,000	0	0	0	400,000	615,000
FUNDING TYPE Funding	17,982,734	5,354,790	13,670,400	5,299,640	5,406,370	5,515,970	35,247,170	53,229,904
Projects								
Citywide Tree Planting	318,983	300,000	100,000	0	0	0	400,000	718,983
Drainage Improvement Program	0	0	1,863,160	2,830,580	2,864,750	2,899,600	10,458,090	10,458,090
Drainage System Improvements	7,057,543	1,863,160	0	0	0	0	1,863,160	8,920,703
Dredging of Cocoplum Waterway	168,232	0	1,500,000	0	0	0	1,500,000	1,668,232
RDD - Land	1,052,070	50,000	50,000	50,000	50,000	50,000	250,000	1,302,070
Water Control Structure 113	4,362,728	0	0	0	0	0	0	4,362,728
Water Control Structure 114	3,199,145	0	0	0	0	0	0	3,199,145
Water Control Structure 121	0	346,890	3,468,900	0	0	0	3,815,790	3,815,790
Water Control Structure 130	0	320,190	3,201,890	0	0	0	3,522,080	3,522,080
Water Control Structure FW 157	1,656,033	493,260	0	0	0	0	493,260	2,149,293
Water Control Structure FW 158	168,000	1,981,290	0	0	0	0	1,981,290	2,149,290
Water Control Structure Program	0	0	3,486,450	2,419,060	2,491,620	2,566,370	10,963,500	10,963,500
Total Project Cost	17,982,734	5,354,790	13,670,400	5,299,640	5,406,370	5,515,970	35,247,170	53,229,904

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Works - Facilities Maintenance

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
DISTRICT FUNDS	1,748,971	2,020,400	425,000	2,594,990	2,594,990	0	7,635,380	9,384,351
IMPACT FEE FUNDS	1,221,006	0	0	0	0	0	0	1,221,006
OTHER SPECIAL REVENUE	75,460	50,000	0	0	0	0	50,000	125,460
FUNDING TYPE Funding	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0	7,685,380	10,730,817
Projects								
Public Works Facility Phase II	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0	7,685,380	10,730,817
Total Project Cost	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0	7,685,380	10,730,817

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
Public Works - Fleet								
FUNDING TYPE								
CAPITAL FUNDS	1,500,000	0	0	0	0	0	0	1,500,000
FUNDING TYPE Funding	1,500,000	0	0	0	0	0	0	1,500,000
Projects								
Fleet Fueling Station	1,500,000	0	0	0	0	0	0	1,500,000
Total Project Cost	1,500,000	0	0	0	0	0	0	1,500,000

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Works - Solid Waste

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	500,000	0	0	0	0	0	0	500,000
DISTRICT FUNDS	0	0	0	3,656,875	0	0	3,656,875	3,656,875
IMPACT FEE FUNDS	799,280	1,400,000	700,720	0	0	0	2,100,720	2,900,000
FUNDING TYPE Funding	1,299,280	1,400,000	700,720	3,656,875	0	0	5,757,595	7,056,875
Projects								
Solid Waste Transfer Station	1,299,280	1,400,000	700,720	3,656,875	0	0	5,757,595	7,056,875
Total Project Cost	1,299,280	1,400,000	700,720	3,656,875	0	0	5,757,595	7,056,875

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Public Works - Transportation

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	8,693,704	1,143,800	1,143,800	2,243,800	2,243,800	2,243,800	9,019,000	17,712,704
DISTRICT FUNDS	14,219,245	4,484,390	6,974,020	10,980,300	4,896,000	5,013,630	32,348,340	46,567,585
ENTERPRISE FUNDS	221,638	0	0	0	0	0	0	221,638
IMPACT FEE FUNDS	15,296,871	3,818,820	3,410,000	4,643,990	1,000,000	0	12,872,810	28,169,681
OTHER FUNDING SOURCES	2,300,667	2,500,000	0	10,314,000	0	0	12,814,000	15,114,667
OTHER SPECIAL REVENUE	1,850,000	0	0	0	0	0	0	1,850,000
FUNDING TYPE Funding	42,582,125	11,947,010	11,527,820	28,182,090	8,139,800	7,257,430	67,054,150	109,636,275
Projects								
Bridge Rehabilitation & Repair Program	0	0	458,100	464,170	470,360	476,670	1,869,300	1,869,300
Bridge Rehabilitation and Repair	1,054,297	154,800	0	0	0	0	154,800	1,209,097
Bridge Repair & Maintenance	733,799	500,000	0	0	0	0	500,000	1,233,799
City Connectivity Plan Implementation	0	0	0	0	0	0	0	0
Cosmic Waterway Crossing	1,520,000	0	0	0	0	0	0	1,520,000
Cranberry & Toledo Blade Blvd Improvements	767,341	0	0	0	0	0	0	767,341
Greenwood Sidewalk Widening	34,860	0	0	0	0	0	0	34,860
Hillsborough/Cranberry Intersection Improvements	3,143,630	0	0	0	0	0	0	3,143,630
I-75 Interchange Road Infrastructure Improvements (Sumter Blvd)	3,171,812	0	0	0	0	0	0	3,171,812
I-75 Interchange Road Infrastructure Improvements (Toledo Blade Blvd)	1,072,197	2,500,000	0	0	0	0	2,500,000	3,572,197
Inkwood Drive over Little Field Waterway Bridge #175030 Replacement	0	0	113,750	472,500	0	0	586,250	586,250
Myakkahatchee Creek Bridge	0	0	0	14,314,000	0	0	14,314,000	14,314,000
North Cosmic Waterway Crossing	13,000	147,000	160,000	1,200,000	0	0	1,507,000	1,520,000
Ponce De Leon Boulevard Multi-Use Path	188,888	0	0	0	0	0	0	188,888
Price Boulevard Widening Phase I	9,735,352	3,671,820	3,250,000	3,293,990	0	0	10,215,810	19,951,162
Price Traffic Signal at High School	834,129	0	0	0	0	0	0	834,129
Price Widening Phase IIa - Sumter Boulevard to Biscayne Drive	0	0	0	0	0	0	0	0
Rehabilitation of Pedestrian Bridges	161,200	0	0	0	0	0	0	161,200
Road Rehabilitation	18,615,358	4,085,950	0	0	0	0	4,085,950	22,701,308
Road Rehabilitation Program	0	0	5,929,450	7,138,670	5,508,030	5,606,520	24,182,670	24,182,670
Sidewalk and Pedestrian Bridge	689,960	624,440	0	0	0	0	624,440	1,314,400
Sidewalk and Pedestrian Bridges Program	0	0	1,136,520	1,148,760	1,161,410	1,174,240	4,620,930	4,620,930
Sidewalk segment from North Biscayne Drive to Meroni Blvd	0	8,000	80,000	0	0	0	88,000	88,000
Sidewalk segment West Price Blvd from North Biscayne Drive to S Calera St	0	40,000	400,000	0	0	0	440,000	440,000
Signalized Intersection at Haberland Blvd / Hillsborough Blvd.	0	0	0	150,000	1,000,000	0	1,150,000	1,150,000
Traffic Signal Improvement	539,972	0	0	0	0	0	0	539,972
Traffic System Improvement	0	215,000	0	0	0	0	215,000	215,000
US 41 Multimodal Path Amenities and Parking	250,000	0	0	0	0	0	0	250,000
Yorkshire Raintree Interchanges	56,330	0	0	0	0	0	0	56,330
Total Project Cost	42,582,125	11,947,010	11,527,820	28,182,090	8,139,800	7,257,430	67,054,150	109,636,275

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Utilities - Wastewater Systems

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	6,699,441	3,440,450	2,500,000	2,500,000	2,500,000	2,500,000	13,440,450	20,139,891
ENTERPRISE FUNDS	4,504,049	3,265,710	2,780,000	1,750,000	2,135,000	3,010,000	12,940,710	17,444,759
OTHER FUNDING SOURCES	3,809,494	0	0	0	0	0	0	3,809,494
FUNDING TYPE Funding	15,012,984	6,706,160	5,280,000	4,250,000	4,635,000	5,510,000	26,381,160	41,394,144
Projects								
Building Upgrades at the Pan American Wastewater Treatment Plant	25,000	290,000	1,600,000	0	0	0	1,890,000	1,915,000
Drying Bed at the Southwest Wastewater Reclamation Facility	1,120,215	0	0	0	0	0	0	1,120,215
Effluent Pumping Station & Pipeline	1,000,000	0	0	0	0	0	0	1,000,000
Neighborhood Water/Wastewater Line Extensions	6,468,612	3,940,450	3,500,000	4,000,000	4,500,000	5,000,000	20,940,450	27,409,062
Neighborhood Water/Wastewater Line Extensions (I-75/Sumter Blvd.)	4,240,323	0	0	0	0	0	0	4,240,323
Pan American Wastewater Treatment Plant Centrifuge Building	215,930	1,300,000	0	0	0	0	1,300,000	1,515,930
Price Boulevard Widening Phase I	193,086	0	0	0	0	0	0	193,086
Sewer Gravity Line Replacement - Appomattox Drive	0	147,800	0	0	0	0	147,800	147,800
Sewer Gravity Line Replacement - Sanchez Circle	0	204,000	0	0	0	0	204,000	204,000
Wastewater Transmission Oversizing	0	50,000	50,000	50,000	50,000	50,000	250,000	250,000
Wastewater Treatment Plant Improvements	1,749,818	773,910	130,000	200,000	85,000	460,000	1,648,910	3,398,728
Total Project Cost	15,012,984	6,706,160	5,280,000	4,250,000	4,635,000	5,510,000	26,381,160	41,394,144

City of North Port
Fiscal Year 2025 thru 2029 Capital Improvement Program - CIP Category Financial Plan

Utilities - Water Systems

Project Title / Funding Source	Appropriated To Date	FY 2025 Adopted	Un-Appropriated Subsequent Years FY 2026	FY 2027	FY 2028	FY 2029	5 Year Total	CIP Total
FUNDING TYPE								
CAPITAL FUNDS	2,087,455	278,000	278,000	278,000	278,000	278,000	1,390,000	3,477,455
ENTERPRISE FUNDS	9,657,817	3,836,900	8,095,800	4,617,500	13,558,000	5,344,000	35,452,200	45,110,017
OTHER FUNDING SOURCES	547,500	0	0	0	0	0	0	547,500
FUNDING TYPE Funding	12,292,772	4,114,900	8,373,800	4,895,500	13,836,000	5,622,000	36,842,200	49,134,972
Projects								
Advanced Metering Infrastructure	0	2,467,500	2,467,500	2,467,500	0	0	7,402,500	7,402,500
Aquifer, Storage, and Recovery (ASR) - Permanent Facilities	1,558,629	0	0	0	0	0	0	1,558,629
Direct Potable Reuse Pilot Plant Project	0	0	2,500,000	0	0	0	2,500,000	2,500,000
Hillsborough Water Main Replacement and Relocation	700,000	450,000	0	0	0	0	450,000	1,150,000
Master Plan Distribution Improvements	0	0	0	0	0	2,790,000	2,790,000	2,790,000
Myakkahatchee Creek Water Treatment Plant (MCWTP) Improvements	3,425,203	0	0	0	0	0	0	3,425,203
Myakkahatchee Creek Water Treatment Plant Improvements	921,658	781,900	730,000	1,100,000	730,000	362,000	3,703,900	4,625,558
Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement	250,000	0	0	0	0	0	0	250,000
Raw Water Intake Structure Rehabilitation	558,300	0	2,250,000	0	0	0	2,250,000	2,808,300
Sludge Press	0	0	0	0	3,000,000	0	3,000,000	3,000,000
Water Distribution System Improvements	3,046,697	365,500	376,300	278,000	278,000	278,000	1,575,800	4,622,497
Water Master Plan Distribution Improvements	0	0	0	0	3,778,000	2,142,000	5,920,000	5,920,000
Water Master Plan Improvements	915,400	0	0	0	0	0	0	915,400
Water Pipeline Bridge Replacements	340,000	0	0	0	0	0	0	340,000
Water Pipeline Bridge Replacements - Haberland/Woodhaven/North Toledo Blade	576,885	0	0	0	0	0	0	576,885
Water Plant Powder Activated Carbon System	0	0	0	0	0	0	0	0
Water Transmission Oversizing	0	50,000	50,000	50,000	50,000	50,000	250,000	250,000
Water Treatability Implementation	0	0	0	1,000,000	6,000,000	0	7,000,000	7,000,000
Total Project Cost	12,292,772	4,114,900	8,373,800	4,895,500	13,836,000	5,622,000	36,842,200	49,134,972

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
City Facilities									
Existing CIP Project									
CF19EO City Hall Generator									
10 Equipment/Materials/Furniture	306-2222-522	62-00	250,000	250,000	0	0	0	0	0
14 Professional Fees	001-9100-525	31-05	70,000	70,000	0	0	0	0	0
14 Professional Fees	306-2222-522	62-00	107,500	107,500	0	0	0	0	0
5 Construction	306-2222-522	62-00	1,347,500	1,347,500	0	0	0	0	0
U18UAB Utilities Administration Building & Field Operations Center									
10 Equipment/Materials/Furniture	420-6060-536	64-00	0	0	0	0	0	0	0
1 Plan/Design/Engineering	420-6060-536	62-00	789,345	789,345	0	0	0	0	0
4 Land Acquisition	420-6060-536	61-00	3,150,759	3,150,759	0	0	0	0	0
5 Construction	420-6060-536	62-00	16,944,676	16,944,676	0	0	0	0	0
5 Construction	420-6062-535	63-00	0	0	0	0	0	0	0
5 Construction	423-6061-533	62-00	10,500,000	10,500,000	0	0	0	0	0
5 Construction	424-6062-535	62-00	3,500,000	3,500,000	0	0	0	0	0
	Existing CIP Project		36,659,780	36,659,780	0	0	0	0	0
New Request									
F24EOC Emergency Operations Center Building									
10 Equipment/Materials/Furniture	306-2222-522	62-00	1,000,000	1,000,000	0	0	0	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	525,000	525,000	0	0	0	0	0
5 Construction	306-2222-522	62-00	9,675,000	9,675,000	0	0	0	0	0
FM2584 Fire Station 84 Roof Replacement									
5 Construction	001-0760-519	46-04	1,000,000	0	0	1,000,000	0	0	0
5 Construction	323-2222-522	46-04	984,000	0	0	984,000	0	0	0
FM25MR Mullen Center Roof Replacement									
5 Construction	001-0760-519	62-00	55,000	0	55,000	0	0	0	0
FM25PM Police Building Maintenance									
5 Construction	001-0760-519	62-00	500,000	0	500,000	0	0	0	0
FM25SU Citywide Facility Security Upgrades									
5 Construction	001-0760-519	46-04	500,000	0	500,000	0	0	0	0
	New Request		14,239,000	11,200,000	1,055,000	1,984,000	0	0	0
	City Facilities		50,898,780	47,859,780	1,055,000	1,984,000	0	0	0
Information Technology									
New Request									
I26MPS Mitel Phone System									
11 Technical Software/Hardware	321-0710-516	64-00	600,000	0	0	600,000	0	0	0
I26NSR Network Switch Replacement									
11 Technical Software/Hardware	306-0710-516	64-00	600,000	0	0	600,000	0	0	0
I28VIR Virtual Infrastructure Replacement									

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Information Technology									
New Request									
I28VIR Virtual Infrastructure Replacement									
11 Technical Software/Hardware	321-0710-516	64-00	1,000,000	0	0	0	0	1,000,000	0
New Request			2,200,000	0	0	1,200,000	0	1,000,000	0
Information Technology			2,200,000	0	0	1,200,000	0	1,000,000	0
Neighborhood Development Service									
Existing CIP Project									
BD20NR North Port City Hall NDS Development Management Center									
10 Equipment/Materials/Furniture	135-2700-524	52-50	138,576	138,576	0	0	0	0	0
10 Equipment/Materials/Furniture	135-2700-524	62-00	61,424	61,424	0	0	0	0	0
1 Plan/Design/Engineering	135-2700-524	62-00	300,000	300,000	0	0	0	0	0
5 Construction	135-2700-524	46-04	26,145	26,145	0	0	0	0	0
5 Construction	135-2700-524	62-00	1,506,115	1,506,115	0	0	0	0	0
BD20WV West Villages Development Services Center									
5 Construction	001-9100-513	62-00	0	0	0	0	0	0	0
5 Construction	135-2700-524	62-00	0	0	0	0	0	0	0
BD22OP Building Department Online Permitting									
11 Technical Software/Hardware	135-2700-524	54-00	500,529	500,529	0	0	0	0	0
11 Technical Software/Hardware	135-2700-524	68-00	3,293,845	2,943,845	350,000	0	0	0	0
Existing CIP Project			5,826,634	5,476,634	350,000	0	0	0	0
New Request									
NR25DP Canine Club Reforestation									
1 Plan/Design/Engineering	115-2755-537	63-00	200,000	0	200,000	0	0	0	0
PZ25AC Activity Center 6 & 10 Master Plan									
1 Plan/Design/Engineering	001-0605-515	31-06	300,000	0	200,000	100,000	0	0	0
New Request			500,000	0	400,000	100,000	0	0	0
Neighborhood Development Service			6,326,634	5,476,634	750,000	100,000	0	0	0
Parks & Recreation									
Existing CIP Program									
P24PAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	50,000	50,000	0	0	0	0	0
P25PAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	50,000	0	50,000	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation									
Existing CIP Program									
PProgramPAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	200,000	0	0	50,000	50,000	50,000	50,000
	Existing CIP Program		300,000	50,000	50,000	50,000	50,000	50,000	50,000
Existing CIP Project									
GM20AT Phased ADA Transition Plan									
5 Construction	306-3038-572	52-50	2,420	2,420	0	0	0	0	0
5 Construction	306-3038-572	63-00	347,930	217,930	130,000	0	0	0	0
P15MCC Myakkahatchee Creek Corridor - Land Acquisition									
1 Plan/Design/Engineering	170-3036-572	31-05	26,284	26,284	0	0	0	0	0
4 Land Acquisition	144-3036-572	61-00	2,416,062	2,416,062	0	0	0	0	0
4 Land Acquisition	152-3036-572	61-00	501,315	501,315	0	0	0	0	0
4 Land Acquisition	170-3036-572	61-00	698,795	698,795	0	0	0	0	0
4 Land Acquisition	306-3036-572	61-00	459,719	459,719	0	0	0	0	0
P17EPI Environmental Park Improvements									
1 Plan/Design/Engineering	152-3036-572	46-04	150,000	150,000	0	0	0	0	0
1 Plan/Design/Engineering	306-3036-572	63-00	11,763	11,763	0	0	0	0	0
5 Construction	306-3036-572	63-00	328,237	328,237	0	0	0	0	0
P19AP4 Italy Avenue									
1 Plan/Design/Engineering	152-3036-572	63-00	150,000	150,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	842,500	842,500	0	0	0	0	0
P21VET Circle of Honor									
1 Plan/Design/Engineering	152-3036-572	31-05	500,000	500,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	900,000	500,000	400,000	0	0	0	0
P22DPB Legacy Trail Extension Parking Enhancements									
1 Plan/Design/Engineering	152-3036-572	63-00	50,000	50,000	0	0	0	0	0
5 Construction	306-3036-572	63-00	33,500	33,500	0	0	0	0	0
P23DWM Park Maintenance Facility At Dallas White Park									
5 Construction	001-3038-572	44-00	30,000	30,000	0	0	0	0	0
5 Construction	001-3038-572	46-04	120,000	120,000	0	0	0	0	0
5 Construction	001-3038-572	62-00	600,000	600,000	0	0	0	0	0
5 Construction	152-3038-572	63-00	258,580	258,580	0	0	0	0	0
5 Construction	306-3038-572	63-00	1,097,000	1,097,000	0	0	0	0	0
P23PAS Boca Chica Neighborhood Park									
1 Plan/Design/Engineering	152-3036-572	63-00	115,000	115,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	185,000	185,000	0	0	0	0	0
P24DWF Dallas White Park Multi-Purpose Field									
5 Construction	152-3036-572	63-00	600,000	600,000	0	0	0	0	0
P24NFR Narramore Soccer Field Rehabilitation and Replacement									
5 Construction	306-3036-572	63-00	300,000	100,000	100,000	100,000	0	0	0
P24PMC Park Maintenance Operations Building / Complex									
1 Plan/Design/Engineering	152-3036-572	62-00	400,000	0	400,000	0	0	0	0
1 Plan/Design/Engineering	306-3036-572	62-00	0	0	0	0	0	0	0
5 Construction	152-3036-572	62-00	0	0	0	0	0	0	0
5 Construction	306-3036-572	63-00	0	0	0	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Parks & Recreation									
Existing CIP Project									
P25LPD Langlais Park Development									
1 Plan/Design/Engineering	152-3036-572	31-05	100,000	0	100,000	0	0	0	0
5 Construction	152-3036-572	63-00	400,000	0	0	400,000	0	0	0
P25RRP North Port South River Road Park									
5 Construction	152-3036-572	63-00	0	0	0	0	0	0	0
P26APR Replacement Playground Equipment - Atwater Park									
5 Construction	306-3036-572	63-00	300,000	0	0	300,000	0	0	0
P26DOG Dog Park East of Toledo Blade Blvd.									
1 Plan/Design/Engineering	152-3036-572	31-05	100,000	0	0	100,000	0	0	0
5 Construction	152-3036-572	63-00	300,000	0	0	300,000	0	0	0
P26PPP Replacement Playground Equipment - Pine Park									
10 Equipment/Materials/Furniture	306-3038-572	63-00	225,000	0	0	225,000	0	0	0
P27HRP Replacement Playground Equipment - Highland Ridge Park									
5 Construction	306-3036-572	63-00	300,000	0	0	0	300,000	0	0
P27LBP Replacement Playground Equipment - LaBrea Park									
10 Equipment/Materials/Furniture	306-3036-572	63-00	300,000	0	0	0	300,000	0	0
P27SIG Replacement Park Entrance and Park Rules Signs									
10 Equipment/Materials/Furniture	152-3036-572	52-50	200,000	0	0	0	200,000	0	0
WM19BR Warm Mineral Springs Building Rehabilitation									
1 Plan/Design/Engineering	125-3036-572	31-05	362,275	362,275	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	46-04	43,146	43,146	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	46-09	4,953	4,953	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	62-00	401,901	401,901	0	0	0	0	0
1 Plan/Design/Engineering	306-3036-572	31-05	265,000	265,000	0	0	0	0	0
1 Plan/Design/Engineering	306-3036-572	62-00	296,849	296,849	0	0	0	0	0
5 Construction	125-3036-572	62-00	3,072,000	3,072,000	0	0	0	0	0
5 Construction	152-3036-572	31-05	375,000	375,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	382,625	382,625	0	0	0	0	0
5 Construction	306-3036-572	62-00	5,663,691	5,663,691	0	0	0	0	0
	Existing CIP Project		24,216,545	20,861,545	1,130,000	1,425,000	800,000	0	0
New Request									
P24LTC Legacy Trail Connection to Warm Mineral Springs									
1 Plan/Design/Engineering	152-3036-572	31-05	125,000	125,000	0	0	0	0	0
P25HPP Replacement Playground Equipment - Hope Park									
10 Equipment/Materials/Furniture	306-3036-572	63-00	300,000	0	300,000	0	0	0	0
P25PMP Parks & Rec Master Plan (Italy Ave)									
15 Study	152-3036-572	31-05	250,000	0	250,000	0	0	0	0
	New Request		675,000	125,000	550,000	0	0	0	0
	Parks & Recreation		25,191,545	21,036,545	1,730,000	1,475,000	850,000	50,000	50,000

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Safety - Fire Rescue									
Existing CIP Project									
F15FPT Public Safety Training Complex									
10 Equipment/Materials/Furniture	323-2222-522	52-50	4,500	4,500	0	0	0	0	0
10 Equipment/Materials/Furniture	323-2222-522	62-00	83,700	83,700	0	0	0	0	0
1 Plan/Design/Engineering	110-2222-522	31-05	2,677	2,677	0	0	0	0	0
1 Plan/Design/Engineering	110-2222-522	49-14	1,137	1,137	0	0	0	0	0
1 Plan/Design/Engineering	306-2222-522	31-05	1,900	1,900	0	0	0	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	169,540	169,540	0	0	0	0	0
5 Construction	110-2222-522	52-50	10,701	10,701	0	0	0	0	0
5 Construction	110-2222-522	62-00	585,485	585,485	0	0	0	0	0
5 Construction	306-2222-522	62-00	1,159,270	1,159,270	0	0	0	0	0
F17R81 Fire Station 81 Rebuild									
10 Equipment/Materials/Furniture	306-2222-522	52-50	150,000	150,000	0	0	0	0	0
12 Other	306-2222-522	63-00	200,000	200,000	0	0	0	0	0
5 Construction	001-0760-519	62-00	250,000	250,000	0	0	0	0	0
5 Construction	110-2222-522	62-00	3,800,000	3,800,000	0	0	0	0	0
5 Construction	306-2222-522	62-00	9,735,675	9,735,675	0	0	0	0	0
5 Construction	321-2222-526	62-00	75,000	75,000	0	0	0	0	0
5 Construction	321-2222-526	63-00	50,000	50,000	0	0	0	0	0
5 Construction	323-2222-522	62-00	1,025,000	1,025,000	0	0	0	0	0
5 Construction	323-2222-522	63-00	50,000	50,000	0	0	0	0	0
F24PSC Public Safety Communication Replacement									
10 Equipment/Materials/Furniture	306-2222-522	64-00	2,096,999	2,096,999	0	0	0	0	0
F25SCB SCBA Replacement									
10 Equipment/Materials/Furniture	323-2222-522	52-50	155,000	0	155,000	0	0	0	0
10 Equipment/Materials/Furniture	323-2222-522	64-00	889,530	0	889,530	0	0	0	0
Existing CIP Project			20,496,114	19,451,584	1,044,530	0	0	0	0
Existing CIP Project - Revised Request									
F24S87 Future Fire Station									
10 Equipment/Materials/Furniture	306-2222-522	64-00	2,250,000	0	0	0	2,250,000	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	1,568,160	0	1,568,160	0	0	0	0
4 Land Acquisition	306-2222-522	62-00	525,000	0	525,000	0	0	0	0
5 Construction	306-2222-522	62-00	3,088,840	0	0	0	3,088,840	0	0
Existing CIP Project - Revised Request			7,432,000	0	2,093,160	0	5,338,840	0	0
New Request									
F25DIS Controlled Medical Supply Dispensers									
10 Equipment/Materials/Furniture	151-2222-522	64-00	55,300	0	55,300	0	0	0	0
F25LFB Replacement Rescue Lift Bags									

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City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Safety - Fire Rescue									
New Request									
F25LFB Replacement Rescue Lift Bags									
10 Equipment/Materials/Furniture	323-2222-522	64-00	62,600	0	62,600	0	0	0	0
F27EXT Replacement Extrication Equipment									
10 Equipment/Materials/Furniture	323-2222-522	64-00	270,000	0	0	0	270,000	0	0
		New Request	387,900	0	117,900	0	270,000	0	0
		Public Safety - Fire Rescue	28,316,014	19,451,584	3,255,590	0	5,608,840	0	0
Public Safety - Police									
Existing CIP Project									
PD21DT Public Safety Driving Track									
1 Plan/Design/Engineering	306-2100-521	31-05	70,000	70,000	0	0	0	0	0
1 Plan/Design/Engineering	306-2100-521	46-04	3,307	3,307	0	0	0	0	0
1 Plan/Design/Engineering	306-2100-521	63-00	196,693	196,693	0	0	0	0	0
PD21LP License Plate Readers									
10 Equipment/Materials/Furniture	001-2100-521	64-00	11,339	11,339	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	31-00	1,704	1,704	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	31-05	3,734	3,734	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	46-03	9,900	9,900	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	52-50	84,547	84,547	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	54-00	36,511	36,511	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	64-00	1,228,604	1,228,604	0	0	0	0	0
PD21PE New Police Headquarters									
1 Plan/Design/Engineering	001-2100-521	31-05	4,000,000	4,000,000	0	0	0	0	0
1 Plan/Design/Engineering	306-2100-521	31-05	1,785,401	1,785,401	0	0	0	0	0
4 Land Acquisition	306-2100-521	61-00	2,764,599	2,764,599	0	0	0	0	0
5 Construction	306-2100-521	62-00	0	0	0	0	0	0	0
		Existing CIP Project	10,196,339	10,196,339	0	0	0	0	0
New Request									
PD25SS VMware Storage Server									
11 Technical Software/Hardware	306-2100-521	64-00	550,000	0	550,000	0	0	0	0
		New Request	550,000	0	550,000	0	0	0	0
		Public Safety - Police	10,746,339	10,196,339	550,000	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Drainage									
Existing CIP Program									
R22DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	133,003	133,003	0	0	0	0	0
5 Construction	107-5000-541	63-00	28,150	28,150	0	0	0	0	0
5 Construction	306-5000-541	52-13	8,050	8,050	0	0	0	0	0
5 Construction	306-5000-541	63-00	1,227,713	1,227,713	0	0	0	0	0
R23DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	244,430	244,430	0	0	0	0	0
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
5 Construction	306-5000-541	46-12	126,329	126,329	0	0	0	0	0
5 Construction	306-5000-541	52-13	65,000	65,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	352,868	352,868	0	0	0	0	0
R24DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	150,390	150,390	0	0	0	0	0
5 Construction	107-5000-541	63-00	2,032,763	2,032,763	0	0	0	0	0
5 Construction	306-5000-541	52-12	18,597	18,597	0	0	0	0	0
5 Construction	306-5000-541	52-13	200,000	200,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	696,903	696,903	0	0	0	0	0
RProgram-DSI Drainage Improvement Program									
5 Construction	107-5000-541	52-13	600,000	0	0	150,000	150,000	150,000	150,000
5 Construction	107-5000-541	63-00	5,970,090	0	0	741,160	1,708,580	1,742,750	1,777,600
5 Construction	306-5000-541	63-00	3,888,000	0	0	972,000	972,000	972,000	972,000
RProgram-WCS Water Control Structure Program									
1 Plan/Design/Engineering	107-5000-541	31-00	996,680	0	0	316,950	219,920	226,510	233,300
5 Construction	107-5000-541	63-00	9,966,820	0	0	3,169,500	2,199,140	2,265,110	2,333,070
	Existing CIP Program		26,705,786	5,284,196	0	5,349,610	5,249,640	5,356,370	5,465,970
Existing CIP Project									
R20DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	24,060	24,060	0	0	0	0	0
5 Construction	107-5000-541	63-00	703,204	703,204	0	0	0	0	0
5 Construction	306-5000-541	52-13	5,000	5,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	1,041,083	1,041,083	0	0	0	0	0
R21S13 Water Control Structure 113									
1 Plan/Design/Engineering	107-5000-541	63-00	290,000	290,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	4,072,728	4,072,728	0	0	0	0	0
R21S14 Water Control Structure 114									
1 Plan/Design/Engineering	107-5000-541	63-00	169,149	169,149	0	0	0	0	0
5 Construction	107-5000-541	63-00	1,000,000	1,000,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	2,029,996	2,029,996	0	0	0	0	0
R22CTP Citywide Tree Planting									
7 Landscaping	107-5000-541	46-10	103,983	103,983	0	0	0	0	0
7 Landscaping	115-2750-524	46-10	65,000	65,000	0	0	0	0	0
7 Landscaping	115-2755-537	46-10	550,000	150,000	300,000	100,000	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Drainage									
Existing CIP Project									
R23DCW Dredging of Cocoplum Waterway									
1 Plan/Design/Engineering	306-5000-541	31-05	38,900	38,900	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	63-00	129,332	129,332	0	0	0	0	0
5 Construction	107-5000-541	63-00	1,500,000	0	0	1,500,000	0	0	0
R23S57 Water Control Structure FW 157									
1 Plan/Design/Engineering	107-5000-541	63-00	195,390	195,390	0	0	0	0	0
5 Construction	107-5000-541	63-00	1,953,903	1,460,643	493,260	0	0	0	0
R24S58 Water Control Structure FW 158									
1 Plan/Design/Engineering	107-5000-541	63-00	195,390	168,000	27,390	0	0	0	0
5 Construction	107-5000-541	63-00	1,953,900	0	1,953,900	0	0	0	0
Existing CIP Project			16,021,018	11,646,468	2,774,550	1,600,000	0	0	0
Existing CIP Project - Revised Request									
R22RDD RDD - Land									
4 Land Acquisition	107-5000-541	31-05	1,305	1,305	0	0	0	0	0
4 Land Acquisition	107-5000-541	61-00	1,300,765	1,050,765	50,000	50,000	50,000	50,000	50,000
Existing CIP Project - Revised Request			1,302,070	1,052,070	50,000	50,000	50,000	50,000	50,000
New Request									
R25DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	150,000	0	150,000	0	0	0	0
5 Construction	107-5000-541	63-00	741,160	0	741,160	0	0	0	0
5 Construction	306-5000-541	63-00	972,000	0	972,000	0	0	0	0
R25S21 Water Control Structure 121									
1 Plan/Design/Engineering	107-5000-541	63-00	346,890	0	346,890	0	0	0	0
5 Construction	107-5000-541	63-00	3,468,900	0	0	3,468,900	0	0	0
R25S30 Water Control Structure 130									
1 Plan/Design/Engineering	107-5000-541	63-00	320,190	0	320,190	0	0	0	0
5 Construction	107-5000-541	63-00	3,201,890	0	0	3,201,890	0	0	0
New Request			9,201,030	0	2,530,240	6,670,790	0	0	0
Public Works - Drainage			53,229,904	17,982,734	5,354,790	13,670,400	5,299,640	5,406,370	5,515,970
Public Works - Facilities Maintenance									
Existing CIP Project									
R20FAC Public Works Facility Phase II									
1 Plan/Design/Engineering	107-5000-541	62-00	96,871	96,871	0	0	0	0	0
1 Plan/Design/Engineering	120-3032-534	61-00	9,650	9,650	0	0	0	0	0
1 Plan/Design/Engineering	120-3032-534	62-00	115,350	115,350	0	0	0	0	0
1 Plan/Design/Engineering	157-3035-519	62-00	80,446	80,446	0	0	0	0	0
5 Construction	107-5000-541	61-00	36,439	36,439	0	0	0	0	0
5 Construction	107-5000-541	62-00	7,758,941	123,561	2,020,400	425,000	2,594,990	2,594,990	0
5 Construction	120-3032-534	62-00	1,367,100	1,367,100	0	0	0	0	0
5 Construction	157-3035-519	62-00	1,140,560	1,140,560	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Facilities Maintenance									
Existing CIP Project									
R20FAC Public Works Facility Phase II									
5 Construction	520-3035-519	62-00	125,460	75,460	50,000	0	0	0	0
	Existing CIP Project		10,730,817	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0
	Public Works - Facilities Maintenance		10,730,817	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0
Public Works - Fleet									
Existing CIP Project									
FL24FS Fleet Fueling Station									
5 Construction	306-3035-519	62-00	1,500,000	1,500,000	0	0	0	0	0
	Existing CIP Project		1,500,000	1,500,000	0	0	0	0	0
	Public Works - Fleet		1,500,000	1,500,000	0	0	0	0	0
Public Works - Solid Waste									
Existing CIP Project									
SW22TS Solid Waste Transfer Station									
1 Plan/Design/Engineering	306-3032-534	34-00	25,000	25,000	0	0	0	0	0
1 Plan/Design/Engineering	306-3032-534	62-00	349,690	349,690	0	0	0	0	0
4 Land Acquisition	306-3032-534	61-00	125,310	125,310	0	0	0	0	0
5 Construction	120-3032-534	62-00	3,656,875	0	0	0	3,656,875	0	0
5 Construction	156-3032-534	62-00	2,900,000	799,280	1,400,000	700,720	0	0	0
	Existing CIP Project		7,056,875	1,299,280	1,400,000	700,720	3,656,875	0	0
	Public Works - Solid Waste		7,056,875	1,299,280	1,400,000	700,720	3,656,875	0	0
Public Works - Transportation									
Existing CIP Program									
R21BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	165,000	165,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	325,995	325,995	0	0	0	0	0
R22RRH Road Rehabilitation									
5 Construction	107-5000-541	31-05	242,210	242,210	0	0	0	0	0
5 Construction	107-5000-541	46-10	5,972,368	5,972,368	0	0	0	0	0
5 Construction	306-5000-541	31-05	90,298	90,298	0	0	0	0	0
5 Construction	306-5000-541	46-10	1,186,148	1,186,148	0	0	0	0	0
R23BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	85,500	85,500	0	0	0	0	0
5 Construction	306-5000-541	63-00	186,402	186,402	0	0	0	0	0
R23RRH Road Rehabilitation									
5 Construction	107-5000-541	46-10	3,724,860	3,724,860	0	0	0	0	0
5 Construction	306-5000-541	46-10	3,199,474	3,199,474	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Transportation									
Existing CIP Program									
R23SWC Sidewalk and Pedestrian Bridge									
1 Plan/Design/Engineering	107-5000-541	63-00	19,860	19,860	0	0	0	0	0
5 Construction	306-5000-541	63-00	293,600	293,600	0	0	0	0	0
R24BRR Bridge Rehabilitation and Repair									
5 Construction	306-5000-541	63-00	291,400	291,400	0	0	0	0	0
R24RRH Road Rehabilitation									
5 Construction	001-9100-541	46-10	2,000,000	2,000,000	0	0	0	0	0
5 Construction	107-5000-541	46-10	2,200,000	2,200,000	0	0	0	0	0
5 Construction	306-5000-541	46-10	0	0	0	0	0	0	0
R24SWC Sidewalk and Pedestrian Bridge									
5 Construction	107-5000-541	63-00	77,000	77,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	299,500	299,500	0	0	0	0	0
R25TSI Traffic System Improvement									
10 Equipment/Materials/Furniture	107-5000-541	46-07	85,000	0	85,000	0	0	0	0
10 Equipment/Materials/Furniture	107-5000-541	46-08	100,000	0	100,000	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	31-00	30,000	0	30,000	0	0	0	0
RProgram-BRR Bridge Rehabilitation & Repair Program									
5 Construction	107-5000-541	63-00	1,250,100	0	0	303,300	309,370	315,560	321,870
5 Construction	306-5000-541	63-00	619,200	0	0	154,800	154,800	154,800	154,800
RProgram-RRH Road Rehabilitation Program									
5 Construction	107-5000-541	46-10	19,008,270	0	0	5,460,850	5,570,070	3,939,430	4,037,920
5 Construction	306-5000-541	46-10	5,174,400	0	0	468,600	1,568,600	1,568,600	1,568,600
RProgram-SWC Sidewalk and Pedestrian Bridges Program									
1 Plan/Design/Engineering	107-5000-541	63-00	437,390	0	0	106,120	108,240	110,410	112,620
5 Construction	107-5000-541	63-00	2,101,940	0	0	510,000	520,120	530,600	541,220
5 Construction	306-5000-541	63-00	2,081,600	0	0	520,400	520,400	520,400	520,400
	Existing CIP Program		51,247,515	20,359,615	215,000	7,524,070	8,751,600	7,139,800	7,257,430
Existing CIP Project									
R15PW1U15PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	107-5000-541	31-05	100,000	100,000	0	0	0	0	0
1 Plan/Design/Engineering	153-5000-541	31-05	3,408,057	3,408,057	0	0	0	0	0
1 Plan/Design/Engineering	153-5000-541	63-00	1,456,037	1,456,037	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	31-05	663,747	663,747	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	42-00	158	158	0	0	0	0	0
1 Plan/Design/Engineering	420-6061-533	63-00	84,689	84,689	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	31-05	37,575	37,575	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	63-00	99,374	99,374	0	0	0	0	0
4 Land Acquisition	144-5000-541	31-05	610,053	610,053	0	0	0	0	0
4 Land Acquisition	144-5000-541	61-00	487,599	487,599	0	0	0	0	0
4 Land Acquisition	144-5000-541	63-00	752,348	752,348	0	0	0	0	0
4 Land Acquisition	306-5000-541	61-00	11,000	11,000	0	0	0	0	0
5 Construction	153-5000-541	63-00	11,535,430	1,319,620	3,671,820	3,250,000	3,293,990	0	0
5 Construction	306-5000-541	63-00	705,095	705,095	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Transportation									
Existing CIP Project									
R20HCI Hillsborough/Cranberry Intersection Improvements									
1 Plan/Design/Engineering	107-5000-541	31-05	205,501	205,501	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	63-00	262,471	262,471	0	0	0	0	0
1 Plan/Design/Engineering	153-5000-541	31-05	65,699	65,699	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	63-00	57,981	57,981	0	0	0	0	0
4 Land Acquisition	107-5000-541	63-00	75,381	75,381	0	0	0	0	0
4 Land Acquisition	306-5000-541	61-00	27,350	27,350	0	0	0	0	0
4 Land Acquisition	306-5000-541	63-00	39,669	39,669	0	0	0	0	0
5 Construction	107-5000-541	31-05	0	0	0	0	0	0	0
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
5 Construction	153-5000-541	63-00	2,409,578	2,409,578	0	0	0	0	0
R20MPA US 41 Multimodal Path Amenities and Parking									
1 Plan/Design/Engineering	306-5000-541	63-00	17,440	17,440	0	0	0	0	0
5 Construction	306-5000-541	63-00	232,560	232,560	0	0	0	0	0
R20PTS Price Traffic Signal at High School									
1 Plan/Design/Engineering	107-5000-541	63-00	125,000	125,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	611,342	611,342	0	0	0	0	0
5 Construction	153-5000-541	63-00	60,000	60,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	37,787	37,787	0	0	0	0	0
R22SPD Ponce De Leon Boulevard Multi-Use Path									
1 Plan/Design/Engineering	107-5000-541	63-00	60,000	60,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	116,400	116,400	0	0	0	0	0
5 Construction	306-5000-541	63-00	12,488	12,488	0	0	0	0	0
R23CTI Cranberry & Toledo Blade Blvd Improvements									
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
5 Construction	153-5000-541	63-00	767,341	767,341	0	0	0	0	0
R23CWC Cosmic Waterway Crossing									
1 Plan/Design/Engineering	153-5000-541	63-00	160,000	160,000	0	0	0	0	0
4 Land Acquisition	107-5000-541	61-00	22,800	22,800	0	0	0	0	0
4 Land Acquisition	153-5000-541	61-00	137,200	137,200	0	0	0	0	0
5 Construction	153-5000-541	63-00	1,200,000	1,200,000	0	0	0	0	0
R23GSW Greenwood Sidewalk Widening									
1 Plan/Design/Engineering	107-5000-541	63-00	34,860	34,860	0	0	0	0	0
R23PBR Rehabilitation of Pedestrian Bridges									
1 Plan/Design/Engineering	107-5000-541	63-00	61,200	61,200	0	0	0	0	0
5 Construction	107-5000-541	63-00	100,000	100,000	0	0	0	0	0
R23PW2 Price Widening Phase IIa - Sumter Boulevard to Biscayne Drive									
1 Plan/Design/Engineering	153-5000-541	63-00	0	0	0	0	0	0	0
R23TSI Traffic Signal Improvement									
1 Plan/Design/Engineering	107-5000-541	31-00	34,860	34,860	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	46-07	64,000	64,000	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	46-08	160,000	160,000	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	46-08	5,927	5,927	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	63-00	275,185	275,185	0	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Transportation									
Existing CIP Project									
R23YRI Yorkshire Raintree Interchanges									
1 Plan/Design/Engineering	153-5000-541	63-00	56,330	56,330	0	0	0	0	0
5 Construction	153-5000-541	63-00	0	0	0	0	0	0	0
R24CCP City Connectivity Plan Implementation									
1 Plan/Design/Engineering	153-5000-541	31-03	0	0	0	0	0	0	0
5 Construction	153-5000-541	63-00	0	0	0	0	0	0	0
R25BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	154,800	0	154,800	0	0	0	0
Existing CIP Project			27,602,312	17,231,702	3,826,620	3,250,000	3,293,990	0	0
Existing CIP Project - Revised Request									
R19BRR Bridge Repair & Maintenance									
1 Plan/Design/Engineering	306-5000-541	63-00	151,000	151,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	749,799	249,799	500,000	0	0	0	0
5 Construction	306-5000-541	63-00	333,000	333,000	0	0	0	0	0
R2275S I-75 Interchange Road Infrastructure Improvements (Sumter Blvd)									
1 Plan/Design/Engineering	153-5000-541	63-00	500,000	500,000	0	0	0	0	0
5 Construction	153-5000-541	63-00	2,671,812	2,671,812	0	0	0	0	0
R22I75 I-75 Interchange Road Infrastructure Improvements (Toledo Blade Blvd)									
1 Plan/Design/Engineering	153-5000-541	63-00	500,000	500,000	0	0	0	0	0
5 Construction	153-5000-541	63-00	3,072,197	572,197	2,500,000	0	0	0	0
Existing CIP Project - Revised Request			7,977,808	4,977,808	3,000,000	0	0	0	0
New Request									
R24NCW North Cosmic Waterway Crossing									
1 Plan/Design/Engineering	153-5000-541	63-00	160,000	0	0	160,000	0	0	0
4 Land Acquisition	153-5000-541	61-00	160,000	13,000	147,000	0	0	0	0
5 Construction	153-5000-541	63-00	1,200,000	0	0	0	1,200,000	0	0
R25MCB Myakkahatchee Creek Bridge									
5 Construction	107-5000-541	63-00	14,314,000	0	0	0	14,314,000	0	0
R25NBS Sidewalk segment from North Biscayne Drive to Meroni Blvd									
1 Plan/Design/Engineering	107-5000-541	63-00	8,000	0	8,000	0	0	0	0
5 Construction	107-5000-541	63-00	80,000	0	0	80,000	0	0	0
R25RRH Road Rehabilitation									
5 Construction	107-5000-541	46-10	3,617,350	0	3,617,350	0	0	0	0
5 Construction	306-5000-541	46-10	468,600	0	468,600	0	0	0	0
R25SWC Sidewalk and Pedestrian Bridge									
1 Plan/Design/Engineering	107-5000-541	63-00	104,040	0	104,040	0	0	0	0
5 Construction	306-5000-541	63-00	520,400	0	520,400	0	0	0	0
R25WPB Sidewalk segment West Price Blvd from North Biscayne Drive to S Calera St									
1 Plan/Design/Engineering	107-5000-541	63-00	40,000	0	40,000	0	0	0	0
5 Construction	107-5000-541	63-00	400,000	0	0	400,000	0	0	0
R26IWB Inkwood Drive over Little Field Waterway Bridge #175030 Replacement									
1 Plan/Design/Engineering	107-5000-541	63-00	113,750	0	0	113,750	0	0	0
5 Construction	107-5000-541	63-00	472,500	0	0	0	472,500	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Public Works - Transportation									
New Request									
R27HHS Signalized Intersection at Haberland Blvd / Hillsborough Blvd.									
1 Plan/Design/Engineering	153-5000-541	63-00	150,000	0	0	0	150,000	0	0
5 Construction	153-5000-541	63-00	1,000,000	0	0	0	0	1,000,000	0
New Request			22,808,640	13,000	4,905,390	753,750	16,136,500	1,000,000	0
Public Works - Transportation			109,636,275	42,582,125	11,947,010	11,527,820	28,182,090	8,139,800	7,257,430
Utilities - Wastewater Systems									
Existing CIP Program									
U25STO Wastewater Transmission Oversizing									
5 Construction	424-6062-535	63-00	50,000	0	50,000	0	0	0	0
USTO Wastewater Transmission Oversizing									
5 Construction	424-6062-535	63-00	200,000	0	0	50,000	50,000	50,000	50,000
Existing CIP Program			250,000	0	50,000	50,000	50,000	50,000	50,000
Existing CIP Project									
U19NEP Neighborhood Water/Wastewater Line Extensions									
1 Plan/Design/Engineering	306-6064-536	31-03	158,422	158,422	0	0	0	0	0
1 Plan/Design/Engineering	306-6064-536	63-00	2,250,000	0	450,000	450,000	450,000	450,000	450,000
4 Land Acquisition	306-6064-536	61-00	200,000	200,000	0	0	0	0	0
4 Land Acquisition	420-6064-536	61-00	1,500,000	0	300,000	300,000	300,000	300,000	300,000
5 Construction	306-6064-536	63-00	17,300,640	6,110,190	2,990,450	2,050,000	2,050,000	2,050,000	2,050,000
5 Construction	420-6064-536	63-00	6,000,000	0	200,000	700,000	1,200,000	1,700,000	2,200,000
U20WES Neighborhood Water/Wastewater Line Extensions (I-75/Sumter Blvd.)									
1 Plan/Design/Engineering	306-6064-536	63-00	178,548	178,548	0	0	0	0	0
5 Construction	306-6064-536	63-00	252,281	252,281	0	0	0	0	0
5 Construction	420-6061-533	63-00	1,611,814	1,611,814	0	0	0	0	0
5 Construction	420-6062-535	63-00	2,197,680	2,197,680	0	0	0	0	0
U21WWI Wastewater Treatment Plant Improvements									
5 Construction	420-6062-535	63-00	3,398,728	1,749,818	773,910	130,000	200,000	85,000	460,000
U22WDB Drying Bed at the Southwest Wastewater Reclamation Facility									
1 Plan/Design/Engineering	420-6062-535	63-00	124,410	124,410	0	0	0	0	0
5 Construction	420-6062-535	63-00	995,805	995,805	0	0	0	0	0
U23EPS Effluent Pumping Station & Pipeline									
1 Plan/Design/Engineering	420-6062-535	63-00	1,000,000	1,000,000	0	0	0	0	0
5 Construction	420-6062-535	63-00	0	0	0	0	0	0	0
U23PCB Pan American Wastewater Treatment Plant Centrifuge Building									
1 Plan/Design/Engineering	420-6062-535	62-00	112,610	112,610	0	0	0	0	0
5 Construction	420-6062-535	62-00	1,403,320	103,320	1,300,000	0	0	0	0
U24PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	420-6061-533	63-00	41,126	41,126	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	63-00	151,960	151,960	0	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Utilities - Wastewater Systems									
Existing CIP Project									
U24SBU Building Upgrades at the Pan American Wastewater Treatment Plant									
1 Plan/Design/Engineering	420-6061-533	62-00	45,000	0	45,000	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	62-00	245,000	0	245,000	0	0	0	0
4 Land Acquisition	420-6062-535	61-00	25,000	25,000	0	0	0	0	0
5 Construction	420-6061-533	62-00	300,000	0	0	300,000	0	0	0
5 Construction	420-6062-535	62-00	1,300,000	0	0	1,300,000	0	0	0
		Existing CIP Project	40,792,344	15,012,984	6,304,360	5,230,000	4,200,000	4,585,000	5,460,000
New Request									
U25SGA Sewer Gravity Line Replacement - Appomattox Drive									
5 Construction	420-6062-535	63-00	147,800	0	147,800	0	0	0	0
U25SGS Sewer Gravity Line Replacement - Sanchez Circle									
5 Construction	420-6062-535	63-00	204,000	0	204,000	0	0	0	0
		New Request	351,800	0	351,800	0	0	0	0
		Utilities - Wastewater Systems	41,394,144	15,012,984	6,706,160	5,280,000	4,250,000	4,635,000	5,510,000
Utilities - Water Systems									
Existing CIP Program									
U21WBR Water Pipeline Bridge Replacements - Haberland/Woodhaven/North Toledo Blade									
5 Construction	306-6061-533	63-00	319,236	319,236	0	0	0	0	0
5 Construction	420-6061-533	63-00	257,649	257,649	0	0	0	0	0
U21WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	181,630	181,630	0	0	0	0	0
5 Construction	306-6061-533	63-00	313,070	313,070	0	0	0	0	0
5 Construction	420-6061-533	63-00	1,126,710	1,126,710	0	0	0	0	0
U22WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	53,819	53,819	0	0	0	0	0
1 Plan/Design/Engineering	420-6061-533	63-00	73,838	73,838	0	0	0	0	0
5 Construction	306-6061-533	63-00	344,700	344,700	0	0	0	0	0
5 Construction	420-6061-533	63-00	430,300	430,300	0	0	0	0	0
U23WBR Water Pipeline Bridge Replacements									
1 Plan/Design/Engineering	306-6061-533	63-00	170,000	170,000	0	0	0	0	0
5 Construction	306-6061-533	63-00	170,000	170,000	0	0	0	0	0
U23WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	0	0	0	0	0	0	0
1 Plan/Design/Engineering	420-6061-533	63-00	137,200	137,200	0	0	0	0	0
5 Construction	306-6061-533	63-00	148,530	148,530	0	0	0	0	0
5 Construction	420-6061-533	63-00	30,430	30,430	0	0	0	0	0
U24WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	762,470	206,470	278,000	278,000	0	0	0
5 Construction	420-6061-533	63-00	185,800	0	87,500	98,300	0	0	0
U25WTO Water Transmission Oversizing									
5 Construction	423-6061-533	63-00	50,000	0	50,000	0	0	0	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Utilities - Water Systems									
Existing CIP Program									
U27WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	278,000	0	0	0	278,000	0	0
5 Construction	306-6061-533	63-00	556,000	0	0	0	0	278,000	278,000
UWDI Water Distribution System Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	0	0	0	0	0	0	0
5 Construction	420-6061-533	63-00	0	0	0	0	0	0	0
UWTO Water Transmission Oversizing									
5 Construction	423-6061-533	63-00	200,000	0	0	50,000	50,000	50,000	50,000
	Existing CIP Program		5,789,382	3,963,582	415,500	426,300	328,000	328,000	328,000
Existing CIP Project									
U17ASR Aquifer, Storage, and Recovery (ASR) - Permanent Facilities									
1 Plan/Design/Engineering	420-6061-533	63-00	-2,718	-2,718	0	0	0	0	0
1 Plan/Design/Engineering	423-6061-533	31-05	24,857	24,857	0	0	0	0	0
1 Plan/Design/Engineering	423-6061-533	63-00	172,388	172,388	0	0	0	0	0
5 Construction	423-6061-533	63-00	1,364,102	1,364,102	0	0	0	0	0
U21WMS Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement									
1 Plan/Design/Engineering	420-6061-533	63-00	45,000	45,000	0	0	0	0	0
1 Plan/Design/Engineering	423-6061-533	63-00	5,000	5,000	0	0	0	0	0
5 Construction	306-6061-533	63-00	180,000	180,000	0	0	0	0	0
5 Construction	423-6061-533	63-00	20,000	20,000	0	0	0	0	0
U21WPI Myakkahatchee Creek Water Treatment Plant (MCWTP) Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	384,660	384,660	0	0	0	0	0
5 Construction	420-6061-533	63-00	3,040,543	3,040,543	0	0	0	0	0
U22WIS Raw Water Intake Structure Rehabilitation									
1 Plan/Design/Engineering	420-6061-533	63-00	583,650	533,650	0	50,000	0	0	0
5 Construction	420-6061-533	63-00	2,224,650	24,650	0	2,200,000	0	0	0
U23WHR Hillsborough Water Main Replacement and Relocation									
1 Plan/Design/Engineering	420-6061-533	63-00	614,950	164,950	450,000	0	0	0	0
5 Construction	420-6061-533	63-00	535,050	535,050	0	0	0	0	0
U23WPI Myakkahatchee Creek Water Treatment Plant Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	359,777	239,777	120,000	0	0	0	0
5 Construction	420-6061-533	63-00	4,265,781	681,881	661,900	730,000	1,100,000	730,000	362,000
U24WMP Water Master Plan Improvements									
1 Plan/Design/Engineering	420-6061-533	31-05	200,000	200,000	0	0	0	0	0
1 Plan/Design/Engineering	420-6061-533	63-00	0	0	0	0	0	0	0
5 Construction	420-6061-533	63-00	715,400	715,400	0	0	0	0	0
U26DPR Direct Potable Reuse Pilot Plant Project									
1 Plan/Design/Engineering	423-6061-533	63-00	375,000	0	0	375,000	0	0	0
5 Construction	423-6061-533	63-00	2,125,000	0	0	2,125,000	0	0	0
U26PAC Water Plant Powder Activated Carbon System									
5 Construction	420-6061-533	63-00	0	0	0	0	0	0	0
U27WTI Water Treatability Implementation									
1 Plan/Design/Engineering	420-6061-533	63-00	1,000,000	0	0	0	1,000,000	0	0
5 Construction	420-6061-533	63-00	6,000,000	0	0	0	0	6,000,000	0

CIP Expenditure Budget Report Grouped by CIP Category, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
Utilities - Water Systems									
Existing CIP Project									
U28MDI Water Master Plan Distribution Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	748,000	0	0	0	0	748,000	0
1 Plan/Design/Engineering	423-6061-533	63-00	132,000	0	0	0	0	132,000	0
5 Construction	420-6061-533	63-00	4,284,000	0	0	0	0	2,142,000	2,142,000
5 Construction	423-6061-533	46-04	756,000	0	0	0	0	756,000	0
U28WSP Sludge Press									
1 Plan/Design/Engineering	420-6061-533	63-00	500,000	0	0	0	0	500,000	0
5 Construction	420-6061-533	63-00	2,500,000	0	0	0	0	2,500,000	0
U29WMP Master Plan Distribution Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	418,500	0	0	0	0	0	418,500
5 Construction	420-6061-533	63-00	2,371,500	0	0	0	0	0	2,371,500
	Existing CIP Project		35,943,090	8,329,190	1,231,900	5,480,000	2,100,000	13,508,000	5,294,000
New Request									
U25AMI Advanced Metering Infrastructure									
10 Equipment/Materials/Furniture	420-6063-536	63-00	7,402,500	0	2,467,500	2,467,500	2,467,500	0	0
	New Request		7,402,500	0	2,467,500	2,467,500	2,467,500	0	0
	Utilities - Water Systems		49,134,972	12,292,772	4,114,900	8,373,800	4,895,500	13,836,000	5,622,000
	Report Total		396,362,299	197,736,214	38,933,850	44,736,740	55,337,935	35,662,160	23,955,400

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port *Fiscal Year 2025*

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
001 GENERAL FUND									
Existing CIP Program									
P24PAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	50,000	50,000	0	0	0	0	0
P25PAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	50,000	0	50,000	0	0	0	0
PProgramPAI Park Amenities Program									
10 Equipment/Materials/Furniture	001-3038-572	52-50	200,000	0	0	50,000	50,000	50,000	50,000
R24RRH Road Rehabilitation									
5 Construction	001-9100-541	46-10	2,000,000	2,000,000	0	0	0	0	0
	Existing CIP Program		2,300,000	2,050,000	50,000	50,000	50,000	50,000	50,000
Existing CIP Project									
BD20WV West Villages Development Services Center									
5 Construction	001-9100-513	62-00	0	0	0	0	0	0	0
CF19EO City Hall Generator									
14 Professional Fees	001-9100-525	31-05	70,000	70,000	0	0	0	0	0
F17R81 Fire Station 81 Rebuild									
5 Construction	001-0760-519	62-00	250,000	250,000	0	0	0	0	0
P23DWM Park Maintenance Facility At Dallas White Park									
5 Construction	001-3038-572	44-00	30,000	30,000	0	0	0	0	0
5 Construction	001-3038-572	46-04	120,000	120,000	0	0	0	0	0
5 Construction	001-3038-572	62-00	600,000	600,000	0	0	0	0	0
PD21LP License Plate Readers									
10 Equipment/Materials/Furniture	001-2100-521	64-00	11,339	11,339	0	0	0	0	0
PD21PE New Police Headquarters									
1 Plan/Design/Engineering	001-2100-521	31-05	4,000,000	4,000,000	0	0	0	0	0
	Existing CIP Project		5,081,339	5,081,339	0	0	0	0	0
New Request									
FM2584 Fire Station 84 Roof Replacement									
5 Construction	001-0760-519	46-04	1,000,000	0	0	1,000,000	0	0	0
FM25MR Mullen Center Roof Replacement									
5 Construction	001-0760-519	62-00	55,000	0	55,000	0	0	0	0
FM25PM Police Building Maintenance									
5 Construction	001-0760-519	62-00	500,000	0	500,000	0	0	0	0
FM25SU Citywide Facility Security Upgrades									
5 Construction	001-0760-519	46-04	500,000	0	500,000	0	0	0	0
PZ25AC Activity Center 6 & 10 Master Plan									
1 Plan/Design/Engineering	001-0605-515	31-06	300,000	0	200,000	100,000	0	0	0
	New Request		2,355,000	0	1,255,000	1,100,000	0	0	0
	001 GENERAL FUND		9,736,339	7,131,339	1,305,000	1,150,000	50,000	50,000	50,000

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
107 ROAD & DRAINAGE DISTRICT									
Existing CIP Program									
R22DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	133,003	133,003	0	0	0	0	0
5 Construction	107-5000-541	63-00	28,150	28,150	0	0	0	0	0
R22RRH Road Rehabilitation									
5 Construction	107-5000-541	31-05	242,210	242,210	0	0	0	0	0
5 Construction	107-5000-541	46-10	5,972,368	5,972,368	0	0	0	0	0
R23DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	244,430	244,430	0	0	0	0	0
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
R23RRH Road Rehabilitation									
5 Construction	107-5000-541	46-10	3,724,860	3,724,860	0	0	0	0	0
R23SWC Sidewalk and Pedestrian Bridge									
1 Plan/Design/Engineering	107-5000-541	63-00	19,860	19,860	0	0	0	0	0
R24DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	150,390	150,390	0	0	0	0	0
5 Construction	107-5000-541	63-00	2,032,763	2,032,763	0	0	0	0	0
R24RRH Road Rehabilitation									
5 Construction	107-5000-541	46-10	2,200,000	2,200,000	0	0	0	0	0
R24SWC Sidewalk and Pedestrian Bridge									
5 Construction	107-5000-541	63-00	77,000	77,000	0	0	0	0	0
R25TSI Traffic System Improvement									
10 Equipment/Materials/Furniture	107-5000-541	46-07	85,000	0	85,000	0	0	0	0
10 Equipment/Materials/Furniture	107-5000-541	46-08	100,000	0	100,000	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	31-00	30,000	0	30,000	0	0	0	0
RProgram-BRR Bridge Rehabilitation & Repair Program									
5 Construction	107-5000-541	63-00	1,250,100	0	0	303,300	309,370	315,560	321,870
RProgram-DSI Drainage Improvement Program									
5 Construction	107-5000-541	52-13	600,000	0	0	150,000	150,000	150,000	150,000
5 Construction	107-5000-541	63-00	5,970,090	0	0	741,160	1,708,580	1,742,750	1,777,600
RProgram-RRH Road Rehabilitation Program									
5 Construction	107-5000-541	46-10	19,008,270	0	0	5,460,850	5,570,070	3,939,430	4,037,920
RProgram-SWC Sidewalk and Pedestrian Bridges Program									
1 Plan/Design/Engineering	107-5000-541	63-00	437,390	0	0	106,120	108,240	110,410	112,620
5 Construction	107-5000-541	63-00	2,101,940	0	0	510,000	520,120	530,600	541,220
RProgram-WCS Water Control Structure Program									
1 Plan/Design/Engineering	107-5000-541	31-00	996,680	0	0	316,950	219,920	226,510	233,300
5 Construction	107-5000-541	63-00	9,966,820	0	0	3,169,500	2,199,140	2,265,110	2,333,070
	Existing CIP Program		55,371,324	14,825,034	215,000	10,757,880	10,785,440	9,280,370	9,507,600
Existing CIP Project									
R15PW1U15PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	107-5000-541	31-05	100,000	100,000	0	0	0	0	0
R20DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	24,060	24,060	0	0	0	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
107 ROAD & DRAINAGE DISTRICT									
Existing CIP Project									
R20DSI Drainage System Improvements									
5 Construction	107-5000-541	63-00	703,204	703,204	0	0	0	0	0
R20FAC Public Works Facility Phase II									
1 Plan/Design/Engineering	107-5000-541	62-00	96,871	96,871	0	0	0	0	0
5 Construction	107-5000-541	61-00	36,439	36,439	0	0	0	0	0
5 Construction	107-5000-541	62-00	7,758,941	123,561	2,020,400	425,000	2,594,990	2,594,990	0
R20HCI Hillsborough/Cranberry Intersection Improvements									
1 Plan/Design/Engineering	107-5000-541	31-05	205,501	205,501	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	63-00	262,471	262,471	0	0	0	0	0
4 Land Acquisition	107-5000-541	63-00	75,381	75,381	0	0	0	0	0
5 Construction	107-5000-541	31-05	0	0	0	0	0	0	0
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
R20PTS Price Traffic Signal at High School									
1 Plan/Design/Engineering	107-5000-541	63-00	125,000	125,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	611,342	611,342	0	0	0	0	0
R21S13 Water Control Structure 113									
1 Plan/Design/Engineering	107-5000-541	63-00	290,000	290,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	4,072,728	4,072,728	0	0	0	0	0
R21S14 Water Control Structure 114									
1 Plan/Design/Engineering	107-5000-541	63-00	169,149	169,149	0	0	0	0	0
5 Construction	107-5000-541	63-00	1,000,000	1,000,000	0	0	0	0	0
R22CTP Citywide Tree Planting									
7 Landscaping	107-5000-541	46-10	103,983	103,983	0	0	0	0	0
R22SPD Ponce De Leon Boulevard Multi-Use Path									
1 Plan/Design/Engineering	107-5000-541	63-00	60,000	60,000	0	0	0	0	0
5 Construction	107-5000-541	63-00	116,400	116,400	0	0	0	0	0
R23CTI Cranberry & Toledo Blade Blvd Improvements									
5 Construction	107-5000-541	63-00	0	0	0	0	0	0	0
R23CWC Cosmic Waterway Crossing									
4 Land Acquisition	107-5000-541	61-00	22,800	22,800	0	0	0	0	0
R23DCW Dredging of Cocoplum Waterway									
5 Construction	107-5000-541	63-00	1,500,000	0	0	1,500,000	0	0	0
R23GSW Greenwood Sidewalk Widening									
1 Plan/Design/Engineering	107-5000-541	63-00	34,860	34,860	0	0	0	0	0
R23PBR Rehabilitation of Pedestrian Bridges									
1 Plan/Design/Engineering	107-5000-541	63-00	61,200	61,200	0	0	0	0	0
5 Construction	107-5000-541	63-00	100,000	100,000	0	0	0	0	0
R23S57 Water Control Structure FW 157									
1 Plan/Design/Engineering	107-5000-541	63-00	195,390	195,390	0	0	0	0	0
5 Construction	107-5000-541	63-00	1,953,903	1,460,643	493,260	0	0	0	0
R23TSI Traffic Signal Improvement									
1 Plan/Design/Engineering	107-5000-541	31-00	34,860	34,860	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	46-07	64,000	64,000	0	0	0	0	0
1 Plan/Design/Engineering	107-5000-541	46-08	160,000	160,000	0	0	0	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
107 ROAD & DRAINAGE DISTRICT									
Existing CIP Project									
R24S58 Water Control Structure FW 158									
1 Plan/Design/Engineering	107-5000-541	63-00	195,390	168,000	27,390	0	0	0	0
5 Construction	107-5000-541	63-00	1,953,900	0	1,953,900	0	0	0	0
Existing CIP Project			22,087,773	10,477,843	4,494,950	1,925,000	2,594,990	2,594,990	0
Existing CIP Project - Revised Request									
R19BRR Bridge Repair & Maintenance									
5 Construction	107-5000-541	63-00	749,799	249,799	500,000	0	0	0	0
R22RDD RDD - Land									
4 Land Acquisition	107-5000-541	31-05	1,305	1,305	0	0	0	0	0
4 Land Acquisition	107-5000-541	61-00	1,300,765	1,050,765	50,000	50,000	50,000	50,000	50,000
Existing CIP Project - Revised Request			2,051,869	1,301,869	550,000	50,000	50,000	50,000	50,000
New Request									
R25DSI Drainage System Improvements									
5 Construction	107-5000-541	52-13	150,000	0	150,000	0	0	0	0
5 Construction	107-5000-541	63-00	741,160	0	741,160	0	0	0	0
R25MCB Myakkahatchee Creek Bridge									
5 Construction	107-5000-541	63-00	14,314,000	0	0	0	14,314,000	0	0
R25NBS Sidewalk segment from North Biscayne Drive to Meroni Blvd									
1 Plan/Design/Engineering	107-5000-541	63-00	8,000	0	8,000	0	0	0	0
5 Construction	107-5000-541	63-00	80,000	0	0	80,000	0	0	0
R25RRH Road Rehabilitation									
5 Construction	107-5000-541	46-10	3,617,350	0	3,617,350	0	0	0	0
R25S21 Water Control Structure 121									
1 Plan/Design/Engineering	107-5000-541	63-00	346,890	0	346,890	0	0	0	0
5 Construction	107-5000-541	63-00	3,468,900	0	0	3,468,900	0	0	0
R25S30 Water Control Structure 130									
1 Plan/Design/Engineering	107-5000-541	63-00	320,190	0	320,190	0	0	0	0
5 Construction	107-5000-541	63-00	3,201,890	0	0	3,201,890	0	0	0
R25SWC Sidewalk and Pedestrian Bridge									
1 Plan/Design/Engineering	107-5000-541	63-00	104,040	0	104,040	0	0	0	0
R25WPB Sidewalk segment West Price Blvd from North Biscayne Drive to S Calera St									
1 Plan/Design/Engineering	107-5000-541	63-00	40,000	0	40,000	0	0	0	0
5 Construction	107-5000-541	63-00	400,000	0	0	400,000	0	0	0
R26IWB Inkwood Drive over Little Field Waterway Bridge #175030 Replacement									
1 Plan/Design/Engineering	107-5000-541	63-00	113,750	0	0	113,750	0	0	0
5 Construction	107-5000-541	63-00	472,500	0	0	0	472,500	0	0
New Request			27,378,670	0	5,327,630	7,264,540	14,786,500	0	0
107 ROAD & DRAINAGE DISTRICT			106,889,636	26,604,746	10,587,580	19,997,420	28,216,930	11,925,360	9,557,600

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
110 FIRE RESCUE DISTRICT									
Existing CIP Project									
F15FPT Public Safety Training Complex									
1 Plan/Design/Engineering	110-2222-522	31-05	2,677	2,677	0	0	0	0	0
1 Plan/Design/Engineering	110-2222-522	49-14	1,137	1,137	0	0	0	0	0
5 Construction	110-2222-522	52-50	10,701	10,701	0	0	0	0	0
5 Construction	110-2222-522	62-00	585,485	585,485	0	0	0	0	0
F17R81 Fire Station 81 Rebuild									
5 Construction	110-2222-522	62-00	3,800,000	3,800,000	0	0	0	0	0
Existing CIP Project			4,400,000	4,400,000	0	0	0	0	0
110 FIRE RESCUE DISTRICT			4,400,000	4,400,000	0	0	0	0	0
115 TREE FUND									
Existing CIP Project									
R22CTP Citywide Tree Planting									
7 Landscaping	115-2750-524	46-10	65,000	65,000	0	0	0	0	0
7 Landscaping	115-2755-537	46-10	550,000	150,000	300,000	100,000	0	0	0
Existing CIP Project			615,000	215,000	300,000	100,000	0	0	0
New Request									
NR25DP Canine Club Reforestation									
1 Plan/Design/Engineering	115-2755-537	63-00	200,000	0	200,000	0	0	0	0
New Request			200,000	0	200,000	0	0	0	0
115 TREE FUND			815,000	215,000	500,000	100,000	0	0	0
120 SOLID WASTE DISTRICT									
Existing CIP Project									
R20FAC Public Works Facility Phase II									
1 Plan/Design/Engineering	120-3032-534	61-00	9,650	9,650	0	0	0	0	0
1 Plan/Design/Engineering	120-3032-534	62-00	115,350	115,350	0	0	0	0	0
5 Construction	120-3032-534	62-00	1,367,100	1,367,100	0	0	0	0	0
SW22TS Solid Waste Transfer Station									
5 Construction	120-3032-534	62-00	3,656,875	0	0	0	3,656,875	0	0
Existing CIP Project			5,148,975	1,492,100	0	0	3,656,875	0	0
120 SOLID WASTE DISTRICT			5,148,975	1,492,100	0	0	3,656,875	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
125 WARM MINERAL SPRINGS									
Existing CIP Project									
WM19BR Warm Mineral Springs Building Rehabilitation									
1 Plan/Design/Engineering	125-3036-572	31-05	362,275	362,275	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	46-04	43,146	43,146	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	46-09	4,953	4,953	0	0	0	0	0
1 Plan/Design/Engineering	125-3036-572	62-00	401,901	401,901	0	0	0	0	0
5 Construction	125-3036-572	62-00	3,072,000	3,072,000	0	0	0	0	0
		Existing CIP Project	3,884,275	3,884,275	0	0	0	0	0
	125 WARM MINERAL SPRINGS		3,884,275	3,884,275	0	0	0	0	0
135 BUILDING									
Existing CIP Project									
BD20NR North Port City Hall NDS Development Management Center									
10 Equipment/Materials/Furniture	135-2700-524	52-50	138,576	138,576	0	0	0	0	0
10 Equipment/Materials/Furniture	135-2700-524	62-00	61,424	61,424	0	0	0	0	0
1 Plan/Design/Engineering	135-2700-524	62-00	300,000	300,000	0	0	0	0	0
5 Construction	135-2700-524	46-04	26,145	26,145	0	0	0	0	0
5 Construction	135-2700-524	62-00	1,506,115	1,506,115	0	0	0	0	0
BD20WV West Villages Development Services Center									
5 Construction	135-2700-524	62-00	0	0	0	0	0	0	0
BD22OP Building Department Online Permitting									
11 Technical Software/Hardware	135-2700-524	54-00	500,529	500,529	0	0	0	0	0
11 Technical Software/Hardware	135-2700-524	68-00	3,293,845	2,943,845	350,000	0	0	0	0
		Existing CIP Project	5,826,634	5,476,634	350,000	0	0	0	0
	135 BUILDING		5,826,634	5,476,634	350,000	0	0	0	0
144 ESCH LOT-LAND/FUTURE PROJ									
Existing CIP Project									
P15MCC Myakkahatchee Creek Corridor - Land Acquisition									
4 Land Acquisition	144-3036-572	61-00	2,416,062	2,416,062	0	0	0	0	0
R15PW1U15PW1 Price Boulevard Widening Phase I									
4 Land Acquisition	144-5000-541	31-05	610,053	610,053	0	0	0	0	0
4 Land Acquisition	144-5000-541	61-00	487,599	487,599	0	0	0	0	0
4 Land Acquisition	144-5000-541	63-00	752,348	752,348	0	0	0	0	0
		Existing CIP Project	4,266,062	4,266,062	0	0	0	0	0
	144 ESCH LOT-LAND/FUTURE PROJ		4,266,062	4,266,062	0	0	0	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
151 FIRE IMPACT FEE FUND									
New Request									
F25DIS Controlled Medical Supply Dispensers									
10 Equipment/Materials/Furniture	151-2222-522	64-00	55,300	0	55,300	0	0	0	0
New Request			55,300	0	55,300	0	0	0	0
151 FIRE IMPACT FEE FUND			55,300	0	55,300	0	0	0	0
152 PRKS & REC IMPCT FEE FUND									
Existing CIP Project									
P15MCC Myakkahatchee Creek Corridor - Land Acquisition									
4 Land Acquisition	152-3036-572	61-00	501,315	501,315	0	0	0	0	0
P17EPI Environmental Park Improvements									
1 Plan/Design/Engineering	152-3036-572	46-04	150,000	150,000	0	0	0	0	0
P19AP4 Italy Avenue									
1 Plan/Design/Engineering	152-3036-572	63-00	150,000	150,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	842,500	842,500	0	0	0	0	0
P21VET Circle of Honor									
1 Plan/Design/Engineering	152-3036-572	31-05	500,000	500,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	900,000	500,000	400,000	0	0	0	0
P22DPB Legacy Trail Extension Parking Enhancements									
1 Plan/Design/Engineering	152-3036-572	63-00	50,000	50,000	0	0	0	0	0
P23DWM Park Maintenance Facility At Dallas White Park									
5 Construction	152-3038-572	63-00	258,580	258,580	0	0	0	0	0
P23PAS Boca Chica Neighborhood Park									
1 Plan/Design/Engineering	152-3036-572	63-00	115,000	115,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	185,000	185,000	0	0	0	0	0
P24DWF Dallas White Park Multi-Purpose Field									
5 Construction	152-3036-572	63-00	600,000	600,000	0	0	0	0	0
P24PMC Park Maintenance Operations Building / Complex									
1 Plan/Design/Engineering	152-3036-572	62-00	400,000	0	400,000	0	0	0	0
5 Construction	152-3036-572	62-00	0	0	0	0	0	0	0
P25LPD Langlais Park Development									
1 Plan/Design/Engineering	152-3036-572	31-05	100,000	0	100,000	0	0	0	0
5 Construction	152-3036-572	63-00	400,000	0	0	400,000	0	0	0
P25RRP North Port South River Road Park									
5 Construction	152-3036-572	63-00	0	0	0	0	0	0	0
P26DOG Dog Park East of Toledo Blade Blvd.									
1 Plan/Design/Engineering	152-3036-572	31-05	100,000	0	0	100,000	0	0	0
5 Construction	152-3036-572	63-00	300,000	0	0	300,000	0	0	0
P27SIG Replacement Park Entrance and Park Rules Signs									
10 Equipment/Materials/Furniture	152-3036-572	52-50	200,000	0	0	0	200,000	0	0
WM19BR Warm Mineral Springs Building Rehabilitation									
5 Construction	152-3036-572	31-05	375,000	375,000	0	0	0	0	0
5 Construction	152-3036-572	63-00	382,625	382,625	0	0	0	0	0
Existing CIP Project			6,510,020	4,610,020	900,000	800,000	200,000	0	0

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City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
152 PRKS & REC IMPCT FEE FUND									
New Request									
P24LTC Legacy Trail Connection to Warm Mineral Springs									
1 Plan/Design/Engineering	152-3036-572	31-05	125,000	125,000	0	0	0	0	0
P25PMP Parks & Rec Master Plan (Italy Ave)									
15 Study	152-3036-572	31-05	250,000	0	250,000	0	0	0	0
New Request			375,000	125,000	250,000	0	0	0	0
152 PRKS & REC IMPCT FEE FUND			6,885,020	4,735,020	1,150,000	800,000	200,000	0	0
153 NP TRANSPORT IMPACT FEES									
Existing CIP Project									
R15PW1U15PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	153-5000-541	31-05	3,408,057	3,408,057	0	0	0	0	0
1 Plan/Design/Engineering	153-5000-541	63-00	1,456,037	1,456,037	0	0	0	0	0
5 Construction	153-5000-541	63-00	11,535,430	1,319,620	3,671,820	3,250,000	3,293,990	0	0
R20HCI Hillsborough/Cranberry Intersection Improvements									
1 Plan/Design/Engineering	153-5000-541	31-05	65,699	65,699	0	0	0	0	0
5 Construction	153-5000-541	63-00	2,409,578	2,409,578	0	0	0	0	0
R20PTS Price Traffic Signal at High School									
5 Construction	153-5000-541	63-00	60,000	60,000	0	0	0	0	0
R23CTI Cranberry & Toledo Blade Blvd Improvements									
5 Construction	153-5000-541	63-00	767,341	767,341	0	0	0	0	0
R23CWC Cosmic Waterway Crossing									
1 Plan/Design/Engineering	153-5000-541	63-00	160,000	160,000	0	0	0	0	0
4 Land Acquisition	153-5000-541	61-00	137,200	137,200	0	0	0	0	0
5 Construction	153-5000-541	63-00	1,200,000	1,200,000	0	0	0	0	0
R23PW2 Price Widening Phase IIa - Sumter Boulevard to Biscayne Drive									
1 Plan/Design/Engineering	153-5000-541	63-00	0	0	0	0	0	0	0
R23YRI Yorkshire Raintree Interchanges									
1 Plan/Design/Engineering	153-5000-541	63-00	56,330	56,330	0	0	0	0	0
5 Construction	153-5000-541	63-00	0	0	0	0	0	0	0
R24CCP City Connectivity Plan Implementation									
1 Plan/Design/Engineering	153-5000-541	31-03	0	0	0	0	0	0	0
5 Construction	153-5000-541	63-00	0	0	0	0	0	0	0
Existing CIP Project			21,255,672	11,039,862	3,671,820	3,250,000	3,293,990	0	0
Existing CIP Project - Revised Request									
R2275S I-75 Interchange Road Infrastructure Improvements (Sumter Blvd)									
1 Plan/Design/Engineering	153-5000-541	63-00	500,000	500,000	0	0	0	0	0
5 Construction	153-5000-541	63-00	2,671,812	2,671,812	0	0	0	0	0
R22I75 I-75 Interchange Road Infrastructure Improvements (Toledo Blade Blvd)									
1 Plan/Design/Engineering	153-5000-541	63-00	500,000	500,000	0	0	0	0	0
5 Construction	153-5000-541	63-00	3,072,197	572,197	2,500,000	0	0	0	0
Existing CIP Project - Revised Request			6,744,009	4,244,009	2,500,000	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
153 NP TRANSPORT IMPACT FEES									
New Request									
R24NCW North Cosmic Waterway Crossing									
1 Plan/Design/Engineering	153-5000-541	63-00	160,000	0	0	160,000	0	0	0
4 Land Acquisition	153-5000-541	61-00	160,000	13,000	147,000	0	0	0	0
5 Construction	153-5000-541	63-00	1,200,000	0	0	0	1,200,000	0	0
R27HHS Signalized Intersection at Haberland Blvd / Hillsborough Blvd.									
1 Plan/Design/Engineering	153-5000-541	63-00	150,000	0	0	0	150,000	0	0
5 Construction	153-5000-541	63-00	1,000,000	0	0	0	0	1,000,000	0
New Request			2,670,000	13,000	147,000	160,000	1,350,000	1,000,000	0
153 NP TRANSPORT IMPACT FEES			30,669,681	15,296,871	6,318,820	3,410,000	4,643,990	1,000,000	0
156 SOLID WASTE IMPACT FEES									
Existing CIP Project									
SW22TS Solid Waste Transfer Station									
5 Construction	156-3032-534	62-00	2,900,000	799,280	1,400,000	700,720	0	0	0
Existing CIP Project			2,900,000	799,280	1,400,000	700,720	0	0	0
156 SOLID WASTE IMPACT FEES			2,900,000	799,280	1,400,000	700,720	0	0	0
157 GENERAL GOV'T IMPACT FEES									
Existing CIP Project									
R20FAC Public Works Facility Phase II									
1 Plan/Design/Engineering	157-3035-519	62-00	80,446	80,446	0	0	0	0	0
5 Construction	157-3035-519	62-00	1,140,560	1,140,560	0	0	0	0	0
Existing CIP Project			1,221,006	1,221,006	0	0	0	0	0
157 GENERAL GOV'T IMPACT FEES			1,221,006	1,221,006	0	0	0	0	0
170 DEP ENVIRONMENTAL MNGMNT									
Existing CIP Project									
P15MCC Myakkahatchee Creek Corridor - Land Acquisition									
1 Plan/Design/Engineering	170-3036-572	31-05	26,284	26,284	0	0	0	0	0
4 Land Acquisition	170-3036-572	61-00	698,795	698,795	0	0	0	0	0
Existing CIP Project			725,079	725,079	0	0	0	0	0
170 DEP ENVIRONMENTAL MNGMNT			725,079	725,079	0	0	0	0	0
306 SURTAX									
Existing CIP Program									
R21BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	165,000	165,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	325,995	325,995	0	0	0	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
306 SURTAX									
Existing CIP Program									
R22DSI Drainage System Improvements									
5 Construction	306-5000-541	52-13	8,050	8,050	0	0	0	0	0
5 Construction	306-5000-541	63-00	1,227,713	1,227,713	0	0	0	0	0
R22RRH Road Rehabilitation									
5 Construction	306-5000-541	31-05	90,298	90,298	0	0	0	0	0
5 Construction	306-5000-541	46-10	1,186,148	1,186,148	0	0	0	0	0
R23BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	85,500	85,500	0	0	0	0	0
5 Construction	306-5000-541	63-00	186,402	186,402	0	0	0	0	0
R23DSI Drainage System Improvements									
5 Construction	306-5000-541	46-12	126,329	126,329	0	0	0	0	0
5 Construction	306-5000-541	52-13	65,000	65,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	352,868	352,868	0	0	0	0	0
R23RRH Road Rehabilitation									
5 Construction	306-5000-541	46-10	3,199,474	3,199,474	0	0	0	0	0
R23SWC Sidewalk and Pedestrian Bridge									
5 Construction	306-5000-541	63-00	293,600	293,600	0	0	0	0	0
R24BRR Bridge Rehabilitation and Repair									
5 Construction	306-5000-541	63-00	291,400	291,400	0	0	0	0	0
R24DSI Drainage System Improvements									
5 Construction	306-5000-541	52-12	18,597	18,597	0	0	0	0	0
5 Construction	306-5000-541	52-13	200,000	200,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	696,903	696,903	0	0	0	0	0
R24RRH Road Rehabilitation									
5 Construction	306-5000-541	46-10	0	0	0	0	0	0	0
R24SWC Sidewalk and Pedestrian Bridge									
5 Construction	306-5000-541	63-00	299,500	299,500	0	0	0	0	0
RProgram-BRR Bridge Rehabilitation & Repair Program									
5 Construction	306-5000-541	63-00	619,200	0	0	154,800	154,800	154,800	154,800
RProgram-DSI Drainage Improvement Program									
5 Construction	306-5000-541	63-00	3,888,000	0	0	972,000	972,000	972,000	972,000
RProgram-RRH Road Rehabilitation Program									
5 Construction	306-5000-541	46-10	5,174,400	0	0	468,600	1,568,600	1,568,600	1,568,600
RProgram-SWC Sidewalk and Pedestrian Bridges Program									
5 Construction	306-5000-541	63-00	2,081,600	0	0	520,400	520,400	520,400	520,400
U21WBR Water Pipeline Bridge Replacements - Haberland/Woodhaven/North Toledo Blade									
5 Construction	306-6061-533	63-00	319,236	319,236	0	0	0	0	0
U21WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	181,630	181,630	0	0	0	0	0
5 Construction	306-6061-533	63-00	313,070	313,070	0	0	0	0	0
U22WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	53,819	53,819	0	0	0	0	0
5 Construction	306-6061-533	63-00	344,700	344,700	0	0	0	0	0
U23WBR Water Pipeline Bridge Replacements									
1 Plan/Design/Engineering	306-6061-533	63-00	170,000	170,000	0	0	0	0	0
5 Construction	306-6061-533	63-00	170,000	170,000	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
306 SURTAX									
Existing CIP Program									
U23WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	0	0	0	0	0	0	0
5 Construction	306-6061-533	63-00	148,530	148,530	0	0	0	0	0
U24WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	762,470	206,470	278,000	278,000	0	0	0
U27WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	306-6061-533	63-00	278,000	0	0	0	278,000	0	0
5 Construction	306-6061-533	63-00	556,000	0	0	0	0	278,000	278,000
	Existing CIP Program		23,879,432	10,726,232	278,000	2,393,800	3,493,800	3,493,800	3,493,800
Existing CIP Project									
CF19EO City Hall Generator									
10 Equipment/Materials/Furniture	306-2222-522	62-00	250,000	250,000	0	0	0	0	0
14 Professional Fees	306-2222-522	62-00	107,500	107,500	0	0	0	0	0
5 Construction	306-2222-522	62-00	1,347,500	1,347,500	0	0	0	0	0
F15FPT Public Safety Training Complex									
1 Plan/Design/Engineering	306-2222-522	31-05	1,900	1,900	0	0	0	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	169,540	169,540	0	0	0	0	0
5 Construction	306-2222-522	62-00	1,159,270	1,159,270	0	0	0	0	0
F17R81 Fire Station 81 Rebuild									
10 Equipment/Materials/Furniture	306-2222-522	52-50	150,000	150,000	0	0	0	0	0
12 Other	306-2222-522	63-00	200,000	200,000	0	0	0	0	0
5 Construction	306-2222-522	62-00	9,735,675	9,735,675	0	0	0	0	0
F24PSC Public Safety Communication Replacement									
10 Equipment/Materials/Furniture	306-2222-522	64-00	2,096,999	2,096,999	0	0	0	0	0
FL24FS Fleet Fueling Station									
5 Construction	306-3035-519	62-00	1,500,000	1,500,000	0	0	0	0	0
GM20AT Phased ADA Transition Plan									
5 Construction	306-3038-572	52-50	2,420	2,420	0	0	0	0	0
5 Construction	306-3038-572	63-00	347,930	217,930	130,000	0	0	0	0
P15MCC Myakkahatchee Creek Corridor - Land Acquisition									
4 Land Acquisition	306-3036-572	61-00	459,719	459,719	0	0	0	0	0
P17EPI Environmental Park Improvements									
1 Plan/Design/Engineering	306-3036-572	63-00	11,763	11,763	0	0	0	0	0
5 Construction	306-3036-572	63-00	328,237	328,237	0	0	0	0	0
P22DPB Legacy Trail Extension Parking Enhancements									
5 Construction	306-3036-572	63-00	33,500	33,500	0	0	0	0	0
P23DWM Park Maintenance Facility At Dallas White Park									
5 Construction	306-3038-572	63-00	1,097,000	1,097,000	0	0	0	0	0
P24NFR Narramore Soccer Field Rehabilitation and Replacement									
5 Construction	306-3036-572	63-00	300,000	100,000	100,000	100,000	0	0	0
P24PMC Park Maintenance Operations Building / Complex									
1 Plan/Design/Engineering	306-3036-572	62-00	0	0	0	0	0	0	0
5 Construction	306-3036-572	63-00	0	0	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
306 SURTAX									
Existing CIP Project									
P26APR Replacement Playground Equipment - Atwater Park									
5 Construction	306-3036-572	63-00	300,000	0	0	300,000	0	0	0
P26PPP Replacement Playground Equipment - Pine Park									
10 Equipment/Materials/Furniture	306-3038-572	63-00	225,000	0	0	225,000	0	0	0
P27HRP Replacement Playground Equipment - Highland Ridge Park									
5 Construction	306-3036-572	63-00	300,000	0	0	0	300,000	0	0
P27LBP Replacement Playground Equipment - LaBrea Park									
10 Equipment/Materials/Furniture	306-3036-572	63-00	300,000	0	0	0	300,000	0	0
PD21DT Public Safety Driving Track									
1 Plan/Design/Engineering	306-2100-521	31-05	70,000	70,000	0	0	0	0	0
1 Plan/Design/Engineering	306-2100-521	46-04	3,307	3,307	0	0	0	0	0
1 Plan/Design/Engineering	306-2100-521	63-00	196,693	196,693	0	0	0	0	0
PD21LP License Plate Readers									
10 Equipment/Materials/Furniture	306-2100-521	31-00	1,704	1,704	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	31-05	3,734	3,734	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	46-03	9,900	9,900	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	52-50	84,547	84,547	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	54-00	36,511	36,511	0	0	0	0	0
10 Equipment/Materials/Furniture	306-2100-521	64-00	1,228,604	1,228,604	0	0	0	0	0
PD21PE New Police Headquarters									
1 Plan/Design/Engineering	306-2100-521	31-05	1,785,401	1,785,401	0	0	0	0	0
4 Land Acquisition	306-2100-521	61-00	2,764,599	2,764,599	0	0	0	0	0
5 Construction	306-2100-521	62-00	0	0	0	0	0	0	0
R15PW1U15PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	306-5000-541	31-05	663,747	663,747	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	42-00	158	158	0	0	0	0	0
4 Land Acquisition	306-5000-541	61-00	11,000	11,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	705,095	705,095	0	0	0	0	0
R20DSI Drainage System Improvements									
5 Construction	306-5000-541	52-13	5,000	5,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	1,041,083	1,041,083	0	0	0	0	0
R20HCI Hillsborough/Cranberry Intersection Improvements									
1 Plan/Design/Engineering	306-5000-541	63-00	57,981	57,981	0	0	0	0	0
4 Land Acquisition	306-5000-541	61-00	27,350	27,350	0	0	0	0	0
4 Land Acquisition	306-5000-541	63-00	39,669	39,669	0	0	0	0	0
R20MPA US 41 Multimodal Path Amenities and Parking									
1 Plan/Design/Engineering	306-5000-541	63-00	17,440	17,440	0	0	0	0	0
5 Construction	306-5000-541	63-00	232,560	232,560	0	0	0	0	0
R20PTS Price Traffic Signal at High School									
5 Construction	306-5000-541	63-00	37,787	37,787	0	0	0	0	0
R21S14 Water Control Structure 114									
5 Construction	306-5000-541	63-00	2,029,996	2,029,996	0	0	0	0	0

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Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
306 SURTAX									
Existing CIP Project									
R22SPD Ponce De Leon Boulevard Multi-Use Path									
5 Construction	306-5000-541	63-00	12,488	12,488	0	0	0	0	0
R23DCW Dredging of Cocoplum Waterway									
1 Plan/Design/Engineering	306-5000-541	31-05	38,900	38,900	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	63-00	129,332	129,332	0	0	0	0	0
R23TSI Traffic Signal Improvement									
1 Plan/Design/Engineering	306-5000-541	46-08	5,927	5,927	0	0	0	0	0
1 Plan/Design/Engineering	306-5000-541	63-00	275,185	275,185	0	0	0	0	0
R25BRR Bridge Rehabilitation and Repair									
1 Plan/Design/Engineering	306-5000-541	63-00	154,800	0	154,800	0	0	0	0
SW22TS Solid Waste Transfer Station									
1 Plan/Design/Engineering	306-3032-534	34-00	25,000	25,000	0	0	0	0	0
1 Plan/Design/Engineering	306-3032-534	62-00	349,690	349,690	0	0	0	0	0
4 Land Acquisition	306-3032-534	61-00	125,310	125,310	0	0	0	0	0
U19NEP Neighborhood Water/Wastewater Line Extensions									
1 Plan/Design/Engineering	306-6064-536	31-03	158,422	158,422	0	0	0	0	0
1 Plan/Design/Engineering	306-6064-536	63-00	2,250,000	0	450,000	450,000	450,000	450,000	450,000
4 Land Acquisition	306-6064-536	61-00	200,000	200,000	0	0	0	0	0
5 Construction	306-6064-536	63-00	17,300,640	6,110,190	2,990,450	2,050,000	2,050,000	2,050,000	2,050,000
U20WES Neighborhood Water/Wastewater Line Extensions (I-75/Sumter Blvd.)									
1 Plan/Design/Engineering	306-6064-536	63-00	178,548	178,548	0	0	0	0	0
5 Construction	306-6064-536	63-00	252,281	252,281	0	0	0	0	0
U21WMS Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement									
5 Construction	306-6061-533	63-00	180,000	180,000	0	0	0	0	0
WM19BR Warm Mineral Springs Building Rehabilitation									
1 Plan/Design/Engineering	306-3036-572	31-05	265,000	265,000	0	0	0	0	0
1 Plan/Design/Engineering	306-3036-572	62-00	296,849	296,849	0	0	0	0	0
5 Construction	306-3036-572	62-00	5,663,691	5,663,691	0	0	0	0	0
		Existing CIP Project	59,339,882	44,289,632	3,825,250	3,125,000	3,100,000	2,500,000	2,500,000
Existing CIP Project - Revised Request									
F24S87 Future Fire Station									
10 Equipment/Materials/Furniture	306-2222-522	64-00	2,250,000	0	0	0	2,250,000	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	1,568,160	0	1,568,160	0	0	0	0
4 Land Acquisition	306-2222-522	62-00	525,000	0	525,000	0	0	0	0
5 Construction	306-2222-522	62-00	3,088,840	0	0	0	3,088,840	0	0
R19BRR Bridge Repair & Maintenance									
1 Plan/Design/Engineering	306-5000-541	63-00	151,000	151,000	0	0	0	0	0
5 Construction	306-5000-541	63-00	333,000	333,000	0	0	0	0	0
		Existing CIP Project - Revised Request	7,916,000	484,000	2,093,160	0	5,338,840	0	0

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306 SURTAX									
New Request									
F24EOC Emergency Operations Center Building									
10 Equipment/Materials/Furniture	306-2222-522	62-00	1,000,000	1,000,000	0	0	0	0	0
1 Plan/Design/Engineering	306-2222-522	62-00	525,000	525,000	0	0	0	0	0
5 Construction	306-2222-522	62-00	9,675,000	9,675,000	0	0	0	0	0
I26NSR Network Switch Replacement									
11 Technical Software/Hardware	306-0710-516	64-00	600,000	0	0	600,000	0	0	0
P25HPP Replacement Playground Equipment - Hope Park									
10 Equipment/Materials/Furniture	306-3036-572	63-00	300,000	0	300,000	0	0	0	0
PD25SS VMware Storage Server									
11 Technical Software/Hardware	306-2100-521	64-00	550,000	0	550,000	0	0	0	0
R25DSI Drainage System Improvements									
5 Construction	306-5000-541	63-00	972,000	0	972,000	0	0	0	0
R25RRH Road Rehabilitation									
5 Construction	306-5000-541	46-10	468,600	0	468,600	0	0	0	0
R25SWC Sidewalk and Pedestrian Bridge									
5 Construction	306-5000-541	63-00	520,400	0	520,400	0	0	0	0
		New Request	14,611,000	11,200,000	2,811,000	600,000	0	0	0
	306 SURTAX		105,746,314	66,699,864	9,007,410	6,118,800	11,932,640	5,993,800	5,993,800
321 R & R - GENERAL FUND									
Existing CIP Project									
F17R81 Fire Station 81 Rebuild									
5 Construction	321-2222-526	62-00	75,000	75,000	0	0	0	0	0
5 Construction	321-2222-526	63-00	50,000	50,000	0	0	0	0	0
		Existing CIP Project	125,000	125,000	0	0	0	0	0
New Request									
I26MPS Mitel Phone System									
11 Technical Software/Hardware	321-0710-516	64-00	600,000	0	0	600,000	0	0	0
I28VIR Virtual Infrastructure Replacement									
11 Technical Software/Hardware	321-0710-516	64-00	1,000,000	0	0	0	0	1,000,000	0
		New Request	1,600,000	0	0	600,000	0	1,000,000	0
	321 R & R - GENERAL FUND		1,725,000	125,000	0	600,000	0	1,000,000	0
323 R & R - FR DISTRICT									
Existing CIP Project									
F15FPT Public Safety Training Complex									
10 Equipment/Materials/Furniture	323-2222-522	52-50	4,500	4,500	0	0	0	0	0

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323 R & R - FR DISTRICT									
Existing CIP Project									
F15FPT Public Safety Training Complex									
10 Equipment/Materials/Furniture	323-2222-522	62-00	83,700	83,700	0	0	0	0	0
F17R81 Fire Station 81 Rebuild									
5 Construction	323-2222-522	62-00	1,025,000	1,025,000	0	0	0	0	0
5 Construction	323-2222-522	63-00	50,000	50,000	0	0	0	0	0
F25SCB SCBA Replacement									
10 Equipment/Materials/Furniture	323-2222-522	52-50	155,000	0	155,000	0	0	0	0
10 Equipment/Materials/Furniture	323-2222-522	64-00	889,530	0	889,530	0	0	0	0
	Existing CIP Project		2,207,730	1,163,200	1,044,530	0	0	0	0
New Request									
F25LFB Replacement Rescue Lift Bags									
10 Equipment/Materials/Furniture	323-2222-522	64-00	62,600	0	62,600	0	0	0	0
F27EXT Replacement Extrication Equipment									
10 Equipment/Materials/Furniture	323-2222-522	64-00	270,000	0	0	0	270,000	0	0
FM2584 Fire Station 84 Roof Replacement									
5 Construction	323-2222-522	46-04	984,000	0	0	984,000	0	0	0
	New Request		1,316,600	0	62,600	984,000	270,000	0	0
	323 R & R - FR DISTRICT		3,524,330	1,163,200	1,107,130	984,000	270,000	0	0
420 UTILITY REVENUE FUND									
Existing CIP Program									
U21WBR Water Pipeline Bridge Replacements - Haberland/Woodhaven/North Toledo Blade									
5 Construction	420-6061-533	63-00	257,649	257,649	0	0	0	0	0
U21WDI Water Distribution System Improvements									
5 Construction	420-6061-533	63-00	1,126,710	1,126,710	0	0	0	0	0
U22WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	73,838	73,838	0	0	0	0	0
5 Construction	420-6061-533	63-00	430,300	430,300	0	0	0	0	0
U23WDI Water Distribution System Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	137,200	137,200	0	0	0	0	0
5 Construction	420-6061-533	63-00	30,430	30,430	0	0	0	0	0
U24WDI Water Distribution System Improvements									
5 Construction	420-6061-533	63-00	185,800	0	87,500	98,300	0	0	0
UWDI Water Distribution System Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	0	0	0	0	0	0	0
5 Construction	420-6061-533	63-00	0	0	0	0	0	0	0
	Existing CIP Program		2,241,927	2,056,127	87,500	98,300	0	0	0
Existing CIP Project									

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420 UTILITY REVENUE FUND									
Existing CIP Project									
R15PW1U15PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	420-6061-533	63-00	84,689	84,689	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	31-05	37,575	37,575	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	63-00	99,374	99,374	0	0	0	0	0
U17ASR Aquifer, Storage, and Recovery (ASR) - Permanent Facilities									
1 Plan/Design/Engineering	420-6061-533	63-00	-2,718	-2,718	0	0	0	0	0
U18UAB Utilities Administration Building & Field Operations Center									
10 Equipment/Materials/Furniture	420-6060-536	64-00	0	0	0	0	0	0	0
1 Plan/Design/Engineering	420-6060-536	62-00	789,345	789,345	0	0	0	0	0
4 Land Acquisition	420-6060-536	61-00	3,150,759	3,150,759	0	0	0	0	0
5 Construction	420-6060-536	62-00	16,944,676	16,944,676	0	0	0	0	0
5 Construction	420-6062-535	63-00	0	0	0	0	0	0	0
U19NEP Neighborhood Water/Wastewater Line Extensions									
4 Land Acquisition	420-6064-536	61-00	1,500,000	0	300,000	300,000	300,000	300,000	300,000
5 Construction	420-6064-536	63-00	6,000,000	0	200,000	700,000	1,200,000	1,700,000	2,200,000
U20WES Neighborhood Water/Wastewater Line Extensions (I-75/Sumter Blvd.)									
5 Construction	420-6061-533	63-00	1,611,814	1,611,814	0	0	0	0	0
5 Construction	420-6062-535	63-00	2,197,680	2,197,680	0	0	0	0	0
U21WMS Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement									
1 Plan/Design/Engineering	420-6061-533	63-00	45,000	45,000	0	0	0	0	0
U21WPI Myakkahatchee Creek Water Treatment Plant (MCWTP) Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	384,660	384,660	0	0	0	0	0
5 Construction	420-6061-533	63-00	3,040,543	3,040,543	0	0	0	0	0
U21WWI Wastewater Treatment Plant Improvements									
5 Construction	420-6062-535	63-00	3,398,728	1,749,818	773,910	130,000	200,000	85,000	460,000
U22WDB Drying Bed at the Southwest Wastewater Reclamation Facility									
1 Plan/Design/Engineering	420-6062-535	63-00	124,410	124,410	0	0	0	0	0
5 Construction	420-6062-535	63-00	995,805	995,805	0	0	0	0	0
U22WIS Raw Water Intake Structure Rehabilitation									
1 Plan/Design/Engineering	420-6061-533	63-00	583,650	533,650	0	50,000	0	0	0
5 Construction	420-6061-533	63-00	2,224,650	24,650	0	2,200,000	0	0	0
U23EPS Effluent Pumping Station & Pipeline									
1 Plan/Design/Engineering	420-6062-535	63-00	1,000,000	1,000,000	0	0	0	0	0
5 Construction	420-6062-535	63-00	0	0	0	0	0	0	0
U23PCB Pan American Wastewater Treatment Plant Centrifuge Building									
1 Plan/Design/Engineering	420-6062-535	62-00	112,610	112,610	0	0	0	0	0
5 Construction	420-6062-535	62-00	1,403,320	103,320	1,300,000	0	0	0	0
U23WHR Hillsborough Water Main Replacement and Relocation									
1 Plan/Design/Engineering	420-6061-533	63-00	614,950	164,950	450,000	0	0	0	0
5 Construction	420-6061-533	63-00	535,050	535,050	0	0	0	0	0
U23WPI Myakkahatchee Creek Water Treatment Plant Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	359,777	239,777	120,000	0	0	0	0
5 Construction	420-6061-533	63-00	4,265,781	681,881	661,900	730,000	1,100,000	730,000	362,000
U24PW1 Price Boulevard Widening Phase I									
1 Plan/Design/Engineering	420-6061-533	63-00	41,126	41,126	0	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	63-00	151,960	151,960	0	0	0	0	0

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
420 UTILITY REVENUE FUND									
Existing CIP Project									
U24SBU Building Upgrades at the Pan American Wastewater Treatment Plant									
1 Plan/Design/Engineering	420-6061-533	62-00	45,000	0	45,000	0	0	0	0
1 Plan/Design/Engineering	420-6062-535	62-00	245,000	0	245,000	0	0	0	0
4 Land Acquisition	420-6062-535	61-00	25,000	25,000	0	0	0	0	0
5 Construction	420-6061-533	62-00	300,000	0	0	300,000	0	0	0
5 Construction	420-6062-535	62-00	1,300,000	0	0	1,300,000	0	0	0
U24WMP Water Master Plan Improvements									
1 Plan/Design/Engineering	420-6061-533	31-05	200,000	200,000	0	0	0	0	0
1 Plan/Design/Engineering	420-6061-533	63-00	0	0	0	0	0	0	0
5 Construction	420-6061-533	63-00	715,400	715,400	0	0	0	0	0
U26PAC Water Plant Powder Activated Carbon System									
5 Construction	420-6061-533	63-00	0	0	0	0	0	0	0
U27WTI Water Treatability Implementation									
1 Plan/Design/Engineering	420-6061-533	63-00	1,000,000	0	0	0	1,000,000	0	0
5 Construction	420-6061-533	63-00	6,000,000	0	0	0	0	6,000,000	0
U28MDI Water Master Plan Distribution Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	748,000	0	0	0	0	748,000	0
5 Construction	420-6061-533	63-00	4,284,000	0	0	0	0	2,142,000	2,142,000
U28WSP Sludge Press									
1 Plan/Design/Engineering	420-6061-533	63-00	500,000	0	0	0	0	500,000	0
5 Construction	420-6061-533	63-00	2,500,000	0	0	0	0	2,500,000	0
U29WMP Master Plan Distribution Improvements									
1 Plan/Design/Engineering	420-6061-533	63-00	418,500	0	0	0	0	0	418,500
5 Construction	420-6061-533	63-00	2,371,500	0	0	0	0	0	2,371,500
		Existing CIP Project	72,347,614	35,782,804	4,095,810	5,710,000	3,800,000	14,705,000	8,254,000
New Request									
U25AMI Advanced Metering Infrastructure									
10 Equipment/Materials/Furniture	420-6063-536	63-00	7,402,500	0	2,467,500	2,467,500	2,467,500	0	0
U25SGA Sewer Gravity Line Replacement - Appomattox Drive									
5 Construction	420-6062-535	63-00	147,800	0	147,800	0	0	0	0
U25SGS Sewer Gravity Line Replacement - Sanchez Circle									
5 Construction	420-6062-535	63-00	204,000	0	204,000	0	0	0	0
		New Request	7,754,300	0	2,819,300	2,467,500	2,467,500	0	0
	420 UTILITY REVENUE FUND		82,343,841	37,838,931	7,002,610	8,275,800	6,267,500	14,705,000	8,254,000
423 WATER CAPACITY FEE FUND									
Existing CIP Program									
U25WTO Water Transmission Oversizing									
5 Construction	423-6061-533	63-00	50,000	0	50,000	0	0	0	0
UWTO Water Transmission Oversizing									
5 Construction	423-6061-533	63-00	200,000	0	0	50,000	50,000	50,000	50,000
		Existing CIP Program	250,000	0	50,000	50,000	50,000	50,000	50,000

CIP Expenditure Budget Report Grouped by Fund, CIP Status

City of North Port — Fiscal Year 2025

Project	Cost Center	Object Code	CIP Total	Appropriated To Date	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	FY 2028 Budget	FY 2029 Budget
423 WATER CAPACITY FEE FUND									
Existing CIP Project									
U17ASR Aquifer, Storage, and Recovery (ASR) - Permanent Facilities									
1 Plan/Design/Engineering	423-6061-533	31-05	24,857	24,857	0	0	0	0	0
1 Plan/Design/Engineering	423-6061-533	63-00	172,388	172,388	0	0	0	0	0
5 Construction	423-6061-533	63-00	1,364,102	1,364,102	0	0	0	0	0
U18UAB Utilities Administration Building & Field Operations Center									
5 Construction	423-6061-533	62-00	10,500,000	10,500,000	0	0	0	0	0
U21WMS Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement									
1 Plan/Design/Engineering	423-6061-533	63-00	5,000	5,000	0	0	0	0	0
5 Construction	423-6061-533	63-00	20,000	20,000	0	0	0	0	0
U26DPR Direct Potable Reuse Pilot Plant Project									
1 Plan/Design/Engineering	423-6061-533	63-00	375,000	0	0	375,000	0	0	0
5 Construction	423-6061-533	63-00	2,125,000	0	0	2,125,000	0	0	0
U28MDI Water Master Plan Distribution Improvements									
1 Plan/Design/Engineering	423-6061-533	63-00	132,000	0	0	0	0	132,000	0
5 Construction	423-6061-533	46-04	756,000	0	0	0	0	756,000	0
	Existing CIP Project		15,474,347	12,086,347	0	2,500,000	0	888,000	0
	423 WATER CAPACITY FEE FUND		15,724,347	12,086,347	50,000	2,550,000	50,000	938,000	50,000
424 SEWER CAPACITY FEE FUND									
Existing CIP Program									
U25STO Wastewater Transmission Oversizing									
5 Construction	424-6062-535	63-00	50,000	0	50,000	0	0	0	0
USTO Wastewater Transmission Oversizing									
5 Construction	424-6062-535	63-00	200,000	0	0	50,000	50,000	50,000	50,000
	Existing CIP Program		250,000	0	50,000	50,000	50,000	50,000	50,000
Existing CIP Project									
U18UAB Utilities Administration Building & Field Operations Center									
5 Construction	424-6062-535	62-00	3,500,000	3,500,000	0	0	0	0	0
	Existing CIP Project		3,500,000	3,500,000	0	0	0	0	0
	424 SEWER CAPACITY FEE FUND		3,750,000	3,500,000	50,000	50,000	50,000	50,000	50,000
520 FLEET MANAGEMENT									
Existing CIP Project									
R20FAC Public Works Facility Phase II									
5 Construction	520-3035-519	62-00	125,460	75,460	50,000	0	0	0	0
	Existing CIP Project		125,460	75,460	50,000	0	0	0	0
	520 FLEET MANAGEMENT		125,460	75,460	50,000	0	0	0	0
	Report Total		396,362,299	197,736,214	38,933,850	44,736,740	55,337,935	35,662,160	23,955,400

CIP Detail Sheets

Project: BD20NR | **Title:** North Port City Hall NDS Development Management Center | **Status:** Existing CIP Project

Category: Neighborhood Development Service | **Department:** BUILDING | **LMS:** N/A

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency: N/A

Project Need: N/A

Project Location

District:

Location: 4970 City Hall Blvd

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,032,260	2,032,260	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Analysis and remodeling project for City Hall 1st Floor NDS Operations.

Project Rationale

This project will assist in streamlining the development review process, permitting process, plan review process and over all customer service experience, as directed by Commission in the strategic plan. The goal is to create a one-stop shop of building and development services. This will be accomplished through creating one central location where customers can go to ask their building and development questions, rather than three separate locations. Having one central location will also help the Planning and Building Divisions to work more cohesively when transitioning from a project review to making a permit application.

Funding Strategy

This project is being funded by Building Division Fund Balance

Expenditures To Date $383,473

Operation Budget Impact

Operating impact will be determined at a later date.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2019 - 09/2024	600,000
CONSTRUCTION	10/2019 - 09/2024	1,032,260
EQUIPMENT	10/2019 - 09/2024	400,000
	Total Budgetary Cost Estimate:	2,032,260

Means of Financing

Funding Source	Amount
BUILDING	2,032,260
Total Programmed Funding:	2,032,260
Future Funding Requirements:	0

Project: BD20WV | **Title:** West Villages Development Services Center | **Status:** Existing CIP Project

Category: Neighborhood Development Service | **Department:** BUILDING | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	6,500,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction of a municipal development services center in the Wellen Park.

Project Rationale

This project will assist in providing municipal development services for the residents of the Wellen Park. This project will serve as a satellite office for services provided by NDS to ensure efficient and effective government services are available to all residents. While City Hall is a central location to most residents of the City, the exception is Wellen Park, which is heavily populated and growing rapidly. Adding a satellite location in Wellen Park will help provide those residents, contractors and developers with easier access to NDS and the services it provides.

Funding Strategy

This project is not currently funded.

Expenditures To Date $0

Operation Budget Impact

Operating impact will be determined at a later date. Hiring additional staff for this location is not anticipated at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2019 - 09/2027	6,500,000
	Total Budgetary Cost Estimate:	6,500,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	6,500,000

Project: BD22OP | **Title:** Building Department Online Permitting | **Status:** Existing CIP Project

Category: Neighborhood Development Service | **Department:** BUILDING | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,794,374	3,444,374	350,000	0	0	0	0	0

Strategic Pillar

Good Governance

Project Description

Nex Gen product for on-line permit submittal and electronic plan review.

Project Rationale

This product will streamline the permitting and plan review plan review process for development within the City. The ability to submit permits electronically will reduce paper plan storage, allow for concurrent reviews, and will expedite turn around times for permits issued.

Funding Strategy

The funding strategy will be utilizing the Building Fund.

Expenditures To Date $2,641,319

Operation Budget Impact

Operating impact will be determined at a later date.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	350,000
EQUIPMENT	10/2021 - 09/2025	3,444,374
	Total Budgetary Cost Estimate:	3,794,374

Means of Financing

Funding Source	Amount
BUILDING	3,794,374
Total Programmed Funding:	3,794,374
Future Funding Requirements:	0

Project: NR25DP | **Title:** Canine Club Reforestation | **Status:** New Request

Category: Neighborhood Development Service | **Department:** BUILDING | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
200,000	0	200,000	0	0	0	0	0

Strategic Pillar

Environmental Resiliency & Sustainability

Project Description

This rewilding project, proposed by the City's Natural Resources Division, aims to restore and manage upland habitats on City-managed land. The land is located northeast of the Canine Club Dog Park at 6442 Appomattox Dr., North Port, FL 34287. The project's focus is to transform a portion of the currently sodded and maintained land into habitats composed of native plants, including trees and understory vegetation. These habitats would support a variety of wildlife, including Florida listed species such as the Gopher Tortoise (Gopherus polyphemus), which are currently present in the area. This plan represents the first phase of a long-term effort to establish native species on several City-owned parcels, including the ones currently leased to the Jockey Club of North Port.

Project Rationale

Overall, the project aims to demonstrate the city's commitment towards habitat restoration, environmental sustainability, and overall citizen well-being.

Funding Strategy

This project is funded by the Tree Fund.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	200,000
	Total Budgetary Cost Estimate:	200,000

Means of Financing

Funding Source	Amount
TREE FUND	200,000
Total Programmed Funding:	200,000
Future Funding Requirements:	0

Project: PZ25AC | **Title:** Activity Center 6 & 10 Master Plan | **Status:** New Request

Category: Neighborhood Development Service | **Department:** PLANNING & ZONING | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	0	200,000	100,000	0	0	0	0

Strategic Pillar

Economic Development & Growth Management

Project Description

This project provides for engagement of a planning consultant to develop a master plan for Activity Center 6 and Activity Center 10. Pursuant to the Strategic Plan and City Commission direction, this project will create a master plan vision to provide for sustainable growth and investment in these Activity Centers. These areas are critical to achieving an improved balance between residential and commercial/industrial land use in North Port. Development of a master plan in advance of the finalization and construction of the new I-75 interchange is paramount to ensure a proactive planning approach regarding transportation, utilities, public amenities, and economic development. Failure to provide for master planning in this area could result in future development which may be inconsistent with the City's vision, and furthermore, unsustainable and obstructive to balancing the City's tax base.

Project Rationale

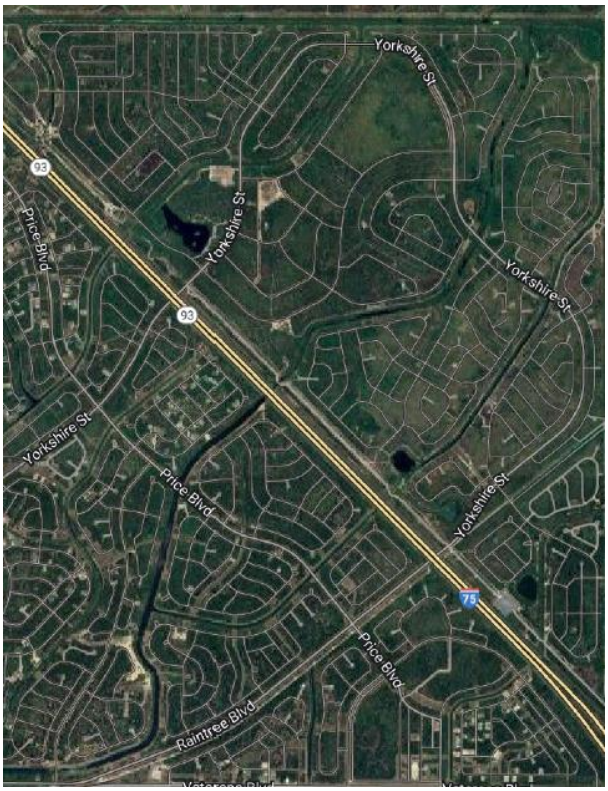
Development of a master plan in advance of the finalization and construction of the new I-75 interchange is paramount to ensure a proactive planning approach regarding transportation, utilities, public amenities, and economic development. Failure to provide for master planning in this area could result in future development which may be inconsistent with the City's vision, and furthermore, unsustainable and obstructive to balancing the City's tax base.

Funding Strategy

This project is funded through the General Fund

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2027	300,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
GENERAL FUND	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: CM26SC | **Title:** City Contribution to Suncoast Technical College Expansion | **Status:** New Request

Category: City Facilities | **Department:** NON-DEPARTMENTAL | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	500,000

Strategic Pillar

Economic Development & Growth Management

Project Description

City contribution for the expansion of Suncoast Technical College.

Project Rationale

This project is to support the expansion of the Suncoast Technical College (STC) facilities and programming at the North Port Campus. The expansion planned includes 22 million dollars for the construction of a 20,000 square foot building to accommodate four labs, six classrooms, and the expansion of programming in the healthcare, construction, auto repair, and electrician trades. This expansion project aligns with the City's strategic goal to support workforce development programs in partnership with federal, state, local and not-for-profit organizations and will provide students in our region with enhanced access to technical education and skills training to support the new hospitals and industry coming to North Port, as well as support the growing needs of the City's existing businesses.

Funding Strategy

This project is currently unfunded. Funding of this project will be subject to the timeline established for the project by the Sarasota County School Board and may not be needed until Fiscal Year 24-25 or Fiscal Year 25-26.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
OTHER	10/2025 - 09/2026	500,000
	Total Budgetary Cost Estimate:	500,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	500,000

Project: I25ERP | **Title:** ERP Financial System Replacement | **Status:** New Request

Category: Information Technology | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information

CIE Project: Yes
Capital Improvement:
LOS/Concurrency:
Project Need:

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	5,000,000

Strategic Pillar

Good Governance

Project Description

Upgrading or replacing our current city-wide financial system, implemented in the 90's, is imperative to keep paced with evolving technology and ensure ongoing security updates.

Project Rationale

This software is being used by all departments in the city and is a crucial piece to employee's daily work. This software houses all of our financial information and needs to be efficient and effective for users.

Funding Strategy

This project is currently unfunded.

Operation Budget Impact

It is anticipated that system maintenance costs will be built into the initial purchase prices, for a coverage duration of 5 years.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2029	5,000,000

Total Budgetary Cost Estimate: 5,000,000

Means of Financing

Funding Source	Amount

Total Programmed Funding: 0
Future Funding Requirements: 5,000,000

Project: I26MPS | **Title:** Mitel Phone System | **Status:** New Request

Category: Information Technology | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** City Hall

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
600,000	0	0	600,000	0	0	0	0

Strategic Pillar

Good Governance

Project Description

Upgrading or replacing our current city-wide phone system, implemented in 2016, is imperative to keep pace with evolving technology and ensure ongoing security updates. As our existing hardware nears the end of its support lifecycle, this action is crucial to maintain access to 24x7 vendor support and mitigate potential security vulnerabilities. This upgrade or replacement will allow our IT department to expand the system for future growth and enhance flexibility to meet evolving communication needs effectively.

Project Rationale

This equipment is being used by all City departments to make and receive calls. The system has been in place since FY 2016 and is in need of replacement.

Funding Strategy

This project is funded by Renewal & Replacement funds.

Operation Budget Impact

It is anticipated that system maintenance costs will be built into the initial purchase prices, for a coverage duration of 5 years.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2025 - 09/2026	600,000
	Total Budgetary Cost Estimate:	600,000

Means of Financing

Funding Source	Amount
R & R - GENERAL FUND	600,000
Total Programmed Funding:	600,000
Future Funding Requirements:	0

Project: I26NSR | **Title:** Network Switch Replacement | **Status:** New Request

Category: Information Technology | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location: Various Locations

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
600,000	0	0	600,000	0	0	0	0

Strategic Pillar

Good Governance

Project Description

This is a planned replacement of core networking equipment in City Hall, to support data and voice connectivity between devices, servers, applications, and internet resources. This equipment is the backbone of how information and data travel from one place to another and is needed for all aspects of computer and voice communication.

Project Rationale

In Fiscal Year 2026, the existing equipment will be 5 years old. Fiscal Year 2026 IT will refresh City Hall.

Funding Strategy

This project in Fiscal Year 2026 will be funded by Surtax.

Operation Budget Impact

The operating impact is yet to be determined.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2025 - 09/2026	600,000
	Total Budgetary Cost Estimate:	600,000

Means of Financing

Funding Source	Amount
SURTAX	600,000
Total Programmed Funding:	600,000
Future Funding Requirements:	0

Project: I28VIR | **Title:** Virtual Infrastructure Replacement | **Status:** New Request

Category: Information Technology | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** City Hall

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,000,000	0	0	0	0	1,000,000	0	0

Strategic Pillar

Good Governance

Project Description

This is a planned replacement of the following equipment: Storage Area Network (SAN), Virtual Server Host, and Back-up and Disaster equipment on a 5-year replacement cycle.

Project Rationale

This equipment is being used to store all City data at City Hall and the disaster recovery center. The disaster recovery center equipment is used as a hot site for critical City applications and is activated upon a declared disaster.

Funding Strategy

This project is funded by Renewal & Replacement funds.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2027 - 09/2028	1,000,000
	Total Budgetary Cost Estimate:	1,000,000

Means of Financing

Funding Source	Amount
R & R - GENERAL FUND	1,000,000
Total Programmed Funding:	1,000,000
Future Funding Requirements:	0

Project: GM20AT | **Title:** Phased ADA Transition Plan | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
350,350	220,350	130,000	0	0	0	0	300,000

Strategic Pillar

Quality of Life

Project Description

The Parks & Recreation Department completed an ADA evaluation of several park/facility locations utilizing the expertise of ACT Services, Inc. Based on the evaluation, recommendations for physical improvements to increase accessibility of the City's parks and facilities have been compiled into a phased transition plan.

Project Rationale

The ADA transition plan provides a phased approach to implementing physical improvements, repairs and adjustments that remove barriers preventing access to parks and facilities. Access improvements began in 2020 in accordance with a phased implementation plan. In FY24 improvements are underway for connectivity throughout Dallas White Park in conjunction with the Dallas White Park Multipurpose Field project. Work assignments for construction management services (Wharton-Smith) and engineering services (DMK, Associates, Inc.) are underway. FY25 is scheduled to upgrade all public restrooms in park locations to meet the ADA requirements as outlined in the transition plan. Future fiscal years will continue the ADA improvements throughout the parks and recreation system as documented in the transition and implementation plan to focus on parking lot/sidewalks, existing kayak launches, and physical improvements to locker rooms, restrooms and other spaces within community centers and satellite facilities with identified barriers.

Funding Strategy

This project is funded using a Surtax allocation. The ADA transition plan is a phased plan. Due to the increased improvement costs additional funding of $100,000 per fiscal year is needed in FY2026, FY2027, and FY2028 to complete the identified improvements. There is currently no funding source for this part of the request.

Expenditures To Date $92,657

Operation Budget Impact

No operating impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2020 - 09/2028	650,350
	Total Budgetary Cost Estimate:	650,350

Means of Financing

Funding Source	Amount
SURTAX	350,350
Total Programmed Funding:	350,350
Future Funding Requirements:	300,000

Project: P15MCC | **Title:** Myakkahatchee Creek Corridor - Land Acquisition | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,102,175	4,102,175	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Continued undeveloped land acquisition of properties along the Myakkahatchee Creek Corridor from willing sellers.

Project Rationale

To facilitate the preservation of critical environmental lands and habitats, protect the water quality, create wildlife corridors, and develop a linear parkway.

Project P07MCC closed with a total of $3,546,991 expended. Project P15MCC was created for the purpose of continued land acquisition along the tier 1 and tier 2 properties of the Myakkahatchee Creek Corridor. On July 6, 2020 Commission provided direction to continue the purchase of only undeveloped lots. This project will roll-over until all undeveloped tier 1 and tier 2 properties are acquired. (Parks & Recreation Master Plan 4.1.c 3)

Funding Strategy

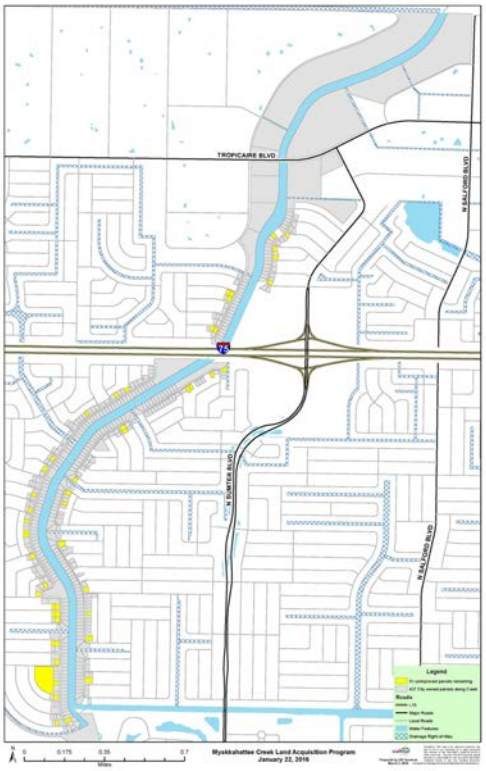
This project is funded with Escheated Lots funds, Park Impact Fees, Department of Environmental Protection funds, and a Surtax allocation.

Total expenditures for Project P07MCC and P15MCC combined to date $3,817,670.

Operation Budget Impact

No operating impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2014 - 09/2026	26,284
LAND ACQUISITION	10/2014 - 09/2026	4,075,891
	Total Budgetary Cost Estimate:	4,102,175

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	501,315
DEP ENVIRONMENTAL MNGMNT	725,079
ESCH LOT-LAND/FUTURE PROJ	2,416,062
SURTAX	459,719
Total Programmed Funding:	4,102,175
Future Funding Requirements:	0

Project: P17EPI | **Title:** Environmental Park Improvements | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:** 6968 Reisterstown Rd, North Port, FL 34291

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
490,000	490,000	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Improvements to the Myakkahatchee Creek Environmental Park include installation of a precast restroom with holding tank and an ADA compliant walkway, replacement of the main walking bridge near the pavilion, and repairs to the overlook.

Project Rationale

This highly utilized, approximately 125 acre park is in need of repairs and/or updates in order to maintain the current service levels. The existing single stall composting restroom is in poor operating condition. The existing boardwalk and overlook are failing and designs are currently underway to stabilize and replace these structures. Work assignments for engineering and survey services were awarded to Pennoni Associates, Inc.

Funding Strategy

This project is funded by a blend of Parks & Recreation Impact Fees and a Surtax allocation.

Expenditures To Date $119,002

Operation Budget Impact

No additional operating impacts are anticipated with one family style restroom.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2016 - 09/2024	11,763
CONSTRUCTION	10/2016 - 09/2025	478,237
	Total Budgetary Cost Estimate:	490,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	150,000
SURTAX	340,000
Total Programmed Funding:	490,000
Future Funding Requirements:	0

Project: P19AP4 | **Title:** Italy Avenue | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
992,500	992,500	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

This site has been identified as a potential location for a second off-leash dog park in addition to meeting future needs for recreational amenities (multipurpose fields, walking trails, community center) in an area of the City experiencing rapid growth.

Project Rationale

Referred to as the Italy Avenue parcel, this City owned tract is located east of Toledo Blade Blvd., south of Atwater Community Park, along the New London Waterway and is approximately 47 acres. This parcel has been identified as a location for a potential future park.

Funding Strategy

This project is projected to utilize Park Impact Fees. Additional funding sources will need to be identified based on the final design concept.

Expenditures To Date $0

Operation Budget Impact

Impact on the operating budget will be determined based on the final design and amenities.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2025	150,000
CONSTRUCTION	10/2021 - 09/2026	842,500
	Total Budgetary Cost Estimate:	992,500

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	992,500
Total Programmed Funding:	992,500
Future Funding Requirements:	0

Project: P21VET | **Title:** Circle of Honor | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency: N/A

Project Need: N/A

Project Location

District:

Location: City Hall Campus

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,400,000	1,000,000	400,000	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Build and equip a public space to honor Veterans of all U.S. Military forces, past, present and future.

Project Rationale

On September 23, 2019 a joint meeting was held with the City Commission and the Historic and Cultural Advisory Board to discuss proposed areas for a new park to honor Veterans. On September 8, 2020, Commission approved the City Center Complex site for the new park location. Parks & Recreation was tasked with establishing an Ad Hoc Committee to develop design options and assist with fundraising opportunities. Design plans, under work assignment with Pennoni Associates, Inc., are nearing 100% completion, with construction services to be solicited in late FY24.

Funding Strategy

Project is funded through Park Impact Fees.

Expenditures To Date $86,484

Operation Budget Impact

The operating impact will be determined once the final design and amenities are determined.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2025	100,000
CONSTRUCTION	10/2020 - 09/2025	1,300,000
	Total Budgetary Cost Estimate:	1,400,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	1,400,000
Total Programmed Funding:	1,400,000
Future Funding Requirements:	0

Project: P22DPB | **Title:** Legacy Trail Extension Parking Enhancements | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
83,500	83,500	0	0	0	0	0	125,000

Strategic Pillar

Quality of Life

Project Description

Sarasota County held a ribbon cutting for the Legacy Trail Extension in North Port on September 9, 2022. The City desires to enhance this project with the addition of a grass and ADA parking area and buffer for the surrounding properties. The project is contingent upon approval from SWFWMD as the property owner.

Project Rationale

To enhance public access to the Legacy Trail Extension in North Port. through the addition of primitive parking and ADA access.

Funding Strategy

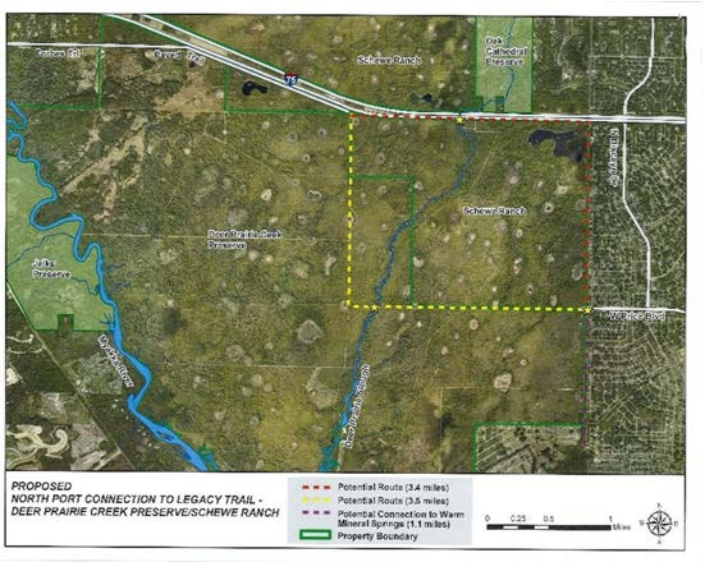
This project is funded by Park Impact Fees and funds donated. On 6/28/21 Gulf Coast Community Foundation, in partnership with the Trust for Public Lands, approved an allocation of the $33,500 grant (check #197940 dated 7/26/19 $8,500; check# 197623 dated 7/17/19 $25,000) provided to the City on July 18, 2019 to improve the (Price Blvd.) parcel with limited grass parking, accessible parking and landscape/hardscape to provide buffer and enhance public access.

Expenditures To Date $0

Operation Budget Impact

Future operating impacts are unknown at this time and contingent upon the final design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2025	33,500
CONSTRUCTION	10/2018 - 09/2026	175,000
	Total Budgetary Cost Estimate:	208,500

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	50,000
DONATIONS	33,500
Total Programmed Funding:	83,500
Future Funding Requirements:	125,000

Project: P23DWM | **Title:** Park Maintenance Facility At Dallas White Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,105,580	2,105,580	0	0	0	0	0	0

Strategic Pillar

Good Governance

Project Description

Temporary administrative offices, shop space, and secure storage for equipment, vehicles and supplies along with infrastructure improvements to support both the temporary and permanent operations of the Park Maintenance team at Dallas White Park. This project addresses both current needs and supports infrastructure for future growth.

Project Rationale

Due to damage sustained from Hurricane Ian, the approximately 7,500 square foot Park Maintenance Building and ancillary storage areas located on Pan American Boulevard were deemed unusable. Since the storm, the Maintenance staff have been working remotely from vehicles, using exterior space on the Pan American lot, with supervision working out of the George Mullen Activity Center. Dallas White Park has been identified as both a short-term temporary operational site and long-term permanent building site to include office building, shop space, and secure storage for materials, equipment, and vehicles. The permanent building needs are reflected in project P24PMC. A contract amendment for Wharton-Smith is in development for Commission approval in late April 2024 for construction services for infrastructure improvements to support the permanent relocation of the Park Maintenance operations, and temporary items to support operations while the permanent buildings are under construction.

Funding Strategy

This project is currently funded with an allocation from the General Fund, Park Impact Fees and a Surtax allocation.

Expenditures to date: $207,538

Operation Budget Impact

The operating impacts should be comparable to the Pan American site.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2022 - 09/2026	2,105,580
	Total Budgetary Cost Estimate:	2,105,580

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	258,580
GENERAL FUND	750,000
SURTAX	1,097,000
Total Programmed Funding:	2,105,580
Future Funding Requirements:	0

Project: P23PAS | **Title:** Boca Chica Neighborhood Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	300,000	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

This project is to develop a new passive park on a 4-acre site along Boca Chica Avenue on the northeast side of North Port.

Project Rationale

This area of the City currently lacks park sites to support the needs of residents. The closest existing parks are Blue Ridge Park at four miles and Atwater Park at five miles. Standard industry guidelines show service area radius of 1/2 mile for neighborhood parks and three miles for community parks. Preliminary planning for Boca Chica Park includes primarily passive, low impact recreational opportunities based upon the results of the neighborhood survey. A work assignment was awarded to Halfacre Construction for preliminary construction management services, and a second work assignment for engineering services is in development with DMK Associates, Inc.

Funding Strategy

This project is funded by Park Impact Fees.

Expenditures To Date $24,685

Operation Budget Impact

Impact on the operating budget will be determined based upon the final design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2025	115,000
CONSTRUCTION	10/2022 - 09/2025	185,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: P24DWF | **Title:** Dallas White Park Multi-Purpose Field | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** | **Project Need:**

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
600,000	600,000	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Transition the softball field at Dallas White Park to a multi-purpose field to support youth sports activities.

Project Rationale

There is a need for additional multipurpose fields throughout the park system. Staff is recommending to replace the softball field at Dallas White Park with a regulation size soccer / football field. In addition, ADA elements supporting field access are being addressed through the ADA Transition Plan project (GM20AT). A pre-construction work assignment was awarded to Wharton-Smith, Inc. and an engineering work assignment with DMK Associates, Inc. is in development.

Funding Strategy

This improvement will be funded using an allocation from the Park impact fee fund.

Expenditures to date: $2,155

Operation Budget Impact

This additional athletic field will be maintained by the existing Athletic Field staff within the Park Maintenance division.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2025	600,000
	Total Budgetary Cost Estimate:	600,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	600,000
Total Programmed Funding:	600,000
Future Funding Requirements:	0

Project: P24LTC | **Title:** Legacy Trail Connection to Warm Mineral Springs | **Status:** New Request

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
125,000	125,000	0	0	0	0	0	4,575,000

Strategic Pillar

Quality of Life

Project Description

This project is for design and construction of a multi-use trail connecting the Legacy Trail Extension/North Port Connector at Price Boulevard and Calera Street to Warm Mineral Springs Park, continuing into the park and ending at a new trailhead.

Project Rationale

The addition of this trail connection will provide North Port residents with the opportunity to safely travel from North Port to Venice to downtown Sarasota as part of the Legacy Trail regional trail system. From Warm Mineral Springs Park, there is opportunity to develop trail segments connecting North Port to Charlotte County via US 41, River Road and through the Myakka State Forest. This is supported by the Trust for Public Land and is being considered as part of the Florida Gulf Coast Trail connecting Pinellas County to Collier County.

Funding Strategy

This project is funded by Parks & Rec Impact Fees.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2029	700,000
CONSTRUCTION	10/2025 - 09/2029	4,000,000
	Total Budgetary Cost Estimate:	4,700,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	125,000
Total Programmed Funding:	125,000
Future Funding Requirements:	4,575,000

Project: P24NFR | **Title:** Narramore Soccer Field Rehabilitation and Replacement | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	100,000	100,000	100,000	0	0	0	100,000

Strategic Pillar

Quality of Life

Project Description

The City of North Port took over the operation and maintenance of the Narramore Park Sports Complex in July of 2021. This project continues the field rehabilitation and replacement plan initiated by Sarasota County.

Project Rationale

The three soccer fields at Narramore Park are scheduled for rehabilitation, one field per year over three consecutive years. The first field scheduled for rehabilitation will correct a drainage issue causing field flooding. Renovation work is scheduled to begin in April 2024.

Funding Strategy

This project is funded using a Surtax allocation. Due to increase improvement costs additional $50,000 in funding is needed in FY2026 and FY2027 to complete the field renovations. Currently no funding source for this additional request is identified.

Expenditures To Date $83,461

Operation Budget Impact

No additional operating impact anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2026	400,000
	Total Budgetary Cost Estimate:	400,000

Means of Financing

Funding Source	Amount
SURTAX	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	100,000

Project: P24PAI | **Title:** Park Amenities Program | **Status:** Existing CIP Program

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
50,000	50,000	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

The project will continue the evaluation, addition and replacement of park amenities, including but not limited to seating, benches, swings, shade covers, and similar, to the park system as part of the Parks & Recreation place making initiative. (Parks & Recreation Master Plan 4.0a-19; 4.0a-3).

Project Rationale

Each year the Parks & Recreation team evaluates the amenities thorough out the park system and makes additions, replacements, or modifications warranted by park usage, user input, or in support of further programming at a location.

Funding Strategy

This program is funded through General Funds.

Expenditures to date $50,000

Operation Budget Impact

No additional impact on operating is anticipated.

Project Image

Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2023 - 09/2024	50,000
	Total Budgetary Cost Estimate:	50,000

Means of Financing

Funding Source	Amount
GENERAL FUND	50,000
Total Programmed Funding:	50,000
Future Funding Requirements:	0

Project: P24PMC | **Title:** Park Maintenance Operations Building / Complex | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
400,000	0	400,000	0	0	0	0	4,400,000

Strategic Pillar

Quality of Life

Project Description

Administrative offices; shop space, meeting space, and secure storage for the Park Maintenance teams vehicles and equipment. The design allows for the team to encompass a portion of Dallas White Park, formerly the North Port Pool complex, and will accommodate growth over the next 10-15 years.

Project Rationale

Due to the impacts of Hurricane Ian, the Park Maintenance complex was deemed unusable. Dallas White Park has been identified as the new operational site for the Park Maintenance division of Parks & Recreation. This project is for permanent construction of the Park Maintenance Building.

Funding Strategy

Funding for construction needs to be identified; design services are being programmed utilizing an allocation from Impact Fees.

Expenditures to date $0

Operation Budget Impact

The operating impacts should be comparable to the Pan American site and will be determined upon final design of the replacement building.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2025	400,000
CONSTRUCTION	10/2024 - 09/2027	4,400,000
	Total Budgetary Cost Estimate:	4,800,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	400,000
Total Programmed Funding:	400,000
Future Funding Requirements:	4,400,000

Project: P25HPP | **Title:** Replacement Playground Equipment - Hope Park | **Status:** New Request

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** 8161 Lombra Avenue, North Port, FL

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	0	300,000	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Through the playground replacement schedule, Hope Park playground is scheduled for replacement in FY2025.

Project Rationale

The playground equipment at Hope Park was installed in 2015 and is aging, and will be ready for replacement in fiscal year 2025. Staff performs monthly inspections to assess playground equipment safety and conditions. Surveys will be conducted of the users to determine the amenities to be included in the new playground equipment.

Funding Strategy

This project is funded using a Surtax allocation, however staff are also pursuing Community Development Block Grant (CDBG) funds for this amenity.

Expenditures to date: $0

Operation Budget Impact

Replacing the playground equipment with similar equipment, therefore no additional operating impacts are anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2025	300,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
SURTAX	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: P25LPD | **Title:** Langlais Park Development | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
500,000	0	100,000	400,000	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

This project is to develop a new, approximately 50 acre park along Langlais Drive to serve residents on the east end of North Port.

Project Rationale

This area of the City currently lacks park sites to support the needs of residents. Preliminary planning for Langlais Park includes outdoor recreational opportunities including walking trails, primitive camping, and canoe/kayaking of the water body on site.

Funding Strategy

Budgetary numbers are a place holder to start funding for this new park location. Upon determination of the amenities to be included; construction estimates will be developed. This project will be funded by a Park Impact Fee allocation.

Expenditures To Date $0

Operation Budget Impact

Operating budget impacts will be determined based upon amenities and final design features.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	100,000
CONSTRUCTION	10/2025 - 09/2026	400,000
	Total Budgetary Cost Estimate:	500,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	500,000
Total Programmed Funding:	500,000
Future Funding Requirements:	0

Project: P25PAI | **Title:** Park Amenities Program | **Status:** Existing CIP Program

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
50,000	0	50,000	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

The project will continue the evaluation, addition and replacement of park amenities, including but not limited to seating, benches, swings, shade covers, and similar, to the park system as part of the Parks & Recreation place making initiative. (Parks & Recreation Master Plan 4.0a-19; 4.0a-3).

Project Rationale

Each year the Parks & Recreation team evaluates the amenities thorough out the park system and makes additions, replacements, or modifications warranted by park usage, user input, or in support of further programming at a location.

Funding Strategy

This program is funded through the General Fund.

Operation Budget Impact

No additional impact on operating is anticipated.

Project Image

Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2025	50,000
	Total Budgetary Cost Estimate:	50,000

Means of Financing

Funding Source	Amount
GENERAL FUND	50,000
Total Programmed Funding:	50,000
Future Funding Requirements:	0

Project: P25PMP | **Title:** Parks & Rec Master Plan (Italy Ave) | **Status:** New Request

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
250,000	0	250,000	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

The City of North Port Parks & Recreation Master Plan serves as a roadmap for planning park system improvements and guiding capital investments. Providing accessible, well-maintained, and diverse parks, facilities and programming are essential components that contribute to long-term quality of life in North Port. The master plan document will include a comprehensive analysis of the entire City parks and recreation system and recommendations for the delivery of services to meet the current and future needs of the community while preparing for continued growth. In addition to the system wide master plan, this project will include a site specific master plan for the development of a new park on the Italy Avenue parcel to include essential amenities such as a dog park, community center, sports fields, and trails. The planning process will ensure that these facilities meet the growing demands of the community, providing spaces for outdoor activities, organized sports, and social gatherings.

Project Rationale

The Park & Recreation Master Plan is a tool used to ensure the park system serves the needs of the community today and in the future. The existing Parks & Recreation Master Plan was completed in April of 2016, and amended in January of 2018 based on Commission direction. North Port has experienced unprecedented and accelerated growth that far exceeds the projections made at the time. This rapid expansion has dramatically increased the demand for recreational services and facilities, intensifying the need for timely adaptations and a new plan to meet evolving community needs.

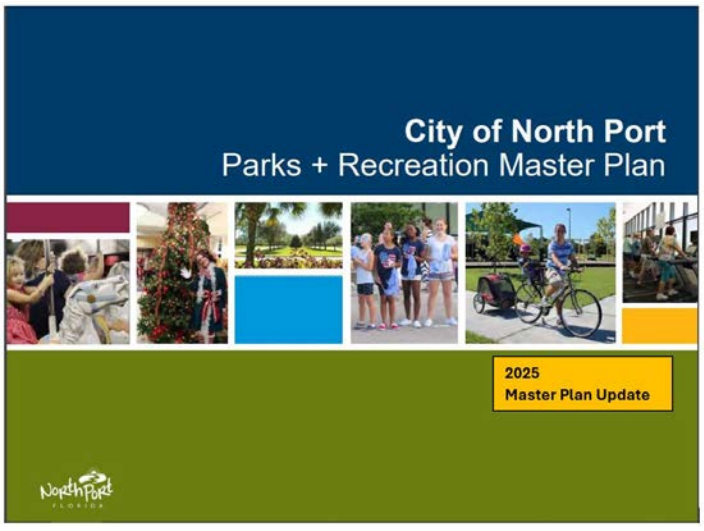
Funding Strategy

This project is funded by Parks & Recreation Impact Fees.

Operation Budget Impact

As is the case with other City provided services, expanding the parks and recreation system to meet growth will lead to increased operational costs. The master plan will assess the long-term financial impact of these expansions, identify potential funding sources to mitigate these costs, and recommend strategies for developing and managing resources and facilities in a sustainable manner.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
STUDY	10/2024 - 09/2025	250,000
	Total Budgetary Cost Estimate:	250,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	250,000
Total Programmed Funding:	250,000
Future Funding Requirements:	0

Project: P25RRP | **Title:** North Port South River Road Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** Other	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	275,000

Strategic Pillar

Quality of Life

Project Description

This project is for the future development of a regional park as part of the West Village's Developers Agreement. This parcel may include other city government offerings and the park acreage may be amended based on those needs.

Project Rationale

The Post Annexation agreement for Wellen Park requires that this acreage be conveyed to the City.

Funding Strategy

Funding considerations include evaluation of a partnership with Sarasota County Parks, Recreation and Natural Resources and the use of park impact fees. Currently the funding identified is a placeholder for future improvements.

Expenditures To Date $0

Operation Budget Impact

Impact on the operating budget will be determined based upon the final design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2029	275,000
	Total Budgetary Cost Estimate:	275,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	275,000

Project: P26APR | **Title:** Replacement Playground Equipment - Atwater Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** 4475 Skyway Ave, North Port, FL 34288

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	0	0	300,000	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Through the playground replacement schedule, the Atwater Park playground is scheduled for replacement in FY2026.

Project Rationale

The playground equipment at Atwater Park was installed in 2016 and is aging, and will be ready for replacement ready in fiscal year 2026. Staff performs monthly inspections to assess playground equipment safety and conditions. Surveys will be conducted of users to determine the amenities to include in the new playground design.

Funding Strategy

This project is funded using a Surtax allocation.

Expenditures To Date $0

Operation Budget Impact

Replacing the playground equipment with similar equipment; therefore no additional operating impacts are anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2026	300,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
SURTAX	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: P26DOG | **Title:** Dog Park East of Toledo Blade Blvd. | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
400,000	0	0	400,000	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

This project includes site preparation services and dog park amenities of an off leash dog park east of Toledo Blvd Blvd. Staff reviewed all City owned parcels in consideration of potential locations east of Toledo Blade Blvd and recommends the Italy Avenue parcel for the next dog park.

Project Rationale

On Feb. 4, 2021, the Commission provided direction to develop a CIP for a new dog park east of Toledo Blade Blvd. This project is contingent upon final design and amenities associated with project P19AP4.

Funding Strategy

This project is funded using an Impact Fee allocation.

Expenditures To Date $0

Operation Budget Impact

Recurring maintenance costs to be determined based upon the final location and design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2026	100,000
CONSTRUCTION	10/2025 - 09/2026	300,000
	Total Budgetary Cost Estimate:	400,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	400,000
Total Programmed Funding:	400,000
Future Funding Requirements:	0

Project: P26PPP | **Title:** Replacement Playground Equipment - Pine Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:** 4556 McKibben Dr, North Port, FL 34287

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
225,000	0	0	225,000	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

Through the playground replacement schedule, the Pine Park playground is scheduled for replacement in FY2026.

Project Rationale

The playground equipment installed at Pine Park in 2015 is aging and will be ready for replacement in Fiscal Year 2026. Staff performs monthly inspections to assess playground equipment safety and conditions. Surveys will be conducted of the users to determine the amenities to be included in the new playground equipment.

Funding Strategy

This project is funded by a Surtax allocation.

Expenditures To Date $0

Operation Budget Impact

Replacing the playground equipment with similar equipment; therefore no additional operating impacts are anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2025 - 09/2026	225,000
	Total Budgetary Cost Estimate:	225,000

Means of Financing

Funding Source	Amount
SURTAX	225,000
Total Programmed Funding:	225,000
Future Funding Requirements:	0

Project: P27HRP | **Title:** Replacement Playground Equipment - Highland Ridge Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** 6225 Kenwood Drive, North Port, FL 34287

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	0	0	0	300,000	0	0	0

Strategic Pillar

Quality of Life

Project Description

Through the playground replacement schedule, the Highland Ridge Park playground is schedule for replacement in FY2027.

Project Rationale

The playground equipment installed at Highland Ridge Park was installed in 2016 and is aging, and will be ready for replacement in fiscal year 2027. Staff performs monthly inspections to assess playground equipment safety and conditions. Surveys will be conducted of the users to determine the amenities to be included in the new playground equipment.

Funding Strategy

This project is funded a Surtax allocation.

Expenditures to date are $0.

Operation Budget Impact

Replacing the playground equipment with similar equipment, therefore, no additional operating impacts are anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2026 - 09/2027	300,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
SURTAX	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: P27LBP | **Title:** Replacement Playground Equipment - LaBrea Park | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:** 6340 LaBrea Street, North Port, FL 34287

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
300,000	0	0	0	300,000	0	0	0

Strategic Pillar

Quality of Life

Project Description

Through the playground replacement schedule, the LaBrea Park playground is scheduled for replacement in FY 2027.

Project Rationale

The playground equipment installed at LaBrea Park in 2017 is aging, and will be ready for replacement in Fiscal Year 2027. Staff performs monthly inspections to assess playground equipment safety and conditions. Surveys will be conducted of the users to determine the amenities to be included in the new playground equipment.

Funding Strategy

This project is funded using a Surtax allocation.

Expenditures To Date $0

Operation Budget Impact

Replacing the playground equipment with similar equipment, therefore, no additional operating impacts are anticipated.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2026 - 09/2027	300,000
	Total Budgetary Cost Estimate:	300,000

Means of Financing

Funding Source	Amount
SURTAX	300,000
Total Programmed Funding:	300,000
Future Funding Requirements:	0

Project: P27SIG | **Title:** Replacement Park Entrance and Park Rules Signs | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
200,000	0	0	0	200,000	0	0	0

Strategic Pillar

Quality of Life

Project Description

Replacing the welcome signs through the park system will enhance the look at the entrance of each park. Recreation staff is analyzing sign options that will have a greater longevity; and be cost effective.

Project Rationale

The existing Welcome signs through the park system were installed over ten years ago. These wood routed signs are worn, and cannot be easily updated.

Funding Strategy

This project is being funded using an allocation from the Park Impact Fee fund.

Operation Budget Impact

Operating impacts will be determined upon the signs selected.

Project Image









Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2026 - 09/2027	200,000
	Total Budgetary Cost Estimate:	200,000

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	200,000
Total Programmed Funding:	200,000
Future Funding Requirements:	0

Project: PProgramPAI	**Title:** Park Amenities Program	**Status:** Existing CIP Program
Category: Parks & Recreation	**Department:** PUBLIC SERVICES	**LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
200,000	0	0	50,000	50,000	50,000	50,000	0

Strategic Pillar

Quality of Life

Project Description

The project will continue the evaluation, addition and replacement of park amenities, including, but not limited to seating, benches, swings, shade covers, and similar, to the park system as part of the Parks & Recreation placemaking initiative. (Parks & Recreation Master Plan 4.0a-4.0a-3.)

Project Rationale

Each year the Parks & Recreation team evaluates the amenities throughout the park system and makes additions, replacements or modifications as warranted by park usage, user input, or in support of further programming at a location.

Funding Strategy

This project will be funded with General Funds.

Operation Budget Impact

No additional impact on operating is anticipated.

Project Image









Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2029	200,000
	Total Budgetary Cost Estimate:	200,000

Means of Financing

Funding Source	Amount
GENERAL FUND	200,000
Total Programmed Funding:	200,000
Future Funding Requirements:	0

Project: WM19BR | **Title:** Warm Mineral Springs Building Rehabilitation | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:** 122000 San Servando Ave, North Port

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
10,867,440	10,867,440	0	0	0	0	0	0

Strategic Pillar

Quality of Life

Project Description

This project is part of the master plan implementation for Warm Mineral Springs Park. The initial phase of the master plan addresses building restorations, and improvements to the parking lot and utility infrastructure. During the 3/5/24 City Commission meeting, direction was provided to pursue costs for a new building with utility and parking improvements, potential demolition of existing buildings, and salvaging of historic artifacts.

Project Rationale

The WMSP Master Plan calls for the restoration of the existing historic buildings and improvements to utility infrastructure and parking at this site. Since the initial Master Plan recommendations in 2019, the three buildings have fallen into further disrepair and suffered significant impacts from Hurricane Ian. A suitable, code-compliant building is needed to support the operations of Warm Mineral Springs Park along with improvements to utility infrastructure and parking.

Funding Strategy

Funding sources for this project are Park & Rec Impact Fees, Warm Mineral Springs, and Surtax.

Expenditures To Date $1,583,404

Previous grants pursued included:

2019 - State Historical Special Category Grant Building Improvements $500,000 - not funded.
2020 - State Historical Special Category Grant Building Improvements $500,000 - not funded.
2021 - State Historical Special Category Grant Building Improvements $500,000 - not funded.
2020 - State Appropriations Request Water and Sewer Extension $875,000 - not funded.
2021 - State Appropriations Request Water and Sewer Extension $875,000 - not funded.

Operation Budget Impact

No additional impact on operating budget is anticipated as a result of the building restoration and improvements.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2018 - 09/2021	1,374,124
CONSTRUCTION	10/2021 - 09/2025	9,493,316
	Total Budgetary Cost Estimate:	10,867,440

Means of Financing

Funding Source	Amount
PRKS & REC IMPCT FEE FUND	757,625
WARM MINERAL SPRINGS	3,884,275
SURTAX	6,225,540
Total Programmed Funding:	10,867,440
Future Funding Requirements:	0

Project: WM22MP | **Title:** Warm Mineral Springs Park Master Plan Implementation (60 acres) | **Status:** Existing CIP Project

Category: Parks & Recreation | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	5,000,000

Strategic Pillar

Economic Development & Growth Management

Project Description

This project is for the improvements occurring within the 60-acre undeveloped parcel, It is recommended that the first phase of the development on the 60 acres supports a connection to the Legacy Trail Extension and construction of a new trailhead be prioritized.

Project Rationale

At the April 9, 2019 Commission meeting, Commission adopted the Warm Mineral Springs Park Master Plan. This project supports the future development on the 60 acres. Funding is based on comparative data for a new trailhead and trail connections.

Funding Strategy

Funding source needs to be identified.

Expenditures To Date $0

Operation Budget Impact

Operating impacts will be determined upon completion of the construction documents.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2030 - 09/2031	5,000,000
	Total Budgetary Cost Estimate:	5,000,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	5,000,000

Project: CF19EO | **Title:** City Hall Generator | **Status:** Existing CIP Project

Category: City Facilities | **Department:** FIRE RESCUE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,775,000	1,775,000	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Procurement and installation of an emergency generator for City Hall.

Project Rationale

City Hall serves as the center of government daily operations and as the center location for the coordination of decision-making and emergency operations during disasters. Emergency backup electrical power to City Hall is required for the continuity of mission critical operations during "blue sky" or disaster response.

Funding Strategy

This project is funded with Surtax and a FEMA grant. $455K is going through Surtax and $70K through General Fund totaling the original FEMA grant amount of $525,000. HMGP grant increase was approved, the grant has been increased to $847,385.25.

Expenditures To Date: $1,080,317

Operation Budget Impact

Some operational impact is expected for replenishment of diesel fuel, preventative maintenance of the generator, utilities, and cleaning of EOC support facilities in City Hall.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2018 - 09/2024	1,347,500
EQUIPMENT	10/2018 - 09/2024	250,000
OTHER	10/2018 - 09/2024	177,500
	Total Budgetary Cost Estimate:	1,775,000

Means of Financing

Funding Source	Amount
GRANT	847,385
SURTAX	927,615
Total Programmed Funding:	1,775,000
Future Funding Requirements:	0

Project: F15FPT | **Title:** Public Safety Training Complex | **Status:** Existing CIP Project

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:** B

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,018,910	2,018,910	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

This is initial phase of a regional training complex for Fire/EMS, and Law Enforcement.

Project Rationale

Planning meetings are planned to determine specifics for features, placement, access, etc. The project is necessary to provide training for Fire/EMS/Police to meet adopted level of service in accordance with the Fire Master Plan.

Funding Strategy

This is funded by the District, District Renewal and Replacement and Surtax.

Expenditures To Date: $1,828,420

Operation Budget Impact

Operating impacts include building maintenance, utilities, and miscellaneous supplies for training purposes.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2015 - 09/2021	171,440
CONSTRUCTION	10/2015 - 09/2023	1,759,270
EQUIPMENT	10/2021 - 09/2024	88,200
	Total Budgetary Cost Estimate:	2,018,910

Means of Financing

Funding Source	Amount
FIRE RESCUE DISTRICT	600,000
R & R - FR DISTRICT	88,200
SURTAX	1,330,710
Total Programmed Funding:	2,018,910
Future Funding Requirements:	0

Project: F17R81 | **Title:** Fire Station 81 Rebuild | **Status:** Existing CIP Project

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

Capital Improvement:

LOS/Concurrency: N/A

Project Need: N/A

Project Location

District:

Location: 4980 City Center Blvd

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
15,335,675	15,335,675	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Design and replace Fire Station 81 and Headquarters.

Project Rationale

Fire Station 81 Renovation Project (F17R81) was developed in fiscal year 2017 to renovate and overhaul an aging fire station that was opened in 1998. The original plan for this project was to update and modernize the fire station and administrative offices to address current and future needs.

Due to Hurricane Ian, the damage sustained to Fire Station 81 added to the list of items that were planned for renovation and upgrading requiring the building to be brought up to current building codes as we now exceeded the 50% rule. Wharton-Smith provided staff with two options, retrofit the station using the existing shell or demolish the structure and rebuild. The less expensive option is to demolish and rebuild.
Fire Rescue coordinated with Finance and developed a plan to support the change in the project from a renovation to a rebuild causing a budget amendment to properly support the project and complete Fire Station 81 as it is listed as critical infrastructure.

Funding Strategy

This project is funded with General Fund, Fire Rescue District, General Fund Renewal and Replacement, District Renewal and Replacement and Surtax funds.

Expenditures to Date $345,999

Operation Budget Impact

Some operating impacts are expected as this is an expansion of an existing facility.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2017 - 09/2026	14,985,675
EQUIPMENT	10/2021 - 09/2026	150,000
OTHER	10/2021 - 09/2026	200,000
Total Budgetary Cost Estimate:		15,335,675

Means of Financing

Funding Source	Amount
FIRE RESCUE DISTRICT	3,800,000
GENERAL FUND	250,000
R & R - FR DISTRICT	1,075,000
R & R - GENERAL FUND	125,000
SURTAX	10,085,675
Total Programmed Funding:	15,335,675
Future Funding Requirements:	0

Project: F24EOC | **Title:** Emergency Operations Center Building | **Status:** New Request

Category: City Facilities | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
11,200,000	11,200,000	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Design and construction of a City Emergency Operations Center(EOC) facility to serve as a base of operations during large-scale City-wide emergency events.

Project Rationale

The current location for emergency operations activations for City staff mitigating natural and man-made disasters is located at City Hall in Room 244. This single room is not suitable for the required functions of operating in large scale emergency operations for City-wide emergencies.

Funding Strategy

This project is funded by Surtax.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2026	525,000
CONSTRUCTION	10/2025 - 09/2026	9,675,000
EQUIPMENT	10/2025 - 09/2026	1,000,000
	Total Budgetary Cost Estimate:	11,200,000

Means of Financing

Funding Source	Amount
SURTAX	11,200,000
Total Programmed Funding:	11,200,000
Future Funding Requirements:	0

Project: F24PSC | **Title:** Public Safety Communication Replacement | **Status:** Existing CIP Project

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

Capital Improvement:

LOS/Concurrency: N/A

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,096,999	2,096,999	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

The radio system purchased in Fiscal Year 2014 for Fire Rescue and the Police Department will need to be replaced in Fiscal Year 2024.

Project Rationale

This project is essential to maintaining multi-jurisdictional communications. There will be varied levels of cost associated for North Port Police Dept. and North Port Fire Rescue as continued upgrades are made in the future to allow our agencies to continue to use the County-wide radio system.

Funding Strategy

This project will be funded by Surtax.

Expenditures to date $0

Operation Budget Impact

No operating impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2023 - 09/2024	2,096,999
	Total Budgetary Cost Estimate:	2,096,999

Means of Financing

Funding Source	Amount
SURTAX	2,096,999
Total Programmed Funding:	2,096,999
Future Funding Requirements:	0

Project: F24S87 | **Title:** Future Fire Station | **Status:** Existing CIP Project - Revised Request

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **LOS/Concurrency:** N/A | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
7,432,000	0	2,093,160	0	5,338,840	0	0	4,751,960

Strategic Pillar

Safe Community

Project Description

This project is for the future land acquisition, design, and construction of a new fire station (Fire Station 87) tentatively in the area north of I-75 at N. Toledo Blade Blvd as well as associated response apparatus. The Engine and Ambulance were ordered via a letter of intent to purchase and are anticipated to be delivered in 2027. The timeline of this project could change based upon development timelines.

Project Rationale

Land may need to be purchased in advance of station design and construction. There is potential that FY25 will be when land is acquired. Architectural and design may be in 2025 or 2026 with construction potentially from FY 2026-27. Estimates for design and construction were updated to reflect current pricing and potential escalations through 2027.

Funding Strategy

This project is partially funded by Surtax. The remaining amount is TBD.

Operation Budget Impact

This project will have a significant impact on operational and personnel costs. With the opening of the new Fire Station, additional staffing will be needed to meet the service level needs of the District. These costs will be adjusted when they become more defined.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	1,568,160
LAND ACQUISITION	10/2024 - 09/2025	525,000
CONSTRUCTION	10/2026 - 09/2027	7,840,800
EQUIPMENT	10/2026 - 09/2027	2,250,000
	Total Budgetary Cost Estimate:	12,183,960

Means of Financing

Funding Source	Amount
SURTAX	7,432,000
Total Programmed Funding:	7,432,000
Future Funding Requirements:	4,751,960

Project: F25DIS | **Title:** Controlled Medical Supply Dispensers | **Status:** New Request

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
55,300	0	55,300	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

This project would fund six 24/7 Controlled Access dispensers to EMS Supplies and Pharmaceuticals with real time reporting.

Project Rationale

The dispensers will aid in controlling access, tracking of inventory to better realize accurate budgeting and dispensing of products to eliminate waste. These machines work with our current inventory system to generate dispensing histories, low stock alerts, expiring meds/product, and generates pick lists for restocking. A dispenser would be readily available at each fire station. This project would lessen man hours used to hand inventory stock levels. It would also lessen product loss due to expiration and par levels that should be adjusted whether that be lower or higher based on volume usage, etc. Current recurring is $10,000 for RFID. This would be eliminated with the purchase of these.

Currently our rescues must go out of service to replenish medical supplies and medications, at our Logistics office, which is located at one station, after emergency calls. As call volume continues to increase, response times will increase, and availability of units will decrease as they are replenishing supplies. Having these medical supply dispensers located at each station, will lessen their travel time to replenish and keep them in service/available for calls.

Funding Strategy

This project would be funded with Impact Fees.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2025	55,300
	Total Budgetary Cost Estimate:	55,300

Means of Financing

Funding Source	Amount
FIRE IMPACT FEE FUND	55,300
Total Programmed Funding:	55,300
Future Funding Requirements:	0

Project: F25LFB | **Title:** Replacement Rescue Lift Bags | **Status:** New Request

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
62,600	0	62,600	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Replacement of current lift bags used during rescue operations for the lifting of objects such as vehicles, structural components, heavy equipment etc. These lift bags are on all aerial apparatus.

Project Rationale

Fire Rescue's lift bags will be out of compliance because of date of manufacture. (10 years). If unfunded we won't have the bags to utilize for heavy lifting rescue operations.

Funding Strategy

This project would be funded by District Renewal and Replacement funds.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2024	62,600

Total Budgetary Cost Estimate: 62,600

Means of Financing

Funding Source	Amount
R & R - FR DISTRICT	62,600

Total Programmed Funding: 62,600

Future Funding Requirements: 0

Project: F25SCB | **Title:** SCBA Replacement | **Status:** Existing CIP Project

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,044,530	0	1,044,530	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Fire Rescue's self-contained breathing apparatuses (SCBA) were last replaced in FY 2015. They will be scheduled for replacement in FY 2025 per manufacturer specifications and industry standards. This will replace 82 SCBA's and 180 cylinders.

There is grant potential in the amount of $808,655.04. This grant was applied for in FY 2024 and award notification is expected in Fall 2024. If awarded, any funds not needed will return to Fire District R&R.

Project Rationale

Fire Rescue relies on SCBA as part of our personal protective equipment (PPE) for operations in hazardous and toxic environments during emergencies. The planned replacement every ten years ensures Fire Rescue is maintaining appropriate PPE for our first responders

Funding Strategy

This project will be funded by District Renewal and Replacement.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2025	1,044,530
	Total Budgetary Cost Estimate:	1,044,530

Means of Financing

Funding Source	Amount
R & R - FR DISTRICT	1,044,530
Total Programmed Funding:	1,044,530
Future Funding Requirements:	0

Project: F26STB | **Title:** Storage Building at Station 85 | **Status:** Existing CIP Project

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	2,400,000

Strategic Pillar

Safe Community

Project Description

This project is for the construction of a storage building for our Logistics Operation.

Project Rationale

With the growth of the city and increase need for storage area for reserve fleet and logistical supplies, Fire Rescue is planning for a storage building to support the growing department. This building would have the ability to house reserve units and protect them from the elements as well as provide an area for our logistics and maintenance personnel, as we have outgrown available space at Station 84 where they are currently located.

Funding Strategy

This project is currently unfunded for FY 2025. Funding is assigned via Surtax IV in FY30-39, however there is an immediate need for this building should additional funding become available sooner.

Operation Budget Impact

Operating impacts include building maintenance, utilities, and miscellaneous supplies.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2026	2,400,000
	Total Budgetary Cost Estimate:	2,400,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	2,400,000

Project: F27EXT | **Title:** Replacement Extrication Equipment | **Status:** New Request

Category: Public Safety - Fire Rescue | **Department:** FIRE RESCUE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
270,000	0	0	0	270,000	0	0	0

Strategic Pillar

Safe Community

Project Description

Scheduled replacement of existing extrication equipment.

Project Rationale

Fire Rescue's extrication equipment is subject to heavy wear and tear due to the nature of it's use. Fire Rescue schedules replacement to ensure proper function and operation during high risk extrication and rescue emergencies. This equipment undergoes annual and periodic maintenance as needed but will require agency wide replacement in 2027.

Funding Strategy

This project will be funded by District Renewal and Replacement.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2026 - 09/2027	270,000
	Total Budgetary Cost Estimate:	270,000

Means of Financing

Funding Source	Amount
R & R - FR DISTRICT	270,000
Total Programmed Funding:	270,000
Future Funding Requirements:	0

Project: PD21DT | **Title:** Public Safety Driving Track | **Status:** Existing CIP Project

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
270,000	270,000	0	0	0	0	0	3,800,000

Strategic Pillar

Safe Community

Project Description

Staff is recommending the driving track located on Price Boulevard be brought up to meet today's standards of the Florida Department of Law Enforcement.

Project Rationale

In the 1990's, a certified law enforcement driving track was constructed for the purpose of law enforcement driver training for local law enforcement. The driving track does not meet today's Florida Department of Law Enforcement (FDLE) standards. The current driving track is certified under a "grandfather" clause with the state and any changes or addition to the track will break the grandfather clause a new driving track 300 x 600 would have to be constructed to meet today's FDLE standards. In 2019, the Sarasota County School Board and the City of North Port canceled a Usage and Maintenance Agreement, and the property was turned back over to the City of North Port. It is the intention to have the current driving track land and the Public Works Department land next to the driving track that is currently occupied by the Utilities Department become a Public Safety Complex to where Police and Fire, both local and surrounding, can utilize the driving track for training purposes. In FY2024, $70,000 was requested to complete a Master Plan for design of the entire Public Safety Complex, that will provide a site assessment, conceptual design, cost estimate of construction and a program needs assessment such as but not limited to; a new driving track, fire tower (current), shoot house, indoor classrooms, indoor staff offices, indoor gun range, obedience and agility course for K9 and various other site location for Police and Fire training props throughout the complex.

Funding Strategy

Requesting this project to be funded by Surtax.

Expenditures To Date $168,461

Operation Budget Impact

Operating costs will be determined upon completion of planning and design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2025	570,000
CONSTRUCTION	10/2025 - 09/2034	3,500,000
	Total Budgetary Cost Estimate:	4,070,000

Means of Financing

Funding Source	Amount
SURTAX	270,000
Total Programmed Funding:	270,000
Future Funding Requirements:	3,800,000

Project: PD21LP | **Title:** License Plate Readers | **Status:** Existing CIP Project

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,376,339	1,376,339	0	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

Installation and implementation of Automatic License Plate Readers throughout the city.

Project Rationale

Staff recommended the expansion of the use of Automatic License Plate Readers (ALPR) throughout the city. ALPR's have proven to enhance safety to the community and law enforcement by providing immediate alerts when wanted vehicles or people are located with the potential to prevent crime. ALPR's further provide strong leads to investigators when a vehicle is used in the commission of a crime within the city, which could lead to quickly identifying suspects and locating loved ones who have been reported missing (silver alerts, abductions, etc.). There are currently seventy (70) ALPRs spread across twenty-three (23) selected site locations throughout the city. The selected locations are strategic locations in capturing vehicles traveling in and out of the city through the main points of travel. In FY2024, staff requested additional funding to add five (5) fixed locations which would add an additional twenty-two (22) ALPRs to the project at locations that are more centralized throughout the city.

Funding Strategy

This project be funded by Surtax and General Funds.

Expenditures To Date $1,191,239

Operation Budget Impact

Operating impacts include implementation of equipment and license fees per camera, which includes software and updates.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2021 - 09/2024	1,376,339
	Total Budgetary Cost Estimate:	1,376,339

Means of Financing

Funding Source	Amount
GENERAL FUND	11,339
SURTAX	1,365,000
Total Programmed Funding:	1,376,339
Future Funding Requirements:	0

Project: PD21PE | **Title:** New Police Headquarters | **Status:** Existing CIP Project

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
8,550,000	8,550,000	0	0	0	0	0	122,550,429

Strategic Pillar

Safe Community

Project Description

Planning, design, and construction of a building for multi-use of Police Department Units.

Project Rationale

The Department is operating above 185% space capacity. The City of North Port is rapidly growing in population, commercial business and entertainment venues. The growth of these areas is causing an increase in service levels across the entire operations of the Police Department. The need to expand or build a new Police Department Headquarters is immediate. On April of 2022, Commission approved and awarded Professional Architectural and Engineering Services, Schenkel & Shultz, Inc. to conduct architectural/engineering and construction analysis on renovations and additions costs to the current Police Department Headquarters, a design of a new Emergency Operations Center and a design of a new Police Headquarters. Additionally, Schenkel & Shultz completed an analysis on a Facility Space Needs and a Staff Study that included current staffing needs and a projected growth of department personnel. On March 2nd, 2023, Schenkel & Shultz provided a presentation to Commission with the recommendation of building an entirely new Police Headquarters in lieu of renovating and expanding the current Headquarters. Commission unanimously approved the recommendations from Schenkel & Shultz and directed the City Manager to bring back a new site location and to find available funding for the purchasing of the land. Commission further approved a thirty 30% design build of the new Police Headquarters and EOC once the site location is approved by Commission. On April 2, 2024, Commission approved to seek funding for 100% design build for the new PD HQ design that takes the department's growth to 2065.

Funding Strategy

This project is funded using Surtax allocation. Source of additional funding has not yet been determined.

Expenditures To Date $3,454,059

Operation Budget Impact

Operating costs will be determined upon design completion.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2028	5,455,830
LAND ACQUISITION	10/2022 - 09/2028	2,764,599
CONSTRUCTION	10/2022 - 09/2028	122,880,000
	Total Budgetary Cost Estimate:	131,100,429

Means of Financing

Funding Source	Amount
GENERAL FUND	4,000,000
SURTAX	4,550,000
Total Programmed Funding:	8,550,000
Future Funding Requirements:	122,550,429

Project: PD23SH | **Title:** Public Safety Training Complex - Shoothouse | **Status:** Existing CIP Project

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	850,000

Strategic Pillar

Safe Community

Project Description

This is intended to be in the public safety training complex for Police simmunition training. Project F15FPT was the beginning of this joint effort between Fire and Police for a multiuse training facility. Due to shortfall of funding, this projects funding allocation was transferred to the Fire Tower for completion of their project.

Project Rationale

Funding Strategy

The project funding is to be determined.

Expenditures To Date $0

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2026	100,000
CONSTRUCTION	10/2022 - 09/2030	750,000
	Total Budgetary Cost Estimate:	850,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	850,000

Project: PD24GR | **Title:** Outdoor Gun Range | **Status:** Existing CIP Project

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District: N/A

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	120,000

Strategic Pillar

Safe Community

Project Description

Planning, design, and construction of an outdoor gun range within the city limits.

Project Rationale

The Police Department currently utilizes Knights Trail Outdoor Gun range in Venice, Florida for firearms qualifications and ongoing training relating to firearms and less lethal weapons. our officers have to travel out of the city for training and have to pay $7.50 per hour per officer for the use of the Sheriff's Office facility. The department budget is approximately $11,700 annually for the use of their facility. Second, there are also scheduling constraints when dealing with multiple agencies trying to schedule firearms training throughout the year in Sarasota County. By having an outdoor range locally, the department could save a residual cost of $11,700 per year and would allow their local law enforcement to remain in the city to train. The department has identified land of interest owned by the city and located in the far North Eastern part of the city that borders Desoto County.

Funding Strategy

The project funding is to be determined.

Expenditures To Date $0

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2029	120,000
Total Budgetary Cost Estimate:		120,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	120,000

Project: PD25SS | **Title:** VMware Storage Server | **Status:** New Request

Category: Public Safety - Police | **Department:** POLICE DEPARTMENT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
550,000	0	550,000	0	0	0	0	0

Strategic Pillar

Safe Community

Project Description

The Police Department's production storage server has reached end of life, and we are no longer able to purchase support for the device. The Police Department currently uses Hyper V as our hypervisor and a centralized storage server with independent host servers. The Police Department is looking to move to the VMware hypervisor and transition to a node-based hardware solution called VxRail. In a node-based solution, each node has its own resources (storage, processing, and ram). The nodes are combined together to form the virtual environment. As additional storage, processing power or RAM are needed, nodes can be added incrementally commensurate with the demand or need. The VxRail hardware is purpose built for VMware and ensure there will not be any compatibility problems between the virtual environment and the hardware.

Project Rationale

The Police Department is committed to aligning our IT infrastructure with that of City IT to enhance interoperability and ensure mutual support in the event of failures or outages. In line with this objective, we are planning a transition from our current virtual environment to a new one, encompassing both software and hardware components. Simply replacing the existing production storage server would incur a cost of approximately $300,000. However, this approach would diverge from our goal of harmonizing our infrastructure with City IT. Furthermore, a phased transition is not feasible due to the complete incompatibility between the two environments.

Funding Strategy

This project is funded by Surtax.

Operation Budget Impact

Reoccurring cost for the VMware virtual environment for the annual licensing fee related to the software.
Vmware (Annual): $40K

Reoccurring maintenance agreement cost for the server hardware every three years.
VxRail (3 year): $40K

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2025	550,000
	Total Budgetary Cost Estimate:	550,000

Means of Financing

Funding Source	Amount
SURTAX	550,000
Total Programmed Funding:	550,000
Future Funding Requirements:	0

Project: R15PW1U15PW1 | **Title:** Price Boulevard Widening Phase I | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** A

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency: Yes
Capital Improvement:
Project Need: N/A

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
19,951,162	9,735,352	3,671,820	3,250,000	3,293,990	0	0	41,537,860

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This Project is to design and prepare engineering plans, specifications and estimates for competitive bidding for the acquisition of land for stormwater ponds, dark fiber installation, and construction to expand Price Boulevard to 5 lanes, including a multi-use path on both sides of the roadway, within the existing 100-foot right-of-way between Sumter Boulevard and Toledo Blade Boulevard. Activities include engineering, permitting and design of the Myakkahatchee Creek Bridge. Project also includes initial design for the relocation of water and wastewater mains in the project area.

Project Rationale

This project will improve the traffic flow between Sumter Boulevard and Toledo Blade Boulevard as well as harden the waterway crossings.

Funding Strategy

This Project is funded with the following sources: Road and Drainage District, Escheated Lots, Transportation Impact Fees, Surtax, Bond, and Utility Revenue Fund.

Expenditures To Date $4,498,816

Operation Budget Impact

The operating impact of this project includes the addition of general maintenance for the roadway, maintenance and electrical for streetlights and retention pond maintenance. Future maintenance costs for utilities include the water line and hydrants and will be calculated when design is complete.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2014 - 09/2025	5,849,637
LAND ACQUISITION	10/2014 - 09/2025	1,994,745
CONSTRUCTION	10/2014 - 09/2027	53,644,640
Total Budgetary Cost Estimate:		61,489,022

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	100,000
ESCH LOT-LAND/FUTURE PROJ	1,850,000
SURTAX	1,380,000
UTILITY REVENUE FUND	221,638
NP TRANSPORT IMPACT FEES	16,399,524
Total Programmed Funding:	19,951,162
Future Funding Requirements:	41,537,860

Project: R19BRR | **Title:** Bridge Repair & Maintenance | **Status:** Existing CIP Project - Revised Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency:
Capital Improvement:
Project Need:

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,233,799	733,799	500,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual project for rehabilitation of City bridges. The Department of Public Works identified the bridge at Pan American Boulevard and the Cocoplum Waterway for rehabilitation with design currently in progress and construction anticipated in Fiscal Year 2025.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the City. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable roadway system.

Funding Strategy

This Project is funded by Road & Drainage District Funds and Surtax.

Expenditures To Date $140,900

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2018 - 09/2021	151,000
CONSTRUCTION	10/2021 - 09/2026	1,082,799
	Total Budgetary Cost Estimate:	1,233,799

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	749,799
SURTAX	484,000
Total Programmed Funding:	1,233,799
Future Funding Requirements:	0

Project: R20DSI | **Title:** Drainage System Improvements | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,773,347	1,773,347	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure in Grid 307, which include Pan American Boulevard seawall at Jeffrey Lake, Talbot Street outfall, and Talbrook Road and Mayland Street stormwater pipes.

Project Rationale

This includes pipe replacement, outfall piping and culvert installation, and rehabilitation of swales, retention ditches and canals. These improvements are part of a viable Drainage Program to maintain water quality and control potential flooding.

Funding Strategy

This Project is funded by Road & Drainage District funds and Surtax.

Expenditures To Date $1,728,641

Operation Budget Impact

This Project is an enhancement to the existing stormwater drainage system. Operational and economic efficiencies will be realized from the improvements to this stormwater drainage system.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2019 - 09/2024	1,773,347
	Total Budgetary Cost Estimate:	1,773,347

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	727,264
SURTAX	1,046,083
Total Programmed Funding:	1,773,347
Future Funding Requirements:	0

Project: R20FAC | **Title:** Public Works Facility Phase II | **Status:** Existing CIP Project

Category: Public Works - Facilities Maintenance | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
10,730,817	3,045,437	2,070,400	425,000	2,594,990	2,594,990	0	354,600

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Phase II is anticipated for construction in 2027,and includes buildings for personnel and equipment and supply storage, parking areas and an outdoor Fleet Management Division repair facility. The buildings for personnel and equipment and supply storage are proposed to be built on Road and Drainage District property directly east of the current facility.

Project Rationale

Phase I of the Public Works Facility Master Site Plan was completed in 2012 with construction of the Fleet/Administration building and parking areas. The existing modular buildings that house the Facilities Maintenance Division and Solid Waste Division staff, and the modular units installed following hurricane damage to the dated Operations and Maintenance Division would be removed and additional stormwater and parking areas would be constructed on the current site. New personnel and storage buildings would be constructed on the Road and Drainage District property east of the Phase I facility. A Preliminary Space Needs Assessment was completed in 2010 and a Master Design Concept was completed in 2011, but both would need to be revised with current information to account for the growth of the Department.

Funding Strategy

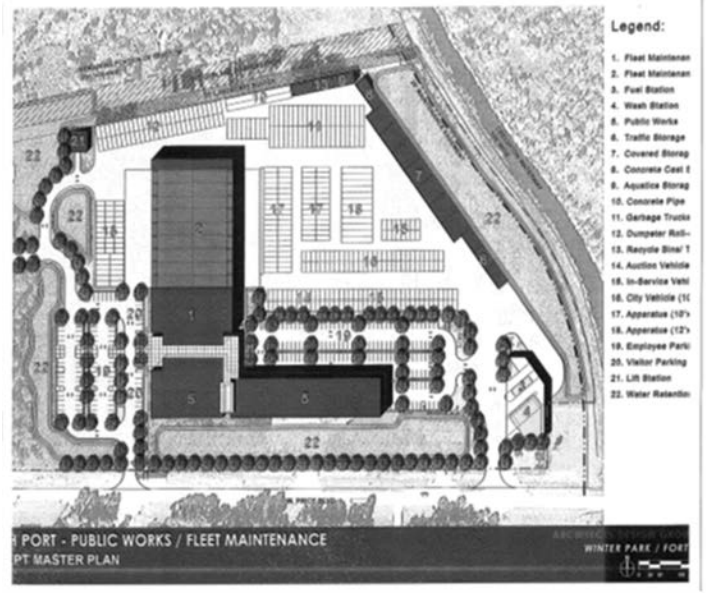
This Project is funded by Road & Drainage District funds, Solid Waste District funds, Fleet Management Funds and General Government Impact Fees.

Expenditures To Date $143,955

Operation Budget Impact

When the Project has appropriated funding, any operating impacts will be determined at that time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2019 - 09/2022	302,317
CONSTRUCTION	10/2026 - 09/2028	10,783,100
	Total Budgetary Cost Estimate:	11,085,417

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	7,892,251
GENERAL GOV'T IMPACT FEES	1,221,006
FLEET MANAGEMENT	125,460
SOLID WASTE DISTRICT	1,492,100
Total Programmed Funding:	10,730,817
Future Funding Requirements:	354,600

Project: R20HCI | **Title:** Hillsborough/Cranberry Intersection Improvements | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,143,630	3,143,630	0	0	0	0	0	2,123,038

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The City of North Port and Charlotte County entered into an Interlocal Agreement for the study and design of intersection improvements at Hillsborough Boulevard and Cranberry Boulevard. The Intersection Alignment Study was completed in Fiscal Year 2021. The Design/Permitting Phase identified land acquisition needs and began in Fiscal Year 2022. An Interlocal Agreement with Charlotte County for reimbursement for construction services is currently in negotiations. Once executed, this funding is anticipated to address the future funding requirement. Construction completion is anticipated in Fiscal Year 2026.

Project Rationale

Project costs are split 50/50 between the City of North Port and Charlotte County. Study costs are $142,393.04 and design costs are $393,160. Estimated land acquisition costs are $142,400.00. The draft study has estimated construction costs at $4,588,715

Funding Strategy

This project is funded by Road & Drainage District funds, Impact Fees, Surtax funds, and funding reimbursement for design costs by Charlotte County (Outside Agency). An agreement with Charlotte County to provide reimbursement for 50% of construction costs for this project is currently in negotiations.

Expenditures To Date $605,648 Reimbursement To Date $294,442

Operation Budget Impact

Future operating costs will be determined after the project design is determined.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2023	535,553
LAND ACQUISITION	10/2019 - 09/2024	142,400
CONSTRUCTION	10/2022 - 09/2026	4,588,715
	Total Budgetary Cost Estimate:	5,266,668

Means of Financing

Funding Source	Amount
OUTSIDE AGENCY	300,667
ROAD & DRAINAGE DISTRICT	242,686
SURTAX	125,000
NP TRANSPORT IMPACT FEES	2,475,277
Total Programmed Funding:	3,143,630
Future Funding Requirements:	2,123,038

Project: R20MPA | **Title:** US 41 Multimodal Path Amenities and Parking | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
250,000	250,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Commission directed amenities such as benches and minor landscaping be added to the multi-modal path constructed by the Florida Department of Transportation between Tuscola Boulevard and Ortiz Boulevard. The Commission directed that the Department of Public Works plan to install a greater ratio of trees than benches for this project.

R16TTP and R19TTP were also combined and added to this project. R16TTP is for the construction of a series of linear parking spaces along the Tamiami Trail frontage road, south of US 41 between Bolander Terrace and North Port Boulevard, and Landover Terrace and Almonte Terrace. R19TTP is for the construction of a series of linear parking spaces along the Tamiami Trail frontage road, north of US 41 between North Port Boulevard and Espanola Drive. The project will include a review of potential funding sources, including potential special assessments and parking meters.

Project Rationale

This project will provide greater appeal for the public to utilize the multimodal path between Tuscola Boulevard and Ortiz Boulevard and added parking along the Tamiami Trail frontage road, south of US 41 between Bolander Terrace and North Port Boulevard, and Landover Terrace and Almonte Terrace, and along the Tamiami Trail frontage road, north of US 41 between North Port Boulevard and Espanola Drive.

Funding Strategy

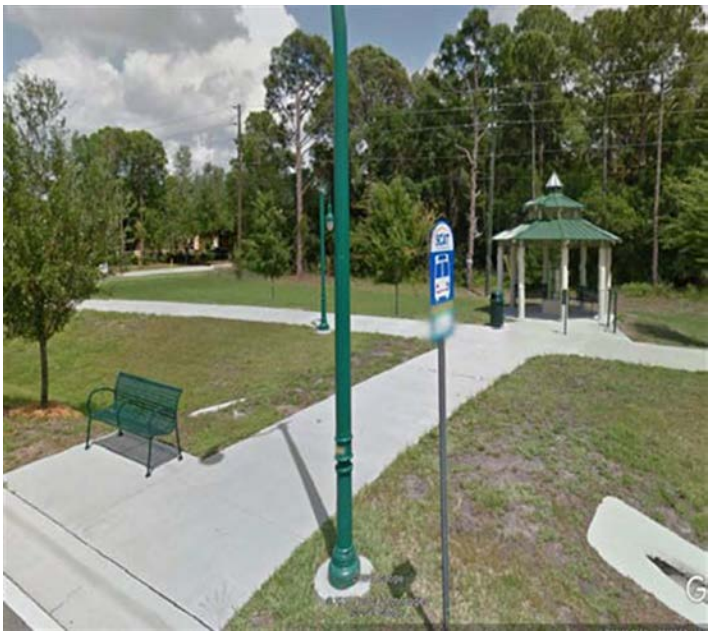
This project is funded by Surtax.

Expenditures To Date $35,232

Operation Budget Impact

Operation impact will be determined after project design is completed.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2019 - 09/2022	17,440
CONSTRUCTION	10/2024 - 09/2025	232,560
	Total Budgetary Cost Estimate:	250,000

Means of Financing

Funding Source	Amount
SURTAX	250,000
Total Programmed Funding:	250,000
Future Funding Requirements:	0

Project: R20PTS | **Title:** Price Traffic Signal at High School | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
834,129	834,129	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

A Warrant Study was completed and indicated a signal was warranted for Price Boulevard at the North Port High School/Heron Creek Middle School driveway entrances. Additional funds were proposed for the traffic signal construction in Fiscal Year 2024. Pursuant to City Commission direction, staff has discussed financial participation with the Sarasota County School Board but have been unsuccessful. Sarasota County School Board is in support of the project but will not assist with funding. This project is currently under construction with anticipated completion in summer of 2024.

Project Rationale

The traffic signal will moderate vehicle traffic from the High School and Middle School.

Funding Strategy

This project is funded by Road & Drainage District funds, Impact Fees and Surtax.

Expenditures To Date $528,695

Operation Budget Impact

Operating impacts include the maintenance and electricity of the traffic signal.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2019 - 09/2022	125,000
CONSTRUCTION	10/2020 - 09/2024	709,129
Total Budgetary Cost Estimate:		834,129

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	736,342
SURTAX	37,787
NP TRANSPORT IMPACT FEES	60,000
Total Programmed Funding:	834,129
Future Funding Requirements:	0

Project: R21BRR | **Title:** Bridge Rehabilitation and Repair | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
490,995	490,995	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual Project for Rehabilitation of City Bridges. The Department of Public Works identified the bridge at North Port Boulevard and the Cocoplum Waterway for Rehabilitation with design currently in process and construction anticipated in Fiscal Year 2026.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the Department of Public Works. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable transportation network.

Funding Strategy

This Project is funded by Surtax.

This project has been approved for reimbursement funding from the RSRQ CDBG-DR Funds in the amount of $106,000.

Expenditures To Date $190,469

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2021	165,000
CONSTRUCTION	10/2021 - 09/2026	325,995
	Total Budgetary Cost Estimate:	490,995

Means of Financing

Funding Source	Amount
SURTAX	490,995
Total Programmed Funding:	490,995
Future Funding Requirements:	0

Project: R21S13 | **Title:** Water Control Structure 113 | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: No	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,362,728	4,362,728	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit and reconstruction of Water Control Structure (WCS) 113 located on the Snover Waterway east of the Myakkahatchee Creek. Design began in Fiscal Year 2021 and construction began in Fiscal Year 2024.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement. The proper operation of this gated structure is critical for releasing water from the Snover Waterway into the Myakkahatchee Creek. Design began in Fiscal Year 2021 and construction was scheduled for Fiscal Year 2022. However, design and construction were delayed on this project as staff pursued grant funding, the grant application was not approved. Construction is now underway.

Funding Strategy

Project design is funded by Road and Drainage District funds.

Expenditures To Date $2,949,215

Operation Budget Impact

The operating impact of this project will include electrical costs for automated motorized gates with telemetry and will be determined during the construction phase.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2021	290,000
CONSTRUCTION	10/2021 - 09/2026	4,072,728
	Total Budgetary Cost Estimate:	4,362,728

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	4,362,728
Total Programmed Funding:	4,362,728
Future Funding Requirements:	0

Project: R21S14 | **Title:** Water Control Structure 114 | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,199,145	3,199,145	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit, and reconstruction of Water Control Structure (WCS) 114 located on the Snover Waterway at North Salford Boulevard. Design is underway and construction is anticipated to start in Fiscal Year 2025.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement.

Funding Strategy

This project is funded by Road and Drainage District funds and Surtax.

Expenditures To Date $147,460

Operation Budget Impact

No operational impact expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2022	169,149
CONSTRUCTION	10/2020 - 09/2025	3,029,996
	Total Budgetary Cost Estimate:	3,199,145

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,169,149
SURTAX	2,029,996
Total Programmed Funding:	3,199,145
Future Funding Requirements:	0

Project: R21WSE | **Title:** Welcome Sign on East US 41 | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: N/A

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	237,600

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design and construct a City of North Port welcome sign at the City's boundary on east US 41.

Project Rationale

During the US 41 widening project, the City of North Port's welcome sign on the eastern edge of the City was removed. This new sign will improve City gateway features, serving as a welcome to the City and delineating where the City boundary begins. This project will not move forward until funding is secured.

Funding Strategy

This project is currently unfunded.

Expenditures To Date $0

Operation Budget Impact

The operating impact will be determined at project design.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	12,700
CONSTRUCTION	10/2021 - 09/2028	224,900
	Total Budgetary Cost Estimate:	237,600

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	237,600

Project: R2275S | **Title:** I-75 Interchange Road Infrastructure Improvements (Sumter Blvd) | **Status:** Existing CIP Project - Revised Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** | **Project Need:**

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,171,812	3,171,812	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construct a traffic signal on Sumter Boulevard at the I-75 northbound entrance and exit ramps. Planning and design in Fiscal Year 2022 and construction in Fiscal Year 2025. Staff are coordinating efforts with the Florida Department of Transportation (FDOT) to develop a local funding agreement and project timeline.

Project Rationale

There are extremely long queues in the morning and evening peak hours at the I-75 interchange at Sumter Boulevard creating unsafe conditions. The installation of the traffic signal can greatly improve the operations and safety of this interchange.

Funding Strategy

Transportation Impact Fees have been allocated for the Plan/Design/Engineering phase. Additionally, the City continues to pursue a funding agreement with FDOT and additional grant opportunities.

Expenditures To Date $0

Operation Budget Impact

Depending on the terms of any agreement with FDOT, Operational impacts may include signal maintenance.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	500,000
CONSTRUCTION	10/2022 - 09/2025	2,671,812
	Total Budgetary Cost Estimate:	3,171,812

Means of Financing

Funding Source	Amount
NP TRANSPORT IMPACT FEES	3,171,812
Total Programmed Funding:	3,171,812
Future Funding Requirements:	0

Project: R22CTP | **Title:** Citywide Tree Planting | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** BUILDING | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:** N/A
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
718,983	318,983	300,000	100,000	0	0	0	0

Strategic Pillar

Environmental Resiliency & Sustainability

Project Description

Annual project for the tree removal, relocation, and planting program for public right of ways and City parks. The tree planting program is already in place, and will be continued annually. Trees are planted throughout the year as needs and locations are identified.

Project Rationale

This includes tree removal, relocation and plantings. These improvements are part of a viable tree planting program to maintain a healthy urban forest.

Funding Strategy

This Project is funded by Road & Drainage District and Tree Funds. All R&D District funds have been expended. All future funding needs for this project will be funded by the Tree Fund.

Total Expenditures To Date: $183,791
R&D District Expenditures to Date: $103,983
Tree Fund Expenditures to Date: $79,808

Operation Budget Impact

The operating impact of this project will include tree maintenance and will be determined during the planting phase.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
LANDSCAPING	10/2021 - 09/2026	718,983
	Total Budgetary Cost Estimate:	718,983

Means of Financing

Funding Source	Amount
TREE FUND	615,000
ROAD & DRAINAGE DISTRICT	103,983
Total Programmed Funding:	718,983
Future Funding Requirements:	0

Project: R22DSI | **Title:** Drainage System Improvements | **Status:** Existing CIP Program

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,396,916	1,396,916	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation and replacement of the City's stormwater drainage system infrastructure. Work will include starting Grid 204 west of Salford, and the continued surveying of the Cocoplum Waterway.

Project Rationale

This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation. These improvements are part of a viable Drainage Program to maintain water quality and control potential flooding.

Funding Strategy

This Project is funded by Surtax and Road and Drainage District funds.

Expenditures To Date $1,391,710

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2021 - 09/2024	1,396,916
	Total Budgetary Cost Estimate:	1,396,916

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	161,153
SURTAX	1,235,763
Total Programmed Funding:	1,396,916
Future Funding Requirements:	0

Project: R22I75 | **Title:** I-75 Interchange Road Infrastructure Improvements (Toledo Blade Blvd) | **Status:** Existing CIP Project - Revised Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** | **Project Need:**

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,572,197	1,072,197	2,500,000	0	0	0	0	2,475,277

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construct a traffic signal on Toledo Blade Boulevard at the I-75 northbound entrance and exit ramps. Planning and design began in Fiscal Year 2022 and construction is planned for in Fiscal Year 2025. Staff are coordinating efforts with the Florida Department of Transportation (FDOT) to develop a local funding agreement and project timeline. Concurrently, the Department of Public Works is proceeding with the design of temporary signals as an alternative to determine the quickest way to complete this project.

Project Rationale

There are extremely long queues in the morning and evening peak hours at the I-75 interchange at Toledo Blade Boulevard creating unsafe conditions. The installation of the traffic signal can greatly improve the operations and safety of this interchange.

Funding Strategy

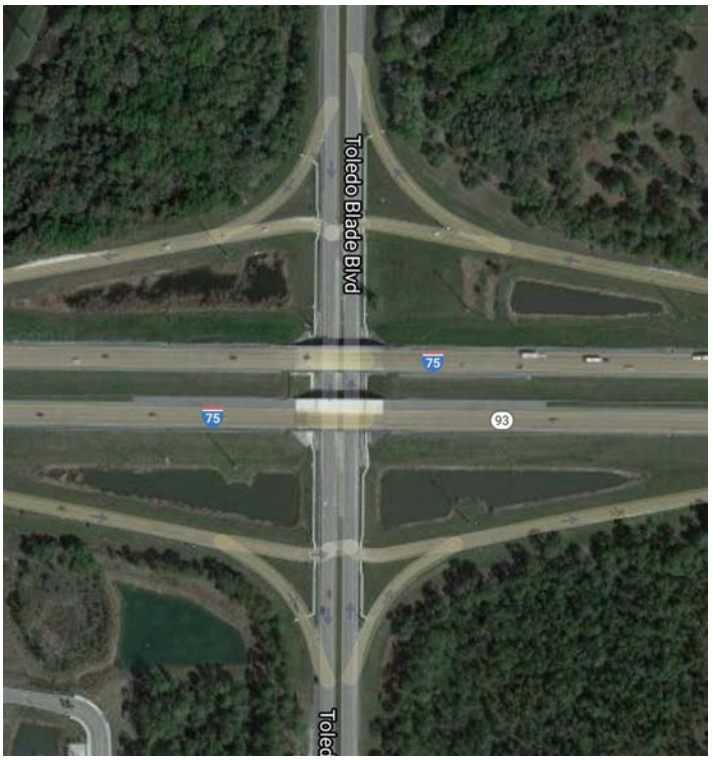
Transportation Impact Fees have been allocated for the Plan/Design/Engineering phase. The project has also been awarded a $2,500,000 Federal Grant that will be funded through FDOT and the city continues to pursue a funding agreement with FDOT and additional grant opportunities.

Expenditures To Date $0

Operation Budget Impact

Depending on the terms of any agreement with FDOT, operational impacts may include signal maintenance.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	500,000
CONSTRUCTION	10/2022 - 09/2025	5,547,474
	Total Budgetary Cost Estimate:	6,047,474

Means of Financing

Funding Source	Amount
FEDERAL FUNDING	2,500,000
NP TRANSPORT IMPACT FEES	1,072,197
Total Programmed Funding:	3,572,197
Future Funding Requirements:	2,475,277

Project: R22RDD | **Title:** RDD - Land | **Status:** Existing CIP Project - Revised Request

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes
LOS/Concurrency:
Capital Improvement:
Project Need:

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,302,070	1,052,070	50,000	50,000	50,000	50,000	50,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The acquisition of land needed to access drainage infrastructure.

Project Rationale

General Development Corporation sold parcels around drainage infrastructure such as water control structures and retention ditches without leaving land for maintenance access. There have been sufficient vacant parcels throughout the City available for access but with the City's growth, these parcels are being developed. Road and Drainage needs to acquire parcels to have access for repair and maintenance of the drainage system.

Funding Strategy

The funding strategy is Road & Drainage District.

Expenditures To Date $738,782

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
LAND ACQUISITION	10/2021 - 09/2029	1,302,070
	Total Budgetary Cost Estimate:	1,302,070

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,302,070
Total Programmed Funding:	1,302,070
Future Funding Requirements:	0

Project: R22RRH | **Title:** Road Rehabilitation | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
7,491,024	7,491,024	0	0	0	0	0	25,135

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Resurfacing, surface rejuvenation, micro-surfacing and crack sealing of various public roads with the City limits.

Project Rationale

This project is part of an annual road rehabilitation program to prevent roads from falling into sub-standard conditions.

Funding Strategy

This project is funded by Road & Drainage District funds and Surtax.

Expenditures To Date $3,308,673

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2021 - 09/2025	7,516,159
	Total Budgetary Cost Estimate:	7,516,159

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	6,214,578
SURTAX	1,276,446
Total Programmed Funding:	7,491,024
Future Funding Requirements:	25,135

Project: R22SPD | **Title:** Ponce De Leon Boulevard Multi-Use Path | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
188,888	188,888	0	0	0	0	0	451,112

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construct a ten-feet wide multi-use path along the southeasterly right-of-way on Ponce De Leon Boulevard from Skyview Drive to Hornbuckle Boulevard. Design completed in Fiscal Year 2022 and construction began in Fiscal Year 2024.

Project Rationale

Construction of sidewalks/multi-use paths is a priority of the City Commission and residents. Each year, funding is appropriated to design and construct sidewalks/multi-use paths to provide safe pedestrian travel primarily within a 2-mile radius of schools, and secondarily, on all arterial and collector roads. This section will continue the existing sidewalk on Ponce De Leon Boulevard that ends at Skyview Drive.

Funding Strategy

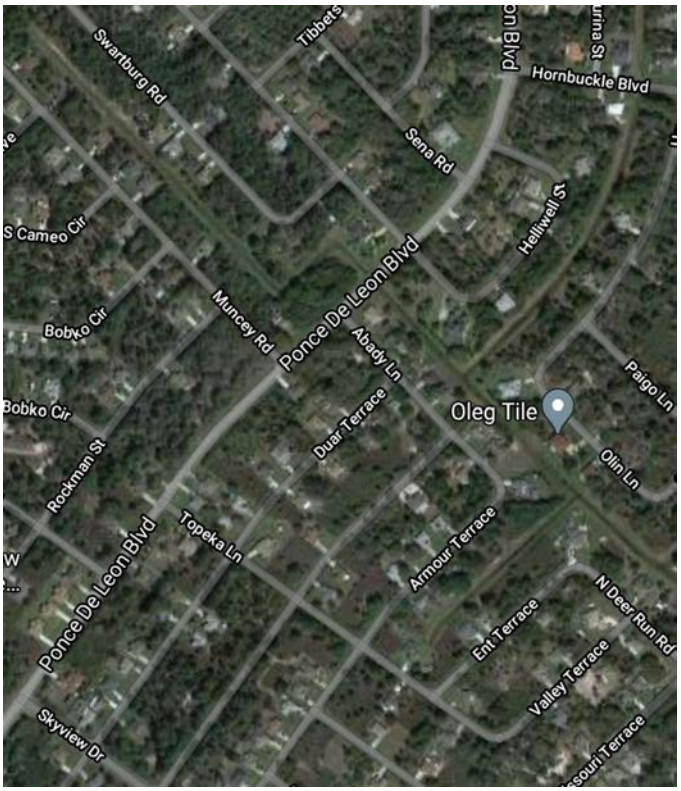
This project is funded by Road and Drainage Funds and Surtax Funds.
CDBG grant funding is earmarked and planned in the amount of $325,000

Expenditures To Date $53,554

Operation Budget Impact

The operating impact of this Project will include finished mowing costs and sidewalk repairs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	60,000
CONSTRUCTION	10/2022 - 09/2026	580,000
	Total Budgetary Cost Estimate:	640,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	176,400
SURTAX	12,488
Total Programmed Funding:	188,888
Future Funding Requirements:	451,112

Project: R23BRR | **Title:** Bridge Rehabilitation and Repair | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:** N/A
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
271,902	271,902	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual project for rehabilitation of City bridges. The Department of Public Works identifies bridges in the City for rehabilitation with design in Fiscal Year 2023 and rehabilitation in Fiscal Year 2026.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the city. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable transportation network.

Funding Strategy

This Project is funded by Surtax.

Expenditures To Date $0

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2023	85,500
CONSTRUCTION	10/2022 - 09/2026	186,402
	Total Budgetary Cost Estimate:	271,902

Means of Financing

Funding Source	Amount
SURTAX	271,902
Total Programmed Funding:	271,902
Future Funding Requirements:	0

Project: R23CTI | **Title:** Cranberry & Toledo Blade Blvd Improvements | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
767,341	767,341	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Staff investigated potential improvements necessary to permit development at the northwest corner of Cranberry Boulevard and Toledo Blade Boulevard at the parcels known as “Suncoast Technical College Commercial Outparcels”. After an in-depth analysis by a traffic consultant, staff identified a few improvements that would allow the site to operate within a reasonable level of service. Since some of these improvements help to accommodate existing city traffic, Construction costs of the improvements will be split with the developer, with each party paying half of the construction cost. Staff received cost estimates the construction of these improvements. Staff will present a Development Master Plan (DMP) and a Developer’s Agreement to the City Commission for review as part of the DMP package. The Agreement is a 50%/50% cost share with an estimated construction cost of $1,229,811.51, of which the City would be responsible for $614,905.

Project Rationale

Improvements to the transportation network in response to city growth is a priority of the City Commission and residents.

Funding Strategy

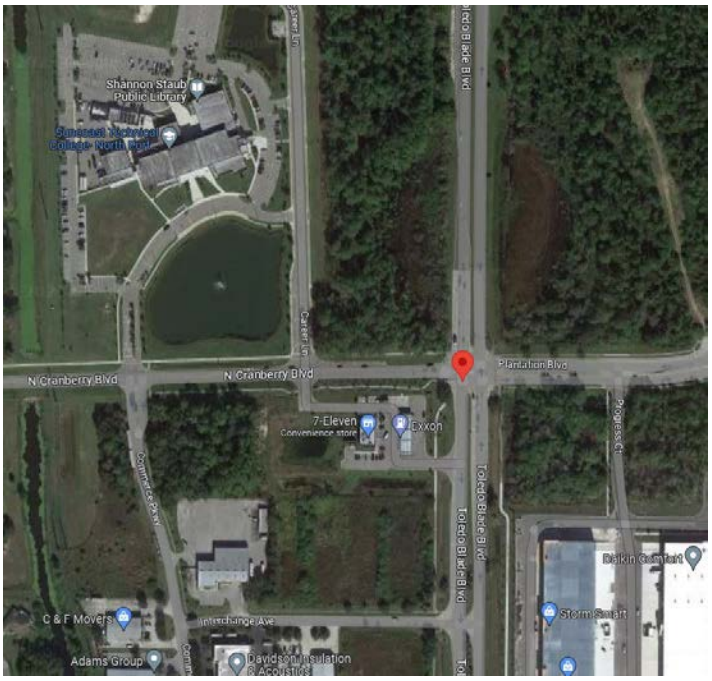
This project is funded by Transportation Impact Fees. 50% of the project cost will be reimbursed from Developer Funds.

Expenditures To Date $0

Operation Budget Impact

NA

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2025	767,341
	Total Budgetary Cost Estimate:	767,341

Means of Financing

Funding Source	Amount
NP TRANSPORT IMPACT FEES	767,341
Total Programmed Funding:	767,341
Future Funding Requirements:	0

Project: R23CWC | **Title:** Cosmic Waterway Crossing | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,520,000	1,520,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Department of Public Works has acquired land and is constructing bridge connectivity over the Cosmic Waterway between Salford Boulevard and Cranberry Boulevard. This new connector bridge is needed to provide additional connectivity between Sumter Boulevard and Toledo Blade Boulevard and provide a secondary east west route in the event of a Price Boulevard road closure. Design of the crossing is currently underway.

Project Rationale

Citywide connectivity is a priority of the City Commission and residents.

Funding Strategy

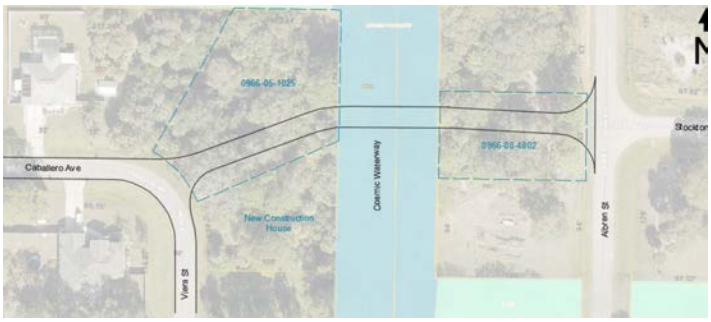
This Project is funded by Road & Drainage District funds and Transportation Impact Fees.

Expenditures To Date $138,960

Operation Budget Impact

The operating impact of this Program will include bridge maintenance

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2024	160,000
LAND ACQUISITION	10/2022 - 09/2025	160,000
CONSTRUCTION	10/2023 - 09/2025	1,200,000
Total Budgetary Cost Estimate:		1,520,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	22,800
NP TRANSPORT IMPACT FEES	1,497,200
Total Programmed Funding:	1,520,000
Future Funding Requirements:	0

Project: R23DCW | **Title:** Dredging of Cocoplum Waterway | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,668,232	168,232	0	1,500,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Consultant to provide inspection, design, permitting and limited construction services for the dredging of Waterways.

Project Rationale

Over time silt and muck has accumulated in the Waterways which reduce stormwater capacity. A survey of the waterway segment was conducted in FY 2022. The survey and final report portion of the project were completed just prior to Hurricane Ian in 2022. As a result of Hurricane Ian, a large sandbar/island developed in the Cocoplum waterway just west of water control structure 108. The dredging project is entering design scope and permitting phases.

Funding Strategy

This project is funded by Road and Drainage District funds and Surtax.

Expenditures To Date $168,232

Operation Budget Impact

No operational impact expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2023	168,232
CONSTRUCTION	10/2024 - 09/2026	1,500,000
	Total Budgetary Cost Estimate:	1,668,232

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,500,000
SURTAX	168,232
Total Programmed Funding:	1,668,232
Future Funding Requirements:	0

Project: R23DSI | **Title:** Drainage System Improvements | **Status:** Existing CIP Program

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
788,627	788,627	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation, and replacement of the City's stormwater drainage system infrastructure.

Project Rationale

This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation. These improvements are part of a viable drainage program to maintain water quality and control potential flooding.

Funding Strategy

This Project is funded by Surtax and Road and Drainage District funds.

Expenditures To Date $602,054

Operation Budget Impact

N/A

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2022 - 09/2025	788,627
	Total Budgetary Cost Estimate:	788,627

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	244,430
SURTAX	544,197
Total Programmed Funding:	788,627
Future Funding Requirements:	0

Project: R23GSW | **Title:** Greenwood Sidewalk Widening | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
34,860	34,860	0	0	0	0	0	415,140

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project includes widening the existing 8-foot-wide sidewalk to a 12-foot-wide shared-use path on the south side of Greenwood Avenue, between the driveway entrance to Dallas White Park and Sumter Boulevard.

Project Rationale

Widening of sidewalks is a priority of the City Commission and residents.

Funding Strategy

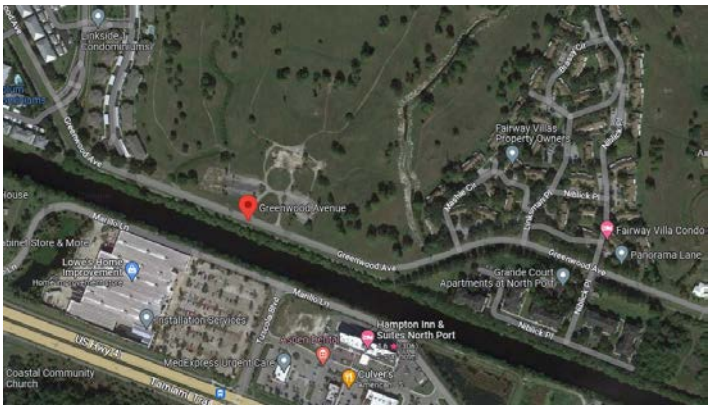
This program will be funded by Road & Drainage District Funds and then returned to the district through a Community Development Block Grant reimbursement in the amount of $305,000.

Expenditures To Date $0

Operation Budget Impact

NA

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2024	50,000
CONSTRUCTION	10/2023 - 09/2026	400,000
	Total Budgetary Cost Estimate:	450,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	34,860
Total Programmed Funding:	34,860
Future Funding Requirements:	415,140

Project: R23PBR | **Title:** Rehabilitation of Pedestrian Bridges | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
161,200	161,200	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Rehabilitation of pedestrian bridges following inspection as needs are identified.

Project Rationale

Rehabilitation of pedestrian bridges ensures safe and reliable pedestrian crossings and is a priority of the City Commission and residents.

Funding Strategy

This Project is funded by Road & Drainage District funds.

Expenditures To Date $0

Operation Budget Impact

N/A

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2026	61,200
CONSTRUCTION	10/2023 - 09/2026	100,000
	Total Budgetary Cost Estimate:	161,200

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	161,200
Total Programmed Funding:	161,200
Future Funding Requirements:	0

Project: R23PW2 | **Title:** Price Widening Phase IIa - Sumter Boulevard to Biscayne Drive | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: Yes

LOS/Concurrency: Yes

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	58,780,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Expand existing road to an urban divided 4-lane roadway at 2.5 miles from Sumter Boulevard to Biscayne Drive. Install roadway lighting, irrigation, landscaping, sidewalks, and bicycle lanes. Start Design/Engineering in Fiscal Year 2026, Land Acquisition in Fiscal Year 2027 and Construction year to be determined. Design of the Myakkahatchee Creek Bridge is underway with the design of Price Widening Phase I.

Project Rationale

Connectivity and improvement to the transportation network in response to city growth is a priority of the City Commission and residents

Funding Strategy

This Project is not currently fully funded.

Staff requested reimbursement funding from the RSRQ CDBG-DR Funds in the amount of $46,310,000, however this project was not approved for funding.

Expenditures To Date $0

Operation Budget Impact

The operating impact will be determined as the Project is developed.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2027	4,300,000
LAND ACQUISITION	10/2025 - 09/2026	2,600,000
CONSTRUCTION	10/2026 - 09/2029	51,880,000
Total Budgetary Cost Estimate:		58,780,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	58,780,000

Project: R23RRH | **Title:** Road Rehabilitation | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
6,924,334	6,924,334	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Resurfacing, surface rejuvenation, micro-surfacing, crack sealing and striping of various public roads with the City limits.

Project Rationale

This project is part of an Annual Road Rehabilitation Program to prevent roads from falling into sub-standard conditions.

Funding Strategy

This project is funded by Road & Drainage District funds and Surtax.

Expenditures To Date $4,687,881

Operation Budget Impact

No operating budget impact is expected

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2022 - 09/2028	6,924,334
	Total Budgetary Cost Estimate:	6,924,334

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	3,724,860
SURTAX	3,199,474
Total Programmed Funding:	6,924,334
Future Funding Requirements:	0

CIP Detail Sheets

Project: R23S57 | **Title:** Water Control Structure FW 157 | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,149,293	1,656,033	493,260	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit, and reconstruct Water Control Structure Fixed Weir (FW) 157. Design proposed to start in Fiscal Year 2024 and construction is anticipated to start in Fiscal Year 2026. Due to location and similar design, FW 157 will be designed and constructed with FW 158. FW 157 is on the Snover Waterway just west of I75. FW 158 is on the Snover Waterway just east of I75.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement.

Funding Strategy

This project is funded by Road and Drainage District funds.

Expenditures To Date $0

Operation Budget Impact

No operational impact expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2024	195,390
CONSTRUCTION	10/2023 - 09/2026	1,953,903
	Total Budgetary Cost Estimate:	2,149,293

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	2,149,293
Total Programmed Funding:	2,149,293
Future Funding Requirements:	0

Project: R23SWC | **Title:** Sidewalk and Pedestrian Bridge | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
313,460	313,460	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construct of City sidewalks and pedestrian bridges. Design would begin in Fiscal Year 2023 and construction in Fiscal Year 2026.

Project Rationale

Construction of sidewalks and pedestrian bridges to ensure safe and reliable pedestrian mobility and is a priority of the City Commission and residents.

Funding Strategy

Funding Strategy This Project is funded by Road & Drainage District funds and Surtax.

Expenditures To Date $0

Operation Budget Impact

The operating impact of this Program will include finished mowing costs and sidewalk repairs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2026	34,860
CONSTRUCTION	10/2022 - 09/2027	278,600
	Total Budgetary Cost Estimate:	313,460

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	19,860
SURTAX	293,600
Total Programmed Funding:	313,460
Future Funding Requirements:	0

Project: R23TSI | **Title:** Traffic Signal Improvement | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
539,972	539,972	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual Project for Traffic Signal System Improvement in the City. The traffic signals and signalized intersection infrastructure within the City is in need of updates and replacement.

Project Rationale

City traffic signals and traffic systems are inspected by staff annually or upon request. Deficiencies identified during the inspection are reviewed and corrective actions are taken by the City.

Funding Strategy

This Project is funded by District Funds and Surtax.

Expenditures To Date $241,872

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2026	539,972
	Total Budgetary Cost Estimate:	539,972

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	258,860
SURTAX	281,112
Total Programmed Funding:	539,972
Future Funding Requirements:	0

Project: R23YRI | **Title:** Yorkshire Raintree Interchanges | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
56,330	56,330	0	0	0	0	0	5,443,670

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

It is the goal of the City of North Port to expand access to I-75 through our city. Access to Yorkshire Street, and the associated Activity Center 6, is seen as a powerful step to ensuring growth. This project would consist of constructing two new interchanges at the I-75 northbound and southbound entrance and exit ramps. Planning and design took place in Fiscal Year 2023 and construction is anticipated in Fiscal Year 2026-2030. The Yorkshire/Raintree at I-75 Interchange (s) was a discussion item on the January 23, 2023, Joint Meeting Agenda for the Charlotte County – Punta Gorda MPO and Sarasota – Manatee MPO. Both entities, at the suggestion of the Florida Department of Transportation (FDOT) including the City of North Port City Commission and Charlotte County Board of County Commissioners, have been working together and taking a unified approach to make the interchanges a reality. Both the City of North Port City Commission and Charlotte County Board of County Commissioners have passed Resolution 2022-R-69 and 2022-151 respectfully, supporting construction of the interchanges.

Project Rationale

There are extremely long queues in the morning and evening peak hours at the I-75 interchange at Toledo Blade Boulevard and Kings Highway creating unsafe conditions. The installation of the two new interchanges can greatly improve the operations and safety of this traffic for the City of North Port Residents.

Funding Strategy

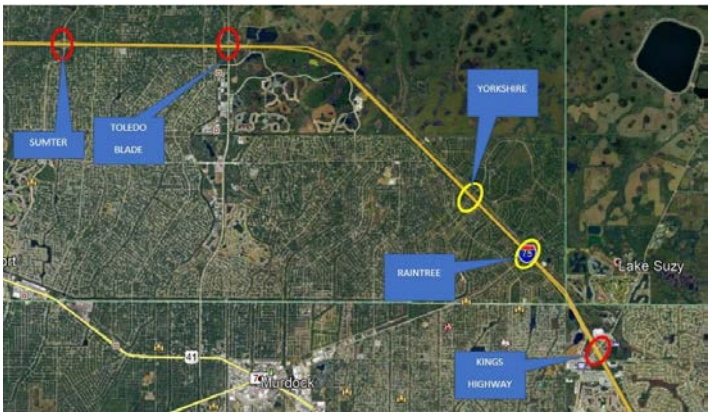
As the Florida Department of Transportation (FDOT) will not have this improvement on their project list until at least 2027, the quickest alternative is for the City to move forward with design and apply for construction grants including FDOT Local Agency Program (LAP) funding and coordination with Charlotte County. Transportation Impact Funds have been allocated for the Plan/Design/Engineering phase.

Expenditures To Date $0

Operation Budget Impact

NA

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	500,000
CONSTRUCTION	10/2023 - 09/2028	5,000,000
	Total Budgetary Cost Estimate:	5,500,000

Means of Financing

Funding Source	Amount
NP TRANSPORT IMPACT FEES	56,330
Total Programmed Funding:	56,330
Future Funding Requirements:	5,443,670

Project: R24BRR | **Title:** Bridge Rehabilitation and Repair | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
291,400	291,400	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the city. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable roadway network.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable roadway network.

Funding Strategy

This Project is funded by Surtax.

Expenditures To Date $0

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2026	291,400
	Total Budgetary Cost Estimate:	291,400

Means of Financing

Funding Source	Amount
SURTAX	291,400
Total Programmed Funding:	291,400
Future Funding Requirements:	0

Project: R24CCP | **Title:** City Connectivity Plan Implementation | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	2,300,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The City of North Port completed a City Connectivity Plan in 2022. Implementation of this Plan includes the acquisition of land and construction services beginning in Fiscal Year 2024 to improve connectivity in the areas identified throughout the City. Completion is anticipated in Fiscal Year 2030.

Project Rationale

To provide improved connectivity citywide and increase multimodal opportunities citywide.

Funding Strategy

This project is funded by Transportation Impact Fees.

Expenditures to Date $0.

Operation Budget Impact

Future operating costs will be determined after the project design is determined

Project Image

Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2027	300,000
CONSTRUCTION	10/2023 - 09/2030	2,000,000
	Total Budgetary Cost Estimate:	2,300,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	2,300,000

Project: R24DMS | **Title:** Debris Management Site | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	1,600,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Secure a debris management site for City use during disaster recovery.

Project Rationale

The City did not have adequate space available to manage debris from Hurricane Ian. While a solution was identified, that land is being developed and will no longer be available. There are cost saving measures for having a single debris management site for use by the debris contractor. Having a single debris management site can greatly improve the operations and safety of those involved with debris removal.

Funding Strategy

Unfunded

Operation Budget Impact

NA

Project Image



Schedule of Activities

Project Activities	From - To	Amount
LAND ACQUISITION	10/2023 - 09/2026	1,000,000
CONSTRUCTION	10/2023 - 09/2026	600,000
	Total Budgetary Cost Estimate:	1,600,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	1,600,000

Project: R24DSI | **Title:** Drainage System Improvements | **Status:** Existing CIP Program

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,098,653	3,098,653	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation, and replacement of the City's stormwater drainage system infrastructure. Work will include starting in a grid identified by staff. This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation.

Project Rationale

Improvements are part of a viable drainage program to maintain water quality and control potential flooding.

Funding Strategy

This Project is funded by Surtax and Road and Drainage District funds.

Expenditures To Date $601,137

Operation Budget Impact

N/A

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2026	3,098,653
	Total Budgetary Cost Estimate:	3,098,653

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	2,183,153
SURTAX	915,500
Total Programmed Funding:	3,098,653
Future Funding Requirements:	0

Project: R24NCW | **Title:** North Cosmic Waterway Crossing | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,520,000	13,000	147,000	160,000	1,200,000	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Department of Public Works seeks to acquire land and construct bridge connectivity over the Cosmic Waterway between Madagascar Ave and Cranberry Boulevard. This new connector bridge is needed to provide additional connectivity between Sumter Boulevard and Toledo Blade Boulevard and provide a secondary east west route in the event of a Price Boulevard road closure. Design work of the crossing is currently underway.

Project Rationale

Citywide connectivity is a priority of the City Commission and residents.

Funding Strategy

This project is funded by Road & Drainage District funds and Transportation Impact Fees.

Expenditures To Date $0

Operation Budget Impact

The operating impact of this project will include bridge maintenance.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2026	160,000
LAND ACQUISITION	10/2023 - 09/2025	160,000
CONSTRUCTION	10/2026 - 09/2027	1,200,000
	Total Budgetary Cost Estimate:	1,520,000

Means of Financing

Funding Source	Amount
NP TRANSPORT IMPACT FEES	1,520,000
Total Programmed Funding:	1,520,000
Future Funding Requirements:	0

Project: R24RRH | **Title:** Road Rehabilitation | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,200,000	4,200,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Resurfacing, surface rejuvenation, micro-surfacing, striping and guardrail replacement and installation on various public roads within the City limits.

Project Rationale

This project is part of an annual Road Rehabilitation Program to prevent roads from falling into sub-standard conditions.

Funding Strategy

This project is funded by Road & Drainage District funds and ARPA funds.

Expenditures To Date $0

Operation Budget Impact

No operating budget impact is expected

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2026	4,200,000
	Total Budgetary Cost Estimate:	4,200,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	2,200,000
FEDERAL FUNDING	2,000,000
Total Programmed Funding:	4,200,000
Future Funding Requirements:	0

Project: R24S58 | **Title:** Water Control Structure FW 158 | **Status:** Existing CIP Project

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,149,290	168,000	1,981,290	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit, and reconstruct Water Control Structure Fixed Weir (FW) 158. Design proposed to start in Fiscal Year 2024 and construction is anticipated to start in Fiscal Year 2026. Due to location and similar design, FW 157 will be designed and constructed with FW 158. FW 157 is on the Snover Waterway just west of I75. FW 158 is on the Snover Waterway just east of I75.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement.

Funding Strategy

This project is funded by Road and Drainage District funds.

Expenditures To Date $0

Operation Budget Impact

No operational impact expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	195,390
CONSTRUCTION	10/2024 - 09/2026	1,953,900
	Total Budgetary Cost Estimate:	2,149,290

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	2,149,290
Total Programmed Funding:	2,149,290
Future Funding Requirements:	0

Project: R24SWC | **Title:** Sidewalk and Pedestrian Bridge | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
376,500	376,500	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction of City sidewalks and pedestrian bridges. Design would begin in Fiscal Year 2024 and construction in Fiscal Year 2025.

Project Rationale

Improved pedestrian mobility and construction of sidewalks and pedestrian bridges is a priority of the City Commission and residents.

Funding Strategy

This Project is funded by Road & Drainage District and Surtax funds.

Expenditures To Date $0

Operation Budget Impact

The operating impact of this Program will include finished mowing costs and sidewalk repairs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2026	376,500
	Total Budgetary Cost Estimate:	376,500

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	77,000
SURTAX	299,500
Total Programmed Funding:	376,500
Future Funding Requirements:	0

Project: R25BRR | **Title:** Bridge Rehabilitation and Repair | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
154,800	0	154,800	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual project for rehabilitation of City bridges. The Department of Public Works evaluates inspection reports to identify bridges in the City in need of rehabilitation with design in Fiscal Year 2025 and construction in Fiscal Year 2026.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the city. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable transportation network.

Funding Strategy

This Project is funded by Surtax.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2026	154,800
	Total Budgetary Cost Estimate:	154,800

Means of Financing

Funding Source	Amount
SURTAX	154,800
Total Programmed Funding:	154,800
Future Funding Requirements:	0

Project: R25DSI | **Title:** Drainage System Improvements | **Status:** New Request

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,863,160	0	1,863,160	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation, and replacement of the City's stormwater drainage system infrastructure. This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation.

Project Rationale

These improvements are part of a viable drainage program to maintain water quality and control potential flooding.

Funding Strategy

This Project is funded by Road and Drainage District funds and Surtax.

Operation Budget Impact

No operation budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	1,863,160
	Total Budgetary Cost Estimate:	1,863,160

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	891,160
SURTAX	972,000
Total Programmed Funding:	1,863,160
Future Funding Requirements:	0

Project: R25MCB | **Title:** Myakkahatchee Creek Bridge | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
14,314,000	0	0	0	14,314,000	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Replace the Myakkahatchee Creek bridge crossing on Price Blvd. Permitting and design of this bridge are included in Price Widening Phase I (R15PW1U15PW1).

Project Rationale

Replacement of this bridge is a priority of the City and residents. This bridge would provide safe travel along this road segment.

Funding Strategy

The project will be funded by RSRQ CDBG-DR funds, which were approved for the amount of $10,314,000, and Road and Drainage District funds.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2026 - 09/2028	14,314,000
	Total Budgetary Cost Estimate:	14,314,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	4,000,000
GRANT	10,314,000
Total Programmed Funding:	14,314,000
Future Funding Requirements:	0

Project: R25NBS | **Title:** Sidewalk segment from North Biscayne Drive to Meroni Blvd | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
88,000	0	8,000	80,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design and construct a sidewalk segment on North Biscayne Drive to Meroni Blvd. This sidewalk segment meets the City future connectivity plan.

Project Rationale

This sidewalk segment would provide safe pedestrian travel along this road segment on Biscayne Drive.

Funding Strategy

This project is funded by Road and Drainage District Funds. The city continues to pursue a funding agreement for additional grant opportunities.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	8,000
CONSTRUCTION	10/2025 - 09/2026	80,000
	Total Budgetary Cost Estimate:	88,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	88,000
Total Programmed Funding:	88,000
Future Funding Requirements:	0

Project: R25RRH | **Title:** Road Rehabilitation | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,085,950	0	4,085,950	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Resurfacing, surface rejuvenation, micro-surfacing, crack sealing and striping of various public roads within the City limits.

Project Rationale

This project is part of an annual Road Rehabilitation Program to prevent roads from falling into sub-standard conditions.

Funding Strategy

This project is funded by Road & Drainage District funds and Surtax.

Operation Budget Impact

No operating budget impact is expected

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	4,085,950
	Total Budgetary Cost Estimate:	4,085,950

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	3,617,350
SURTAX	468,600
Total Programmed Funding:	4,085,950
Future Funding Requirements:	0

Project: R25S21 | **Title:** Water Control Structure 121 | **Status:** New Request

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,815,790	0	346,890	3,468,900	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit and reconstruction of Water Control Structure (WCS) 121. Design will start in Fiscal Year 2025 with construction anticipated to start in Fiscal Year 2026. WCS 121 is located on the MacCaughey Waterway near Nimbus Drive and Pope Street.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement. The proper operation of this gated structure is critical for releasing water from the City conveyance system to the Cocoplum waterway.

Funding Strategy

This project is funded by $1,773,790 in Road and Drainage District Funds.

This project has also been approved for RSRQ CDBG-DR funding in the amount of $2,042,000.

Operation Budget Impact

The operating impact of this project will include electrical costs for automated motorized gates with telemetry, and will be determined during the construction phase.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	346,890
CONSTRUCTION	10/2025 - 09/2027	3,468,900
	Total Budgetary Cost Estimate:	3,815,790

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,773,790
GRANT	2,042,000
Total Programmed Funding:	3,815,790
Future Funding Requirements:	0

Project: R25S30 | **Title:** Water Control Structure 130 | **Status:** New Request

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,522,080	0	320,190	3,201,890	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit and reconstruction of Water Control Structure (WCS) 130. Design will start in Fiscal Year 2025 with construction anticipated to start in Fiscal Year 2026. WCS 130 is on the Bass Point Waterway, north of the Cocoplum Waterway near Arley Road and Arley Court.

Project Rationale

The entire structure is extremely deteriorated and in need of replacement. The proper operation of this gated structure is critical for releasing water from the City conveyance system to the Cocoplum Waterway. Design is scheduled for Fiscal Year 2025 and construction for Fiscal Year 2026.

Funding Strategy

This project is funded by $1,480,080 in Road and Drainage District Funds.

This project has also been approved for RSRQ CDBG-DR funding in the amount of $2,042,000

Operation Budget Impact

The operating impact of this project will include electrical costs for automated motorized gates with telemetry, and will be determined during the construction phase.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	320,190
CONSTRUCTION	10/2025 - 09/2026	3,201,890
	Total Budgetary Cost Estimate:	3,522,080

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,480,080
GRANT	2,042,000
Total Programmed Funding:	3,522,080
Future Funding Requirements:	0

Project: R25SWC | **Title:** Sidewalk and Pedestrian Bridge | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
624,440	0	624,440	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction of City sidewalks and pedestrian bridges. Design would begin in Fiscal Year 2025 and construction in Fiscal Year 2027.

Project Rationale

Additional sidewalk segments and pedestrian bridges would provide safe pedestrian travel.

Funding Strategy

This Project is funded by Road & Drainage District funds and Surtax.

Operation Budget Impact

The operating impact of this Program will include finished mowing costs and sidewalk repairs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	104,040
CONSTRUCTION	10/2024 - 09/2027	520,400
	Total Budgetary Cost Estimate:	624,440

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	104,040
SURTAX	520,400
Total Programmed Funding:	624,440
Future Funding Requirements:	0

CIP Detail Sheets

Project: R25TSI | **Title:** Traffic System Improvement | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
215,000	0	215,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual project for traffic system improvements in the City. The Department of Public Works has identified traffic signals and signalized intersections, and other traffic system infrastructure that are in need of improvements and replacement.

Project Rationale

City traffic signals and traffic systems are inspected by staff annually or upon request. Deficiencies identified during the inspections are reviewed and corrective actions are taken by the City.

Funding Strategy

This Project is funded by Road & Drainage District Funds.

Operation Budget Impact

No operating budget impact is expected

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	30,000
EQUIPMENT	10/2024 - 09/2025	185,000
	Total Budgetary Cost Estimate:	215,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	215,000
Total Programmed Funding:	215,000
Future Funding Requirements:	0

Project: R25WPB | **Title:** Sidewalk segment West Price Blvd from North Biscayne Drive to S Calera St | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
440,000	0	40,000	400,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construct a sidewalk segment on West Price Boulevard from North Biscayne Drive to South Calera Street. This sidewalk segment meets the City future connectivity plan.

Project Rationale

This sidewalk segment would provide safe pedestrian travel along this road segment on West Price Blvd.

Funding Strategy

This project is funded by Road & Drainage District Funds.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	40,000
CONSTRUCTION	10/2025 - 09/2026	400,000
	Total Budgetary Cost Estimate:	440,000

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	440,000
Total Programmed Funding:	440,000
Future Funding Requirements:	0

Project: R26IWB | **Title:** Inkwood Drive over Little Field Waterway Bridge #175030 Replacement | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
586,250	0	0	113,750	472,500	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Road and Drainage District is seeking to replace the bridge at Inkwood Drive over Little Field Waterway. This bridge has exceeded is useful life and has been identified as a bridge in need. Florida Department of Transportation (FDOT) has identified this bridge to be replaced. FDOT will be coordinating the design and construction services. The latest estimates FDOT has are $455,000 budgeted for design and $1,890,000 budgeted for construction. The City will be obligated to pay for 25% of the total project cost.

Project Rationale

City bridges are inspected annually by Florida Department of Transportation and a report is provided to the city. Deficiencies identified in the report are reviewed and corrective actions are taken by the City.

Funding Strategy

This project is funded by Road & Drainage District Funds.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2027	113,750
CONSTRUCTION	10/2026 - 09/2028	472,500
	Total Budgetary Cost Estimate:	586,250

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	586,250
Total Programmed Funding:	586,250
Future Funding Requirements:	0

Project: R26PW3 | **Title:** Price Widening Phase III | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	153,250,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This Project is to design and prepare engineering plans, specifications and estimates for competitive bidding to award a contract for the acquisition of land for stormwater ponds, dark fiber installation, and construction needs to expand Price Boulevard east of Toledo Blade Boulevard to Orlando Boulevard 6.4 Miles.

Project Rationale

Replace existing road, install roadway lighting, irrigation and landscaping, sidewalks, and bicycle lanes.

Funding Strategy

This Project is not currently funded.

Expenditures To Date $0

Operation Budget Impact

The operating impact will be determined as the Project is developed.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2026 - 09/2027	10,000,000
CONSTRUCTION	10/2026 - 09/2030	143,250,000
	Total Budgetary Cost Estimate:	153,250,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	153,250,000

Project: R27HHS | **Title:** Signalized Intersection at Haberland Blvd / Hillsborough Blvd. | **Status:** New Request

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,150,000	0	0	0	150,000	1,000,000	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Road and Drainage District requests to install a new traffic signal at the intersection of Haberland Boulevard and Hillsborough Boulevard.

Project Rationale

Funding of this project will provide greater public safety for the transportation system network as the city continues to grow.

Funding Strategy

This project is funded by Transportation Impact Fees.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2027 - 09/2028	150,000
CONSTRUCTION	10/2027 - 09/2028	1,000,000
	Total Budgetary Cost Estimate:	1,150,000

Means of Financing

Funding Source	Amount
NP TRANSPORT IMPACT FEES	1,150,000
Total Programmed Funding:	1,150,000
Future Funding Requirements:	0

Project: R28TYC | **Title:** Tropicaire Roadway Connection to Yorkshire | **Status:** Existing CIP Project

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	80,000,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction of a section of roadway to connect Tropicaire Boulevard and Yorkshire Road to improve citywide connectivity.

Project Rationale

Connectivity and improvement to the transportation network in response to city growth is a priority of the City Commission and residents

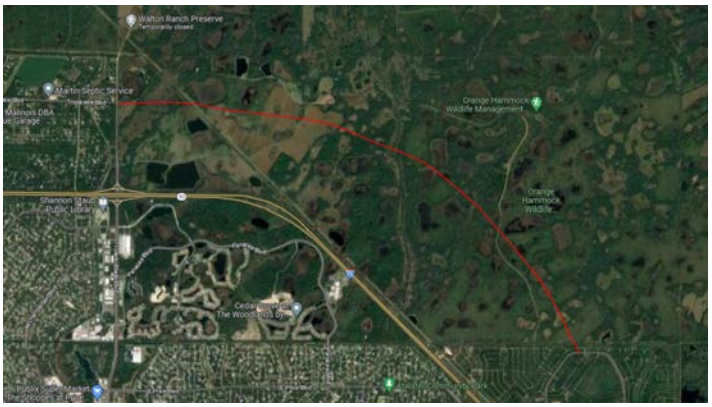
Funding Strategy

This Project is unfunded

Operation Budget Impact

NA

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2028 - 09/2029	5,000,000
LAND ACQUISITION	10/2028 - 09/2029	25,000,000
CONSTRUCTION	10/2028 - 09/2029	50,000,000
Total Budgetary Cost Estimate:		80,000,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	80,000,000

Project: RProgram-BRR | **Title:** Bridge Rehabilitation & Repair Program | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **LOS/Concurrency:** Yes | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,869,300	0	0	458,100	464,170	470,360	476,670	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual Project for Rehabilitation of City Bridges.

Project Rationale

City bridges are inspected annually by the Florida Department of Transportation and a report is provided to the city. Deficiencies identified in the report are reviewed and corrective actions are required by the City to ensure a reliable transportation network.

Funding Strategy

This Program will be funded by Road and Drainage District and Surtax funds.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2029	1,869,300
	Total Budgetary Cost Estimate:	1,869,300

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	1,250,100
SURTAX	619,200
Total Programmed Funding:	1,869,300
Future Funding Requirements:	0

Project: RProgram-DSI | **Title:** Drainage Improvement Program | **Status:** Existing CIP Program

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **LOS/Concurrency:** N/A | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
10,458,090	0	0	1,863,160	2,830,580	2,864,750	2,899,600	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Annual maintenance, rehabilitation, and replacement of the City's stormwater drainage system infrastructure.

Project Rationale

This includes pipe replacement, outfall piping and culvert installation, swale rehabilitation and retention ditch rehabilitation. These improvements are part of a viable Drainage Program to maintain water quality and control potential flooding.

Funding Strategy

This program will be funded by Road & Drainage District Funds and Surtax.

Operation Budget Impact

This program is an enhancement to the current system, thus will provide a cost savings to the system.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2028	10,458,090
	Total Budgetary Cost Estimate:	10,458,090

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	6,570,090
SURTAX	3,888,000
Total Programmed Funding:	10,458,090
Future Funding Requirements:	0

Project: RProgram-RRH | **Title:** Road Rehabilitation Program | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **LOS/Concurrency:** N/A | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
24,182,670	0	0	5,929,450	7,138,670	5,508,030	5,606,520	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Resurfacing, surface rejuvenation, micro-surfacing, crack sealing and striping of public roads annually.

Project Rationale

This is part of a 5-year Maintenance Program to prevent roads from falling into sub-standard conditions and includes replacing deteriorated corrugated metal pipe cross drains.

Funding Strategy

This Program will be funded by Road & Drainage District funds and Surtax.

Operation Budget Impact

No operating budget impact is expected.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2029	24,182,670
	Total Budgetary Cost Estimate:	24,182,670

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	19,008,270
SURTAX	5,174,400
Total Programmed Funding:	24,182,670
Future Funding Requirements:	0

Project: RProgram-SWC | **Title:** Sidewalk and Pedestrian Bridges Program | **Status:** Existing CIP Program

Category: Public Works - Transportation | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **LOS/Concurrency:** N/A | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,620,930	0	0	1,136,520	1,148,760	1,161,410	1,174,240	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Improved pedestrian mobility and construction of sidewalks and pedestrian bridges is a priority of the City Commission and residents

Project Rationale

Each year, funding is appropriated to design and construct sidewalks and pedestrian bridges to provide safe pedestrian travel primarily within a 2-mile radius of schools, and secondarily, on all arterial and collector roads.

Funding Strategy

This Program is funded by Road & Drainage District funds and Surtax.

Operation Budget Impact

The operating impact of this Program will include finished mowing costs and sidewalk repairs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2029	437,390
CONSTRUCTION	10/2025 - 09/2029	4,183,540
	Total Budgetary Cost Estimate:	4,620,930

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	2,539,330
SURTAX	2,081,600
Total Programmed Funding:	4,620,930
Future Funding Requirements:	0

Project: RProgram-WCS | **Title:** Water Control Structure Program | **Status:** Existing CIP Program

Category: Public Works - Drainage | **Department:** ROAD & DRAINAGE | **LMS:** N/A

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** Yes | **Project Need:** N/A

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
10,963,500	0	0	3,486,450	2,419,060	2,491,620	2,566,370	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, permit and replace aging water control structures (WCS).

Project Rationale

The tentative plan includes:

Fiscal Year 2025 Design FW No. 121, Construct FW No. 158
Fiscal Year 2026 Design WCS No. 128, Construct WCS No. 121
Fiscal Year 2027 Design WCS No. 155, Construct WCS No. 128
Fiscal Year 2028 Design FW No. 159, Construct FW No. 155
Fiscal Year 2029 Design FW No. 160, Construct FW No. 159

Funding Strategy

The Water Control Structure Program is funded in the Road & Drainage Fund for future years. Surtax funding is needed to continue designing and constructing an additional water control structure per year. More aggressive sustainable funding is needed to adequately rehabilitate the water control structure system.

Operation Budget Impact

No operation budget impact.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2029	996,680
CONSTRUCTION	10/2023 - 09/2030	9,966,820
	Total Budgetary Cost Estimate:	10,963,500

Means of Financing

Funding Source	Amount
ROAD & DRAINAGE DISTRICT	10,963,500
Total Programmed Funding:	10,963,500
Future Funding Requirements:	0

Project: FL24FS | **Title:** Fleet Fueling Station | **Status:** Existing CIP Project

Category: Public Works - Fleet | **Department:** PUBLIC SERVICES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,500,000	1,500,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Develop a new fleet fueling station for City vehicles and equipment use.

Project Rationale

There are cost saving measures for having additional fueling stations for City vehicles and equipment by City Staff. Having an additional fueling station site can greatly improve the efficiency and safety of those involved with operating City vehicles and equipment.

Funding Strategy

This project is funded by Surtax

Expenditures To Date $0

Operation Budget Impact

Future operating costs will be determined after the project is completed.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2023 - 09/2025	1,500,000
	Total Budgetary Cost Estimate:	1,500,000

Means of Financing

Funding Source	Amount
SURTAX	1,500,000
Total Programmed Funding:	1,500,000
Future Funding Requirements:	0

Project: FM2584 | **Title:** Fire Station 84 Roof Replacement | **Status:** New Request

Category: City Facilities | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** | **Project Need:**

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,984,000	0	0	1,984,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Replace Fire Station 84 Roof.

Project Rationale

Fire Station No. 84 was built in 2011 and has an asphalt/fiberglass shingle roof, which has an average lifespan of 15 years. Replacement is programed in FY2026 at an estimated cost of $968,000 with $1,016,000 in contingency due to likely hardening / code update requirements.

Funding Strategy

The costs of this replacement will be split 50/50 between Facilities Maintenance and Fire Rescue, using General Fund and District Renewal and Replacement funds.

Operation Budget Impact

No operation budget impact.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2026	1,984,000
	Total Budgetary Cost Estimate:	1,984,000

Means of Financing

Funding Source	Amount
GENERAL FUND	1,000,000
R & R - FR DISTRICT	984,000
Total Programmed Funding:	1,984,000
Future Funding Requirements:	0

Project: FM25MR | **Title:** Mullen Center Roof Replacement | **Status:** New Request

Category: City Facilities | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
55,000	0	55,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Facilities Maintenance Division is seeking to perform a flat roof replacement for the Mullen Center. Staff have identified the need to replace section of flat roof that has reached end of life.

Project Rationale

The Facilities Maintenance Division is in immediate need of this roof replacement to provide efficient and effective infrastructure to residents and City Staff related to the daily use of these facilities. Staff seek to establish effective infrastructure for addressing customer needs and promote community safety. Having an effective infrastructure decreases unscheduled infrastructure maintenance costs and retains level of service. Deferred maintenance of the Mullen Center roof may result in higher costs for repairs and replacement in the future and declining condition of the roof leading to interior damage due to leaks.

Funding Strategy

This project is funded by the General fund.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	55,000
	Total Budgetary Cost Estimate:	55,000

Means of Financing

Funding Source	Amount
GENERAL FUND	55,000
Total Programmed Funding:	55,000
Future Funding Requirements:	0

Project: FM25PM | **Title:** Police Building Maintenance | **Status:** New Request

Category: City Facilities | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
500,000	0	500,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Facilities Maintenance Division seeks to secure services for Police Building HVAC maintenance and replacement. Services include routine repair and replacement of major system facility components related to the HVAC system that are currently not operating efficiently in the building causing numerous issues. This work is separate from the new Police Department Facility CIP project.

Project Rationale

The Facilities Maintenance Division is in immediate need of this service to provide efficient and effective infrastructure to residents and City Staff related to the daily use of these facilities. An effective maintenance, service, and replacement schedule decreases safety issues and future maintenance costs. Having an effective infrastructure decreases unscheduled infrastructure maintenance costs and retains level of service. Deferred maintenance of police building infrastructure may result in higher cost for repairs and replacement in the future and declining condition of the infrastructure.

Funding Strategy

This project is funded with General funds.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	500,000
	Total Budgetary Cost Estimate:	500,000

Means of Financing

Funding Source	Amount
GENERAL FUND	500,000
Total Programmed Funding:	500,000
Future Funding Requirements:	0

Project: FM25SU | **Title:** Citywide Facility Security Upgrades | **Status:** New Request

Category: City Facilities | **Department:** ADMINISTRATION & MGMT | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
500,000	0	500,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The Facilities Maintenance Division is seeking to upgrade security systems in City Hall to include access control upgrades and improvements to physical access and building protection.

Project Rationale

The Facilities Maintenance Division is in need of security upgrades to provide efficient and effective infrastructure to residents and City Staff related to the daily use of City facilities. Upgrades will bring the City Hall facility closer to national security standards of protection. Effective security at city facilities support increased safety for those who visit or work in the building.

Funding Strategy

This project is funded by General funds.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	500,000
	Total Budgetary Cost Estimate:	500,000

Means of Financing

Funding Source	Amount
GENERAL FUND	500,000
Total Programmed Funding:	500,000
Future Funding Requirements:	0

Project: SW22TS | **Title:** Solid Waste Transfer Station | **Status:** Existing CIP Project

Category: Public Works - Solid Waste | **Department:** PUBLIC SERVICES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
7,056,875	1,299,280	1,400,000	700,720	3,656,875	0	0	2,218,435

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design, build and operate a Solid Waste Transfer Station to manage the City of North Port's solid waste safely and efficiently. Obtain land for Transfer Station in Fiscal Year 2022, design and engineer in Fiscal Year 2025 and build in Fiscal Year 2026. This progression allows for funding to come from Solid Waste Impact Fees and Surtax Funds.

Project Rationale

More efficient solid waste collection, more beneficial disposal options, and improved community access to solid waste disposal.
In Fiscal Year 2022, obtain land for the Transfer Station. In Fiscal Year 2025, an engineering consultant will be hired to develop a Solid Waste Transfer Station solicitation and a consultant will be hired to conduct a Cultural Resource Assessment and Environmental Assessment on the proposed Transfer Station property. Construction is anticipated to start in Fiscal Year 2026 and be completed in Fiscal Year 2027.

Funding Strategy

Surtax funding allocated for the Solid Waste District will be used to acquire the land and it is anticipated that Solid Waste Impact Fees and Surtax Funds will be used to fund design and construction of this project.

Expenditures To Date $125,117

Operation Budget Impact

Budget impacts associated with the facility will apply after Fiscal Year 2026.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2025	1,150,000
LAND ACQUISITION	10/2021 - 09/2022	125,310
CONSTRUCTION	10/2026 - 09/2027	8,000,000
	Total Budgetary Cost Estimate:	9,275,310

Means of Financing

Funding Source	Amount
SOLID WASTE IMPACT FEES	2,900,000
SURTAX	500,000
SOLID WASTE DISTRICT	3,656,875
Total Programmed Funding:	7,056,875
Future Funding Requirements:	2,218,435

Project: U17ASR | **Title:** Aquifer, Storage, and Recovery (ASR) - Permanent Facilities | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,558,629	1,558,629	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is for the permitting and installation of permanent facilities following completion of Cycle Test 5.

Project Rationale

Diversifying raw water sources is important for water supply reliability. With respect to costs of treatment, the treatment of brackish groundwater sources is more costly than for surface water. With respect to availability, surface waters are readily available during the summer rainy season as opposed to the winter dry season when seasonal populations and water demands are at their highest. An Aquifer Storage and Recovery (ASR) system allows for the storage of surface water during the rainy season and recovery of that water during the dry season, when demands are at their highest.

The operational permit has been submitted and Utilities is coordinating with the Florida Department of Environmental Protection (FDEP) to obtain this permit.

Funding Strategy

This project is funded by Water Capacity Fees and a SWFWMD grant.

Expenditures To Date $1,535,423

Operation Budget Impact

Operation of the ASR well adds maintenance and operations costs. Electrical costs increase with pumping water into storage and when withdrawing water out of storage. Pre treatment chemicals will increase chemical costs. Chemical costs will be more initially and are anticipated to decrease over time with maturity of the aquifer bubble. Operational expenditures have been budgeted for Fiscal year 2024.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2016 - 09/2025	194,527
CONSTRUCTION	10/2016 - 09/2023	1,364,102
	Total Budgetary Cost Estimate:	1,558,629

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	1,204,102
GRANT	340,000
UTILITY REVENUE FUND	14,527
Total Programmed Funding:	1,558,629
Future Funding Requirements:	0

Project: U18UAB | **Title:** Utilities Administration Building & Field Operations Center | **Status:** Existing CIP Project

Category: City Facilities | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
34,884,780	34,884,780	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Needs and site selection analysis, design, permitting, and construction of a new administration and field operations building.

Project Rationale

The administration building that was located on Price Boulevard was not adequately sized to support the staff that use to work out of that facility. The existing site is adjacent to the training track for Police and Fire, which is also near an archeological site; therefore, no additional property is available in the immediate vicinity to expand the existing site. The building has been damaged by Hurricane Ian and a majority of the Utilities staff are working in temporary modular offices until the finalization of the new Administration Building & Field Operations Center.

Funding Strategy

This project is funded by Utilities funds, Water Capacity Fees, and Sewer Capacity Fees.

Expenditures To Date $4,162,511

Operation Budget Impact

With a larger parcel of land and building, there would be additional maintenance and electrical costs. Operational expenditures are anticipated to be budgeted in Fiscal Year 2026.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2017 - 09/2022	789,345
LAND ACQUISITION	10/2017 - 09/2022	3,150,759
CONSTRUCTION	10/2023 - 09/2025	30,944,676
	Total Budgetary Cost Estimate:	34,884,780

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	10,500,000
SEWER CAPACITY FEE FUND	3,500,000
UTILITY REVENUE FUND	20,884,780
Total Programmed Funding:	34,884,780
Future Funding Requirements:	0

Project: U19NEP | **Title:** Neighborhood Water/Wastewater Line Extensions | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
27,409,062	6,468,612	3,940,450	3,500,000	4,000,000	4,500,000	5,000,000	0

Strategic Pillar

Environmental Resiliency & Sustainability

Project Description

This project is to extend water/wastewater to residents throughout the City in a methodical, economical manner to maximize efficiency and minimize cost.

Project Rationale

Giffels & Webster developed a master plan including maps for a phased expansion. Commission reached a consensus to move forward with design for the first phase of the project in the Blue Ridge- Salford North area. The construction is anticipated to begin in the Fall 2024 and continue through 2025. As customers connect, payments toward the line extension could go back to the Surtax fund, serving as a revolving fund for future expansions. Starting in FY 25, funds have been designated for the purchase of land for five future vacuum station sites each fiscal year.

Funding Strategy

The project is funded by Surtax and Utility Revenue Fund.

Expenditures to date $897,734

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operational costs over time. However, improvements should also decrease operational costs by improving water quality in the system.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2018 - 09/2029	2,408,422
LAND ACQUISITION	10/2022 - 09/2029	1,700,000
CONSTRUCTION	10/2024 - 09/2029	23,300,640
Total Budgetary Cost Estimate:		27,409,062

Means of Financing

Funding Source	Amount
SURTAX	19,709,062
UTILITY REVENUE FUND	7,700,000
Total Programmed Funding:	27,409,062
Future Funding Requirements:	0

Project: U20WES | **Title:** Neighborhood Water/Wastewater Line Extensions (I-75/Sumter Blvd.) | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,240,323	4,240,323	0	0	0	0	0	0

Strategic Pillar

Economic Development & Growth Management

Project Description

This project is to extend water/wastewater to the commercial areas at the I-75/Sumter interchange.

Project Rationale

This project is to extend water/wastewater to the commercial areas at the I-75/Sumter interchange to encourage economic development. This will also serve residents in the areas on Sumter Boulevard from South of Hansard Avenue to Kalish Avenue

Funding Strategy

This project is funded by Surtax and ARPA Funds. Per Commission direction at the June 16, 2022 Workshop the overfunding was left in the project due to anticipated increases in project costs.

Expenditures To Date $3,431,872

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2019 - 09/2022	178,548
CONSTRUCTION	10/2021 - 09/2024	4,061,775
	Total Budgetary Cost Estimate:	4,240,323

Means of Financing

Funding Source	Amount
FEDERAL FUNDING	3,809,494
SURTAX	430,829
Total Programmed Funding:	4,240,323
Future Funding Requirements:	0

Project: U21WBR | **Title:** Water Pipeline Bridge Replacements - Haberland/Woodhaven/North Toledo Blade | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

Capital Improvement:

LOS/Concurrency: N/A

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
576,885	576,885	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Fiscal Year 2021 included design for Haberland Boulevard, Woodhaven Drive/Bobcat Trail and North Toledo Blade Boulevard Bridges. Construction is anticipated to commence in fiscal year 2022.

Project Rationale

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on three bridges is planned, with additional ones in the future. Old steel water lines on bridges have reached end of their service life and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in un-billed water loss.

Funding Strategy

This program will be funded by Surtax and Utilities funds.

Expenditures To Date $436,470

Operation Budget Impact

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2021 - 09/2024	576,885
	Total Budgetary Cost Estimate:	576,885

Means of Financing

Funding Source	Amount
SURTAX	319,236
UTILITY REVENUE FUND	257,649
Total Programmed Funding:	576,885
Future Funding Requirements:	0

Project: U21WDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,621,410	1,621,410	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. The focus areas for Fiscal Year 2021 were S. Hartsdale Street, Aldovin and Totem Avenues. The focus areas for design in Fiscal Year 2022 will be Lamplighter and Rockwell Avenues, Renault Circle, Meroni Boulevard, and Ridgewood Drive with construction to follow.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the city. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the city, improvements are needed to replace old asbestos cement lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

Funding Strategy

This project will be funded with Surtax and Utilities Funds. The City also received a grant from SWFWMD.

Expenditures To Date $1,036,466

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old asbestos cement main with new, as applicable.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2021	181,630
CONSTRUCTION	10/2020 - 09/2023	1,439,780
	Total Budgetary Cost Estimate:	1,621,410

Means of Financing

Funding Source	Amount
GRANT	207,500
SURTAX	494,700
UTILITY REVENUE FUND	919,210
Total Programmed Funding:	1,621,410
Future Funding Requirements:	0

Project: U21WMS | **Title:** Ortiz Blvd to Warm Mineral Springs - Bridge Watermain Replacement | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** A

Comprehensive Plan Information

CIE Project: N/A | **Capital Improvement:** | **District:**

LOS/Concurrency: N/A | **Project Need:** N/A | **Location:**

Project Location

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
250,000	250,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Removal and relocation of the watermain on the bridge located on Ortiz Boulevard.

Project Rationale

In conjunction with a Parks & Recreation project, funding will need to be allocated by the City for design and construction for the removal and relocation of the watermain that is currently affixed to the bridge. The existing 8" steel main will be removed from the bridge and replaced with a 12" high-density polyethylene (HDPE) pipe which will be install via subaqueous horizontal direction drill beneath the waterway.

Funding Strategy

This project will be funded with Utilities Funds, Water Capacity Fees and Surtax Funds.

Expenditures To Date $219,733

Operation Budget Impact

Replacement of this pipeline will have no operational impacts.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2022	50,000
CONSTRUCTION	10/2021 - 09/2024	200,000
	Total Budgetary Cost Estimate:	250,000

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	25,000
SURTAX	180,000
UTILITY REVENUE FUND	45,000
Total Programmed Funding:	250,000
Future Funding Requirements:	0

Project: U21WPI | **Title:** Myakkahatchee Creek Water Treatment Plant (MCWTP) Improvements | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,425,203	3,425,203	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project will implement improvements at the Myakkahatchee Creek Water Treatment Plant (MCWTP).

Project Rationale

This project will implement improvements at the Myakkahatchee Creek Water Treatment Plant (MCWTP) based on the results of the Structural Evaluation. In Fiscal Year 2021 and Fiscal Year 2022, the WTP rehabilitation and upgrades will include filter improvements, rehabilitation of the flash mixer, rehabilitation of floc basin #2, and rehabilitation of the clearwells and pump rooms.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures To Date $3,260,866

Operation Budget Impact

The proposed improvements at the WTP will have a minor net operating impact on the operating budget. Operational expenditures are anticipated to be budgeted in Fiscal Year 2023.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2020 - 09/2022	384,660
CONSTRUCTION	10/2020 - 09/2023	3,040,543
	Total Budgetary Cost Estimate:	3,425,203

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	3,425,203
Total Programmed Funding:	3,425,203
Future Funding Requirements:	0

Project: U21WWI | **Title:** Wastewater Treatment Plant Improvements | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: N/A

LOS/Concurrency: N/A

Capital Improvement:

Project Need: N/A

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,398,728	1,749,818	773,910	130,000	200,000	85,000	460,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is to program rehabilitation and improvement projects at the Pan American Wastewater Treatment Plant (WWTP).

Project Rationale

In fiscal year 2025, the WWTP rehabilitation and upgrades will include the rehabilitation at the Pan American Plant of the odor control equipment, coating of filters and digesters, upgrade lighting to LED, and installation of weir washers at both wastewater plants.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures to date $853,641

Operation Budget Impact

All the improvements made at the wastewater treatment plant will not require any increase in repairs and maintenance since it will be new equipment.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2021 - 09/2029	3,398,728
	Total Budgetary Cost Estimate:	3,398,728

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	3,398,728
Total Programmed Funding:	3,398,728
Future Funding Requirements:	0

Project: U22WDB | **Title:** Drying Bed at the Southwest Wastewater Reclamation Facility | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,120,215	1,120,215	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Install a drying bed at the Southwest Wastewater Reclamation Facility to decant the Vacuum Trucks after jetting and cleaning wastewater collection system lines and routinely cleaning and inspecting lift stations to remove heavy rags and debris. This prevents premature pump failure and improves overall operational efficiencies in the collection system.

Project Rationale

In 2017 Utilities purchased a vehicle for televising gravity lines. In 2018, Utilities purchased a new Vacuum truck for jetting and cleaning gravity lines and lift stations. With this equipment, Utilities has an ongoing program for cleaning and televising wastewater collection system gravity lines. The grit and debris from this activity is discharged onto a drying bed to allow the water to drain off and the rags and debris can then be picked up and disposed of properly without damaging pumps, motors or disrupting the treatment plant process. In years past, this was done at our neighboring Utilities, Charlotte County and the City of Venice. Previously, this was done on a quarterly basis, but with the increase in frequency and the daily schedule of cleaning and televising, this has become a weekly need. Our neighboring Utilities have informed us that they cannot continue with this frequency and that we need to find another solution. Additionally, Senate Bill 712 puts a focus on wastewater collection system maintenance to reduce inflow and infiltration and increases fines associated with sanitary sewer overflows.

Funding Strategy

This project will be funded by Utilities Fund.

Expenditures To Date $664,529

Operation Budget Impact

Without a drying bed Utilities could lose the opportunity to apply for future grant funding for the Inflow and Infiltration program. Utilities would need to revert back to reactionary wastewater collection system maintenance rather than being proactive. This can also lead to premature failures at lift stations, blockages in the gravity mains and ultimately could lead to sanitary sewer overflows and environmental impacts.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	124,410
CONSTRUCTION	10/2022 - 09/2024	995,805
	Total Budgetary Cost Estimate:	1,120,215

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	1,120,215
Total Programmed Funding:	1,120,215
Future Funding Requirements:	0

Project: U22WDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
902,657	902,657	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Design for the following areas is anticipated to take place in Fiscal Year 2022 with construction to follow: Libby Road, Peake Street, Morandi Avenue, and Tripoli Street.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the city. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the city, improvements are needed to replace old asbestos cement lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

Funding Strategy

This project will be funded with Surtax and Utilities Funds.

Expenditures To Date $554,952

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old asbestos cement main with new, as applicable.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	127,657
CONSTRUCTION	10/2022 - 09/2024	775,000
	Total Budgetary Cost Estimate:	902,657

Means of Financing

Funding Source	Amount
SURTAX	398,519
UTILITY REVENUE FUND	504,138
Total Programmed Funding:	902,657
Future Funding Requirements:	0

Project: U22WIS | **Title:** Raw Water Intake Structure Rehabilitation | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,808,300	558,300	0	2,250,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Rehabilitation of the raw water intake structures on the Myakkahatchee Creek and Cocoplum Waterway

Project Rationale

The intake structures on the Myakkahatchee Creek were constructed in approximately 1964 and 1974. The screens, sluice gates and other portions of the structures are deteriorating which may compromise the ability to withdraw water from the Myakkahatchee Creek for production purposes. The Cocoplum Water intake structure in significantly newer and only limited work is anticipated on that structure. An evaluation of all three structures was performed in fiscal year 2021. Design was completed in 2023. Construction of the Myakkahatchee Creek intake improvements will be completed in 2024 and the Cocoplum intake improvements will be constructed in 2026.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures to date $229,841

Operation Budget Impact

The inability to withdraw water from the Myakkahatchee Creek limits the production capability of the surface water treatment plant leading to purchasing more water from the Peace River Manasota Regional Water Supply Authority at a higher cost. Additionally, limiting the intake ability of the plant ultimately would lead to a reduced plant capability and new water sources would need to be found, which would also lead to an increased cost. With this rehabilitation no operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2021 - 09/2022	583,650
CONSTRUCTION	10/2022 - 09/2026	2,224,650
	Total Budgetary Cost Estimate:	2,808,300

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	2,808,300
Total Programmed Funding:	2,808,300
Future Funding Requirements:	0

Project: U23EPS | **Title:** Effluent Pumping Station & Pipeline | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,000,000	1,000,000	0	0	0	0	0	15,000,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Design and construction of expanded effluent pumping station and pumping system at the Pan American Wastewater Treatment Plant and parallel effluent force main from the plant to the deep injection well site.

Project Rationale

This project includes design and construction of expanded effluent pumping station and pumping system at the Pan Am WWTP and parallel effluent force main from the plant to the deep injection well site. The upgrades will ensure that high flows during emergency conditions, such as heavy rain events, can be pumped to the deep injection well.

Funding Strategy

Funding will need to be determined for this project.

Expenditures to date $145,626

Operation Budget Impact

There are no operational impacts anticipated at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2023	1,000,000
CONSTRUCTION	10/2023 - 09/2026	15,000,000
	Total Budgetary Cost Estimate:	16,000,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	1,000,000
Total Programmed Funding:	1,000,000
Future Funding Requirements:	15,000,000

Project: U23PCB | **Title:** Pan American Wastewater Treatment Plant Centrifuge Building | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,515,930	215,930	1,300,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is to replace the structure that previously protected the centrifuge at the Pan American Wastewater Treatment Plant.

Project Rationale

The roof of the previous structure did not allow for access to provide the needed routine maintenance of the centrifuge. To perform maintenance of the equipment, the structure needed to be replaced with a new structure, designed to house this type of equipment. The existing structure was damaged due to Hurricane Ian and has already been removed.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures To Date $83,046

Operation Budget Impact

There are no operational impacts anticipated at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2024	112,610
CONSTRUCTION	10/2023 - 09/2025	1,403,320
	Total Budgetary Cost Estimate:	1,515,930

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	1,515,930
Total Programmed Funding:	1,515,930
Future Funding Requirements:	0

Project: U23WBR | **Title:** Water Pipeline Bridge Replacements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
340,000	340,000	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Fiscal year 2023 will be for the design of two bridges on Appomattox Drive with construction to follow in fiscal year 2024.

Project Rationale

To improve the potable water distribution system reliability to the residents of the City. The project is in various locations in the City. Replacement of aged water lines on three bridges is planned, with additional ones in the future. Old steel water lines on bridges have reached end of their service life and pipe deterioration and leaks are on pipe bends that cannot be readily repaired. Some very small leaks are unable to be stopped at this time resulting in un-billed water loss.

Funding Strategy

This program will be funded by Surtax funds.

Expenditures To Date $0

Operation Budget Impact

Replacement of these pipelines will prevent potential catastrophic failure and emergency repairs, which will be more costly than current planned replacements.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2023	170,000
CONSTRUCTION	10/2023 - 09/2025	170,000
	Total Budgetary Cost Estimate:	340,000

Means of Financing

Funding Source	Amount
SURTAX	340,000
Total Programmed Funding:	340,000
Future Funding Requirements:	0

Project: U23WDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
316,160	316,160	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The project is in various locations of the City. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Design for the following areas is anticipated to take place in FY 2023 with construction to follow in FY 2024: Okolona Street, Portage Street, Lundale Avenue, and Lubec Avenue.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the city. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the city, improvements are needed to replace old asbestos cement lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

Funding Strategy

This project will be funded with Surtax and Utilities Funds.

Expenditures To Date $0

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old asbestos cement main with new, as applicable.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2023	137,200
CONSTRUCTION	10/2023 - 09/2024	178,960
	Total Budgetary Cost Estimate:	316,160

Means of Financing

Funding Source	Amount
SURTAX	148,530
UTILITY REVENUE FUND	167,630
Total Programmed Funding:	316,160
Future Funding Requirements:	0

Project: U23WHR | **Title:** Hillsborough Water Main Replacement and Relocation | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,150,000	700,000	450,000	0	0	0	0	3,000,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

A Public Works road project at the intersection of Hillsborough Blvd and Cranberry Blvd includes the construction of a round-about and widening of Hillsborough Blvd. This project conflicts with the existing water main at the intersection, therefore the main will need to be relocated. The water main replacement will extend from the intersection approximately two miles down Hillsborough Blvd to the Hillsborough Booster Station.

Project Rationale

This project is a replacement and relocation of a water main due to road construction.

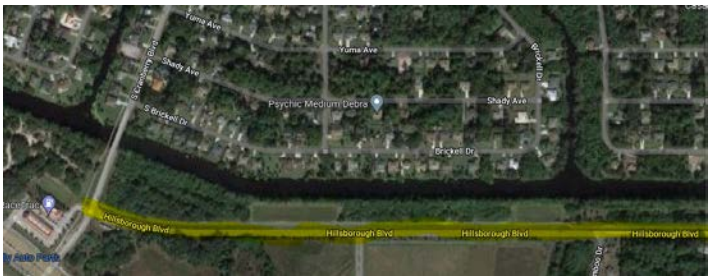
Funding Strategy

This project will be funded by Utilities funds.

Expenditures to date $96,340

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	614,950
CONSTRUCTION	10/2024 - 09/2026	3,535,050
	Total Budgetary Cost Estimate:	4,150,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	1,150,000
Total Programmed Funding:	1,150,000
Future Funding Requirements:	3,000,000

Project: U23WPI | **Title:** Myakkahatchee Creek Water Treatment Plant Improvements | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
4,625,558	921,658	781,900	730,000	1,100,000	730,000	362,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

In fiscal year 2025, the MCWTP rehabilitation and upgrades will include filter panel replacements, replacement of 3 flocculation mixers, roof replacement, sludge automation, well improvements, installation of critical process instrumentation equipment, & variable frequency drive replacements.

Project Rationale

This project is to program rehabilitation and improvement projects at the Myakkahatchee Creek Water Treatment Plant.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures to date $383,052

Operation Budget Impact

There are no operational impacts anticipated at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2022 - 09/2025	359,777
CONSTRUCTION	10/2022 - 09/2029	4,265,781
	Total Budgetary Cost Estimate:	4,625,558

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	4,625,558
Total Programmed Funding:	4,625,558
Future Funding Requirements:	0

Project: U24PW1 | **Title:** Price Boulevard Widening Phase I | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
193,086	193,086	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is for additional design services to prepare engineering plans, specifications and estimates for competitive bidding for the water and wastewater main construction needed to expand Price Boulevard to 5 lanes within the existing 100-foot right-of-way between Sumter Boulevard and Toledo Blade Boulevard.

Project Rationale

Design for the Utilities portion of the Price Blvd widening project was previously completed under U15PW1, which was closed in March of 2022. Since this project began once again moving forward to construction it has become apparent that design changes are needed to ensure the wastewater force main being installed in conjunction with the roadway widening is adequate to meet the increased current and future flows from the Toledo Blade/Price Blvd corridor. The cost estimate from the Engineering firm has been revised since the first Commission workshop resulting in an increase of $20,950.

Funding Strategy

This project will be funded with Utilities funds.

Expenditures to Date $221,638 under U15PW1
Expenditures to Date $33,255 under U24PW1

Operation Budget Impact

The operating impact of this project includes to be determined future maintenance costs for the Utilities water line and hydrants.

Project Image

Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	193,086
	Total Budgetary Cost Estimate:	193,086

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	193,086
Total Programmed Funding:	193,086
Future Funding Requirements:	0

Project: U24SBU | **Title:** Building Upgrades at the Pan American Wastewater Treatment Plant | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
1,915,000	25,000	290,000	1,600,000	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project includes replacement of the reuse pump building and construction of a new building to provide plant operators with designated office space, breakroom and restroom facilities. Project also includes remodel of the shared lab/office building. To provide space for maintenance and I&C staff. Purchase of an adjacent parcel may be necessary to provide adequate space for the new office building. The shared lab and operator office building at the Pan American WWTP is original to the plant and is no longer adequate to provide work and rest spaces for plant staff. The current I&C maintenance building does not provide adequate storage for parts and components that need to be kept on hand.

Project Rationale

The shared lab and operator offices at the Pan American WWTP is original to the plant and is no longer adequate to provide works and rest spaces for plant operators.

Funding Strategy

This project will be funded by Utilities funds.

Operation Budget Impact

With the increased size in space to accommodate all personnel, there will be a slight increase in electrical costs anticipated to be budgeted in fiscal year 2026.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2024 - 09/2025	290,000
LAND ACQUISITION	10/2023 - 09/2024	25,000
CONSTRUCTION	10/2025 - 09/2026	1,600,000
	Total Budgetary Cost Estimate:	1,915,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	1,915,000
Total Programmed Funding:	1,915,000
Future Funding Requirements:	0

Project: U24WDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
948,270	206,470	365,500	376,300	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Fiscal year 2024 design includes the following areas: Yacolt Avenue, Radcliff Avenue, Wall Lane, Lemay Lane, Snowflake Lane, Marcella Terrace, and Sahara Lane with construction to follow in fiscal years 2025 and 2026.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the city, improvements are needed to replace old asbestos cement lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

Funding Strategy

This program will be funded with Surtax and Utilities funds.

Expenditures to date $108,662

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system and by reducing water used for flushing dead ends.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	206,470
CONSTRUCTION	10/2024 - 09/2026	741,800
	Total Budgetary Cost Estimate:	948,270

Means of Financing

Funding Source	Amount
SURTAX	762,470
UTILITY REVENUE FUND	185,800
Total Programmed Funding:	948,270
Future Funding Requirements:	0

Project: U24WMP | **Title:** Water Master Plan Improvements | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
915,400	915,400	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is to program rehabilitation and improvements identified in the Water Master Plan based on risk at the Myakkahatchee Creek Water Treatment Plant (MCWTP). Fiscal year 2024 improvements include project numbers: 5 and 7, which corresponds to replacing actuators, valves, and controllers, replacement of clarifier mixer no. 1, and one diesel tank replacement. This project will also include an electrical analysis at the Myakkahatchee Creek Water Treatment Plant.

Project Rationale

This project is to program rehabilitation and improvement projects based on the Water Master Plan.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures To Date $0

Operation Budget Impact

There are no operational impacts anticipated at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2023 - 09/2024	200,000
CONSTRUCTION	10/2023 - 09/2024	715,400
	Total Budgetary Cost Estimate:	915,400

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	915,400
Total Programmed Funding:	915,400
Future Funding Requirements:	0

Project: U25AMI | **Title:** Advanced Metering Infrastructure | **Status:** New Request

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
7,402,500	0	2,467,500	2,467,500	2,467,500	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Conversion of existing metering system to advanced metering infrastructure

Project Rationale

Utilities is upgrading the current (AMR) drive by meter reading system to an (AMI) remote reading software, which will result in upgrading the meters themselves. The new meters will be smart meters with real time data. The new meters allow for leak detection alerts and a customer portal to view and monitor usage daily. Customers can set their own alerts, such as consumption limits and continues use. These meters will move Utilities from being reactive to proactive. This will lead to water conservation for the system as a whole, while improving customer service and billing.

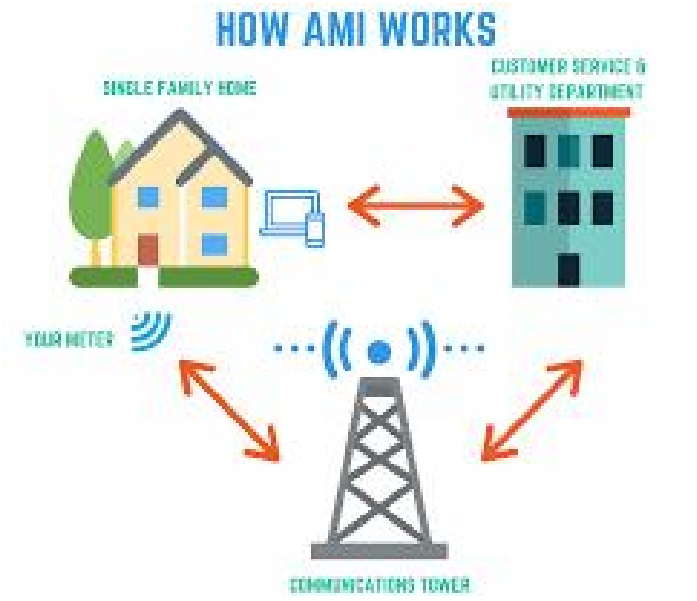
Funding Strategy

This project is funded by Utilities funds.

Operation Budget Impact

Operational impacts are hard to determine at this time until the department determines what type of system it will be converted to.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
EQUIPMENT	10/2024 - 09/2027	7,402,500
	Total Budgetary Cost Estimate:	7,402,500

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	7,402,500
Total Programmed Funding:	7,402,500
Future Funding Requirements:	0

Project: U25SGA | **Title:** Sewer Gravity Line Replacement - Appomattox Drive | **Status:** New Request

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes | **Capital Improvement:** | **LOS/Concurrency:** | **Project Need:**

Project Location

District: | **Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
147,800	0	147,800	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Replacement of a 8" cast iron sewer gravity line.

Project Rationale

Replacing the 8” cast iron sewer gravity line beneath the Victoria Point apartment complex parking lot, spanning the distance between two manholes. The existing gravity line is severely deteriorated and nearing the end of its lifespan. Given the condition of the infrastructure, this project will necessitate the installation of sheeting and shoring for completion. Our department lacks the necessary resources and machinery to undertake this replacement internally.

Funding Strategy

This project is funded by Utilities funds.

Operation Budget Impact

There are no anticipated operational costs associated with this replacement.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	147,800
	Total Budgetary Cost Estimate:	147,800

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	147,800
Total Programmed Funding:	147,800
Future Funding Requirements:	0

Project: U25SGS | **Title:** Sewer Gravity Line Replacement - Sanchez Circle | **Status:** New Request

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
204,000	0	204,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Replacement of a 6" cast iron sewer gravity line.

Project Rationale

Replacing 6” cast iron sewer gravity line connecting a Master manhole and a Lift Station wet well located close to a major body of water. The gravity line is in very poor condition and located under a parking lot. The 6” cast iron pipe is at the end of its life span; it was relined 3 years ago as a temporary repair and the correct course of action is to fully replace the section of piping. This project will require an estimated 20-foot-deep excavation and installation of sheeting and shoring to complete. Our department does not have the resources or machinery to perform this replacement in house.

Funding Strategy

This project is funded by Utilities funds.

Operation Budget Impact

There are no anticipated operational costs associated with this replacement.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	204,000
	Total Budgetary Cost Estimate:	204,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	204,000
Total Programmed Funding:	204,000
Future Funding Requirements:	0

Project: U25STO | **Title:** Wastewater Transmission Oversizing | **Status:** Existing CIP Program

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
50,000	0	50,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction cost of oversizing wastewater mains in various locations throughout the City due to development. Specific locations of project are unknown at this time.

Project Rationale

As developers install the necessary mains to serve the development, the city will oversize these lines if needed to serve future growth/connections.

Funding Strategy

This program will be funded by Sewer Capacity Fees.

Expenditures To Date $0

Operation Budget Impact

No operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	50,000
	Total Budgetary Cost Estimate:	50,000

Means of Financing

Funding Source	Amount
SEWER CAPACITY FEE FUND	50,000
Total Programmed Funding:	50,000
Future Funding Requirements:	0

CIP Detail Sheets

Project: U25WTO | **Title:** Water Transmission Oversizing | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information

CIE Project: Yes
Capital Improvement:
LOS/Concurrency: N/A
Project Need: N/A

Project Location

District:
Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
50,000	0	50,000	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction cost of oversizing water mains in various locations throughout the City due to development.

Project Rationale

Specific locations of project are unknown at this time. As developers install the necessary mains to serve the development, the city will oversize these lines if needed to serve future growth/connections.

Funding Strategy

This program will be funded with Water Capacity Fees.

Expenditures To Date $0

Operation Budget Impact

No operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2025	50,000
	Total Budgetary Cost Estimate:	50,000

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	50,000
Total Programmed Funding:	50,000
Future Funding Requirements:	0

Project: U26DPR | **Title:** Direct Potable Reuse Pilot Plant Project | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,500,000	0	0	2,500,000	0	0	0	0

Strategic Pillar

Environmental Resiliency & Sustainability

Project Description

Develop, install and run a pilot plant of the selected alternative(s) identified in the Direct Potable Reuse Feasibility Study

Project Rationale

Based on the information gathered from the Direct Potable Reuse Feasibility Study, Utilities would perform pilot testing on the top alternatives identified.

Funding Strategy

This project will be funded by Water Capacity Fees.

Operation Budget Impact

Operation of the pilot plant will add a small increase to the electrical and chemical costs for the treatment process, which will run up to one year. Operational funds have been budgeted in fiscal year 2026.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2026	375,000
CONSTRUCTION	10/2025 - 09/2026	2,125,000
	Total Budgetary Cost Estimate:	2,500,000

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	2,500,000
Total Programmed Funding:	2,500,000
Future Funding Requirements:	0

Project: U26PAC | **Title:** Water Plant Powder Activated Carbon System | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	370,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The demolition and replacement of the current powder activated carbon system.

Project Rationale

The current structure that contains the powder activated carbon has deteriorated to a point where replacement is necessary. There are new and more efficient ways to mix and inject the powder activated carbon into the water treatment process as well, which will update the plant process and provide more control and efficiency.

Funding Strategy

This project will be funded by Utilities Fund.

Expenditures To Date $0

Operation Budget Impact

The water treatment process currently involves the incorporation of powder activated carbon, therefore, there are no anticipated additional operational costs.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2025 - 09/2026	370,000

Total Budgetary Cost Estimate: 370,000

Means of Financing

Funding Source	Amount

Total Programmed Funding: 0

Future Funding Requirements: 370,000

Project: U26WPE | **Title:** Southwest Water Plant Expansion | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	10,857,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is for the increased capacity at the Southwest Water Treatment Plant to expand the current capacity from 2 million gallons per day to 4 million gallons per day in order to serve the increasing population. The developer is required to expand the water treatment plant based on requirements outlined in their current developer agreement.

Project Rationale

This project is for the Southwest Water Treatment Plant capacity expansion.

Funding Strategy

This project will be developer funded.

Operation Budget Impact

It will be necessary to add operational costs in order to produce the additional water necessary to serve the growing population. The operational costs are anticipated to be budgeted in fiscal year 2028.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2025 - 09/2027	1,628,540
CONSTRUCTION	10/2026 - 09/2027	9,228,460
	Total Budgetary Cost Estimate:	10,857,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	10,857,000

Project: U27WDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
834,000	0	0	0	278,000	278,000	278,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The water mains will be designed in FY 27 and construction in FY 28. The focus areas for this project will be: Zellwood, Raywood, Redwood, Caliva, & Kenwood.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. The project is in various locations of the city. Project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling. The community benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

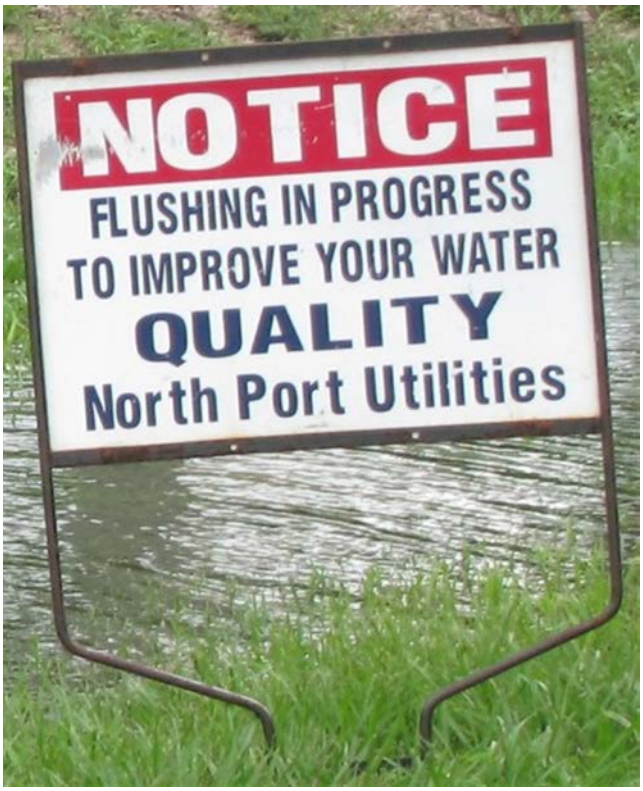
Funding Strategy

This program project will be funded with Utilities Funds.

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system and by reducing water used for flushing dead ends.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2026 - 09/2027	278,000
CONSTRUCTION	10/2027 - 09/2028	556,000
	Total Budgetary Cost Estimate:	834,000

Means of Financing

Funding Source	Amount
SURTAX	834,000
Total Programmed Funding:	834,000
Future Funding Requirements:	0

Project: U27WTI | **Title:** Water Treatability Implementation | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
7,000,000	0	0	0	1,000,000	6,000,000	0	0

Strategic Pillar

Environmental Resiliency & Sustainability

Project Description

Myakkahatchee Water Treatment Plant improvements to provide treatment capability of Myakkahatchee Creek water during periods of high total dissolved solids (TDS).

Project Rationale

The implementation of this project will allow the plant to treat more water from the Myakkahatchee Creek during periods of high TDS. The surface water portion of the plant has very limited capability to treat for TDS. Using the combination of the surface water plant and the reverse osmosis plant would allow the system to produce water using the Creek in lieu of the much higher TDS wells.

Funding Strategy

This project will be funded by Utilities Funds.

Expenditures To Date $0

Operation Budget Impact

The study is not yet complete; however, the alternatives include the use of ultrafiltration membranes which will require additional power to operate. The exact scope of the additional power is difficult to ascertain at the time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2026 - 09/2027	1,000,000
CONSTRUCTION	10/2027 - 09/2028	6,000,000
	Total Budgetary Cost Estimate:	7,000,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	7,000,000
Total Programmed Funding:	7,000,000
Future Funding Requirements:	0

Project: U28MDI | **Title:** Water Master Plan Distribution Improvements | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information

CIE Project: Yes

Capital Improvement:

LOS/Concurrency:

Project Need:

Project Location

District:

Location:

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
5,920,000	0	0	0	0	3,778,000	2,142,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is for distribution system improvements identified in the Water Master Plan to improve velocity and improve fire flow in targeted areas throughout the city.

Project Rationale

The Water Master Plan has identified areas where increased pipe size would provide additional fire flow.

Funding Strategy

This project will be funded by Utilities funds.

Operation Budget Impact

No operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2027 - 09/2029	880,000
CONSTRUCTION	10/2027 - 09/2029	5,040,000
	Total Budgetary Cost Estimate:	5,920,000

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	880,000
UTILITY REVENUE FUND	5,040,000
Total Programmed Funding:	5,920,000
Future Funding Requirements:	0

Project: U28MPS | **Title:** Master Pumping Station and Forcemain | **Status:** Existing CIP Project

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	3,350,000

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is to construct a master pumping station and a force main in the vicinity of Toledo Blade Boulevard and Price Boulevard.

Project Rationale

Construct a master pumping station in the vicinity of Toledo Blade and Price Blvd., and a forcemain in the same vicinity. Site specific design may change due to further changes in location of the facility. Construction of the pumping station will begin when growth from the Toledo Blade/Price area requires it. Current plans reflect construction beginning in FY 2027-28 Schedule will continue to be evaluated.

Funding Strategy

This project will be funded by debt issuance and the Utilities Department will only move forward with the project when/if funding is secured.

Operation Budget Impact

The addition of a new pump station and force main to collection and transmission systems inherently increases the operation costs over time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2027 - 09/2028	400,000
CONSTRUCTION	10/2027 - 09/2028	2,950,000
	Total Budgetary Cost Estimate:	3,350,000

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	3,350,000

Project: U28WSP | **Title:** Sludge Press | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: N/A	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
3,000,000	0	0	0	0	3,000,000	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is for the construction of a sludge press.

Project Rationale

Currently sludge from the surface water treatment process is discharged to the onsite ponds. The sludge is dried by the evaporation of the water from the pond. Once dry, the sludge is removed from the ponds and hauled to a landfill for disposal. Since the drying ponds are open to the atmosphere the sludge does not completely dry and must be removed from the pond and storage adjacent to the pond to complete the drying process. This process leads to the ponds being overcapacity and sludge is sent to the City's wastewater treatment plant where it goes through the entire treatment process. The sludge has deleterious effects on the wastewater treatment process and increases the cost of dewatering and hauling the wastewater treatment plant sludge. The sludge press will eliminate the use of ponds for drying and the necessary diversion of sludge to the wastewater treatment plant.

Funding Strategy

This project will be funded by Utilities funds.

Expenditures To Date $0

Operation Budget Impact

A sludge press will have electrical, chemical (polymer) and hauling costs. The current process has costs associated with the removal of the sludge from the ponds and hauling, which are already included in the budget. The cost to the wastewater process is difficult to calculate but significant additional sludge is hauled from the WWTP when the WTP is discharging sludge. The overall operating budget impact should be relatively minor. Additional chemical and power but less hauling and elimination of transfers to the WTP. Operational expenditures are anticipated to be budgeted in Fiscal Year 2029.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2027 - 09/2028	500,000
CONSTRUCTION	10/2027 - 09/2028	2,500,000
	Total Budgetary Cost Estimate:	3,000,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	3,000,000
Total Programmed Funding:	3,000,000
Future Funding Requirements:	0

Project: U29WMP | **Title:** Master Plan Distribution Improvements | **Status:** Existing CIP Project

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:**

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency:	**Project Need:**	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
2,790,000	0	0	0	0	0	2,790,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

This project is to program rehabilitation and improvement projects identified in the Water Master Plan based on risk throughout the distribution system. To improve distribution system capacity, fiscal year 2029 improvements includes water distribution pipe replacements in targeted areas.

Project Rationale

All projects were identified in the water master plan and have been prioritized based on risk assessment.

Funding Strategy

This project will be funded by Utilities Funds.

Operation Budget Impact

Project Image



Schedule of Activities

Project Activities	From - To	Amount
DESIGN/ENGINEERING	10/2028 - 09/2029	418,500
CONSTRUCTION	10/2028 - 09/2029	2,371,500
	Total Budgetary Cost Estimate:	2,790,000

Means of Financing

Funding Source	Amount
UTILITY REVENUE FUND	2,790,000
Total Programmed Funding:	2,790,000
Future Funding Requirements:	0

Project: USTO | **Title:** Wastewater Transmission Oversizing | **Status:** Existing CIP Program

Category: Utilities - Wastewater Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
200,000	0	0	50,000	50,000	50,000	50,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction cost of oversizing wastewater mains in various locations throughout the City due to development. Specific locations of project are unknown at this time.

Project Rationale

As developers install the necessary mains to serve the development, the city will oversize these lines if needed to serve future growth/connections.

Funding Strategy

This program will be funded by Sewer Capacity Fees.

Operation Budget Impact

No operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2029	200,000
	Total Budgetary Cost Estimate:	200,000

Means of Financing

Funding Source	Amount
SEWER CAPACITY FEE FUND	200,000
Total Programmed Funding:	200,000
Future Funding Requirements:	0

Project: UWDI | **Title:** Water Distribution System Improvements | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: Yes	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	Non-Appropriated Programmed CIP Funding FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
0	0	0	0	0	0	0	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

The program is in various locations of the City. Future project locations to be determined and prioritized based on results of fire flow and water quality dynamic hydraulic modeling.

Project Rationale

To improve potable water distribution system reliability, fire flow, water quality and pressure as well as reduce the amount of flushing necessary to maintain water quality. Some existing potable piping exceeds 40 years of age and the scattered design of water "distribution" lines with many less than 6" diameter is detrimental to the overall system. Throughout the city, improvements are needed to replace old asbestos cement lines, increase system reliability and fire flow, water quality and pressure, and reduce flushing. The community, as a whole benefits from these projects since the water system supplies water to institutional/commercial/industrial developments.

Funding Strategy

This program will be funded with Utilities funds.

Operation Budget Impact

Addition of new pipeline to the distribution system inherently increases operation costs over time. However, improvements should also decrease operations costs by improving water quality in the system, as applicable, and by replacing old asbestos cement main with new, as applicable.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
	Total Budgetary Cost Estimate:	0

Means of Financing

Funding Source	Amount
Total Programmed Funding:	0
Future Funding Requirements:	0

Project: UWTO | **Title:** Water Transmission Oversizing | **Status:** Existing CIP Program

Category: Utilities - Water Systems | **Department:** WATER & SEWER UTILITIES | **LMS:** N/A

Comprehensive Plan Information		Project Location
CIE Project: Yes	**Capital Improvement:**	**District:**
LOS/Concurrency: N/A	**Project Need:** N/A	**Location:**

Programmed Funding

Programmed Funding	Appropriated To Date	Budgeted FY 2025	*Non-Appropriated Programmed CIP Funding* FY 2026	FY 2027	FY 2028	FY 2029	Future Funding
200,000	0	0	50,000	50,000	50,000	50,000	0

Strategic Pillar

Infrastructure & Facilities Integrity

Project Description

Construction cost of oversizing water mains in various locations throughout the City due to development.

Project Rationale

Specific locations of project are unknown at this time. As developers install the necessary mains to serve the development, the city will oversize these lines if needed to serve future growth/connections.

Funding Strategy

This program will be funded with Water Capacity Fees.

Operation Budget Impact

No operating impact is expected at this time.

Project Image



Schedule of Activities

Project Activities	From - To	Amount
CONSTRUCTION	10/2024 - 09/2028	200,000
	Total Budgetary Cost Estimate:	200,000

Means of Financing

Funding Source	Amount
WATER CAPACITY FEE FUND	200,000
Total Programmed Funding:	200,000
Future Funding Requirements:	0

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City of North Port

ORDINANCE NO. 2016-10

(Investment Policy)

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, AMENDING THE ORDINANCE NO. 2010-03, RELATING TO INVESTMENT POLICIES, AND RE-ESTABLISHING AN INVESTMENT POLICY; PROVIDING FOR SEVERABILITY; PROVIDING FOR CONFLICTS; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City desires to change the allocation for investment portfolio composition, authorize additional investment types, and change the benchmark for performance measurements.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA TO WIT:

SECTION 1 – AMENDING INVESTMENT POLICY

1.01 - Appendix A is hereby amended and incorporated herein in its entirety as the City of North Port's Investment Policy, in accordance with Florida Statutes, Section 218.415.

1.02 - The City Commission identifies the City Manager with responsibility for providing oversight and direction in regard to the management of the investment program; the City Manager has delegated responsibility for the investment program transactions as provided in the investment policy.

1.03 - The City Manager is hereby authorized to take such steps and to execute on behalf of the City such documents as may be hereafter required to implement the investment policy.

SECTION 2 – SEVERABILITY

2.01 - If any section, subsection, phrase or portion of this Ordinance is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such portion shall be deemed a separate, distinct and independent provision and such holding shall not affect the validity of the remaining portions thereof.

SECTION 3 - CONFLICTS

3.01 - In the event of any conflict between the provisions of this Ordinance and any other ordinance, resolution, or portions thereof, the provisions of this Ordinance shall prevail to the extent of such conflict.

SECTION 4 - EFFECTIVE DATE

4.01 - The provisions of this Ordinance shall become effective immediately upon passage.

Read in public session this 12 day of April, 2016.

PASSED AND ADOPTED on the second and final reading in public session this 26th day of April, 2016.

CITY OF NORTH PORT, FLORIDA

Jacqueline Moore

JACQUELINE MOORE

MAYOR

ATTEST:

Helen M. Raimbeau

HELEN RAIMBEAU, MMC

CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS:

MARK MORIARTY,

CITY ATTORNEY

Ordinance No. 2016-10 Appendix A

Investment Policy
The City of North Port, Florida

I. PURPOSE

The purpose of this policy is to set forth the investment objectives and parameters for the management of public funds of the City of North Port, Florida (hereinafter "City"). These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

II. SCOPE

In accordance with Section 218.415, Florida Statutes, this investment policy applies to all cash and investments held or controlled by the City with the exception of Pension Funds, Trust Funds, and funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds.

III. INVESTMENT OBJECTIVES

Safety of Principal
The foremost objective of this investment program is the safety of the principal of those funds within the portfolios. Investment transactions shall seek to keep capital losses at a minimum, whether they are from securities defaults or erosion of market value. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

Maintenance of Liquidity
The portfolios shall be managed in such a manner that funds are available to meet reasonably anticipated cash flow requirements in an orderly manner.

Return on Investment
Investment portfolios shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. However, return is attempted through active management where the Investment Advisor utilizes a total return strategy (which includes both realized and unrealized gains and losses in the portfolio). This total return strategy seeks to increase the value of the portfolio through reinvestment of income and capital gains. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Despite this, an Investment Advisor may trade to recognize a loss from time to time to achieve a perceived relative value based on its potential to enhance the total return of the portfolio.

IV. DELEGATION OF AUTHORITY

In accordance with the Charter of the City of North Port, the responsibility for providing oversight and direction in regard to the management of the investment program resides with the City Manager. The daily management responsibility for all City funds in the investment program and

investment transactions is delegated to the Finance Director. The Finance Director shall establish written procedures for the operation of the investment portfolio and a system of internal accounting and administrative controls to regulate the activities of employees. The City may employ an Investment Advisor to assist in managing some of the City's portfolios. Such Investment Advisor must be registered under the Investment Advisers Act of 1940.

V. STANDARDS OF PRUDENCE

The standard of prudence to be used by investment officials shall be the "Prudent Person" standard and shall be applied in the context of managing the overall investment program. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectation are reported to the City Manager in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The "Prudent Person" rule states the following:

> Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

While the standard of prudence to be used by investment officials who are officers or employees is the "Prudent Person" standard, any person or firm hired or retained to invest, monitor, or advise concerning these assets shall be held to the higher standard of "Prudent Expert". The standard shall be that in investing and reinvesting moneys and in acquiring, retaining, managing, and disposing of investments of these funds, the contractor shall exercise: the judgment, care, skill, prudence, and diligence under the circumstances then prevailing, which persons of prudence, discretion, and intelligence, acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims by diversifying the investments of the funds, so as to minimize the risk, considering the probable income as well as the probable safety of their capital.

VI. ETHICS AND CONFLICTS OF INTEREST

Employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Also, employees involved in the investment process shall disclose to the City Manager any material financial interests in financial institutions that conduct business with the City, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the City's investment program.

VII. INTERNAL CONTROLS AND INVESTMENT PROCEDURES

The Finance Director shall establish a system of internal controls and operational procedures that are in writing and made a part of the City's operational procedures. The internal controls should be designed to prevent losses of funds, which might arise from fraud, employee error, and misrepresentation, by third parties, or imprudent actions by employees. The written procedures should include reference to safekeeping, repurchase agreements, and separation of transaction authority from accounting and recordkeeping, wire transfer agreements, banking service contracts and collateral/depository agreements. No person may engage in an investment transaction except as authorized under the terms of this policy.

Independent auditors as a normal part of the annual financial audit to the City shall conduct a review of the system of internal controls to ensure compliance with policies and procedures.

VIII. CONTINUING EDUCATION

The Finance Director and other appropriate staff shall annually complete 8 hours of continuing education in subjects or courses of study related to investment practices and products.

IX. AUTHORIZED INVESTMENT INSTITUTIONS AND DEALERS

Authorized City staff shall only purchase securities from financial institutions, which are qualified as public depositories by the Treasurer of the State of Florida or institutions designated as "Primary Dealers" by the Federal Reserve Bank of New York.

Authorized City staff shall only enter into repurchase agreements with financial institutions that are state qualified public depositories and primary dealers as designated by the Federal Reserve Bank of New York.

The City's Investment Advisor shall utilize and maintain its own list of approved primary and non-primary dealers.

X. MATURITY AND LIQUIDITY REQUIREMENTS

To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash flow requirements. Investments of current operating funds shall have maturities of no longer than twenty-four (24) months.

Investments of bond reserves, construction funds, and other non-operating funds ("core funds") shall have a term appropriate to the need for funds and in accordance with debt covenants, but in no event shall exceed five and one-half (5.50) years.

The maturities of the underlying securities of a repurchase agreement will follow the requirements of the Master Repurchase Agreement.

XI. RISK AND DIVERSIFICATION

Assets held shall be diversified to control risks resulting from over concentration of assets in a specific maturity, issuer, instruments, dealer, or bank through which these instruments are bought and sold. The Finance Director shall determine diversification strategies within the established guidelines.

XII. MASTER REPURCHASE AGREEMENT

The Finance Director will require all approved institutions and dealers transacting repurchase agreements to execute and perform as stated in the Securities Industry and Financial Markets Association (SIFMA) Master Repurchase Agreement. All repurchase agreement transactions will adhere to requirements of the SIFMA Master Repurchase Agreement.

XIII. COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS

After the Finance Director or the Investment Advisor, has determined the approximate maturity date based on cash flow needs and market conditions and has analyzed and selected one or more

optimal types of investments, a minimum of three (3) qualified banks and/or approved broker/dealers must be contacted and asked to provide bids/offers on securities in questions. Bids will be held in confidence until the bid deemed to best meet the investment objectives is determined and selected.

However, if obtaining bids/offers are not feasible and appropriate, securities may be purchased utilizing the comparison to current market price method on an exception basis. Acceptable current market price providers include, but are not limited to:

A. TradeWeb
B. Bloomberg Information Systems
C. Wall Street Journal or a comparable nationally recognized financial publication providing daily market pricing
D. Daily market pricing provided by the City's custodian or their correspondent institutions

The Finance Director or the Investment Advisor shall utilize the competitive bid process to select the securities to be purchased or sold. Selection by comparison to a current market price, as indicated above, shall only be utilized when, in judgment of the Finance Director or the Investment Advisor, competitive bidding would inhibit the selection process.

Examples of when this method may be used include:

A. When time constraints due to unusual circumstances preclude the use of the competitive bidding process
B. When no active market exists for the issue being traded due to the age or depth of the issue
C. When a security is unique to a single dealer, for example, a private placement
D. When the transaction involves new issues or issues in the "when issued" market

Overnight sweep investment agreements will not be bid, but may be placed with the City's depository bank relating to the demand account for which the investment agreement was purchased.

XIV. AUTHORIZED INVESTMENTS AND PORTFOLIO COMPOSITION

Investments should be made subject to the cash flow needs and such cash flows are subject to revisions as market conditions and the City's needs change. However, when the invested funds are needed in whole or in part for the purpose originally intended or for more optimal investments, the Finance Director may sell the investment at the then-prevailing market price and place the proceeds into the proper account at the City's custodian.

The following are the investment requirements and allocation limits on security types, issuers, and maturities as established by the City. The Finance Director shall have the option to further restrict investment percentages from time to time based on market conditions, risk, and diversification investment strategies. The percentage allocations requirements for investment types and issuers are calculated based on the original cost of each investment, at the time of purchase. Investments not listed in this policy are prohibited.

Permitted Investments

Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement[1]	Maximum Maturity

Sector	Sector Maximum (%)	Per Issuer Maximum (%)	Minimum Ratings Requirement[1]	Maximum Maturity
U.S. Treasury	100%	100%	N/A	5.50 Years (5.50 Years avg. life[4] for GNMA)
GNMA		40%		
Other U.S. Government Guaranteed (e.g. AID, GTC)		10%		
Federal Agency/GSE: FNMA, FHLMC, FHLB, FFCB*	75%	40%[3]	N/A	5.50 Years
Federal Agency/GSE other than those above		10%		
Supranationals where U.S. is a shareholder and voting member	25%	10%	Highest ST or Two Highest LT Rating Categories (A-1/P-1, AAA/Aaa, or equivalent)	5.50 Years
Corporates	50%[2]	5%	Highest ST or Three Highest LT Rating Categories (A-1/P-1, A-/A3 or equivalent)	5.50 Years
Municipals	25%	5%	Highest ST or Three Highest LT Rating Categories (SP-1/MIG 1, A-/A3, or equivalent)	5.50 Years
Agency Mortgage-Backed Securities (MBS)	25%	40%[3]	N/A	5.50 Years Avg. Life[4]
Asset-Backed Securities (ABS)	25%	5%	Highest ST or LT Rating (A-1+/P-1, AAA/Aaa, or equivalent)	5.50 Years Avg. Life[4]
Non-Negotiable Collateralized Bank Deposits or Savings Accounts	50%	None, if fully collateralized	None, if fully collateralized.	2 Years
Commercial Paper (CP)	50%[2]	5%	Highest ST Rating Category (A-1/P-1, or equivalent)	270 Days
Repurchase Agreements (Repo or RP)	40%	20%	Counterparty (or if the counterparty is not rated by an NRSRO, then the counterparty's parent) must be rated in the Highest ST Rating Category (A-1/P-1, or equivalent) If the counterparty is a Federal Reserve Bank, no rating is required	1 Year
Money Market Funds (MMFs)	50%	25%	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A
Fixed-Income Mutual Funds	20%	10%	N/A	N/A
Intergovernmental Pools (LGIPs)	50%	25%	Highest Fund Quality and Volatility Rating Categories by all NRSROs who rate the LGIP, (AAAm/AAAf, S1, or equivalent)	N/A
Florida Local Government Surplus Funds Trust Funds ("Florida Prime")	25%	N/A	Highest Fund Rating by all NRSROs who rate the fund (AAAm/Aaa-mf, or equivalent)	N/A

Notes:

[1] Rating by at least one SEC-registered Nationally Recognized Statistical Rating Organization ("NRSRO"), unless otherwise noted. ST=Short-term; LT=Long-term.

[2] Maximum allocation to all corporate and bank credit instruments is 50% combined.

[3] Maximum exposure to any one Federal agency, including the combined holdings of Agency debt and Agency MBS, is 40%.

[4] The maturity limit for MBS and ABS is based on the expected average life at time of settlement, measured using Bloomberg or other industry standard methods.

* Federal National Mortgage Association (FNMA); Federal Home Loan Mortgage Corporation (FHLMC); Federal Home Loan Bank or its District banks (FHLB); Federal Farm Credit Bank (FFCB).

1) **U.S. Treasury & Government Guaranteed** - U.S. Treasury obligations, and obligations the principal and interest of which are backed or guaranteed by the full faith and credit of the U.S. Government.

2) **Federal Agency/GSE** - Debt obligations, participations or other instruments issued or fully guaranteed by any U.S. Federal agency, instrumentality or government-sponsored enterprise (GSE).

3) **Supranationals** – U.S. dollar denominated debt obligations of a multilateral organization of governments where U.S. is a shareholder and voting member.

4) **Corporates** – U.S. dollar denominated corporate notes, bonds or other debt obligations issued or guaranteed by a domestic or foreign corporation, financial institution, non-profit, or other entity.

5) **Municipals** – Obligations, including both taxable and tax-exempt, issued or guaranteed by any State, territory or possession of the United States, political subdivision, public corporation, authority, agency board, instrumentality or other unit of local government of any State or territory.

6) **Agency Mortgage Backed Securities** - Mortgage-backed securities (MBS), backed by residential, multi-family or commercial mortgages, that are issued or fully guaranteed as to principal and interest by a U.S. Federal agency or government sponsored enterprise, including but not limited to pass-throughs, collateralized mortgage obligations (CMOs) and REMICs.

7) **Asset-Backed Securities** - Asset-backed securities (ABS) whose underlying collateral consists of loans, leases or receivables, including but not limited to auto loans/leases, credit card receivables, student loans, equipment loans/leases, or home-equity loans.

8) **Non-Negotiable Certificate of Deposit and Savings Accounts** - Non-negotiable interest bearing time certificates of deposit, or savings accounts in banks organized under the laws of this state or in national banks organized under the laws of the United States and doing business in this state, provided that any such deposits are secured by the Florida Security for Public Deposits Act, Chapter 280, Florida Statutes.

9) **Commercial Paper** – U.S. dollar denominated commercial paper issued or guaranteed by a domestic or foreign corporation, company, financial institution, trust or other entity, only unsecured debt permitted.

10) **Repurchase Agreements** - Repurchase agreements (Repo or RP) that meet the following requirements:

    a. Must be governed by a written SIFMA Master Repurchase Agreement which specifies securities eligible for purchase and resale, and which provides the unconditional right to liquidate the underlying securities should the Counterparty default or fail to provide full timely repayment.

    b. Counterparty must be a Federal Reserve Bank, a Primary Dealer as designated by the Federal Reserve Bank of New York, or a nationally chartered commercial bank.

    c. Securities underlying repurchase agreements must be delivered to a third party custodian under a written custodial agreement and may be of deliverable or tri-party form. Securities must be held in the City's custodial account or in a separate account in the name of the City.

d. Acceptable underlying securities include only securities that are direct obligations of, or that are fully guaranteed by, the United States or any agency of the United States, or U.S. Agency-backed mortgage related securities.

e. Underlying securities must have an aggregate current market value of at least 102% (or 100% if the counterparty is a Federal Reserve Bank) of the purchase price plus current accrued price differential at the close of each business day.

f. Final term of the agreement must be 1 year or less.

11) **Money Market Funds** - Shares in open-end and no-load money market mutual funds, provided such funds are registered under the Investment Company Act of 1940 and operate in accordance with Rule 2a-7.

A thorough investigation of any money market fund is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

12) **Fixed-Income Mutual Funds** - Shares in open-end and no-load fixed-income mutual funds whose underlying investments would be permitted for purchase under this policy and all its restrictions.

13) **Local Government Investment Pools** – State, local government or privately-sponsored investment pools that are authorized pursuant to state law.

A thorough investigation of any intergovernmental investment pool is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus must be obtained.

14) **The Florida Local Government Surplus Funds Trust Funds ("Florida Prime")** A thorough investigation of the Florida Prime is required prior to investing, and on an annual basis. Attachment B is a questionnaire that contains a list of questions, to be answered prior to investing, that cover the major aspects of any investment pool/fund. A current prospectus or portfolio report must be obtained.

General Investment and Portfolio Limits

1. General investment limitations:
   a. Investments must be denominated in U.S. dollars and issued for legal sale in U.S. markets.
   b. Minimum ratings are based on the highest rating by any one Nationally Recognized Statistical Ratings Organization ("NRSRO"), unless otherwise specified.
   c. All limits and rating requirements apply at time of purchase.
   d. Should a security fall below the minimum credit rating requirement for purchase, the Investment Advisor will notify the Finance Director.
   e. The maximum maturity (or average life for MBS/ABS) of any investment is 5.50 years. Maturity and average life are measured from settlement date. The final maturity date can be based on any mandatory call, put, pre-refunding date, or other mandatory redemption date.
2. General portfolio limitations:
   a. The maximum effective duration of the aggregate portfolio is 3 years.

b. Maximum exposure to issuers in any non-U.S. country cannot exceed 10 percent per country.

3. Investment in the following are permitted, provided they meet all other policy requirements:
   a. Callable, step-up callable, called, pre-refunded, putable and extendable securities, as long as the effective final maturity meets the maturity limits for the sector
   b. Variable-rate and floating-rate securities
   c. Subordinated, secured and covered debt, if it meets the ratings requirements for the sector
   d. Zero coupon issues and strips, excluding agency mortgage-backed Interest-only structures (I/Os)
   e. Treasury TIPS
4. The following are **NOT PERMITTED** investments, unless specifically authorized by statute and with prior approval of the governing body:
   a. Trading for speculation
   b. Derivatives (other than callables and traditional floating or variable-rate instruments)
   c. Mortgage-backed interest-only structures (I/Os)
   d. Inverse or leveraged floating-rate and variable-rate instruments
   e. Currency, equity, index and event-linked notes (e.g. range notes), or other structures that could return less than par at maturity
   f. Private placements and direct loans, except as may be legally permitted by Rule 144A or commercial paper issued under a 4(2) exemption from registration
   g. Convertible, high yield, and non-U.S. dollar denominated debt
   h. Short sales
   i. Use of leverage
   j. Futures and options
   k. Mutual funds, other than fixed-income mutual funds and ETFs, and money market funds
   l. Equities, commodities, currencies and hard assets

XV. DERIVATIVES AND REVERSE REPURCHASE AGREEMENTS

Investment in any derivative products or the use of reverse repurchase agreements requires specific City Commission approval prior to their use, unless already specified in Section XII. If the City Commission approves the use of derivative products, the Finance Director shall develop sufficient understanding of the derivative products and have the expertise to manage them. A "derivative" is defined as a financial instrument the value of which depends on, or is derived from, the value of one or more underlying assets or indices or asset values. If the City Commission approves the use of reverse repurchase agreements or other forms of leverage, the investment shall be limited to transactions in which the proceeds are intended to provide liquidity and for which the Finance Director has sufficient resources and expertise to manage them.

XVI. PERFORMANCE MEASUREMENTS

In order to assist in the evaluation of the portfolio's performance, the City will use performance benchmarks for short-term and long-term portfolios. The use of benchmarks will allow the City to measure its returns against other investors in the same markets.

A. Investment performance of funds designated as short-term funds and other funds that must maintain a high degree of liquidity will be compared to the return of the S&P Rated GIP Index Government 30-Day Gross of Fees Yield. Investments of current operating funds shall have maturities of no longer than twenty-four (24) months.

B. Investment performance of funds designated as core funds and other non-operating funds that have a longer-term investment horizon will be compared to the Merrill Lynch 1-3 Year U.S. Treasury/Agency Note Index. The appropriate index will have a duration and asset mix that approximates the portfolio and will be utilized as a benchmark to be compared to the portfolio's total rate of return.

C. Investment advisors will report performance on both book value and total rate of return basis and compare results to the above-stated benchmarks.

XVII. REPORTING

The Finance Director shall provide the City Manager and Commission with quarterly investment reports. Schedules in the quarterly report should include the following:

A. A listing of individual securities held at the end of the reporting period

B. Percentage of available funds represented by each investment type

C. Coupon, discount or earning rate

D. Final maturity of all investments

E. Par value and market value

On an annual basis, the Finance Director shall prepare and submit to the City Commission a written report on all invested funds. The annual report shall provide all, but not limited to, the following: a complete list of all invested funds, name or type of security in which the funds are invested, the amount invested, the maturity date, earned income, the book value, the market value and the yield on each investment.

The annual report will show performance on both a book value and total rate of return basis and will compare the results to the above-stated performance benchmarks. All investments shall be reported at fair value per GASB standards. Investment reports shall be available to the public.

XVIII. THIRD-PARTY CUSTODIAL AGREEMENTS

Securities, with the exception of certificates of deposits, shall be held with a third party custodian; and all securities purchase by, and all collateral obtained by the City should be properly designated as an asset of the City. The securities must be held in an account separate and apart from the assets of the financial institution. A third party custodian is defined as any bank depository chartered by the Federal Government, the State of Florida, or any other state or territory of the United States which has a branch or principal place of business in the State of Florida as defined in Section 658.12, Florida Statutes, or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in the State of Florida. Certificates of deposits will be placed in the provider's safekeeping department for the term of the deposit.

The custodian shall accept transaction instructions only from those persons who have been duly authorized by the Finance Director and which authorization has been provided, in writing, to the custodian. No withdrawal of securities, in whole or in part, shall be made from safekeeping, shall be permitted unless by such a duly authorized person.

The custodian shall provide the Finance Director with safekeeping receipts that provide detail information on the securities held by the custodian. Security transactions between a broker/dealer and the custodian involving the purchase or sale of securities by transfer of money or securities must be made on a "delivery vs. payment" basis, if applicable, to ensure that the custodian will have the security or money, as appropriate, in hand at the conclusion of the transaction. Securities held as collateral shall be held free and clear of any liens.

XIX. INVESTMENT POLICY ADOPTION

The investment policy shall be adopted by a City ordinance. The Finance Director shall review the policy annually and shall make recommendations for modification as needed.

Duly adopted this 26th day of April, 2016.

City Ordinance No. 2016-10

Attachment A
Glossary of Cash and Investment Management Terms

The following is a glossary of key investing terms, many of which appear in the City's investment policy. This glossary clarifies the meaning of investment terms generally used in cash and investment management. This glossary has been adapted from the GFOA Sample Investment Policy and the Association of Public Treasurers of the United States and Canada's Model Investment Policy.

Accrued Interest. Interest earned but which has not yet been paid or received.

Agency. See "Federal Agency Securities."

Ask Price. Price at which a broker/dealer offers to sell a security to an investor. Also known as "offered price."

Asset Backed Securities (ABS). A fixed-income security backed by notes or receivables against assets other than real estate. Generally issued by special purpose companies that "own" the assets and issue the ABS. Examples include securities backed by auto loans, credit card receivables, home equity loans, manufactured housing loans, farm equipment loans, and aircraft leases.

Average Life. The average length of time that an issue of serial bonds and/or term bonds with a mandatory sinking fund feature is expected to be outstanding.

Bankers' Acceptance (BA's). A draft or bill of exchange drawn upon and accepted by a bank. Frequently used to finance shipping of international goods. Used as a short-term credit instrument, bankers' acceptances are traded at a discount from face value as a money market instrument in the secondary market on the basis of the credit quality of the guaranteeing bank.

Basis Point. One hundredth of one percent, or 0.01%. Thus 1% equals 100 basis points.

Bearer Security. A security whose ownership is determined by the holder of the physical security. Typically, there is no registration on the issuer's books. Title to bearer securities is transferred by delivery of the physical security or certificate. Also known as "physical securities."

Benchmark Bills: In November 1999, FNMA introduced its Benchmark Bills program, a short-term debt securities issuance program to supplement its existing discount note program. The program includes a schedule of larger, weekly issues in three- and six-month maturities and biweekly issues in one-year for Benchmark Bills. Each issue is brought to market via a Dutch (single price) auction. FNMA conducts a weekly auction for each Benchmark Bill maturity and accepts both competitive and non-competitive bids through a web based auction system. This program is in addition to the variety of other discount note maturities, with rates posted on a daily basis, which FNMA offers. FNMA's Benchmark Bills are unsecured general obligations that are issued in book-entry form through the Federal Reserve Banks. There are no periodic payments of interest on Benchmark Bills, which are sold at a discount from the principal amount and payable at par at maturity. Issues under the Benchmark program constitute the same credit standing as other FNMA discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Benchmark Notes/Bonds: Benchmark Notes and Bonds are a series of FNMA "bullet" maturities (non-callable) issued according to a pre-announced calendar. Under its Benchmark Notes/Bonds program, 2, 3, 5, 10, and 30-year maturities are issued each quarter. Each Benchmark Notes new issue has a minimum size of $4 billion, 30-year new issues having a minimum size of $1 billion, with re-openings based on investor demand to further enhance liquidity. The amount of non-callable issuance has allowed FNMA to build a yield curve in Benchmark Notes and Bonds in maturities ranging from 2 to 30 years. The liquidity emanating from these large size issues has facilitated favorable financing opportunities through the

development of a liquid overnight and term repo market. Issues under the Benchmark program constitute the same credit standing as other FNMA issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Benchmark. A market index used as a comparative basis for measuring the performance of an investment portfolio. A performance benchmark should represent a close correlation to investment guidelines, risk tolerance, and duration of the actual portfolio's investments.

Bid Price. Price at which a broker/dealer offers to purchase a security from an investor.

Bond. Financial obligation for which the issuer promises to pay the bondholder (the purchaser or owner of the bond) a specified stream of future cash-flows, including periodic interest payments and a principal repayment.

Book Entry Securities. Securities that are recorded in a customer's account electronically through one of the financial markets electronic delivery and custody systems, such as the Fed Securities wire, DTC, and PTC

(as opposed to bearer or physical securities). The trend is toward a certificate-free society in order to cut down on paperwork and to diminish investors' concerns about the certificates themselves. The vast majority of securities are now book entry securities.

Book Value. The value at which a debt security is reflected on the holder's records at any point in time. Book value is also called "amortized cost" as it represents the original cost of an investment adjusted for amortization of premium or accretion of discount. Also called "carrying value." Book value can vary over time as an investment approaches maturity and differs from "market value" in that it is not affected by changes in market interest rates.

Broker/Dealer. A person or firm transacting securities business with customers. A "broker" acts as an agent between buyers and sellers, and receives a commission for these services. A "dealer" buys and sells financial assets from its own portfolio. A dealer takes risk by owning inventory of securities, whereas a broker merely matches up buyers and sellers. See also "Primary Dealer."

Bullet Notes/Bonds. Notes or bonds that have a single maturity date and are non-callable.

Call Date. Date at which a call option may be or is exercised.

Call Option. The right, but not the obligation, of an issuer of a security to redeem a security at a specified value and at a specified date or dates prior to its stated maturity date. Most fixed-income calls are a par, but can be at any previously established price. Securities issued with a call provision typically carry a higher yield than similar securities issued without a call feature. There are three primary types of call options (1) European - one-time calls, (2) Bermudan - periodically on a predetermined schedule (quarterly, semi-annual, annual), and (3) American - continuously callable at any time on or after the call date. There is usually a notice period of at least 5 business days prior to a call date.

Callable Bonds/Notes. Securities which contain an imbedded call option giving the issuer the right to redeem the securities prior to maturity at a predetermined price and time.

Certificate of Deposit (CD). Bank obligation issued by a financial institution generally offering a fixed rate of return (coupon) for a specified period of time (maturity). Can be as long as 10 years to maturity, but most CDs purchased by public agencies are one year and under.

Collateral. Investment securities or other property that a borrower pledges to secure repayment of a loan, secure deposits of public monies, or provide security for a repurchase agreement.

Collateralization. Process by which a borrower pledges securities, property, or other deposits for securing the repayment of a loan and/or security.

Collateralized Mortgage Obligation (CMO). A security that pools together mortgages and separates them into short, medium, and long-term positions (called tranches). Tranches are set up to pay different rates of interest depending upon their maturity. Interest payments are usually paid monthly. In "plain vanilla" CMOs, principal is not paid on a tranche until all shorter tranches have been paid off. This system provides interest and principal in a more predictable manner. A single pool of mortgages can be carved up into numerous tranches each with its own payment and risk characteristics.

Commercial Paper. Short term unsecured promissory note issued by a company or financial institution. Issued at a discount and matures for par or face value. Usually a maximum maturity of 270 days and given a short-term debt rating by one or more NRSROs.

Convexity. A measure of a bond's price sensitivity to changing interest rates. A high convexity indicates greater sensitivity of a bond's price to interest rate changes.

Corporate Note. A debt instrument issued by a corporation with a maturity of greater than one year and less than ten years.

Counterparty. The other party in a two party financial transaction. "Counterparty risk" refers to the risk that the other party to a transaction will fail in its related obligations. For example, the bank or broker/dealer in a repurchase agreement.

Coupon Rate. Annual rate of interest on a debt security, expressed as a percentage of the bond's face value.

Current Yield. Annual rate of return on a bond based on its price. Calculated as (coupon rate / price), but does not accurately reflect a bond's true yield level.

Custody. Safekeeping services offered by a bank, financial institution, or trust company, referred to as the "custodian." Service normally includes the holding and reporting of the customer's securities, the collection and disbursement of income, securities settlement, and market values.

Dealer. A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

Delivery Versus Payment (DVP). Settlement procedure in which securities are delivered versus payment of cash, but only after cash has been received. Most security transactions, including those through the Fed Securities Wire system and DTC, are done DVP as a protection for both the buyer and seller of securities.

Depository Trust Company (DTC). A firm through which members can use a computer to arrange for securities to be delivered to other members without physical delivery of certificates. A member of the Federal Reserve System and owned mostly by the New York Stock Exchange, the Depository Trust Company uses computerized debit and credit entries. Most corporate securities, commercial paper, CDs, and BAs clear through DTC.

Derivatives. (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts whose value is derived from an underlying index or security (interest rates, foreign exchange rates, equities, or commodities). For hedging purposes, common derivatives are options, futures, interest rate swaps, and swaptions.

Derivative Security. Financial instrument created from, or whose value depends upon, one or more underlying assets or indexes of asset values.

Designated Bond. FFCB's regularly issued, liquid, non-callable securities that generally have a 2 or 3 year original maturity. New issues of Designated Bonds are $1 billion or larger. Re-openings of existing Designated Bond issues are generally a minimum of $100 million. Designated Bonds are offered through a syndicate of two to six dealers. Twice each month the Funding Corporation announces its intention to issue a new Designated Bond, reopen an existing issue, or to not issue or reopen a Designated Bond. Issues under the Designated Bond program constitute the same credit standing as other FFCB issues; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Discount Notes. Unsecured general obligations issued by Federal Agencies at a discount. Discount notes mature at par and can range in maturity from overnight to one year. Very large primary (new issue) and secondary markets exist.

Discount Rate. Rate charged by the system of Federal Reserve Banks on overnight loans to member banks. Changes to this rate are administered by the Federal Reserve and closely mirror changes to the "fed funds rate."

Discount Securities. Non-interest bearing money market instruments that are issued at discount and redeemed at maturity for full face value. Examples include: U.S. Treasury Bills, Federal Agency Discount Notes, Bankers' Acceptances, and Commercial Paper.

Discount. The amount by which a bond or other financial instrument sells below its face value. See also "Premium."

Diversification. Dividing investment funds among a variety of security types, maturities, industries, and issuers offering potentially independent returns.

Dollar Price. A bond's cost expressed as a percentage of its face value. For example, a bond quoted at a dollar price of 95 ½, would have a principal cost of $955 per $1,000 of face value.

Duff & Phelps. One of several NRSROs that provide credit ratings on corporate and bank debt issues.

Duration. The weighted average maturity of a security's or portfolio's cash-flows, where the present values of the cash-flows serve as the weights. The greater the duration of a security/portfolio, the greater its percentage price volatility with respect to changes in interest rates. Used as a measure of risk and a key tool for managing a portfolio versus a benchmark and for hedging risk. There are also different kinds of duration used for different purposes (e.g. MacAuley Duration, Modified Duration).

Fannie Mae. See "Federal National Mortgage Association."

Fed Money Wire. A computerized communications system that connects the Federal Reserve System with its member banks, certain U. S. Treasury offices, and the Washington D.C. office of the Commodity Credit Corporation. The Fed Money Wire is the book entry system used to transfer cash balances between banks for themselves and for customer accounts.

Fed Securities Wire. A computerized communications system that facilitates book entry transfer of securities between banks, brokers and customer accounts, used primarily for settlement of U.S. Treasury and Federal Agency securities.

Fed. See "Federal Reserve System."

Federal Agency Security. A debt instrument issued by one of the Federal Agencies. Federal Agencies are considered second in credit quality and liquidity only to U.S. Treasuries.

Federal Agency. Government sponsored/owned entity created by the U.S. Congress, generally for the purpose of acting as a financial intermediary by borrowing in the marketplace and directing proceeds to specific areas of the economy considered to otherwise have restricted access to credit markets. The largest Federal Agencies are GNMA, FNMA, FHLMC, FHLB, FFCB, SLMA, and TVA.

Federal Deposit Insurance Corporation (FDIC). Federal agency that insures deposits at commercial banks, currently to a limit of $250,000 per depositor per bank.

Federal Farm Credit Bank (FFCB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system that is a network of cooperatively-owned lending institutions that provides credit services to farmers, agricultural cooperatives and rural utilities. The FFCBs act as financial intermediaries that borrow money in the capital markets and use the proceeds to make loans and provide other assistance to farmers and farm-affiliated businesses. Consists of the consolidated operations of the Banks for Cooperatives, Federal Intermediate Credit Banks, and Federal Land Banks. Frequent issuer of discount notes, agency notes and callable agency securities. FFCB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and agricultural industry. Also issues notes under its "designated note" program.

Federal Funds (Fed Funds). Funds placed in Federal Reserve Banks by depository institutions in excess of current reserve requirements, and frequently loaned or borrowed on an overnight basis between depository institutions.

Federal Funds Rate (Fed Funds Rate). The interest rate charged by a depository institution lending Federal Funds to another depository institution. The Federal Reserve influences this rate by establishing a "target" Fed Funds rate associated with the Fed's management of monetary policy.

Federal Home Loan Bank System (FHLB). One of the large Federal Agencies. A government sponsored enterprise (GSE) system, consisting of wholesale banks (currently twelve district banks) owned by their member banks, which provides correspondent banking services and credit to various financial institutions, financed by the issuance of securities. The principal purpose of the FHLB is to add liquidity to the mortgage markets. Although FHLB does not directly fund mortgages, it provides a stable supply of credit to thrift institutions that make new mortgage loans. FHLB debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes and callable agency securities. Also issues notes under its "global note" and "TAP" programs.

Federal Home Loan Mortgage Corporation (FHLMC or "Freddie Mac"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides stability and assistance to the secondary market for home mortgages by purchasing first mortgages and participation interests financed by the sale of debt and guaranteed mortgage backed securities. FHLMC debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities, and MBS. Also issues notes under its "reference note" program.

Federal National Mortgage Association (FNMA or "Fannie Mae"). One of the large Federal Agencies. A government sponsored public corporation (GSE) that provides liquidity to the residential mortgage market by purchasing mortgage loans from lenders, financed by the issuance of debt securities and MBS (pools of mortgages packaged together as a security). FNMA debt is not an obligation of, nor is it guaranteed by the U.S. government, although it is considered to have minimal credit risk due to its importance to the U.S. financial system and housing market. Frequent issuer of discount notes, agency notes, callable agency securities and MBS. Also issues notes under its "benchmark note" program.

Federal Reserve Bank. One of the 12 distinct banks of the Federal Reserve System.

Federal Reserve System (the Fed). The independent central bank system of the United States that establishes and conducts the nation's monetary policy. This is accomplished in three major ways: (1) raising or lowering bank reserve requirements, (2) raising or lowering the target Fed Funds Rate and Discount Rate, and (3) in open market operations by buying and selling government securities. The Federal Reserve System is made up of twelve Federal Reserve District Banks, their branches, and many national and state banks throughout the nation. It is headed by the seven member Board of Governors known as the "Federal Reserve Board" and headed by its Chairman.

Financial Industry Regulatory Authority, Inc. (FINRA). A private corporation that acts as a self-regulatory organization (SRO). FINRA is the successor to the National Association of Securities Dealers, Inc. (NASD). Though sometimes mistaken for a government agency, it is a non-governmental organization that performs financial regulation of member brokerage firms and exchange markets. The government also has a regulatory arm for investments, the Securities and Exchange Commission (SEC).

Fiscal Agent/Paying Agent. A bank or trust company that acts, under a trust agreement with a corporation or municipality, in the capacity of general treasurer. The agent performs such duties as making coupon payments, paying rents, redeeming bonds, and handling taxes relating to the issuance of bonds.

Fitch Investors Service, Inc. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Floating Rate Security (FRN or "floater"). A bond with an interest rate that is adjusted according to changes in an interest rate or index. Differs from variable-rate debt in that the changes to the rate take place immediately when the index changes, rather than on a predetermined schedule. See also "Variable Rate Security."

Freddie Mac. See "Federal Home Loan Mortgage Corporation."

Ginnie Mae. See "Government National Mortgage Association."

Global Notes: Notes designed to qualify for immediate trading in both the domestic U.S. capital market and in foreign markets around the globe. Usually large issues that are sold to investors worldwide and therefore have excellent liquidity. Despite their global sales, global notes sold in the U.S. are typically denominated in U.S. dollars.

Government National Mortgage Association (GNMA or "Ginnie Mae"). One of the large Federal Agencies. Government-owned Federal Agency that acquires, packages, and resells mortgages and mortgage purchase commitments in the form of mortgage-backed securities. Largest issuer of mortgage pass-through securities. GNMA debt is guaranteed by the full faith and credit of the U.S. government (one of the few agencies that are actually full faith and credit of the U.S. government).

Government Securities. An obligation of the U.S. government, backed by the full faith and credit of the government. These securities are regarded as the highest quality of investment securities available in the U.S. securities market. See "Treasury Bills, Notes, Bonds, and SLGS."

Government Sponsored Enterprise (GSE). Privately owned entity subject to federal regulation and supervision, created by the U.S. Congress to reduce the cost of capital for certain borrowing sectors of the economy such as students, farmers, and homeowners. GSEs carry the implicit backing of the U.S. government, but they are not direct obligations of the U.S. government. For this reason, these securities will offer a yield premium over U.S. Treasuries. Examples of GSEs include: FHLB, FHLMC, FNMA, and SLMA.

Government Sponsored Enterprise Security. A security issued by a Government Sponsored Enterprise. Considered Federal Agency Securities.

Index. A compilation of statistical data that tracks changes in the economy or in financial markets.

Interest-Only (IO) STRIP. A security based solely on the interest payments from the bond. After the principal has been repaid, interest payments stop and the value of the security falls to nothing. Therefore, IOs are considered risky investments. Usually associated with mortgage-backed securities.

Internal Controls. An internal control structure ensures that the assets of the entity are protected from loss, theft, or misuse. The internal control structure is designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that 1) the cost of a control should not exceed the benefits likely to be derived and 2) the valuation of costs and benefits requires estimates and judgments by management. Internal controls should address the following points:

1. **Control of collusion** - Collusion is a situation where two or more employees are working in conjunction to defraud their employer.

2. **Separation of transaction authority from accounting and record keeping** - A separation of duties is achieved by separating the person who authorizes or performs the transaction from the people who record or otherwise account for the transaction.

3. **Custodial safekeeping** - Securities purchased from any bank or dealer including appropriate collateral (as defined by state law) shall be placed with an independent third party for custodial safekeeping.

4. **Avoidance of physical delivery securities** - Book-entry securities are much easier to transfer and account for since actual delivery of a document never takes place. Delivered securities must be properly safeguarded against loss or destruction. The potential for fraud and loss increases with physically delivered securities.

5. **Clear delegation of authority to subordinate staff members** - Subordinate staff members must have a clear understanding of their authority and responsibilities to avoid improper actions. Clear delegation of authority also preserves the internal control structure that is contingent on the various staff positions and their respective responsibilities.

6. **Written confirmation of transactions for investments and wire transfers** - Due to the potential for error and improprieties arising from telephone and electronic transactions, all transactions should be supported by written communications and approved by the appropriate person. Written communications may be via fax if on letterhead and if the safekeeping institution has a list of authorized signatures.

7. **Development of a wire transfer agreement with the lead bank and third-party custodian** - The designated official should ensure that an agreement will be entered into and will address the following points: controls, security provisions, and responsibilities of each party making and receiving wire transfers.

Inverse Floater. A floating rate security structured in such a way that it reacts inversely to the direction of interest rates. Considered risky as their value moves in the opposite direction of normal fixed-income investments and whose interest rate can fall to zero.

Investment Advisor. A company that provides professional advice managing portfolios, investment recommendations, and/or research in exchange for a management fee.

Investment Adviser Act of 1940. Federal legislation that sets the standards by which investment companies, such as mutual funds, are regulated in the areas of advertising, promotion, performance reporting requirements, and securities valuations.

Investment Grade. Bonds considered suitable for preservation of invested capital, including bonds rated a minimum of Baa3 by Moody's, BBB- by Standard & Poor's, or BBB- by Fitch. Although "BBB" rated bonds are considered investment grade, most public agencies cannot invest in securities rated below "A."

Liquidity. Relative ease of converting an asset into cash without significant loss of value. Also, a relative measure of cash and near-cash items in a portfolio of assets. Additionally, it is a term describing the marketability of a money market security correlating to the narrowness of the spread between the bid and ask prices.

Local Government Investment Pool (LGIP). An investment by local governments in which their money is pooled as a method for managing local funds, (e.g., Florida State Board of Administration's Florida Prime Fund).

Long-Term Core Investment Program. Funds that are not needed within a one-year period.

Market Value. The fair market value of a security or commodity. The price at which a willing buyer and seller would pay for a security.

Mark-to-market. Adjusting the value of an asset to its market value, reflecting in the process unrealized gains or losses.

Master Repurchase Agreement. A widely accepted standard agreement form published by the Securities Industry and Financial Markets Association (SIFMA) that is used to govern and document Repurchase Agreements and protect the interest of parties in a repo transaction.

Maturity Date. Date on which principal payment of a financial obligation is to be paid.

Medium Term Notes (MTN's). Used frequently to refer to corporate notes of medium maturity (5-years and under). Technically, any debt security issued by a corporate or depository institution with a maturity from 1 to 10 years and issued under an MTN shelf registration. Usually issued in smaller issues with varying coupons and maturities, and underwritten by a variety of broker/dealers (as opposed to large corporate deals issued and underwritten all at once in large size and with a fixed coupon and maturity).

Money Market. The market in which short-term debt instruments (bills, commercial paper, bankers' acceptance, etc.) are issued and traded.

Money Market Mutual Fund (MMF). A type of mutual fund that invests solely in money market instruments, such as: U.S. Treasury bills, commercial paper, bankers' acceptances, and repurchase agreements. Money market mutual funds are registered with the SEC under the Investment Company Act of 1940 and are subject to "rule 2a-7" which significantly limits average maturity and credit quality of holdings. MMF's are managed to maintain a stable net asset value (NAV) of $1.00. Many MMFs carry ratings by a NRSRO.

Moody's Investors Service. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

Mortgage Backed Securities (MBS). Mortgage-backed securities represent an ownership interest in a pool of mortgage loans made by financial institutions, such as savings and loans, commercial banks, or mortgage companies, to finance the borrower's purchase of a home or other real estate. The majority of MBS are issued and/or guaranteed by GNMA, FNMA, and FHLMC. There are a variety of MBS structures

with varying levels of risk and complexity. All MBS have reinvestment risk as actual principal and interest payments are dependent on the payment of the underlying mortgages which can be prepaid by mortgage holders to refinance and lower rates or simply because the underlying property was sold.

Mortgage Pass-Through Securities. A pool of residential mortgage loans with the monthly interest and principal distributed to investors on a pro-rata basis. The largest issuer is GNMA.

Municipal Note/Bond. A debt instrument issued by a state or local government unit or public agency.The vast majority of municipals are exempt from state and federal income tax, although some non-qualified issues are taxable.

Mutual Fund. Portfolio of securities professionally managed by a registered investment company that issues shares to investors. Many different types of mutual funds exist (e.g., bond, equity, and money market funds); all except money market funds operate on a variable net asset value (NAV).

Negotiable Certificate of Deposit (Negotiable CD). Large denomination CDs ($100,000 and larger) that are issued in bearer form and can be traded in the secondary market.

Net Asset Value. The market value of one share of an investment company, such as a mutual fund. This figure is calculated by totaling a fund's assets including securities, cash, and any accrued earnings, then subtracting the total assets from the fund's liabilities, and dividing this total by the number of shares outstanding. This is calculated once a day based on the closing price for each security in the fund's portfolio. (See below.)

[(Total assets) - (Liabilities)]/(Number of shares outstanding)

NRSRO. A "Nationally Recognized Statistical Rating Organization" (NRSRO) is a designated rating organization that the SEC has deemed a strong national presence in the U.S. NRSROs provide credit ratings on corporate and bank debt issues. Only ratings of a NRSRO may be used for the regulatory purposes of rating. Includes Moody's, S&P, Fitch, and Duff & Phelps.

Offered Price. See also "Ask Price."

Open Market Operations. A Federal Reserve monetary policy tactic entailing the purchase or sale of government securities in the open market by the Federal Reserve System from and to primary dealers in order to influence the money supply, credit conditions, and interest rates.

Par Value. The face value, stated value, or maturity value of a security.

Physical Delivery. Delivery of readily available underlying assets at contract maturity.

Portfolio. Collection of securities and investments held by an investor.

Premium. The amount by which a bond or other financial instrument sells above its face value. See also "Discount."

Primary Dealer. A designation given to certain government securities dealer by the Federal Reserve Bank of New York. Primary dealers can buy and sell government securities directly with the Fed. Primary dealers also submit daily reports of market activity and security positions held to the Fed and are subject to its informal oversight. Primary dealers are the largest buyers and sellers by volume in the U.S. Treasury securities market.

Prime Paper. Commercial paper of high quality. Highest rated paper is A-1+/A-1 by S&P and P-1 by Moody's.

Principal. Face value of a financial instrument on which interest accrues. May be less than par value if some principal has been repaid or retired. For a transaction, principal is par value times price and includes any premium or discount.

Prudent Expert Rule. Standard that requires that a fiduciary manage a portfolio with the care, skill, prudence, and diligence, under the circumstances then prevailing, that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims. This statement differs from the "prudent person" rule in that familiarity with such matters suggests a higher standard than simple prudence.

Prudent Investor Standard. Standard that requires that when investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency. More stringent than the "prudent person" standard as it implies a level of knowledge commensurate with the responsibility at hand.

Qualified Public Depository - Per Subsection 280.02(26), F.S., "qualified public depository" means any bank, savings bank, or savings association that:

1. Is organized and exists under the laws of the United States, the laws of this state or any other state or territory of the United States.

2. Has its principal place of business in this state or has a branch office in this state which is authorized under the laws of this state or of the United States to receive deposits in this state.

3. Has deposit insurance under the provision of the Federal Deposit Insurance Act, as amended, 12 U.S.C. ss.1811 et seq.

4. Has procedures and practices for accurate identification, classification, reporting, and collateralization of public deposits.

5. Meets all requirements of Chapter 280, F.S.

6. Has been designated by the Chief Financial Officer as a qualified public depository.

Range Note. A type of structured note that accrues interest daily at a set coupon rate that is tied to an index. Most range notes have two coupon levels; a higher accrual rate for the period the index is within a designated range, the lower accrual rate for the period that the index falls outside the designated range. This lower rate may be zero and may result in zero earnings.

Rate of Return. Amount of income received from an investment, expressed as a percentage of the amount invested.

Realized Gains (Losses). The difference between the sale price of an investment and its book value. Gains/losses are "realized" when the security is actually sold, as compared to "unrealized" gains/losses which are based on current market value. See "Unrealized Gains (Losses)."

Reference Bills: FHLMC's short-term debt program created to supplement its existing discount note program by offering issues from one month through one year, auctioned on a weekly or on an alternating four-week basis (depending upon maturity) offered in sizeable volumes ($1 billion and up) on a cycle of

regular, standardized issuance. Globally sponsored and distributed, Reference Bill issues are intended to encourage active trading and market-making and facilitate the development of a term repo market. The program was designed to offer predictable supply, pricing transparency, and liquidity, thereby providing alternatives to U.S. Treasury bills. FHLMC's Reference Bills are unsecured general corporate obligations. This program supplements the corporation's existing discount note program. Issues under the Reference program constitute the same credit standing as other FHLMC discount notes; they simply add organization and liquidity to the short-term Agency discount note market.

Reference Notes: FHLMC's intermediate-term debt program with issuances of 2, 3, 5, 10, and 30-year maturities. Initial issuances range from $2 - $6 billion with re-openings ranging $1 - $4 billion.

The notes are high-quality bullet structures securities that pay interest semiannually. Issues under the Reference program constitute the same credit standing as other FHLMC notes; they simply add organization and liquidity to the intermediate- and long-term Agency market.

Repurchase Agreement (Repo). A short-term investment vehicle where an investor agrees to buy securities from a counterparty and simultaneously agrees to resell the securities back to the counterparty at an agreed upon time and for an agreed upon price. The difference between the purchase price and the sale price represents interest earned on the agreement. In effect, it represents a collateralized loan to the investor, where the securities are the collateral. Can be DVP, where securities are delivered to the investor's custodial bank, or "tri-party" where the securities are delivered to a third party intermediary. Any type of security can be used as "collateral," but only some types provide the investor with special bankruptcy protection under the law. Repos should be undertaken only when an appropriate Securities Industry and Financial Markets Association (SIFMA) approved master repurchase agreement is in place.

Reverse Repurchase Agreement (Reverse Repo). A repo from the point of view of the original seller of securities. Used by dealers to finance their inventory of securities by essentially borrowing at short-term rates. Can also be used to leverage a portfolio and in this sense, can be considered risky if used improperly.

Safekeeping. Service offered for a fee, usually by financial institutions, for the holding of securities and other valuables. Safekeeping is a component of custody services.

Secondary Market. Markets for the purchase and sale of any previously issued financial instrument.

Securities Industry and Financial Markets Association (SIFMA). The bond market trade association representing the largest securities markets in the world. In addition to publishing a Master Repurchase Agreement, widely accepted as the industry standard document for Repurchase Agreements, the SIFMA also recommends bond market closures and early closes due to holidays.

Securities Lending. An arrangement between and investor and a custody bank that allows the custody bank to "loan" the investors investment holdings, reinvest the proceeds in permitted investments, and shares any profits with the investor. Should be governed by a securities lending agreement. Can increase the risk of a portfolio in that the investor takes on the default risk on the reinvestment at the discretion of the custodian.

Sinking Fund. A separate accumulation of cash or investments (including earnings on investments) in a fund in accordance with the terms of a trust agreement or indenture, funded by periodic deposits by the issuer (or other entity responsible for debt service), for the purpose of assuring timely availability of moneys for payment of debt service. Usually used in connection with term bonds.

Spread. The difference between the price of a security and similar maturity U.S. Treasury investments, expressed in percentage terms or basis points. A spread can also be the absolute difference in yield between two securities. The securities can be in different markets or within the same securities market between different credits, sectors, or other relevant factors.

Standard & Poor's. One of several NRSROs that provide credit ratings on corporate and municipal debt issues.

STRIPS (Separate Trading of Registered Interest and Principal of Securities). Acronym applied to U.S. Treasury securities that have had their coupons and principal repayments separated into individual zero-coupon Treasury securities. The same technique and "strips" description can be applied to non-Treasury securities (e.g., FNMA strips).

Structured Notes. Notes that have imbedded into their structure options such as step-up coupons or derivative-based returns.

Supranational. Supranational organizations are international financial institutions that are generally established by agreements among nations, with member nations contributing capital and participating in management. These agreements provide for limited immunity from the laws of member countries. Bonds issued by these institutions are part of the broader class of Supranational, Sovereign, and Non-U.S. Agency (SSA) sector bonds. Supranational bonds finance economic and infrastructure development and support environmental protection, poverty reduction, and renewable energy around the globe. For example, the World Bank, International Finance Corporation (IFC), and African Development Bank (AfDB) have "green bond" programs specifically designed for energy resource conservation and management. Supranational bonds, which are issued by multi-national organizations that transcend national boundaries. Examples include the World Bank, African Development Bank, and European Investment Bank.

Swap. Trading one asset for another.

TAP Notes: Federal Agency notes issued under the FHLB TAP program. Launched in 6/99 as a refinement to the FHLB bullet bond auction process. In a break from the FHLB's traditional practice of bringing numerous small issues to market with similar maturities, the TAP Issue Program uses the four most common maturities and reopens them up regularly through a competitive auction. These maturities (2, 3, 5, and 10 year) will remain open for the calendar quarter, after which they will be closed and a new series of TAP issues will be opened to replace them. This reduces the number of separate bullet bonds issued, but generates enhanced awareness and liquidity in the marketplace through increased issue size and secondary market volume.

Tennessee Valley Authority (TVA). One of the large Federal Agencies. A wholly owned corporation of the United States government that was established in 1933 to develop the resources of the Tennessee Valley region in order to strengthen the regional and national economy and the national defense. Power operations are separated from non-power operations. TVA securities represent obligations of TVA, payable solely from TVA's net power proceeds, and are neither obligations of nor guaranteed by the United States. TVA is currently authorized to issue debt up to $30 billion. Under this authorization, TVA may also obtain advances from the U.S. Treasury of up to $150 million. Frequent issuer of discount notes, agency notes, and callable agency securities.

Total Return. Investment performance measured over a period of time that includes coupon interest, interest on interest, and both realized and unrealized gains or losses. Total return includes, therefore, any market value appreciation/depreciation on investments held at period end.

Treasuries. Collective term used to describe debt instruments backed by the U.S. government and issued through the U.S. Department of the Treasury. Includes Treasury bills, Treasury notes, and Treasury bonds. Also a benchmark term used as a basis by which the yields of non-Treasury securities are compared (e.g., "trading at 50 basis points over Treasuries").

Treasury Bills (T-Bills). Short-term direct obligations of the United States government issued with an original term of one year or less. Treasury bills are sold at a discount from face value and do not pay

interest before maturity. The difference between the purchase price of the bill and the maturity value is the interest earned on the bill. Currently, the U.S. Treasury issues 4-week, 13-week, and 26-week T-Bills.

Treasury Bonds. Long-term interest-bearing debt securities backed by the U.S. government and issued with maturities of ten years and longer by the U.S. Department of the Treasury.

Treasury Notes. Intermediate interest-bearing debt securities backed by the U.S. government and issued with maturities ranging from one to ten years by the U.S. Department of the Treasury. The Treasury currently issues 2-year, 3-year, 5-year, and 10-year Treasury Notes.

Trustee. A bank designated by an issuer of securities as the custodian of funds and official representative of bondholders. Trustees are appointed to insure compliance with the bond documents and to represent bondholders in enforcing their contract with the issuer.

Uniform Net Capital Rule. SEC Rule 15c3-1 that outlines the minimum net capital ratio (ratio of indebtedness to net liquid capital) of member firms and non-member broker/dealers.

Unrealized Gains (Losses). The difference between the market value of an investment and its book value. Gains/losses are "realized" when the security is actually sold, as compared to "unrealized" gains/losses which are based on current market value. See also "Realized Gains (Losses)."

Variable-Rate Security. A bond that bears interest at a rate that varies over time based on a specified schedule of adjustment (e.g., daily, weekly, monthly, semi-annually, or annually). See also "Floating Rate Note."

Weighted Average Maturity (or just "Average Maturity"). The average maturity of all securities and investments of a portfolio, determined by multiplying the par or principal value of each security or investment by its maturity (days or years), summing the products, and dividing the sum by the total principal value of the portfolio. A simple measure of risk of a fixed-income portfolio.

Weighted Average Maturity to Call. The average maturity of all securities and investments of a portfolio, adjusted to substitute the first call date per security for maturity date for those securities with call provisions.

Yield Curve. A graphic depiction of yields on like securities in relation to remaining maturities spread over a time line. The traditional yield curve depicts yields on U.S. Treasuries, although yield curves exist for Federal Agencies and various credit quality corporates as well. Yield curves can be positively sloped (normal) where longer-term investments have higher yields, or "inverted" (uncommon) where longer-term investments have lower yields than shorter ones.

Yield to Call (YTC). Same as "Yield to Maturity," except the return is measured to the first call date rather than the maturity date. Yield to call can be significantly higher or lower than a security's yield to maturity.

Yield to Maturity (YTM). Calculated return on an investment, assuming all cash-flows from the security are reinvested at the same original yield. Can be higher or lower than the coupon rate depending on market rates and whether the security was purchased at a premium or discount. There are different conventions for calculating YTM for various types of securities.

Yield. There are numerous methods of yield determination. In this glossary, see also "Current Yield," "Yield Curve," "Yield to Call," and "Yield to Maturity."

Attachment B
Investment Pool/Fund Questionnaire

1. A description of eligible investment securities, and a written statement of investment policy and objectives.

2. A description of interest calculations and how it is distributed, and how gains and losses are treated.

3. A description of how the securities are safeguarded (including the settlement processes), and how often the securities are priced and the program audited.

4. A description of who may invest in the program, how often, what size deposit and withdrawal are allowed.

5. A schedule for receiving statements and portfolio listings.

6. Are reserves, retained earnings, etc. utilized by the pool/fund?

7. A fee schedule, and when and how is it assessed.

8. Is the pool/fund eligible for bond proceeds and/or will it accept such proceeds?

City of North Port

ORDINANCE NO. 2024-30

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE AND ROLLED-BACK RATE FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; PROVIDING FOR FINDINGS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, Florida Statutes Section 166.211(1) and Article VII, Section 9 of the State Constitution authorize municipalities to adopt a millage rate each fiscal year and to levy ad valorem taxes on taxable real property within the municipality; and

WHEREAS, Florida Statutes Chapter 200 provides a procedure for the adoption of ad valorem tax and millage rates and Florida Statutes Section 200.001(7) provides that municipalities may fix millage rates by resolution or ordinance; and

WHEREAS, the City Manager and staff have prepared a budget and have computed a millage rate necessary to fund the budget, excluding the portion of the budget to be funded from sources other than ad valorem taxes.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – FINDINGS

1.01 The above recitals are true and correct and are incorporated in this ordinance by reference.

1.02 Pursuant to Florida Statutes Section 166.041(4)(c), a business impact estimate was not required because this ordinance relates to the adoption of budgets or budget amendments, including revenue sources necessary to fund the budget.

1.03 The City Commission held public hearings at first and second reading of this ordinance. The general public was provided an opportunity to make comments and ask questions prior to the adoption of this ordinance.

1.04 This ordinance was adopted at a duly-noticed public meeting held after 5:00 p.m. on a weekday.

SECTION 2 – CERTIFICATION AND ADOPTION

2.01 The general municipal millage rate and tax levy for the City of North Port, Florida for the Fiscal Year is 3.7667 mills, which is $3.7667 per $1,000.00 of assessed property within the City. This millage rate is certified to the Property Appraiser and the Tax Collector of Sarasota County, Florida, to be levied for the City's general government operating and capital purposes for the Fiscal Year.

2.02 The general municipal millage rate is 8.57% higher than the rolled-back rate of 3.4695 mills, which is $3.4695 per $1,000.00 of assessed property within the City.

SECTION 3 – CONFLICTS

3.01 In the event of any conflict between the provisions of this ordinance and any other ordinance, in whole or in part, the provisions of this ordinance will prevail to the extent of the conflict.

SECTION 4 – SEVERABILITY

4.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this ordinance is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the ordinance.

SECTION 5 – EFFECTIVE DATE

5.01 This ordinance takes effect on October 1, 2024.

READ BY TITLE ONLY at first reading by the City Commission of the City of North Port, Florida, in public session on September 11, 2024.

ADOPTED by the City Commission of the City of North Port, Florida, on the second and final reading in public session on September 25, 2024.

CITY OF NORTH PORT, FLORIDA

ALICE WHITE
MAYOR

ATTEST

HEATHER FAUST, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON, B.C.S.
CITY ATTORNEY

City of North Port

ORDINANCE NO. 2024-31

AN ORDINANCE OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING THE NON-DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; ADOPTING THE CAPITAL IMPROVEMENT BUDGET AND PROGRAM; PRESCRIBING THE TERMS, CONDITIONS, AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATIONS AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND REAPPROPRIATIONS; PROVIDING FOR FINDINGS; PROVIDING FOR POSTING OF THE BUDGETS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, pursuant to Florida Statutes Section 166.241, municipalities are required to set a budget that is balanced and adopted each fiscal year; and

WHEREAS, the City of North Port, Florida adopts budget incorporating an operating budget and a capital budget on an annual basis for the operation of the City; and

WHEREAS, the amount available from taxation and other sources, including balances brought forward from prior fiscal years, equals the total appropriations for expenditures and reserves; and

WHEREAS, Florida Statutes Section 166.241(2) provides that municipalities may adopt budgets by resolution or ordinance, unless the city charter provides otherwise; and

WHEREAS, North Port City Charter Section 7.03 requires that a general appropriation ordinance be enacted to reflect the daily operation of the City for each ensuing fiscal year.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – FINDINGS

1.01 The above recitals are true and correct and are incorporated in this ordinance by reference.

1.02 Pursuant to Florida Statutes Section 166.041(4)(c), a business impact estimate was not required because this ordinance relates to the adoption of budgets or budget amendments, including revenue sources necessary to fund the budget.

1.03 The Non-District Budget for fiscal year 2024-2025 ("the Fiscal Year"), attached as "Exhibit A," and the Capital Improvement Budget, attached as "Exhibit B," comply with State law.

1.04 Public hearings on these budgets were held on September 11, 2024 and September 25, 2024. The general public was provided opportunity to make comments and ask questions prior to the adoption of this ordinance.

1.05 This ordinance was adopted at a duly noticed public meeting held after 5:00 p.m. on a weekday.

1.06 All identified exhibits are incorporated in this ordinance by reference.

SECTION 2 – ADOPTION

2.01 This ordinance shall be known as the "Non-District Budget Ordinance of the City of North Port, Florida" for the Fiscal Year. This ordinance and its exhibits provide for the revenues and expenditures of each fund, excluding the City's special dependent districts.

2.02 The Non-District Budget of the City of North Port, Florida, attached as "Exhibit A," is approved and adopted. The following amounts are appropriated from anticipated revenues and unappropriated balances:

A. For the General Fund, the following amounts are appropriated:

GENERAL FUND	
Legislative/Commission	$ 584,950
City Attorney	$ 1,886,690
City Clerk	$ 910,890
Finance	$ 2,937,110
Planning & Zoning	$ 2,020,610
Information Technology	$ 5,024,220
Social Services	$682,250
Facilities Maintenance	$ 5,548,170
City Manager	$ 1,880,580
Economic Development	$ 846,670
Communications	$ 1,136,920
Human Resources	$ 1,871,130
Police	$ 37,969,420
Emergency Medical Services	$ 15,241,630
Code Enforcement	$ 621,900

Parks & Recreation	$ 7,614,330
Non-Departmental	$1,997,470
TOTAL GENERAL FUND	$ 88,774,940

B. For the Special Revenue, Debt Service, and Internal Service Funds, the following amounts are appropriated:

SPECIAL REVENUE FUNDS	
Inspector Education	$ 41,820
Law Enforcement Trust	$ 7,320
Police Education	$ 17,000
Tree Fund	$ 2,603,540
Warm Mineral Springs	$ 1,358,240
Building Fund	$ 8,233,450
Law Enforcement Impact Fee	$ 1,694,000
Fire Impact Fee	$ 1,902,250
Parks and Recreation Impact Fee	$ 1,638,020
Transportation Impact Fee	$ 12,398,760
Solid Waste Impact Fee	$1,400,000
General Government Impact Fee	$ 0
Fleet Maintenance	$ 8,479,590
TOTAL SPECIAL REVENUE FUNDS	$ 39,773,990

DEBT SERVICE FUND	
Road Reconstruction Debt Service Fund	$ 2,505,490
TOTAL DEBT SERVICE FUND	$ 2,505,490

INTERNAL SERVICE FUND	
Self-Insurance Trust	$ 5,373,500
Self-Insurance Medical Fund	$ 16,887,970

Employee Benefit Fund	$ 1,227,700
TOTAL INTERNAL SERVICE FUNDS	$ 23,489,170

C. For the Water and Sewer Utility Revenue Fund, the Water Impact Fee and Sewer Impact Fee Funds, and the Utility Construction Fund, the following amounts are appropriated:

UTILITY FUNDS	
Utility Revenue Fund	$ 52,352,350
Water Capacity Fee	$ 1,050,000
Sewer Capacity Fee	$ 294,270
TOTAL UTILITY FUNDS	$ 53,696,620

D. For the Capital Funds the following amounts are appropriated:

CAPITAL FUNDS	
One Cent Sales Tax-Surtax	$ 9,754,610
Renewal & Replacement – General Fund	$ 591,100
Renewal & Replacement – North Port Road and Drainage District	$ 2,264,000
Renewal & Replacement – North Port Fire Rescue District	$ 1,446,100
Renewal & Replacement – North Port Solid Waste District	$ 1,865,000
Renewal & Replacement – Building Fund	$ 0
Renewal & Replacement – Fleet Management	$ 20,000
TOTAL CAPITAL FUNDS	$ 15,940,810

2.03 The Five-Year Capital Improvement Program attached as "Exhibit B" is approved and adopted. The Five-Year Capital Improvement Program is referred to as the "Capital Improvement Budget." Budget adjustments to modify the intent of the Capital Improvement Budget for the Fiscal Year require the City Commission's approval.

2.04 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. The City Commission's acceptance of those terms is deemed to constitute a budget adjustment, including appropriation of the funds.

2.05 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgeting to anticipate insurance recoveries that are governed by the terms of the source, such

as insurance coverage terms. The City Commission's acceptance of those terms is deemed to constitute a budget adjustment when the insurance recoveries are received, including appropriation to the fund.

2.06 Budget adjustments that increase total expenditures of a budgetary fund or that transfer money between funds require City Commission approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager, excluding the authorization of additional regular positions and Capital Improvements as defined in this ordinance.

2.07 As of September 30 of the current year, all unencumbered appropriations that relate to grants and capital projects are deemed to automatically reappropriate for the Fiscal Year. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, may be reappropriated only by the City Commission through the adoption of an ordinance.

2.08 As of September 30 of the current year, all unpaid purchase orders, outstanding contracts, and other commitments from the current year are designated as reservations of fund balance for encumbrances under fund equity and may be carried forward into the Fiscal Year as additions to the respective budgets, including appropriation of the funds at the direction of the City Manager.

2.09 The City Manager is authorized to receipt all revenues for the purpose of which the revenues are designated and appropriated. In so doing, the City Manager must accurately account and record receipts in the ledgers and financial records in each account. The ledgers and records will be subjected to audit.

2.10 The City Manager is authorized to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager must cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk.

2.11 During the Fiscal Year, the City Commission may adopt an ordinance appropriating all or part of any fund balances not specifically appropriated.

SECTION 3 – POSTING OF BUDGETS

3.01 Within 30 days of the effective date of this ordinance, the City Manager is directed to post the approved budgets on the City's website. Pursuant to Florida Statutes Section 166.241(3), the budgets must remain on the website for at least two years.

SECTION 4 – CONFLICTS

4.01 In the event of any conflict between the provisions of this ordinance and any other ordinance, in whole or in part, the provisions of this ordinance will prevail to the extent of the conflict.

SECTION 5 – SEVERABILITY

5.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this ordinance is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the ordinance.

SECTION 6 – EFFECTIVE DATE

6.01 This ordinance takes effect immediately upon adoption.

READ BY TITLE ONLY at first reading by the City Commission of the City of North Port, Florida, in public session on September 11, 2024.

ADOPTED by the City Commission of the City of North Port, Florida, on second and final reading in public session on September 25, 2024.

CITY OF NORTH PORT, FLORIDA

ALICE WHITE
MAYOR

ATTEST

HEATHER FAUST, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON, B.C.S.
CITY ATTORNEY

Exhibit A to Ordinance No. 2024-31

City of North Port
Fiscal Year 2024-25

Millage per $1,000 General Fund 3.7667	General Fund	Other Special Revenue	Debt Service	Capital Projects	Utility Funds	Internal Service	Total (Memo Only)
ESTIMATED REVENUES							
Ad Valorem Taxes	$ 36,548,170	$ -	$ -	$ -	$ -	$ -	$ 36,548,170
Millage per $1,000 3.7667							
Sales and Use Taxes	9,633,770	-	-	19,064,270	-	-	28,698,040
Permits and Fees	6,084,600	38,135,760	3,120,530	-	1,216,680	-	48,557,570
Intergovernmental	17,295,200	-	-	-	-	-	17,295,200
Charges for Service	16,911,140	10,609,300	-	-	39,158,680	21,299,510	87,978,630
Fines and Forfeits	184,900	83,400	-	-	100	-	268,400
Miscellaneous	2,216,960	2,386,000	-	2,700,000	2,171,700	2,264,660	11,739,320
Other Sources	2,565,850	-	-	-	-	-	2,565,850
Total Sources	**91,440,590**	**51,214,460**	**3,120,530**	**21,764,270**	**42,547,160**	**23,564,170**	**233,651,180**
Transfers In	-	-	-	4,727,960	1,000,000	-	5,727,960
Total Estimated Revenues and Other Financing Sources	**$ 91,440,590**	**$ 51,214,460**	**$ 3,120,530**	**$ 26,492,230**	**$ 43,547,160**	**$ 23,564,170**	**$ 239,379,140**
Beginning Fund Balances(Net Assets)	**16,168,969**	**28,635,179**	**715,916**	**21,941,115**	**23,273,395**	**2,813,501**	**93,548,075**
Total Estimated Revenues, Sources and Beginning Fund Balances	**$ 107,609,559**	**$ 79,849,639**	**$ 3,836,446**	**$ 48,433,345**	**$ 66,820,555**	**$ 26,377,671**	**$ 332,927,215**
ESTIMATED EXPENDITURES/EXPENSES							
General Government	$ 24,461,540	$ 8,349,590	$ -	$ 1,200	$ -	$ 23,489,170	$ 56,301,500
Public Safety	52,964,950	7,801,990	-	677,170	-	-	61,444,110
Physical Environment	-	2,331,050	-	5,000	36,603,700	-	38,939,750
Transportation	-	-	40,000	490,600	-	-	530,600
Economic Environment	846,670	-	-	-	-	-	846,670
Human Services	682,250	-	-	-	-	-	682,250
Culture/Recreation	7,584,330	1,708,240	-	30,000	-	-	9,322,570
Capital	817,200	9,839,460	-	14,736,840	12,660,970	-	38,054,470
Debt and Lease	-	-	2,465,490	-	2,260,910	-	4,726,400
Other Uses	-	9,653,660	-	-	244,270	-	9,897,930
Total Expenditures	**87,356,940**	**39,683,990**	**2,505,490**	**15,940,810**	**51,769,850**	**23,489,170**	**220,746,250**
Transfers Out	1,418,000	90,000	-	-	1,926,770	-	3,434,770
Total Estimated Expenditures and Uses	**88,774,940**	**39,773,990**	**2,505,490**	**15,940,810**	**53,696,620**	**23,489,170**	**224,181,020**
Ending Fund Balances(Net Assets)	**18,834,619**	**40,075,649**	**1,330,956**	**32,492,535**	**13,123,935**	**2,888,501**	**108,746,195**
Total Appropriations Including Uses and Ending Fund Balances	**$ 107,609,559**	**$ 79,849,639**	**$ 3,836,446**	**$ 48,433,345**	**$ 66,820,555**	**$ 26,377,671**	**$ 332,927,215**

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

City of North Port

RESOLUTION NO. 2024-R-51

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, AS THE GOVERNING BODY OF THE NORTH PORT FIRE RESCUE DISTRICT, ADOPTING THE FINAL NORTH PORT FIRE RESCUE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; PRESCRIBING THE TERMS, CONDITIONS, AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND REAPPROPRIATIONS; PROVIDING FOR FINDINGS; PROVIDING FOR POSTING OF THE BUDGET; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the North Port Fire Rescue District ("District") is a dependent special district; and

WHEREAS, the City Commission of the City of North Port, Florida, serves as the governing body of the District (the "Board"); and

WHEREAS, the Board has the powers granted by the Code of the City of North Port, Florida; the City Charter; the general laws of the State of Florida; and the City's home rule authority, as may be necessary or proper to carry out the intent and purpose of the District; and

WHEREAS, Florida Statutes Section 189.016(3) requires that special districts adopt budgets by resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, SERVING AS THE GOVERNING BODY OF THE NORTH PORT FIRE RESCUE DISTRICT:

SECTION 1 – FINDINGS

1.01 The above recitals are true and correct and are incorporated in this resolution by reference.

1.02 The North Port Fire Rescue District Budget for fiscal year 2024- 2025 ("the Fiscal Year"), attached as "Exhibit A," complies with State law.

1.03 Public hearings on this budget were held on September 11, 2024 and September 25, 2024.

SECTION 2 – ADOPTION

2.01 This resolution shall be known as the "North Port Fire Rescue District Budget Resolution" for the Fiscal Year. This resolution and its exhibit provide for the revenues and expenditures of the Fire Rescue District Fund.

2.02 The Board approves the North Port Fire Rescue District Budget attached as "Exhibit A" and appropriates the following amounts from anticipated revenues and unappropriated balances.

SPECIAL REVENUE FUND	
North Port Fire Rescue District	$ 18,784,250

2.03 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. The Board's acceptance of those terms is deemed to constitute a budget adjustment, including appropriation of such funds.

2.04 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgeting to anticipate insurance recoveries that are governed by the terms of the source, such as insurance coverage terms. The Board's acceptance of those terms is deemed to constitute a budget adjustment when the insurance recoveries are received, including appropriation to the fund.

2.05 Budget adjustments that increase total expenditures of a budgetary fund or would transfer money between funds require Board approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager, excluding the authorization of additional regular positions.

2.06 As of September 30 of the current year, all unencumbered appropriations that relate to grants and capital projects are deemed to automatically reappropriate for the Fiscal Year. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, may be reappropriated only by the Board through the adoption of a resolution.

2.07 As of September 30 of the current year, all unpaid purchase orders, outstanding contracts, and other commitments from the current year are designated as reservations of fund balance for encumbrances under fund equity and may be carried forward into the Fiscal Year as additions to the respective budgets, including appropriation of the funds at the direction of the City Manager.

2.08 The City Manager is authorized to receipt all revenues for the purpose of which the revenues are designated and appropriated. In so doing, the City Manager must accurately account and record receipts in the ledgers and financial records in each account. The ledgers and records will be subjected to audit.

2.09 The City Manager is authorized to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager must cause each disbursement to be

made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk.

2.10 During the Fiscal Year, the Board may adopt a resolution appropriating all or part of any fund balances not specifically appropriated.

SECTION 3 – POSTING OF BUDGET

3.01 Within 30 days of the effective date of this resolution, the City Manager is directed to have the District Director post the approved budget on the District's website. Pursuant to Florida Statutes Section 189.016, the budget must remain on the website for at least two years.

SECTION 4– CONFLICTS

4.01 In the event of any conflict between the provisions of this resolution and any other resolution, in whole or in part, the provisions of this resolution will prevail to the extent of the conflict.

SECTION 5 – SEVERABILITY

5.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this resolution is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the resolution.

SECTION 6 – EFFECTIVE DATE

6.01 This resolution takes effect immediately.

ADOPTED by the City Commission of the City of North Port, Florida, acting in its capacity as the governing body of the North Port Fire Rescue District, in public session on September 25, 2024.

THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, SERVING AS THE GOVERNING BODY OF THE NORTH PORT FIRE RESCUE DISTRICT

ALICE WHITE
MAYOR

ATTEST

HEATHER FAUST, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON, B.C.S.
CITY ATTORNEY

City of North Port - Fiscal Year 2024-25

Millage per $1,000 General Fund 3.7667	Fire Rescue
ESTIMATED REVENUES	
Ad Valorem Taxes	$ -
Millage per $1,000 3.7667	
Sales and Use Taxes	170,000
Permits and Fees	165,000
Intergovernmental	46,100
Assessments	18,417,020
Charges for Service	95,590
Fines and Forfeits	-
Miscellaneous	559,130
Other Sources	-
Total Sources	**19,452,840**
Transfers In	-
Total Estimated Revenues and Other Financing Sources	**$ 19,452,840**
Beginning Fund Balances(Net Assets)	**4,062,598**
Total Estimated Revenues, Sources and Beginning Fund Balances	**$ 23,515,438**
ESTIMATED EXPENDITURES/EXPENSES	
General Government	$ -
Public Safety	17,181,630
Physical Environment	-
Transportation	-
Economic Environment	-
Human Services	-
Culture/Recreation	-
Capital	2,620
Debt and Lease	-
Other Uses	-
Total Expenditures	**17,184,250**
Transfers Out	1,600,000
Total Estimated Expenditures and Uses	**18,784,250**
Ending Fund Balances(Net Assets)	**4,731,188**
Total Appropriations Including Uses and Ending Fund Balances	**$ 23,515,438**

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

City of North Port

RESOLUTION NO. 2024-R-52

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, AS THE GOVERNING BODY OF THE NORTH PORT ROAD AND DRAINAGE DISTRICT, ADOPTING THE FINAL NORTH PORT ROAD AND DRAINAGE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; PRESCRIBING THE TERMS, CONDITIONS, AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND REAPPROPRIATIONS; PROVIDING FOR FINDINGS; PROVIDING FOR POSTING OF THE BUDGET; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the North Port Road and Drainage District ("District") is a dependent special district; and

WHEREAS, the City Commission of the City of North Port, Florida, serves as the governing body of the District (the "Board"); and

WHEREAS, the Board has the powers granted by the Code of the City of North Port, Florida; the City Charter; the general laws of the State of Florida; and the City's home rule authority, as may be necessary or proper to carry out the intent and purpose of the District; and

WHEREAS, Florida Statutes Section 189.016(3) requires that special districts adopt budgets by resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, AS THE GOVERNING BODY OF THE NORTH PORT ROAD AND DRAINAGE DISTRICT:

SECTION 1 – FINDINGS

1.01 The above recitals are true and correct and are incorporated in this resolution by reference.

1.02 The North Port Road and Drainage District Budget for fiscal year 2024-2025 ("the Fiscal Year"), attached as "Exhibit A," complies with State law.

1.03 Public hearings on this budget were held on September 11, 2024 and September 25, 2024.

SECTION 2 – ADOPTION

2.01 This resolution shall be known as the "North Port Road and Drainage District Budget Resolution" for the Fiscal Year. This resolution and its exhibit provide for the revenues and expenditures of the North Port Road and Drainage District fund.

2.02 The Board approves the North Port Road and Drainage District Budget attached as Exhibit "A" and appropriates the following amounts from anticipated revenues and unappropriated balances:

SPECIAL REVENUE FUND	
North Port Road and Drainage District	$ 29,122,020

2.03 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. The Board's acceptance of those terms is deemed to constitute a budget adjustment, including appropriation of the funds.

2.04 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgeting to anticipate insurance recoveries that are governed by the terms of the source, such as insurance coverage terms. The Board's acceptance of those terms is deemed to constitute a budget adjustment when the insurance recoveries are received, including appropriation to the fund.

2.05 Budget adjustments that increase total expenditures of a budgetary fund or that transfer money between funds require Board approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager, excluding the authorization of additional regular positions.

2.06 As of September 30 of the current year, all unencumbered appropriations that relate to grants and capital projects are deemed to automatically reappropriate for the Fiscal Year. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, may be reappropriated only by the Board through the adoption of a resolution.

2.07 As of September 30 of the current year, all unpaid purchase orders, outstanding contracts, and other commitments from the current year are designated as reservations of fund balance for encumbrances under fund equity and may be carried forward into the Fiscal Year as additions to the respective budget, including appropriation of the funds at the direction of the City Manager.

2.08 The City Manager is authorized to receipt all revenues for the purpose of which revenues are designated and appropriated. In so doing, the City Manager must accurately account and record receipts in the ledgers and financial records in each account. The ledgers and records will be subjected to audit.

2.09 The City Manager is authorized to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager must cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the

absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk.

2.10 During the Fiscal Year, the Board may adopt a resolution appropriating all or part of any fund balances not specifically appropriated.

SECTION 3 – POSTING OF BUDGET

3.01 Within 30 days of the effective date of this resolution, the City Manager is directed to have the District Director post the approved budget on the District's website. Pursuant to Florida Statutes Section 189.016, the budget must remain on the website for at least two years.

SECTION 4 – CONFLICTS

4.01 In the event of any conflict between the provisions of this resolution and any other resolution, in whole or in part, the provisions of this resolution will prevail to the extent of the conflict.

SECTION 5 – SEVERABILITY

5.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this resolution is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the resolution.

SECTION 6 – EFFECTIVE DATE

6.01 This resolution takes effect immediately.

ADOPTED by the City Commission of the City of North Port, Florida, acting in its capacity as the governing body of the North Port Road and Drainage District, in public session on September 25, 2024.

THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, SERVING AS THE GOVERNING BODY OF THE NORTH PORT ROAD AND DRAINAGE DISTRICT

ALICE WHITE
MAYOR

ATTEST

HEATHER FAUST, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON, B.C.S.
CITY ATTORNEY

Exhibit A to Resolution No. 2024-R-52

City of North Port - Fiscal Year 2024-25

Millage per $1,000 General Fund 3.7667	Road and Drainage
ESTIMATED REVENUES	
Ad Valorem Taxes	$ -
Millage per $1,000 3.7667	
Sales and Use Taxes	3,869,370
Permits and Fees	-
Intergovernmental	828,080
Assessments	18,569,790
Charges for Service	4,917,350
Fines and Forfeits	-
Miscellaneous	1,146,600
Other Sources	4,000
Total Sources	**29,335,190**
Transfers In	-
Total Estimated Revenues and Other Financing Sources	**29,335,190**
Beginning Fund Balances(Net Assets)	**(10,865,952)**
Total Estimated Revenues, Sources and Beginning Fund Balances	**$ 18,469,238**
ESTIMATED EXPENDITURES/EXPENSES	
General Government	$ -
Public Safety	-
Physical Environment	-
Transportation	21,605,270
Economic Environment	-
Human Services	-
Culture/Recreation	-
Capital	6,746,230
Debt and Lease	-
Other Uses	-
Total Expenditures	**28,351,500**
Transfers Out	770,520
Total Estimated Expenditures and Uses	**29,122,020**
Ending Fund Balances(Net Assets)	**(10,652,782)**
Total Appropriations Including Uses and Ending Fund Balances	**$ 18,469,238**

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

City of North Port

RESOLUTION NO. 2024-R-53

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, AS THE GOVERNING BODY OF THE NORTH PORT SOLID WASTE DISTRICT, ADOPTING THE FINAL SOLID WASTE DISTRICT BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024 AND ENDING SEPTEMBER 30, 2025; PRESCRIBING THE TERMS, CONDITIONS, AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATION AND THEIR PAYMENT; PROVIDING FOR SUPPLEMENTAL APPROPRIATIONS AND REAPPROPRIATIONS; PROVIDING FOR FINDINGS; PROVIDING FOR POSTING OF THE BUDGET; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the North Port Solid Waste District ("District") is a dependent special district; and

WHEREAS, the City Commission of the City of North Port, Florida, serves as the governing body of the District (the "Board"); and

WHEREAS, the Board has the powers granted by the Code of the City of North Port, Florida; the City Charter and the general laws of the State of Florida; and the City's home rule authority, as may be necessary or proper to carry out the intent and purpose of the District; and

WHEREAS, Florida Statutes Section 189.016(3) requires that special districts adopt budgets by resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, SERVING AS THE GOVERNING BODY OF THE NORTH PORT SOLID WASTE DISTRICT:

SECTION 1 – FINDINGS

1.01 The above recitals are true and correct and are incorporated in this resolution by reference.

1.02 The North Port Solid Waste Budget for fiscal year 2024-2025 ("the Fiscal Year"), attached as "Exhibit A," complies with State law.

1.02 Public hearings on this budget were held on September 11, 2024 and September 25, 2024.

SECTION 2 – ADOPTION

2.01 This resolution shall be known as the "North Port Solid Waste District Budget Resolution" for the Fiscal Year. This resolution and its exhibit provide for the revenues and expenditures of the Solid Waste District Fund.

2.02 The Board approves the North Port Solid Waste District Budget attached as "Exhibit A" and appropriates the following amounts from anticipated revenues and unappropriated balances.

SPECIAL REVENUE FUND	
Solid Waste District	$ 16,423,480

2.03 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgets for grants and trust/agency funds that are governed by the terms of the source. The Board's acceptance of those terms is deemed to constitute a budget adjustment, including appropriation of such funds.

2.04 Florida Statutes, the City Charter, and generally accepted accounting principles do not require budgeting to anticipate insurance recoveries that are governed by the terms of the source, such as insurance coverage terms. The Board's acceptance of those terms is deemed to constitute a budget adjustment when the insurance recoveries are received, including appropriation to the fund.

2.05 Budget adjustments that increase total expenditures of a budgetary fund or would transfer money between funds require Board approval. Transfers of appropriated moneys between departments and/or functions within an individual fund may be authorized by the City Manager, excluding the authorization of additional regular positions.

2.06 As of September 30 of the current year, all unencumbered appropriations that relate to grants and capital projects are deemed to automatically reappropriate for the Fiscal Year. Other unencumbered appropriations, such as expenses and capital necessary to maintain operations, may be reappropriated only by the Board through the adoption of a resolution.

2.07 As of September 30 of the current year, all unpaid purchase orders, outstanding contracts, and other commitments from the current year are designated as reservations of fund balance for encumbrances under fund equity and may be carried forward into the Fiscal Year as additions to the respective budgets, including appropriation of the funds at the direction of the City Manager.

2.08 The City Manager is authorized to receipt all revenues for the purpose of which revenues are designated and appropriated. In so doing, the City Manager must accurately account and record receipts in the ledgers and financial records in each account. The ledgers and records will be subjected to audit.

2.09 The City Manager is authorized to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated. In so doing, the City Manager must cause each disbursement to be made upon a city warrant signed by the City Manager and countersigned by the City Clerk. In the absence thereof, the city warrant may be signed by the Finance Director and countersigned by the City Clerk.

2.10 During the Fiscal Year, the Board may adopt a resolution appropriating all or part of any fund balances not specifically appropriated.

SECTION 3 – POSTING OF BUDGET

3.01 Within 30 days of the effective date of this resolution, the City Manager is directed to have the District Director post the approved budget on the District's website. Pursuant to Florida Statutes Section 189.016, the budget must remain on the website for at least two years.

SECTION 4 – CONFLICTS

4.01 In the event of any conflict between the provisions of this resolution and any other resolution, in whole or in part, the provisions of this resolution will prevail to the extent of the conflict.

SECTION 5 – SEVERABILITY

5.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this resolution is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the resolution.

SECTION 6 – EFFECTIVE DATE

6.01 This resolution takes effect immediately.

ADOPTED by the City Commission of the City of North Port, Florida, acting in its capacity as the governing body of the North Port Solid Waste District, in public session on September 25, 2024.

THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, SERVING AS THE GOVERNING BODY OF THE NORTH PORT SOLID WASTE DISTRICT

ALICE WHITE
MAYOR

ATTEST

HEATHER FAUST, MMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON, B.C.S
CITY ATTORNEY

Exhibit A to Resolution No. 2024-R-53

City of North Port - Fiscal Year 2024-25

Millage per $1,000 General Fund 3.7667	Solid Waste
ESTIMATED REVENUES	
Ad Valorem Taxes	$ -
Millage per $1,000 3.7667	
Sales and Use Taxes	-
Permits and Fees	-
Intergovernmental	-
Assessments	12,575,140
Charges for Service	3,771,680
Fines and Forfeits	-
Miscellaneous	599,000
Other Sources	870
Total Sources	**16,946,690**
Transfers In	-
Total Estimated Revenues and Other Financing Sources	**$ 16,946,690**
Beginning Fund Balances(Net Assets)	**4,910,180**
Total Estimated Revenues, Sources and Beginning Fund Balances	**$ 21,856,870**
ESTIMATED EXPENDITURES/EXPENSES	
General Government	$ -
Public Safety	-
Physical Environment	13,934,960
Transportation	-
Economic Environment	-
Human Services	-
Culture/Recreation	-
Capital	-
Debt and Lease	-
Other Uses	-
Total Expenditures	**13,934,960**
Transfers Out	2,488,520
Total Estimated Expenditures and Uses	**16,423,480**
Ending Fund Balances(Net Assets)	**5,433,390**
Total Appropriations Including Uses and Ending Fund Balances	**$ 21,856,870**

The proposed budget is on file in the North Port City Clerk's office, as is the comparison of changes.

City of North Port

RESOLUTION NO. 2020-R-26

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, REPEALING RESOLUTION NO. 2018-R-13; ADOPTING A FUND BALANCE POLICY; INCORPORATING RECITALS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, it is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters, unanticipated expenditures, and to ensure stable tax rates; and

WHEREAS, Resolution No. 2018-R-13 approved a new fund balance policy and repealed the previously adopted fund balance and economic stability policies; and

WHEREAS, this policy restates and revises the policy adopted in Resolution No. 2018-R-13 by omitting the minimum requirements in the Budget Stabilization and Economic Uncertainty Reserves; and

WHEREAS, the City's reserve policies are based on sound fiscal principles designed to allow the City to maintain continuity of operations in adverse conditions while being mindful of our fiduciary responsibility to taxpayers, both current and future generations; and

WHEREAS, adequate fund balance levels are an essential component of the City's overall financial management strategy, an important factor in external bond rating agencies' measurement of the City's financial strength, and that these Financial Reserve Policies will need to be adjusted from time to time as conditions change; and

WHEREAS, the City lies within a coastal zone highly susceptible to hurricane and storm damage; and

WHEREAS, debt service funds will be maintained as required by bond covenants; and

WHEREAS, there exists uncertainty in the economic markets around the world, in regard to the cost of construction materials, interest rates, personnel costs, medical insurance costs, and general inflation; and

WHEREAS, each sizable fund has been analyzed to determine the type of risk it may be exposed to, the duration of the risk, methods to mitigate that risk, and the amount of funds needed to mitigate against that risk; and

WHEREAS, the City's Financial Reserves Policy acts to mitigate other forms of uncertainty such as changes in the tax and spending policies of federal and state governments; imposition of mandates by federal and state governments or the courts; financial impacts of labor agreements, particularly those stemming from collective bargaining; repairs and replacement of the City's aging infrastructure; unforeseen increases in energy costs; and

WHEREAS, the City calculates the reserve amount at the conclusion of each fiscal year; and

WHEREAS, the City Commission finds that this policy serves the public health, safety, and welfare of the citizens of the City of North Port, Florida.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

SECTION 1 – INCORPORATION OF RECITALS

1.01 The above recitals are hereby ratified and confirmed as being true and correct and are incorporated herein by reference.

SECTION 2 – REPEAL

2.01 The City Commission hereby repeals Resolution No. 2018-R-13 in its entirety.

SECTION 3 – ADOPTION OF FUND BALANCE POLICY

3.01 The City Commission adopts Policy No. 2020-05, "Fund Balance Policy," attached hereto and incorporated as if set forth herein, as an administrative policy of the City Commission of the City of North Port.

SECTION 4 – CONFLICTS

4.01 In the event of any conflicts between the provisions of this resolution and any other resolution, the provisions of this resolution shall prevail to the extent of such conflict.

SECTION 5 – SEVERABILITY

5.01 If any section, subsection, sentence, clause, phase, or provision of this resolution is for any reason held invalid or unconstitutional by any court of competent jurisdiction, such provision shall be deemed a separate, distinct, and independent provision and such holding shall not affect the validity of the remaining portions hereof.

SECTION 6 – EFFECTIVE DATE

6.01 This resolution shall take effect immediately after adoption by the City Commission of the City of North Port, Florida.

PASSED and DULY ADOPTED by the City Commission of the City of North Port, Florida, in public session this 17th day of September 2020.

CITY OF NORTH PORT, FLORIDA

Debbie McDowell

DEBBIE MCDOWELL
MAYOR

ATTEST

Heather Taylor

HEATHER TAYLOR, CMC
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

AMBER L. SLAYTON
CITY ATTORNEY

City of North Port

City Commission Policy – Fund Balance Policy
Policy No: 2020-05
Resolution No: 2020-R-26
Approval Date: September 17, 2020

I. FUND BALANCE CATEGORIES

Pursuant to GASB 54, fund balances will be reported in the categories set forth below.

A. Purpose. For increased financial stability, the City of North Port desires to manage its financial resources by establishing fund balance percentages for selected funds. This will ensure that the City maintains a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls, natural disasters or unexpected one-time expenditures as well as to provide needed liquidity to continue operations.

B. Definitions.

1. Fund Balance. Fund Balance is the difference between current fund assets and current fund liabilities Fund balance is reported in five categories:

a) Nonspendable. Assets that will not or cannot be converted to cash within the current period. The assets include advances to other funds, inventories, or other prepaid items.

b) Restricted. The portion of fund balance that is restricted by externally enforceable legal restrictions. This includes revenue that is restricted for a particular purpose. The restrictions can be imposed by creditors, grantors, contributors or taws.

c) Committed. The portion of fund balance constrained by the limitations the City Commission imposes and which remain binding until the City Commission removes them. Purchase orders or contracts that are rolled from the prior fiscal year to the new fiscal year are committed resources.

d) Assigned. The portion of fund balance that reflects the City's intended use of assets. The intended use can be established by the City Commission, delegated to a group (management team), or delegated to the City Manager or Finance Director. Projects that have been budgeted in prior fiscal years but are not complete are assigned the resources necessary to complete if not committed under contract. This amount would represent the portion of fund balance to be used in the subsequent year's budget or to accumulate resources for a future capital project.

e) Unassigned. The remaining portion of fund balance that is not classified into the other categories. Only the General Fund can have a positive balance. In other funds, balances are assigned to the fund's purpose otherwise they would be accounted for in the General Fund.

2. Spending Priority. When a governmental fund has multiple classifications of fund balance, the expenditure is determined to reduce the restricted fund balances first, then committed fund balance followed by assigned.

3. Surplus. The amount by which the fund balance exceeds the upper limit of the adopted fund balance percentages.

4. Shortfall. The amount that the fund balance falls below the adopted percentages.

5. Expenditures. All uses of financial resources, including operating and capital outflows and debt service. For consistency, expenditures do not include other sources and uses of resources in the fund unless there is a recurring transfer.

C. Surplus. If there is a surplus at fiscal year end, the operating funds should be appropriated as follows:

1. To cover any anticipated budgetary shortfalls in the current fiscal year or any shortfall forecasted in the following five years;

2. To reduce long-term debt, if possible;

3. To deposit into a fund that stabilizes pension contributions to achieve a normal growth rate;

4. To fund pay-as-you-go capital projects or expenditures; and

5. To fund a capital asset renewal and replacement fund.

D. Shortfall. If there is a shortfall at fiscal year end, the fund balance is to be rebuilt through the following mechanisms:

1. An appropriation during the next budget process to restore to the minimum requirements.

2. If this is financially infeasible, a written plan shall be forwarded by the City Manager to the Commission for approval in order to restore the fund balance to an amount within the acceptable percentages. This plan may require a reduction of services, increase in taxes or fees, or some combination thereof.

II. GENERAL FUND

The components of the General Fund Reserves should include, but not be limited to:

A. Emergency and Disaster Reserve.

The City should retain a reserve of twenty percent (20%) of the General Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

B. Economic Stabilization Reserve.

The City should maintain up to ten percent (10%) reserve of General Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

III. OTHER GENERAL GOVERNMENT OPERATING FUNDS

A. Building Fund.

1. Emergency and Disaster Reserve. The City should retain a reserve of twenty percent (20%) of the Building Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2. Economic Stabilization Reserve. The City should maintain up to ten percent (10%) of Building Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

B. Fire Rescue District Fund.

1. Emergency and Disaster Reserve. The City should retain a reserve of twenty percent (20%) of the Fire Rescue District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2. Economic Stabilization Reserve. The City should maintain up to ten percent (10%) of Fire Rescue District Fund operating expenditures to be used for short term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

C. Road and Drainage District Fund.

1. Emergency and Disaster Reserve. The City should retain a reserve of twenty percent (20%) of the Road and Drainage District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2. Economic Stabilization Reserve. The City should maintain up to ten percent (10%) of the Road and Drainage District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a nonrecurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

D. Solid Waste District Fund.

1. Emergency and Disaster Reserve. The City should retain a reserve of twenty percent (20%) of the Solid Waste District Fund operating expenditures. These funds are to be used, as declared appropriate by the City Commission, to ensure the maintenance of services to the public during non-routine and unforeseen disaster situations, including hurricanes and other weather-related events, environmental and other natural disasters, and events that cause disruptions in public services. These funds, if used, must be replenished.

2. Economic Stabilization Reserve. The City should maintain up to ten percent (10%) of the Solid Waste District Fund operating expenditures to be used for short-term cash flow purposes or unanticipated expenditures of a non-recurring nature, to meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues. The City may exceed the ten percent (10%) threshold if authorized by a majority vote of the City Commission.

IV. ADDITIONAL INFORMATION

A. The City Manager or designee will determine all corresponding calculations and interpretation of calculations of a definitive nature.

B. The Fund Balances will be Classifications of Balance or Net Position on the balance sheet of each fund in the City's official financial records.

C. The Finance Department will calculate the reserve amount at the end of each fiscal year. The Finance Department will examine the recovery of each Contingency/Emergency/Disaster Relief Reserve after drawdown on an annual basis to determine the need for increases in fees/taxes or expenditure reductions to ensure the funds are replenished within a two-year period. All other reserves will be replenished to within the Budget Stabilization minimum percent in the ensuing year.

D. The Finance Department will review this Fund Balance Policy as necessary for the possibility of presenting proposed amendments to the City Commission.

City of North Port

RESOLUTION NO. 2024-R-57

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA, ADOPTING CITY COMMISSION POLICY NO. 2024-01 RELATED TO THE DEBT MANAGEMENT POLICY; PROVIDING FOR INCORPORATION OF RECITALS; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, on July 23, 2024, the City Commission approved Ordinance 2024-07 calling for a referendum question to be placed on the November 5, 2024 General Election; and

WHEREAS, pending a successful result of the referendum question at the November 5, 2024, General Election, Section 1.02 of the City Charter will be amended to authorize the City Commission to borrow money, contract loans, and issue revenue bonds payable from funds other than property taxes in accordance with qualifications and limitations outlined in Ordinance 2024-07; and

WHEREAS, on June 26, 2024, the City Commission directed the development of a Debt Management Policy to help ensure fiscal prudence and financial stability, and guide the City regarding decisions about incurring debt; and

WHEREAS, on June 26, 2024, the City Commission further directed adoption of the Debt Management Policy following two (2) readings of a resolution prior to the November 5, 2024 election date; and

WHEREAS, on September 9, 2024, the City Commission consulted with Financial Advisors, subject matter experts, and City staff to assist in the creation of a Debt Management Policy; and

WHEREAS, the City Commission finds that this policy serves the public health, safety, and welfare of the citizens of the City of North Port, Florida.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF NORTH PORT, FLORIDA:

1.01 The above recitals are true and correct and are incorporated in this resolution.

SECTION 2 – RESOLUTION

2.01 The City Commission adopts "Policy No. 2024-01 – Debt Management Policy," attached and incorporated in this resolution, as an administrative policy of the City Commission of the City of North Port.

SECTION 3 – CONFLICTS

3.01 In the event of any conflict between the provisions of this resolution and any other resolution, in whole or in part, the provisions of this resolution will prevail to the extent of the conflict.

SECTION 4 – SEVERABILITY

4.01 If a court of competent jurisdiction finds that any section, subsection, sentence, clause, phrase, or provision of this resolution is for any reason invalid or unconstitutional, that provision will be deemed a separate, distinct, and independent provision and will not affect the validity of the remaining portions of the resolution.

SECTION 5 – EFFECTIVE DATE

5.01 This resolution takes effect immediately.

READ BY TITLE ONLY at the first reading by the City Commission of the City of North Port, Florida in public session on October 22, 2024.

ADOPTED by the City Commission of the City of North Port, on the second and final reading in public session on November 4, 2024.

CITY OF NORTH PORT, FLORIDA

Alice White

ALICE WHITE
MAYOR

ATTEST

Matthew Powell

For HEATHER FAUST, MMC Matthew Powell
CITY CLERK

APPROVED AS TO FORM AND CORRECTNESS

MICHAEL GOLEN, CPM
INTERIM CITY ATTORNEY

City of North Port

City Commission Policy – Debt Management Policy
Policy No. 2024-01
Adopted by Resolution No. 2024-R-57
Adoption Date: November 4, 2024

I. STATEMENT OF POLICY

A. The City of North Port (city) may periodically enter into debt obligations to finance the construction or acquisition of infrastructure, buildings and other assets or to refinance existing debt and unfunded liabilities for the purpose of meeting its governmental obligations to its citizens. All debt will be issued and administered to obtain the best long term financial advantage to the city while making every effort to maintain and improve the city's credit ratings and reputation within the investment community. The Debt Management Policy will be reviewed and updated as needed, every 5-years at a minimum. Any future changes or exceptions to this Debt Management Policy require approval by City Commission.

B. Debt of the city is subject to the Internal Revenue Code, Florida Statutes, the City Charter, City Ordinances, and City Resolutions which outline legal borrowing authority, restrictions, limits, and compliance requirements. The purpose of this policy is to establish parameters and provide guidance governing the issuance, management, continuing evaluation of and reporting on all debt obligations issued by the city and to provide for the preparation and implementation necessary to assure compliance and conformity with this policy.

II. PURPOSES AND USES OF DEBT

A. Debt Position: The city will maintain a conservative debt position based on the criteria outlined in this policy. Debt will be issued only if the benefits outweigh the costs of the debt.

B. Capital Financing: The city will normally rely on specifically generated funds and/or grants and contributions from other governments to finance its capital needs on a pay- as-you-go basis. Periodically, it may become necessary to secure financing that is considered interim or temporary in nature and allows maximum flexibility in Capital Improvement Program (CIP) implementation (short-term debt). Debt of longer repayment periods (long-term debt) will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries.

C. Asset Life: The city will consider long-term financing for the acquisition, replacement, or expansion of capital assets (including land, facilities and equipment) if it has a useful life, or average useful life of at least five years or to refinance existing debt when the conditions are favorable or in the case of an emergency and approved by the City Commission.

III. CREDITWORTHINESS

A. Legal Restrictions: The city will keep outstanding debt within the limits prescribed by State Statute and the City Charter at levels consistent with its creditworthiness, best practices, needs and affordability objectives.

B. **Debt Issuance Limitations:** The City Commission may authorize debt obligations payable from funds other than property taxes for:

1. Emergency response. During the existence of a declared local, state, or federal emergency or disaster; or

2. Safety or public health with the maximum principal amount of indebtedness or obligation of up to $15,000,000 per project. Beginning October 1, 2025 and each October 1 thereafter, this maximum amount shall be adjusted to reflect the percentage change in the Engineering News and Record (ENR) Construction Cost Index by using the most recent available information for the prior 12-month period. The Debt Evaluation Report will provide the annual index and the resulting borrowing cap based on a comparison of the most recent 12-month period to the prior 12-month period. In the event ENR CCI decreases, the cap would be the same as the prior year cap.

    a) Regulatory agency requirements;
    b) Imminent infrastructure or system failure; or
    c) Capital improvement facilities for emergency and essential services.

C. **Capital Planning:** To enhance creditworthiness and prudent financial management, the city is committed to systematic capital planning, intergovernmental cooperation and coordination, and long-term financial planning. Evidence of this commitment to systematic capital planning is demonstrated through adoption and periodic adjustment of a Comprehensive Plan pursuant to Chapter 163, Florida Statutes, and the annual adoption of a five-year CIP.

D. **Credit Ratings:** The city seeks to maintain the highest possible credit ratings for all categories of short and long-term debt that can be achieved without compromising delivery of basic city services and the achievement of the adopted City Strategic Plan. For those agencies that maintain a credit rating on the city, the Finance Department will provide these organizations with all necessary budgetary and financial information as published and upon request.

E. **Debt Affordability Measures:** The city will examine the following statistical measures to determine debt capacity for non-emergency response issuances and compare these ratios to the standard municipal rating agency median for cities of comparable size and historical ratios to determine debt affordability:

1. Governmental Activities Funds:
    a) Debt per capita (outstanding debt divided by city population), with a target threshold of $2,500 or less per capita;
    b) Debt to taxable assessed value (outstanding debt divided by taxable assessed value), with a target threshold of 2.5% or less of taxable assessed value;
    c) Debt service payments as a percentage of operating revenues (annual debt service payments divided by annual operating revenues), with a target threshold of 15.00% or less of annual operating revenues.

2. General Fund:
    a) Debt service coverage (annual operating revenue divided by annual debt service) of at least 3.0x of operating revenues to debt service.

3. Special District or other Special Revenue Funds:
    a) Debt service coverage (annual operating revenue divided by annual debt service) of at least 2.0x of operating revenues to debt service.

4. Surtax or other Capital Projects Funds:
    a) Debt service coverage (annual operating revenue divided by annual debt service) of at least 2.0x of operating revenues to debt service.

5. Utilities or other Enterprise Funds:
    a) Days Cash on Hand of at least 150 days of available fund balance (budgeted annual operating expense divided by 365 and multiplied by 150);
    b) Net Operating Revenue debt service coverage (annual operating revenue less annual operating expense divided by annual debt service) of at least 1.20x of net operating revenues to debt service.

IV. DEBT STRUCTURING

A. Debt Structure: Debt will be structured to achieve the lowest possible net cost to the city given various market conditions, legal covenants and the nature and type of security provided. Moreover, to the extent possible, the city will design the repayment of its overall debt to maintain sufficient borrowing capacity for future use.

B. Length of Debt: Debt will be structured for the shortest amortization period consistent with a fair allocation of costs to current and future beneficiaries or users. The term of city debt issues shall not exceed the useful life of the project or equipment financed.

C. Backloading (Back-end Load): The city will seek to structure debt with level principal and interest costs over the life of the debt. Back loading of costs will be considered:

1. when natural disasters or extraordinary or unanticipated external factors make it necessary, as the short-term costs of the debt are prohibitive;
2. when such structuring is beneficial to the city's overall amortization schedule;
3. when such structuring will allow the debt service to more closely match project revenues during the early years of the project's operation; or
4. when the average life of debt issued is limited to a maximum of 20-years.

D. Refunding: The city's staff and financial advisor will undertake periodic reviews of all outstanding debt to determine refunding opportunities. Refunding will be considered (within Federal tax law constraints) if, and when, there is a net economic benefit of the refunding or the refunding is essential in order to modernize covenants essential to operations and management. In general, an advance refunding for economic savings will be undertaken when a net present value (NPV) savings of at least 5% of the refunded debt can be achieved. A current refunding that produces NPV savings of less than 5% will be considered on a case-by-case basis. A refunding with negative savings will not be considered unless there is a compelling public policy or legal objective.

E. Credit Enhancements: Credit enhancement, including letters of credit and bond insurance, may be used to enhance the credit rating and marketability of securities, but only when providing a

net benefit where debt service on the bonds is reduced by more than the costs of the enhancement.

F. **Debt Service Reserve Funds:** Debt Service Reserve Funds are used to provide a ready reserve to meet current debt service payments should monies not be available from current revenues for the protection of the bondholders. The city shall utilize the methodology that best serves its needs on a case-by-case basis, following Government Finance Officers Association (GFOA) standards and relying on recommendations by the city's financial advisor.

G. **Capitalized Interest:** Borrowing for near-term interest costs should be limited to specific revenue generating projects or debt issued without current year debt service budgeted, and only when beneficial to the city's current residents and rate payors. All interest will be capitalized according to Generally Accepted Governmental Accounting Principles (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB).

H. **Fixed Interest Debt:** Fixed interest debt allows the city to budget long-term costs without risk of interest rate changes. This is the city's primary loan type and will be used to mitigate interest rate risk.

I. **Variable Rate Debt:** The city may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of the securities, consistent with state law and covenants of pre-existing bonds, and depending on market conditions. The city will limit its outstanding bonds in variable rate form to reasonable levels in relation to total debt. At no time will the city have variable debt in excess of 20% of the city's debt portfolio.

J. **General Obligation Bonds:** When determined to be the most appropriate method of debt issuance, the city will seek approval through voter referendum to issue general obligation bonds. The full faith and credit of the city will secure general obligation bonds. The city pledges to levy the voter approved and necessary ad valorem tax rate to meet the debt service requirements of the bonds.

K. **Revenue Debt:** As part of the city's financing activities, specific revenue sources may be identified to pledge for repayment of revenue debt. Before such commitments are made, specific policy goals and objectives that determine the nature and type of projects qualifying for such support and specific limitations to be placed on the maximum amount of resources pledged to such projects shall be developed. Key factors that will be considered in determining whether or not General Fund specific revenues should be used to secure a particular debt obligation will include the following:

    1. Demonstration of underlying self-support, thus limiting potential General Fund exposure
    2. Use of General Fund support as a transition to a fully stand-alone credit structure, where interim use of General Fund credit support reduces borrowing costs and provides a credit history for new or hard to establish credits.
    3. General Fund support is determined by the City Commission to be in the city's overall best interest.

L. **Taxable Debt:** The cost of taxable debt is typically higher than tax-exempt debt. The issuance of taxable debt is mandated in certain circumstances upon review and analysis by the city's bond counsel and may allow valuable flexibility in subsequent contracts with users or managers of the improvement constructed with the debt proceeds. Therefore, the city may issue taxable obligations when determined to be the best method for the intended purpose.

M. **Leasing:** When determined to be advantageous to the city, the city may lease equipment and facilities rather than purchase them outright. Leasing may be appropriate for assets that will be needed for only a short period of time, or which are subject to rapid technological obsolescence. Leasing may also be determined to be appropriate for procuring assets that are too expensive to fund with current receipts in any one year, but with useful lives too short to finance with long-term debt. The decision to lease will be supported by an analysis of lease versus purchase. Lease-purchase financing may be used which result in periodic lease payments being applied over time with a nominal purchase at the end of the lease period. This approach allows for a budgeted annual appropriation of funds for payments, using the asset as collateral instead of a dedicated revenue stream.

N. **Lease-Purchase:** Financing mechanism similar to a Bank Loan used to purchase assets using the asset to secure financing, as opposed to a revenue stream. This is a common financing technique used for fleet, public safety, general governmental and other equipment needed to provide required services.

O. **State and Federal Loan Programs:** These programs provide funds for projects such as water supply and distribution facilities, stormwater control and treatment projects, air and water pollution control, solid waste disposal facilities, infrastructure, etc. In programs like the State of Florida Revolving Loan Fund (SRF), local governments benefit from the strength of the state's credit and costs are traditionally low. Other programs, like the Water Infrastructure Finance and Innovation Act (WIFIA), provide partial funding for large water and wastewater related projects, and others, like the State Infrastructure Bank (SIB) Loan, provide funding for infrastructure type projects. Whenever possible, these types of programs shall be considered if the implementation costs are not excessive, interest costs are below prevailing open market conditions and legal terms are acceptable.

P. **Pooled Financing:** If it is financially or strategically beneficial, the city may participate in debt pools with other entities and low-interest loans from state agencies or organizations on either a long-term or short-term basis.

Q. **Interfund Borrowing:** Interfund borrowing will be considered to finance high priority needs on a case-by-case basis, only when planned expenditures in the fund making the loan would not be affected. Interfund borrowing may be used when it would reduce costs of interest, debt issuance, and/or administration. Interest charged will be at the current market interest rates.

R. **Bank Loans:** The city may use bank loans where financially feasible and appropriate.

S. **Line of Credit:** The city may establish a line of credit with a financial institution or other provider.

T. **Conduit Bond Financing:** The city may provide conduit financings for those activities that have general public purpose and are in the best interest of the city. All conduit financings must isolate the city completely from any credit risk or exposure.

U. **Other Debt Types:** The city may consider the use of Tax Anticipation Notes, Bond Anticipation Notes, Revenue Anticipation Notes, Commercial Paper Notes or other such structured borrowings if it is in the best financial interests of the city to do so.

V. EXTERNAL FINANCING TEAM

A. **Independent Financial Advisor:** The city shall engage a registered independent financial advisor to assist the city in the analysis, structure, issuance and management of debt. The financial advisor has a fiduciary duty to the city and will provide advice on determining the best type of financing for the city, selecting other finance professionals, planning the bond sale, recommending the best method of sale and structure for the debt issue, and successfully selling and closing the financing. Financial advisors are required to have comprehensive municipal debt experience, including diverse financial structuring and pricing of municipal securities. The city requires that its financial advisor complies with the Municipal Securities Rulemaking Board (MSRB) Rule G-42 or similar standards of conduct for municipal advisors engaging in municipal advisory activities. An independent financial advisor can also provide assistance with the selection of other financial professionals.

B. **Bond Counsel:** The city shall engage an external bond counsel for all debt issues deemed necessary. The bond counsel ensures compliance with Federal laws and regulations related to the issuance of tax-exempt debt. The bond counsel prepares the legal documents related to the financing and oversees the closing process for the bonds.

C. **Disclosure Counsel:** The city shall engage external disclosure counsel for all public offerings. Disclosure counsel renders an opinion to the city (and a reliance letter to the underwriters if requested) in connection with each such offering to the effect that, with certain conditions, nothing came to their attention to indicate the offering document contains any untrue statement of material fact or omits to state any material fact necessary to make the statements in the offering document, in light of the circumstances under which they were made, not misleading. Disclosure counsel shall provide legal advice to the city to assist it in meeting its secondary market disclosure obligations. Disclosure counsel is engaged in the same manner as bond counsel.

D. **Underwriter:** The underwriter purchases the bonds of the local government and usually on a percentage fee basis of the issue, markets the bonds to the ultimate bond purchaser. The underwriter may be chosen through a competitive Request For Proposal (RFP) process for a negotiated sale, or public bid through a competitive sale process.

E. **Credit Rating Agencies**: Various independent bond rating agencies assess the credit quality of the borrowing entity and debt offerings. Superior ratings by these organizations command favorable borrowing rates resulting in lower overall cost of funds.

VI. DEBT ISSUANCE PROCESS

A. **Debt Approval:** All proposed borrowings require the City Commission's final approval, which includes the adoption of appropriate Resolutions with two readings drafted by bond counsel. Before the sale of bonds or notes the Finance Department will identify the source and use of bond proceeds, identify account coding for deposit of all bond proceeds and payment of debt service. The preparation of an appropriate budget amendment may also be required.

B. **Competitive Sale:** In general, city debt is issued through a competitive bidding process. In a competitive bid process, the city, with the assistance of the city's financial advisor, will structure the bond issue and publish a Notice of Sale requesting bids from underwriters. Bids are awarded on a True Interest Cost basis (TIC), provided other bidding requirements are satisfied. The Finance Department shall work with the external financing team to develop parameters that are included in the approving resolution. The parameters must be met by the winning bidder for the Finance Department to have authorization to award the competitive sale, based on terms included in the bid documents previously approved by City Commission

C. **Negotiated Sale:** A negotiated sale of debt may be considered when the complexity of the issue requires specialized expertise; or when the negotiated sale would result in substantial savings in time or money; or when market conditions are unusually volatile; or when a negotiated sale is otherwise in the best interest of the city. In a negotiated sale, the city works with a single underwriter or underwriting syndicate. In a negotiated sale, the underwriter will be selected through the Request For Proposal (RFP) process. The criteria used to select an underwriter in a negotiated sale should include, but not be limited to the following: overall experience, marketing philosophy, capability, previous experience, past relationships, special expertise, the size and nature of the underwriter's sales efforts, underwriter's discount, and expenses. The underwriter will work with the finance team to optimize structuring of the bond issue, preparing the official statement, and obtaining a bond rating or ratings. The underwriter will engage in pre-sale marketing, and then will negotiate interest rates with the city.

D. **Private Placement**: When determined to be beneficial and appropriate, the city may elect to sell its debt obligations through a private placement with a bank or other financial institution. The financing institution will be selected through the Request for Proposal (RFP) process, directed and lead by the city's financial advisor.

E. **Investment of Proceeds:** All proceeds of debt incurred by the city will be invested as part of the city's consolidated cash pool unless otherwise specified by the bond covenants. Debt proceeds will be invested primarily to assure the safety and liquidity of such investments, and secondarily, to maximize investment yield. The city will develop detailed draw schedules for each project funded with borrowed monies. The city will invest the proceeds of all borrowings consistent with those authorized by the city's investment policy, and in a manner that will ensure the availability of funds as described in the draw schedules. Debt covenants will specifically address investment guidelines for debt proceeds, along with rebate calculations and other compliance requirements.

F. **Use of Bond Proceeds:** All proceeds will be used as described in the resolution authorizing the issuance, or as approved by the City Commission. In the event funds are determined, by the city, to not be needed for the purpose they were issued, such funds shall be transferred to the debt service fund to be applied to payment or prepayment of the bond or note unless otherwise authorized in the issuance resolution.

G. **Costs and Fees:** All costs and fees related to the issuance of bonds are paid out of bond proceeds or by the related department budget.

VII. DEBT ADMINISTRATION AND MANAGEMENT

A. **Debt Management Advisory Committee:** As directed by City Ordinance, the city will establish and maintain a committee to serve in an advisory capacity to the City Commission. This committee will meet annually, or more often as needed, and be responsible for making recommendations on financings and providing reports to the Commission. In the event the committee is unable to provide a recommendation to the City Commission, city staff and financial advisor will present a recommended plan of finance for consideration. The committee will perform a Debt Management Policy review every 5-years at a minimum, and suggested updates will be presented to the City Commission prior to adopting changes to the policy.

Members of the committee will include the following:

1. Five (or more) citizens appointed by the Commission (voting)
2. City Manager or designee (non-voting)
3. City Finance Director or designee (non-voting)
4. City's Financial Advisor (non-voting)

B. **Debt Evaluation Report:** The Debt Management Advisory Committee will review a report prepared by city staff and financial advisor and present the report to the City Commission relating to current and future debt options and challenges, as needed but no less than once per year. Such a report will be presented at a public meeting, and may include the following elements:

1. Calculations of the appropriate ratios and measurements necessary to evaluate the city's financial strength;
2. Information related to any significant events affecting outstanding debt, including conduit debt obligations;
3. An evaluation of savings related to any potential refunding;
4. A summary of any changes in Federal or State laws affecting the city's debt program; and
5. A summary statement as to the overall status of the city's debt obligations and debt management activities.

C. **Report to Bondholders:** The Finance Department shall prepare and release to all interested parties the Annual Comprehensive Financial Report (ACFR), which will act as the ongoing disclosure document required under the Continuing Disclosure Rules promulgated by the Securities Exchange Commission (SEC). This report shall contain general and demographic information on city, and a discussion of the general government, the solid waste system, the water and wastewater utility system, the storm water utility system, and any additional systems that may subsequently be established by the city. The information presented on the general government and on the enterprise system shall comply with the disclosure obligations set forth

in the Continuing Disclosure Certificates issued in connection with its debt obligations, and may include information on the following: service areas; rates and charges; financial statement excerpts; outstanding and proposed debt; material events; a summary of certain bond resolution provisions; a management discussion of operations; and other such information that the city may deem to be important. The report shall also include Notes to the Financial Statements, and to the extent available, information on conduit debt obligations issued by the city on behalf of another entity.

D. **Tax-Exempt Debt Compliance:** The city will comply with all applicable Federal tax rules related to its tax-exempt debt issuances. This includes compliance with all applicable Federal tax documentation and filing requirements, yield restriction limitations, arbitrage rebate requirements, use of proceeds and financed projects' limitations and recordkeeping requirements.

E. **Arbitrage Compliance:** The Finance Department maintains a system of recordkeeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. Arbitrage rebate liabilities will be calculated annually or otherwise as directed by a calculation agent, and the liability will be reported in the city's annual financial statements.

F. **Financial Disclosure:** The city is committed to full and complete financial disclosure and to cooperating copiously with rating agencies, institutional and individual investors, other levels of government, and the public to share clear, comprehensible, and accurate financial and other relevant information. The city is committed to meeting secondary disclosure requirements on a timely and broad basis. The Finance Department is responsible for ongoing disclosures to established national information repositories and for maintaining compliance with disclosure standards promulgated by State and national regulatory bodies and may carry-out such responsibility through the engagement of an outside dissemination agent.

VIII. USE OF DERIVATIVES

A. **Derivative or Synthetic Debt Structures:** The use of derivative instruments in general is not recommended, and consideration by City Commission requires a presentation by the city staff and financial advisor to outline the risks and benefit associated with the structure being recommended.

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GLOSSARY

-A-

Account Number – In accordance with the state chart of accounts, each class of expenditures and revenues is assigned a specific account number for use within the City's accounting system.

Accrual Basis of Accounting – The "basis of accounting" in which revenues are recorded when earned and expenses are recorded at the time they are incurred; instead of when cash is actually received or disbursed.

Ad Valorem Tax – A value-based tax commonly referred to as "property tax." This is the tax levied on both real and personal property. The tax is calculated by multiplying the millage rate (set by the taxing authority) by the taxable value of the property.

Adopted Budget – Revenues and appropriations approved by City Commission for the next fiscal year.

Allocate – To divide a lump-sum appropriation that is designated for expenditure by specific organizational units and/or specific purposes or activities.

Amended Budget – The Adopted Budget that has been formally amended by City Commission.

Americans with Disabilities Act – This act became law in 1990. The ADA is a civil rights law that prohibits discrimination against individuals with disabilities in all areas of public life, including jobs, schools, transportation and public and private places that are open to the general public.

Annual Comprehensive Financial Report – A complete set of financial statements published soon after the close of each fiscal year by each general-purpose local government in conformity with GAAP and audited in accordance with generally accepted auditing standards.

Appropriated Fund Balance – A budgetary use of prior year cash reserves.

Appropriation – An authorization granted by the City Commission to make expenditures and to incur obligations for purposes specified in the Budget Resolution.

Aquifer, Storage and Recover – An underground water storage system where water reserves are stored in a "bubble" to be used during times of low water availability.

Assessed Valuation – A valuation set upon property by the County Property appraiser as a basis for levying taxes.

Asset – Resources owned or held by a government that possesses monetary value.

Assigned Fund Balance – A portion of fund balance that reflects a government's *intended* use of resources. Such *intent* would have to be established at either the highest level of decision making, or by a body or an official designated for that purpose.

Audit – An official examination of an organizations' accounts and verification of a company's financial and accounting records and supporting documents typically by an independent body professional, such as a Certified Public Accountant.

Authorized Positions – Number of positions authorized by City Commission in the annual operating budget.

Available Fund Balance – Funds remaining from the prior year and available for appropriation and expenditure in the current year.

-B-

Balanced Budget – For a budget cycle and by fund, amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.

Basis of Accounting – The methodology that determines *when* a financial transaction is recognized.

Bond – A written promise to pay a sum of money on a specific date at a specific interest rate. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects such as buildings, streets, and water and sewer systems.

Bond Premium – Amount by which the purchase price of a bond is greater than its par value, or amount of money the bond issuers agree to repay to the purchaser at the bond's maturity.

Bond Rating – A rating from a schedule of grades issued by a bond rating agency indicating the probability of timely repayment of principal and interest on bonds issued by a municipality.

Budget – A plan of financial activity for a specified period of time that indicates all planned revenues and expenditures for the specified period.

Budget Amendment – A procedure allows for revising a budget appropriation by City Commission.

Budget Calendar – The schedule of key dates or milestones the City follows in the preparation, adoption, and administration of the budget.

Budgetary Control – The control mechanism used by a government or enterprise to keep expenditures, in accordance with an approved budget, within the limitations of available appropriations and available revenues.

Budget Document – The official written statement prepared to present a comprehensive financial program of an organization. A budget document serves as 1) a policy document; 2) an operations guide; 3) a financial plan; and 4) a communications device.

Budget Hearing – As required by law, the City Commission conducts two public hearings to receive and consider input from the public and to propose and adopt a millage rate and the annual budget.

Budget Message – A general discussion by the City Manager to the City Commissioners and citizens describing the government's fiscal and management plan for the upcoming fiscal year.

Bureau of Economic Analysis – A division of the United States Federal Government's Department of Commerce that is responsible for the analysis and reporting of economic data used to confirm and predict economic trends and business cycles.

Bureau of Economics & Business Research – Part of the University of Florida College of Liberal Arts and Sciences whose mission is to collect, analyze, and generate economic and demographic data on Florida and its local areas.

-C-

Capital Asset – Acquired asset having a unit cost of at least $5,000 and a useful life of more than one year.

Capital Expenditure – A category of budgetary appropriation that includes expenses related to buildings, machinery, and equipment and results in additions to a fixed asset inventory.

Capital Improvement Program – A five-year financial plan for construction of physical assets such as buildings, streets, sewers, and recreation facilities. The plan extends over several future years indicating the beginning and ending date of each project, the amount to be expended in each year, and the method of financing those expenditures.

Charges for Service – Revenue derived from charging fees for providing certain government services. These revenues can be received from private individuals or entities, or other governmental units.

Click2Gov – Software that facilitates on-line payments for customers of the City.

Collective Bargaining Agreement – A legal contract between an employer and a verified representative of a recognized bargaining unit that states specific terms and conditions of employment (e.g., working hours and conditions, salaries, fringe benefits, and matters affecting health and safety of employees).

Commercial Paper – An unsecured, short-term debt instrument issued by a corporation whose maturities rarely range any longer than 270 days. The debt is usually issued at a discount, reflecting prevailing market interest rates.

Committed Fund Balance – A portion of fund balance that represents resources whose use is constrained by limitations that the government imposes upon itself at its highest level of decision making (normally the governing body) and that remain binding unless removed in the same manner. The underlying action that imposed the limitation would need to occur no later than the close of the reporting period.

Community Development Block Grant – A general purpose federal grant primarily used to facilitate the production and preservation of low- and moderate-income housing.

Comprehensive Plan – A comprehensive plan is an official public document which is adopted by a local government. The contents of the plan are comprehensive, general, and long range. "Comprehensive" means that the plan addresses all geographical parts of the community and all functional elements that can affect physical development. "General" means that the plan includes general policies and designations, not detailed regulations. "Long Range" means that the plan looks beyond pressing current issues to problems and possibilities years in the future.

Computer Aided Dispatch Software System – A method of dispatching taxicabs, couriers, field service technicians, mass transit vehicles or emergency services assisted by computer. A dispatcher may announce the call details to field units over a two-way radio.

Consumer Price Index – A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

Contingency – An appropriation of funds to cover unforeseen events that may occur throughout the fiscal year.

Continuation Budget – The base proposed budget that reflects all costs necessary to maintain City services at the same level as adopted in the prior fiscal year, including additional costs or personnel necessary to maintain that level of service.

Core Services – The activities that provide benefits to citizens, businesses, or other stakeholders; can be mandated by federal, state, or local regulations, or be an industry "best practice."

Cost Allocation – A method used to distribute the costs of central administrative functions, such as accounting and personnel, to non-general government funds.

Cost of Living Adjustment – An upward adjustment in salary levels to offset the adverse effect of inflation on employee compensation.

Curotto™ Can – An automated carry can for refuse collection vehicles in the solid waste and recycling industry manufactured by Curotto-Can.

-D-

Debt Service – The payment of principal and interest on borrowed funds such as bonds.

Deficit – The excess of the liabilities of a fund over its assets or the amount by which expenditures exceed revenues in an accounting period.

Department – A major work unit or functional unit having related activities aimed at accomplishing a major service or regulatory program for which the City is responsible.

Department of Environmental Protection – The Florida state government agency with oversight responsibility for regulations of environmental issues, including storm water, wastewater, beaches, wetlands, and hazardous materials. The DEP is the result of a merger of the old Department of Natural Resources and the Department of Environmental Regulations.

Dependent Special District – A special taxing district whose governing body and budget is established by the City Commissioners.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division – A unit of organization that is comprised of a specific operation within a functional area. City departments may contain one or more divisions.

-E-

Electrocardiogram – A paper or digital recording of the electrical signals in the heart. It is used to determine heart rate, heart rhythm and other information regarding the heart's condition.

Emergency Home Energy Assistance for the Elderly Program – This state program assists low-income households with at least one-person age 60 and older, when the household is experiencing a home energy emergency. Program beneficiaries may receive vouchers to purchase blankets, portable heaters, and fans. The program can also help pay for repairs to existing heating or cooling equipment, or for re-connection fees.

Encumbrance – An amount of money committed for the payment of goods and services not yet received or paid for, usually supported by an outstanding purchase order.

Enterprise Fund – Activities of government that are operated and accounted for as businesses. Enterprises rely principally on revenue derived from user fees to fund operations. In the City of North Port, Utilities is the sole enterprise operation.

Escheated Lots – Unclaimed property taken ownership by the City of North Port. This commonly occurs when an individual dies without an heir or will.

Expenditure – Decrease in net financial resources. Expenditures include operating expenses, capital expenditures, and debt service payments that require current or future use of current assets.

-F-

Federal Deposit Insurance Corporation – This United States corporation originated in 1933 to insure deposits in the United States against bank failure. The FDIC was created to maintain public confidence and encourage stability in the financial system through the promotion of sound banking practices. The FDIC will insure deposits of up to US$250,000 per institution as long as the bank is a member firm.

Federal Emergency Management Agency – This federal agency provides assistance during emergencies, and provides grant funding for emergencies, including emergency food and shelter.

Federal Insurance Contributions Act – A United States federal payroll (or employment) contribution directed towards both employees and employers to fund Social Security and Medicare—federal programs that provide benefits for retirees, people with disabilities, and children of deceased workers.

Fiduciary Fund – A fund used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

Fines and Forfeits – Fines and forfeits are derived from penalties imposed for the commission of statutory offenses, violation or lawful administrative rules and regulations, and for neglect of official duty. These revenues include court fines, confiscated property, and parking violations.

Fiscal Year – Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30, the same as the Federal Government.

Fixed Asset – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, machinery, equipment, and improvements.

Florida Retirement System – A single retirement system consisting of two retirement plans and other nonintegrated programs administered under Chapter 121, Florida Statutes.

Forced Main – Pipelines that convey wastewater under pressure from the discharge side of a pump or pneumatic ejector to a discharge point.

Franchise Fee – A fee assessed on a business, usually a public utility, in return for granting the business the exclusive right to operate in public rights of way inside the city limits.

Fringe Benefits – For budgeting purposes, fringe benefits are employer payments for Social Security, Medicare, retirement contributions, group health and life insurance, and worker's compensation.

Full-Time Equivalent – A unit of measurement equal to one full-time City employee. Two part-time positions may equal one FTE.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Much like corporations have subsidiary companies, governments have funds.

Fund Balance – The difference between the assets and liabilities of a governmental fund and is the cumulative difference between all revenues and expenditures.

Fund Type – Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

-G-

General Fund – Used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most essential governmental services, such as police protection, landscape maintenance, neighborhood services and general administration, are provided by the General Fund.

Generally Accepted Accounting Principles – The uniform standards and guidelines used for financial accounting and reporting. These standards govern the form and content of the basic financial statements of an entity and are modified from time to time. GAAP guidance is provided from various sources. The Governmental Accounting Standards Board issues authoritative statements, interpretations of statements, technical bulletins, implementation guides and concept statements of position. The American Institute of CPA's issues the audit and accounting guides and statements of position.

Geographic Information System – A computer program that uses specific data points to locate infrastructure and structures within the City.

Global Positioning System – A global navigation satellite system that provides geolocation and time information to a receiver anywhere on or near the Earth where there is an unobstructed line of sight to four or more satellites.

Goal – A broad statement of intended accomplishments or a description of a general condition deemed desirable. Goals are linked to and support a Core Service activity.

Government Finance Officers Association – The professional association of state/provincial and local finance officers in the United States and Canada; and has served the public finance profession since 1906.

Governmental Accounting Standards Board – Organized in 1984 by the Financial Accounting Foundation, the Board was created to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.

Governmental Fund – A generic classification used by the Governmental Accounting Standards Board to refer to all funds other than proprietary and fiduciary funds. The General Fund, special revenue funds, capital projects funds and debt service funds are the types of funds referred to as governmental funds.

Grant – Contribution or gift of cash or other asset from another government or agency to be used or expended for a specified purpose, activity, or facility.

Gross Domestic Product – The monetary value of all the finished goods and services produced within a country's borders in a specific time period, though GDP is usually calculated on an annual basis. It includes all of private and public consumption, government outlays, investments and exports less imports that occur within a defined territory. GDP is commonly used as an indicator of the economic health of a country, as well as to gauge a country's standard of living.

-H-

Half-Cent Sales Tax – A tax collected by the State of Florida and distributed to local governments based on the amount of taxable sales within each county.

Headworks – A civil engineering term for any structure at the head or diversion point of a waterway. It is smaller than a barrage and is used to divert water from a river into a canal or from a large canal into a smaller canal.

Homestead Exemption – A deduction from the taxable value of property occupied by the owner in the State of Florida. The exemption is currently $50,000 for all property owners who qualify.

Human Services – A major category of services provided by a government for the care, treatment and control of human illness, injury or handicap, for the welfare of the community as a whole, or for the housing and education of individuals.

-I-

Impact Fee – A fee imposed on new development as a total or partial reimbursement for the cost of additional facilities made necessary by the growth.

Indirect Cost – A cost that is necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure – The basic installations and facilities on which the continuance and growth of the City depends, such as roads, schools, and water and sewer systems.

Infrastructure Surtax – A penny tax applied to the first $5,000 of any single taxable item when sold to the same purchaser at the same time. The revenue is restricted to capital improvements and cannot be used for operating expenditures.

Inter Local Agreement – A written agreement between the City and other units of government to share in similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

Interest Earnings – Revenue earned on invested and idle funds. The City pools its cash and invests it in accordance with its adopted investment policy. Interest earnings are then allocated to the individual funds based upon their average daily balance in the cash pool.

Interfund Charges – These are transactions between funds which would be accounted for as revenue or expense if they involved an outside entity. Examples are Fleet Service Charges and administrative charges from the General Fund to other operating funds.

Interfund Transfer – Transfer of resources from one fund to another fund in the same governmental entity. Transfers are not repayable and do not constitute payment or reimbursement of goods provided or services performed.

Intergovernmental Revenue – Revenue received from Federal, State and other government sources, including grants and shared revenues.

Internal Service Fund – A type of fund designed to account for the financing of goods, or services provided by one department for other departments within the city. Goods and services furnished are billed at cost plus an overhead factor designed to cover the indirect expenses of the fund.

-L-

Letter of Credit – A letter from a bank guaranteeing that a buyer's payment to a seller will be received on time and for the correct amount. In the event the buyer is unable to make payment on the purchase, the bank will be required to cover the full or remaining amount of the purchase.

Letter of Transmittal – A general discussion of the proposed budget as presented in writing by the City Manager to the City Commission.

Levy – The act of imposing taxes, special assessments, or service charges for the support of city activities.

Licenses and Permits – Revenues derived from the issuance of local licenses and permits including professional and occupational licenses, building permits, and other miscellaneous permits.

Line Items – The classification of objects of expenditure (object codes) by major expense category.

Local Option Gas Tax – The Local Option Gas Tax is a 30-year tax, begun in 1983 to fund transportation related improvements in the City.

Low Income Home Energy Assistance Program – This program assists eligible low-income households pay energy bills and reduce energy costs.

-M-

Major Fund – A governmental fund or enterprise fund reported as a separate column in the basic fund financial statements. The general fund is always a major fund. Otherwise, major funds are determined by a mathematical calculation. Any other government or enterprise fund may be reported a major fund if the government's officials believe that fund is particularly important to financial statement users.

Metropolitan Planning Organization – A regional transportation planning agency, which provides a forum for cooperative decision-making concerning regional and local transportation issues.

Metropolitan Statistical Area – A geographical region with a relatively high population density at its core and close economic ties throughout the area. MSAs are established by the Office of Management and Budget, a division of the United States Government, and serve to group counties and cities into specific geographic areas for the purposes of a population census and the compilation of related statistical data.

Mill – The monetary unit equal to of one-thousandth of a U.S. dollar or $1 per $1,000 of taxable property value.

Millage Rate – A rate expressed in thousands. As used with ad valorem (property) taxes, the rate expresses the dollars of tax per one thousand dollars ($1,000) of taxable property values.

Miscellaneous Revenue – Revenue not otherwise specified under Taxes, Licenses and Permits, Intergovernmental, Charges for Services, or Fines and Forfeits. They include investment earnings, rents, royalties, and proceeds from asset sales.

Mission Statement – A formal summary of the purpose and aims of the organization.

Mobility Fee – A fee imposed on new development based upon a long-range transportation plan to provide multi-modal forms of transit.

Modified Accrual Basis of Accounting – The "basis of accounting" in which revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received, and the liabilities are incurred.

Moody's – A credit rating agency that ranks the creditworthiness of borrowers using a standardized ratings scale which measures expected investor loss in the event of default. Securities are assigned a rating from Aaa to C, with Aaa being the highest quality and C the lowest quality.

Multi-Modal Transportation – A description of a transportation system having multiple or many modes of travel, such as sidewalks, bike lanes, roadways, and railways.

Municipal Revenue Sharing Program – The State Shared Revenue program that provides municipalities with revenues based on an allocation formula developed by the State of Florida.

-N-

Non-Ad Valorem Assessments – Assessments for Special Districts that are not based on property value. The basis for this charge is some other measurable criteria such as per lot, per acre, or per residence.

Non-Major Fund – A governmental fund or enterprise fund reported in the aggregate in a separate column in the basic fund financial statements. If a governmental or enterprise fund does not qualify as a major fund either through the mathematical calculation or due to the government official's decision to include the fund as a major fund, it is considered a non-major fund.

Non-Recurring Revenues – One-time or intermittent revenues received, often from short-term grants, insurance recoveries, donations, etc.

Non-Spendable Fund Balance – A portion of fund balance that is inherently non-spendable from the vantage point of the current period. Examples of non-spendable fund balance include: 1) assets that will never convert to cash such as inventories of supplies; 2) assets that will not convert to cash soon enough to affect the current period such as long-term portion of loans receivable or foreclosed properties; and 3) resources that must be maintained intact pursuant to legal or contractual requirements such as the principal of an endowment or capital of a revolving loan fund.

-O-

Object Code – Account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made. These are normally grouped into Personnel, Operating, Capital Outlay, and Other for budgetary analysis and financial reporting purposes.

Objective – A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year.

Object of Expenditures – Expenditures are classified based upon the type of goods or services incurred. Such classifications include:

- Salaries & Wages
- Fringe Benefits
- Materials and Supplies
- Contractual Services
- Capital Outlay
- Debt Service

One-Time Cost – Non-recurring costs budgeted for one year.

Open-End, No-Load Mutual Funds – A type of mutual fund that does not have restrictions on the amount of shares the fund will issue (open-end) and in which the shares are sold without a commission or sales charge (no-load). Open-end funds also buy back shares when investors wish to sell.

Operating Budget – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled.

Operating Costs – Expenses for such items as expendable supplies, contractual services, and utilities.

Ordinance – A formal legislative enactment by the City Commission or governing body of a municipality. If it is not in conflict with any higher form of law such as a statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Outcome – A condition that exists as the result of either an action taken or of a failure to act. Generally, it is quantifiable.

Outcome Measure – Specific measures that allow an organization to assess its success in achieving or moving towards its goals.

Output Measure – Describes what was produced or the services delivered. Output measures do not address the value or impact of work to either internal or external stakeholders.

-P-

Percent Change – The percentage change between two consecutive fiscal years. If there is no sign at the beginning of the number, this indicates an increase, whereas a minus sign indicates a decrease.

Performance Measurement – A managerial process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes.

Performance Measurement – A systematic process of evaluating outcomes of specific programs and services that are delivered to customers with respect to efficiency and effectiveness.

Personal Services – Expenditures for Salaries/Wages and Benefits (Social Security, Medical/Dental/Life/Workers' Compensation Insurance and Retirement, etc.) provided for employees by the City.

Physical Environment – A major government services category that exist for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Included in this category are water/sewer services and solid waste services.

Prior Year Encumbrance – Obligation from a previous year in the form of a purchase order or contract which is chargeable to an appropriation, and for which a part of the current year appropriation is reserved. It ceases to be an encumbrance when the obligation is paid or otherwise terminated.

Proprietary Fund – A group of funds in which the services provided are financed and operated similar to those of a private business. Proprietary fund types used by the City include the Enterprise and Internal Services Funds.

Public Safety – A major government services category that provides for the security of persons and property. This includes Police Services and Building, Zoning and Code Enforcement.

-R-

Real Gross Domestic Product – An inflation-adjusted measure that reflects the value of all goods and services produced in a given year, expressed in base-year prices. Real GDP accounts for changes in the price level and provides a more accurate figure.

Re-Appropriation of Funds – The transfer of funds appropriated in one year for projects/programs performed in a subsequent year.

Reclassification – The moving of an existing position from one personnel classification (title) to another.

Recommended Budget – The budget proposed by the City Manager to the City Commission for adoption.

Recurring Costs – Costs incurred on a recurring and generally regular basis throughout a facility's economic life, typically for operation, normal maintenance, and anticipated repair or replacement of components or subsystems.

Recurring Revenues – Revenues that can be expected to be received each year unless specific action is taken to eliminate the source.

Referendum – A general vote by the electorate on a single political question.

Refunding Bond – A bond issued to pay off another bond to obtain better interest rates and/or bond conditions.

Repurchase Agreement – A form of short-term borrowing for dealers in government securities where the dealer sells the government securities to investors, usually on an overnight basis, and buys them back the following day.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – Total amounts available for appropriation, including estimated revenue, fund transfers, and beginning fund balances.

Restricted Fund Balance – A portion of fund balance that reflects resources that are subject to *externally enforceable* legal restrictions. Such restrictions typically are imposed by parties altogether outside the government such as creditors (through debt covenants), grantors, contributors, and other governments (through laws and regulations).

Retained Earnings – An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

Revenue Bonds – A bond backed by a specific or guaranteed revenue stream. The City of North Port has revenue bonds that are backed by the revenues of the Water and Sewer Utility.

Rolled-Back Rate – Under Florida law as property values are increased each year by the property appraiser due to inflation, the City property tax rate is reduced proportionately so that the City does not automatically derive additional revenue. All property tax rate changes are calculated using the rolled-back rate as the base.

-S-

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund to account for revenue derived from specific sources that are restricted by law or policy to finance specific activities.

Standard & Poor's – An American financial services company that publishes financial research and analysis on stocks and bonds. The company issues credit ratings for the debt of public and private corporations and is considered one of the Big Three credit-rating agencies, along with Moody's and Fitch Ratings.

State Board of Administration – The agency responsible for investing, managing, and safeguarding the assets of the Florida Retirement System Trust Fund as well as the assets of a variety of other funds.

State Infrastructure Bank – A revolving loan and credit enhancement program through the Florida Department of Transportation used to leverage funds to improve project feasibility. The SIB can provide loans and other financial assistance to public or private entities. As existing loans are repaid, those repayments are revolved and available for future lending on other eligible SIB projects.

State Shared Revenues – Revenues collected by the State and proportionately shared with counties and/or municipalities on the basis of specific formulas.

Statute – A written law enacted by a duly organized and constituted legislative body.

Strategic Pillars – Focus areas determined and approved by City Commission.

-T-

Tax Base – Taxable property value from which the City receives tax dollars.

Taxable Valuation – The value used for computing the ad valorem taxes levied against property. The taxable value is the assessed value less any exemptions allowed by law. The most common exemption is the $50,000 homestead exemption allowed if the owner uses the property as his/her principal residence. There are also exemptions for disabilities and government owned and non-profit property.

Tipping Fees – The landfill charges collected for solid waste and yard waste disposal.

Transfers In/Out - Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Transportation – The cost of services provided for the safe and adequate flow of vehicles, travelers, and pedestrians including the provision and maintenance of roads and streets, transit systems, and parking facilities.

Truth in Millage – A provision of state legislation enacted in 1980 to direct taxpayer concerns regarding taxes to the appropriate public bodies. The County property appraiser is required annually to prepare and deliver to each taxpayer a notice of proposed property taxes, known as a TRIM Notice, for the upcoming year.

-U-

Unassigned Fund Balance – The General Fund, as the principal operating fund of the government, often will have net resources in excess of what can properly be classified in one of the four fund balance categories. If so, that surplus is presented as unassigned fund balance. If resources were not at least assigned, they could not properly be reported in a fund other than the general fund; therefore, only the general fund can report a positive amount of unassigned fund balance. Any governmental fund in a deficit position could report a negative amount of unassigned fund balance.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

User Fees – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

-V-

Valuation – The dollar value of property assigned by the County Property Appraiser.

Vision – A description of the desired future, providing a basis for formulating strategies and objectives.

-W-

Working Capital – Current assets minus current liabilities. Working capital indicates whether the government has enough short-term assets to cover its short-term debt. It is a measure of both the government's efficiency and its short-term financial health.

ACRONYMS

ACFR	Annual Comprehensive Financial Report
ACH	Automated Clearing House
ADA	Americans with Disabilities Act
AED	Automated External Defibrillator
AFSME	American Federation of State, County and Municipal Employees
ALPR	Automatic License Plate Readers
ALS	Advanced Life Support
ARPA	American Rescue Plan Act of 2021
ASR	Aquifer, Storage, and Recover
ATV	All-Terrain Vehicle
BEA	Bureau of Economic Analysis
BEBR	Bureau of Economics & Business Research
BLS	Basic Life Support
BRA	Business Recruitment & Attraction
BRE	Business Retention & Expansion
CAAS	Commission of the Accreditation of Ambulance Services
CAD	Computer Aided Dispatch Software System
CAPRA	Commission for Accreditation of Park and Recreation Agencies
CARES	Coronavirus Aid, Relief, and Economic Security Act
CDBG	Community Development Block Grant
CEDAB	Community and Economic Development Advisory Board
CFAI	Commission on Fire Accreditation International
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CM	City Manager
COLA	Cost of Living Adjustment
CPI	Consumer Price Index
CPR	Cardiopulmonary Resuscitation
CST	Communication Services Tax
DEP	Department of Environmental Protection
DOT	Department of Transportation
DWP	Dallas White Park
EDC	Economic Development Council
EHEAP	Emergency Home Energy Assistance for the Elderly Program
EKG	Electrocardiogram
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EOC	Emergency Operation Center
EPL	Employment Practices Liability
ESRI	Environmental Systems Research Institute, Inc.
FDIC	Federal Deposit Insurance Corporation
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency

FFCB	Federal Farm Credit Bank
FFEA	Florida Festival & Event Association
FGCU	Florida Gulf Coast University
FHLB	Federal Home Loan Bank
FICA	Federal Insurance Contributions Act
FNMA	Federal National Mortgage Association
FPL	Florida Power & Light
FRPA	Florida Recreation & Park Association
FRS	Florida Retirement System
FTE	Full-Time Equivalent
FW	Fixed Weir
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GDC	General Development Corporation
GDP	Gross Domestic Product
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GPS	Global Positioning System
HDPE	High-Density Polyethylene
HMGP	Hazard Mitigation Grant Program
HR	Human Resources
HVAC	Heating, Ventilation, and Air Conditioning
IAFF	International Association of Fire Fighters
ICMA	International City and County Manager's Association
ISO	Insurance Services Office, Inc.
IT	Information Technology
LAP	Local Agency Program
LEED	Leadership in Energy and Environmental Design
LIHEAP	Low Income Home Energy Assistance Program
LOC	Letter of Credit
MCO	Managed Care Organization
MCWTP	Myakkahatchee Creek Water Treatment Plant
MGD	Million Gallons per Day
MPO	Metropolitan Planning Organization
MRU	Maintenance and Repair Units
MSA	Metropolitan Statistical Area
MSTU	Municipal Service Taxing Unit
NDS	Neighborhood Development Services
NP2	North Port & Non-Profits United
NRPA	National Recreation & Parks Association
PBA	Florida Police Benevolence Association
PD	Police Department
PEMT	Public Emergency Medical Transportation
POL	Public Officials Liability
R&R	Replacement & Renewal

RDD	Road and Drainage District
RFP	Request for Proposal
RTIC	Real Time Information Center
ROI	Return of Investment
SAFER	Staffing for Adequate Fire and Emergency Response
SAN	Storage Area Network
SBA	State Board of Administration
SCBA	Self-Contained Breathing Apparatus
SGR	Strategic Government Resources
SHPO	State Historic Preservation Offices
SIB	State Infrastructure Bank
SLA	Service Level Adjustment
STC	Suncoast Technical College
SWFWMD	Southwest Florida Water Management District
SWOT	Strengths, Weaknesses, Opportunities, and Threats
TDS	Total Dissolved Solids
TPA	Third-Party Administrator
TRIM	Truth in Millage
UCR	Uniform Crime Reporting
UEBSS	Emergency Breathing Safety Systems on Self-Contained Breathing Apparatus
ULDC	Unified Land Development Code
USF	University of South Florida
WCS	Water Control Structure
WTP	Water Treatment Plant
WVID	West Villages Improvement District
WWTP	Wastewater Treatment Plant

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